

City of Fayetteville Staff Review Form

2019-0748

Legistar File ID

11/19/2019

City Council Meeting Date - Agenda Item Only
N/A for Non-Agenda Item

Kevin Springer

11/1/2019

BUDGET & INFORMATION MGMT (133)

Submitted By

Submitted Date

Division / Department

Action Recommendation:

A RESOLUTION TO ADOPT THE 2020 ANNUAL BUDGET AND WORK PROGRAM

Budget Impact:

Citywide

Citywide

Account Number

Fund

Project Number

Project Title

Budgeted Item? NA

Current Budget

\$ -

Funds Obligated

\$ -

Current Balance

\$ -

Does item have a cost? NA

Item Cost

\$ -

Budget Adjustment Attached? NA

Budget Adjustment

\$ -

Remaining Budget

\$ -

V20180321

Purchase Order Number:

Previous Ordinance or Resolution #

Change Order Number:

Approval Date:

Original Contract Number:

Comments:



MEETING OF NOVEMBER 19, 2019

TO: Mayor and City Council

THRU: Don Marr, Chief of Staff
Paul A. Becker, Chief Financial Officer

FROM: Kevin Springer, Budget Director

DATE: November 1, 2019

SUBJECT: Proposed 2020 Annual Budget & Work Program

RECOMMENDATION:

Consider the Proposed 2020 Annual Budget & Work Program for adoption by the November 19, 2019 City Council meeting.

BACKGROUND/DISCUSSION:

The Proposed 2020 Annual Budget & Work Program will be distributed to City Council on Tuesday, November 12, 2019. Listed below is a schedule of hearing dates for the Proposed 2020 Annual Budget & Work Program.

Date	Budget Meeting / Location
Tuesday, November 12, 2019	City Council Agenda Meeting, Room 326
Saturday, November 16, 2019 (8:00 AM)	Budget Discussion Meeting, Room 326
Tuesday, November 19, 2019	City Council Meeting, Room 219
<i>Additional meetings to be scheduled if needed.</i>	

If you have any questions concerning the Proposed 2020 Annual Budget & Work Program, please feel free to contact either Paul A. Becker at 575-8330 or Kevin Springer at 575-8226. Thank you for your attention to this matter.

BUDGET/STAFF IMPACT:

Attachments:

City of Fayetteville, Arkansas

2020 Annual Budget and Work Program

City Council and Other Elected Officials

Sonia Gutierrez, Ward 1 - Position 1
Sarah Marsh, Ward 1 - Position 2
Mark Kinion, Ward 2 - Position 1
Matthew Petty, Ward 2 - Position 2
Sloan Scroggin, Ward 3 - Position 1
Sarah Bunch, Ward 3 - Position 2
Teresa Turk, Ward 4 - Position 1
Kyle Smith, Ward 4 - Position 2
Kit Williams, City Attorney
Vacant, City Clerk/Treasurer
William A. Storey, District Judge

Submitted by

Lioneld Jordan, Mayor
Don Marr, Chief of Staff
Paul A. Becker, Chief Financial Officer
Mike Reynolds, Police Chief
Brad Hardin, Fire Chief

Prepared by

Kevin Springer, Budget Director
Liz Hutchens, Senior Financial Analyst
Holly Black, Financial Analyst
Matthew Maddox, Budget Analyst



CITY OF
FAYETTEVILLE
ARKANSAS

VISION STATEMENT

To keep Fayetteville a vibrant and welcoming city that encourages diversity, creativity, and innovation while providing our citizens the opportunity to thrive.

City of Fayetteville, Arkansas
Table of Contents

Budget Message:

Transmittal Memo from the Mayor to Council.....	I - II
Budget Executive Summary.....	III - XI
Budget Resolution.....	XI I - XI I I
Community Overview.....	XI V- XXI
Management Agenda.....	XXI I - XXXI V

Budget Process and Policies:

Budget Process.....	1- 2
Budget Flowchart.....	3
Financial Policies:	
Revenue Policy.....	4
Expenditure Policy.....	4
Debt Policy.....	4- 5
Reserve Policy.....	5
Investment and Cash Management Policy.....	5
Capital Improvement Policy.....	5- 6
Financial Reporting Policy.....	6
Administrative Procedures to Adjust the Approved Budget.....	7- 8
Budget Organizational Structure.....	9- 10
Consolidated Fund - Department - Program Structure.....	11

Fund Summaries:

Chart of Fund Types - Governmental.....	13
Chart of Fund Types - Proprietary & Fiduciary.....	14
Sources and Uses of Funds.....	15
Multi-Year Comparison - Adopted Budget Expenditures.....	16

Governmental Funds:

 General Fund (1010):

Fund Description.....	17- 25
Fund Summary.....	26
Category Summary.....	27- 36

Special Revenue Funds:

 Street Fund (2100):

Fund Description.....	37- 38
Fund Summary.....	39
Category Summary.....	40- 41

 Parking Fund (2130):

Fund Description.....	43
Fund Summary.....	44
Category Summary.....	45

 Community Development Block Grant Fund (2180):

Fund Description.....	47
Fund Summary.....	48
Category Summary.....	49- 50

 Special Grants Fund (2230):

Fund Description.....	51
Fund Summary.....	52
Category Summary.....	53

City of Fayetteville, Arkansas
Table of Contents

Energy Block Grant Fund (2240):	
Fund Description.....	55
Fund Summary.....	56
Category Summary.....	57
Parks Development Fund (2250):	
Fund Description.....	59
Fund Summary.....	60
Category Summary.....	61
Impact Fee Fund (2300):	
Fund Description.....	63
Fund Summary.....	64
Category Summary.....	65
Drug Law Enforcement Fund (2930):	
Fund Description.....	67
Fund Summary.....	68
Category Summary.....	69
Debt Service Funds:	
TIF Bond Fund (3370):	
Fund Description.....	71
Fund Summary.....	72
Category Summary.....	73
Parking Deck Bonds Fund (3380):	
Fund Description.....	75
Fund Summary.....	76
Category Summary.....	77
HMR Tax Bonds 2014 Debt Service Fund (3390):	
Fund Description.....	79
Fund Summary.....	80
Category Summary.....	81
Sales Tax Bond Fund (3440):	
Fund Description.....	83
Fund Summary.....	84
Category Summary.....	85
Library Expansion Bond Fund (3450):	
Fund Description.....	87
Fund Summary.....	88
Category Summary.....	89
Capital Projects Funds:	
Library Expansion Construction Fund (4150):	
Fund Description.....	91
Fund Summary.....	92
Category Summary.....	93
Replacement & Disaster Recovery Fund (4270):	
Fund Description.....	95
Fund Summary.....	96
Category Summary.....	97
Sales Tax Capital Improvements Fund (4470):	
Fund Description.....	99
Fund Summary.....	100
Category Summary.....	101- 103
Capital Budget.....	104- 105

City of Fayetteville, Arkansas
Table of Contents

Sales Tax Construction Bond Fund (4520):	
Fund Description.....	107
Fund Summary.....	108
Category Summary.....	109
Streets Project 2019 Bonds Fund (4602):	
Fund Description.....	111
Fund Summary.....	112
Category Summary.....	113
Trail Projects 2019 Bonds Fund (4603):	
Fund Description.....	115
Fund Summary.....	116
Category Summary.....	117
Drainage Projects 2019 Bonds Fund (4604):	
Fund Description.....	119
Fund Summary.....	120
Category Summary.....	121
Park Projects 2019 Bonds Fund (4605):	
Fund Description.....	123
Fund Summary.....	124
Category Summary.....	125
Economic Development 2019 Bonds Fund (4606):	
Fund Description.....	127
Fund Summary.....	128
Category Summary.....	129
City Facilities 2019 Bonds Fund (4607):	
Fund Description.....	131
Fund Summary.....	132
Category Summary.....	133
Arts Corridor 2019 Bonds Fund (4608):	
Fund Description.....	135
Fund Summary.....	136
Category Summary.....	137
Police Projects 2019 Bonds Fund (4609):	
Fund Description.....	139
Fund Summary.....	140
Category Summary.....	141
Fire Projects 2019 Bonds Fund (4610):	
Fund Description.....	143
Fund Summary.....	144
Category Summary.....	145
Enterprise Funds:	
Water & Sewer Fund (5400):	
Fund Description.....	147- 149
Operating Budget.....	150- 151
Category Summary.....	152- 156
Recycling & Trash Collection Fund (5500):	
Fund Description.....	157- 158
Operating Budget.....	159- 160
Category Summary.....	161- 162
Airport Fund (5550):	
Fund Description.....	163- 164
Operating Budget.....	165- 166
Category Summary.....	167

City of Fayetteville, Arkansas
Table of Contents

Trust Funds:

Police Pension Fund (6800):	
Fund Description.....	169
Operating Budget.....	170
Category Summary.....	171
Fire Pension Fund (6810):	
Fund Description.....	173
Operating Budget.....	174
Category Summary.....	175

Internal Service Funds:

Shop Fund (9700):	
Fund Description.....	177
Operating Budget.....	178- 179
Category Summary.....	180

Personnel Summary:

Personnel Summary by Organization Chart.....	181
Personnel Summary by Funding Source (FTE).....	182
Personnel Variation Summary	183- 184
Personnel History by Funding Source.....	185
Personnel Summary by Funding Source (Program).....	186- 188
Personnel Summary by Activity (FTE).....	189
Personnel History by Activity	190
Personnel Detail by Activity & Division.....	191- 203

Capital & Debt:

Capital Improvements Program Introduction.....	205- 209
Capital Improvements Program Directional Information.....	210- 212
Capital Projects Summary by Project Category (2020).....	213
Capital Improvements Program Project Summary (2018- 2022).....	214- 217
Capital Budget (2020).....	218- 232
Capital Improvements Program Operating Impacts (2018- 2022).....	233- 240
Debt Position.....	241
Description of Outstanding Bonds.....	242
Schedule of Bonds Outstanding.....	243
Debt Service Payment Schedule.....	244
Legal Debt Margin Computation.....	245
Debt to Maturity Schedule.....	246

Division Overviews and Performance Measures:

General Government & Miscellaneous Activity.....	247- 250
Finance & Internal Services Activity.....	251- 253
Police Activity.....	254- 255
Fire Activity.....	256
Community Planning & Engineering Activity.....	257- 260
Transportation Activity.....	261- 262
Parks & Recreation Activity.....	263
Business-Type Activity.....	264- 267

City of Fayetteville, Arkansas
Table of Contents

Appendix:

Organizational Chart.....	269
List of Elected Officials, Administrative Officials, & Management Staff.....	270
Outside Agency Funding.....	271
Acronyms.....	272- 274
Glossary.....	275- 280

Index:

Index.....	281- 283
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November 19, 2019

Members of City Council and
Citizens of Fayetteville

I am pleased to submit my proposed budget for 2020 for the City of Fayetteville. This budget has been prepared in accordance with the Arkansas Statutes and City Ordinances that require the Mayor, under the aldermanic form of government, to submit to the City Council the annual budget for approval. This budget allocates necessary funding for all municipal operations as well as necessary adjustments to the Capital Improvements Program for 2020. However, it does not include potential salary increases in 2020 which will be considered in the first quarter of 2020.

Once again, the current budget was formulated in the context of my primary budget goals considering current economic conditions.

2020 Budgetary Goals

My primary goals for 2020 are as follows:

- *To present a budget with no new program requests and which includes only necessary divisional increases*
- *To provide the same or increased levels of service to the citizens as previously delivered*
- *To continue to provide services to the citizens in the most efficient and effective manner possible*
- *To fund needed Capital Improvements as can be afforded*
- *To present a budget that could allow for potential salary increases in 2020 as dictated by market conditions.*

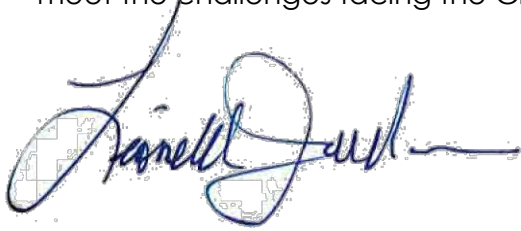
Financial Environment

The local economic conditions in Fayetteville have been strong during fiscal 2019. City sales taxes are up approximately 1.5% compared to 2018 actuals through August 2019. The City has continued to show strength in new building construction in building development in 2019. Unemployment is at 2.5% for August 2019, which compares favorably to the rest of the State and Nation. Even though economic conditions continue to improve, this budget has been formulated on conservative revenue and expenditure estimates.

Conclusion

I believe that this budget is based on realistic revenue and expenditure estimates. This budget continues to provide for the best possible level of services while still providing sufficient reserves to meet possible economic downturns in revenue.

2019 has once again been an extremely busy year for the City. However, with the Council's continued support, we have accomplished many things. With the combined efforts of this Administration and City Council support, I am confident that we will again meet the challenges facing the City of Fayetteville.

A handwritten signature in blue ink, appearing to read "Lioneld Jordan", with a stylized flourish at the end.

Lioneld Jordan, Mayor



November 19, 2019

Mayor Lioneld Jordan, Members of the City Council and
Citizens of Fayetteville:

The budget being presented is a 2020 operating budget. It does not include re-budgets that represent programs approved and appropriated in prior years which as of the end of fiscal 2019 remain uncompleted. Re-budgets also include amounts generated by previous bond issues in the Capital Project Funds which remain unspent as of December 31, 2019. Total re-budgets are likely to exceed \$180,000,000. These re-budgets will be presented for addition to the 2020 operating budget early in the first quarter of 2020.

The economy in Fayetteville was generally stable in 2019 and has performed as expected on a budgetary basis compared to 2018. The budget was formulated on an estimated increase in total sales tax of .51% for 2019 collections. Forecasted 2020 sales taxes are expected to be approximately 2.0% over that amount. Residential and commercial building starts decreased in 2019 but have continued to remain strong. It is anticipated that permits for construction will remain the same in 2020 compared to 2019. Water and Sewer revenue collections have increased slightly in fiscal 2019 and are expected to be flat in 2020. Fuel quantity sales at the Airport are slightly lower in 2019 than 2018. Airport fuel sales are expected to remain the same in 2020. Revenue projections for 2019 HMR tax collections are estimated to be approximately 3.7% over 2018 and revenues for 2020 are expected to be equal to 2019 collections. Franchise fees are currently estimated to be slightly less than 2018 and are expected to remain at the same amount in 2020. All other fund revenues are expected to be relatively stable when compared to 2019 estimates.

The 2020 General Fund budget represents a net expenditure increase from the 2019 budget of approximately \$1,679,000 (see page VII for details). The incorporation of 2019 salary increases and associated pension costs generally account for the increase.

2020 PROPOSED BUDGET EXECUTIVE SUMMARY

This budget is formulated with the Enterprise Funds being budgeted on an accrual basis except for depreciation, which is not included in the budget, and both capital expenditures and bond principal payments, which are included in the expenditure budgets.

Governmental funds are budgeted on the modified accrual basis.

The total budget allocated by expenditure category is displayed in the following table.

Summary of Fund Expenditures by Category (In Dollars)

Category	Adopted 2019	Proposed 2020	Change In Dollars	2020 % of Total Budget
Personnel Services	\$ 57,448,750	\$ 59,599,944	\$ 2,151,194	31.8%
Materials & Supplies	5,423,708	5,138,032	(285,676)	2.7%
Services & Charges	22,539,682	23,741,782	1,202,100	12.7%
Maintenance	5,249,286	5,462,051	212,765	2.9%
Fuel	4,297,477	4,227,583	(69,894)	2.3%
Internal Charges	7,194,952	7,727,350	532,398	4.1%
Purchased Water	8,628,000	8,628,000	0	4.6%
WWTP Operations	9,647,733	9,768,484	120,751	5.2%
Total Operating Expenses	<u>120,429,588</u>	<u>124,293,226</u>	<u>3,863,638</u>	<u>66.3%</u>
Transfers Out	1,367,000	2,342,000	975,000	1.2%
Debt Service	27,573,412	25,998,774	(1,574,638)	13.9%
Capital	18,741,000	34,905,000	16,164,000	18.6%
Total Expenses	<u>\$ 168,111,000</u>	<u>\$ 187,539,000</u>	<u>\$ 19,428,000</u>	<u>100.0%</u>

The 2020 Proposed Budget is \$187,539,000. This is an increase of 11.56% when compared to 2019, or approximately \$19.4 million. Of this increase, \$3.9 million is due to operating expenses which is primarily personnel related costs as well as increases in services and charges. Personnel costs have increased by 3.7%; the services and charges category has increased by 5.3%. The need for capital expenditures has caused an increase of over \$16 million in the overall budget, most of which is in the Water and Sewer Fund due to a backlog of projects.

The following table indicates the percentage of total budget allocated by funds.

Fund Totals as Percent of Total Budget

Funding Source	Adopted 2019		Proposed 2020	
	Budget	% of Total	Budget	% of Total
General	\$ 48,242,000	28.6%	\$ 49,921,000	26.9%
Water & Sewer	41,525,000	24.7%	56,220,000	30.0%
Sales Tax Bond	22,664,000	13.5%	22,751,000	12.1%
Recycling & Trash Collections	13,432,000	8.0%	14,788,000	7.9%
Sales Tax Capital Improvements	9,540,000	5.7%	9,276,000	4.9%
Shop	9,187,000	5.5%	10,881,000	5.8%
Street	6,815,000	4.1%	6,953,000	3.7%
Parks Development	3,814,000	2.3%	3,646,000	1.9%
Airport	2,461,000	1.5%	2,531,000	1.3%
Parking	1,876,000	1.1%	1,898,000	1.0%
Library Bonds 2017	1,850,000	1.1%	1,868,000	1.0%
Police Pension	1,563,000	0.9%	1,563,000	0.8%
Fire Pension	1,361,000	0.8%	1,361,000	0.7%
Community Development Block Grant	973,000	0.6%	992,000	0.5%
Impact Fee	925,000	0.6%	932,000	0.5%
HMR Tax Bonds 2014	707,000	0.4%	706,000	0.4%
Drug Law Enforcement	516,000	0.3%	546,000	0.3%
Parking Deck Bonds	385,000	0.2%	389,000	0.2%
TIF Bond	200,000	0.1%	248,000	0.1%
Replacement & Disaster Recovery	69,000	0.0%	69,000	0.0%
Sales Tax Construction Bond	6,000	0.0%	0	0.0%
	<u>\$ 168,111,000</u>	<u>100.0%</u>	<u>\$ 187,539,000</u>	<u>100.0%</u>

An examination of the overall budget indicated that the Water & Sewer Fund is the largest fund being 30% of the total. The General Fund is second at 26.9% of the total. The combination of these funds is 56.9% of the total budget. The Sales Tax Bond Fund (budget to repay outstanding bonds) is 12.1% of the budget. Thus, the three largest funds represent over two-thirds of the total operating budget.

An important part of this budget document is the City's Financial Policies delineated in pages 4 through 8 which are incorporated as a part of the budget. These policies include the following:

- Revenue Policy
- Expenditure Policy
- Debt Policy
- Reserve Policy
- Investment & Cash Management Policy
- Capital Improvement Policy
- Financial Reporting Policy
- Administrative Procedures to Adjust the Approved Budget

Overview of City's Major Funds:

General Fund is the major operating fund in the Governmental Fund category and is comprised of activities not accounted for specifically in other funds.

The traditional functions of government are included in the General Fund which include the following: general government services (Mayor's Administration, District Court, City Clerk and City Attorney), fire, police, finance, facilities management, animal services, telecommunications, parks and recreation, media services, library funding, engineering, planning, building safety, and information technology.

General Fund Revenue:

The General Fund revenue budget was based on the following assumptions:

- County Sales Tax is projected to increase at a rate of 2.0% over 2019 estimates.
- City Sales Tax is projected to increase at a rate of 2.0% over 2019 estimates.
- The revenue split for City Sales Tax remains at approximately 60% to General Fund operations and 40% to the Sales Tax Capital Fund.
- Property Taxes are projected to increase based on current assessed valuation forecasted.
- Franchise Fees are projected to be slightly lower than estimated collections for 2019.
- The All Other Revenues category is projected to be slightly lower than 2019 expected collections.

Based on these revenue assumptions, the major revenue sources for the General Fund in 2020 are projected to be as follows:

City's Share of County Sales Tax	\$15.8	million
City Sales Tax	13.7	million
Franchise Fees	6.2	million
Property Tax Millage	3.8	million
Intergovernmental Income	2.7	million
Charges for Services	2.1	million
Licenses & Permits	1.9	million
Fines & Forfeitures	1.3	million
Alcoholic Beverage Taxes	0.8	million
Other	0.4	million
Total	<hr/> \$48.7	<hr/> million

General Fund Expenditures:

Of the \$1.68 million net increase in the General Fund, almost \$1.5 million is due to salary increases granted in 2019 and pension increases.

Payroll expenditures are based on full employment.

The significant increases in General Fund for 2020 compared to 2019 are as follows:

2019 General Fund Budget - Adopted **\$ 48,242,000**

Additions:

Uniformed Personnel	914,350
Personnel	354,935
LOPFI Pension	207,937
New Personnel	45,568
2020 Election Costs	60,000
Uniforms/Personal Equipment	52,490
Motorpool	52,029
Travel & Training	28,658
2020 Census Costs	20,000
Software Maintenance/Lease	18,204
Outside Agencies	17,309
Utilities & Telephone	13,698
Building & Grounds Maintenance	8,520
Minor Equipment	6,880
	<u>1,800,578</u>

Reductions:

Equipment Maintenance/Fixed Assets	(3,658)
Materials & Supplies	(3,973)
Professional/Contract Services	(36,232)
Fuel Reduction	(77,715)
	<u>(121,578)</u>

2020 General Fund Budget - Proposed **\$ 49,921,000**

Major policy issues to be considered for General Fund in the future include:

- A consistent method to incorporate annual wage increases in the adopted operation budget based on salary survey indications.
- A continued examination of the City's overall long-term revenue stream to match required maintenance expenditures and for needed capital expansion amounts.

The **Street Fund** is primarily financed by turnback revenues received from the State of Arkansas and turnback monies received from the County Road Millage Tax. State turnback is received from a half-cent sales tax levied by the State for State highways and bridges. State turnback also comes from motor fuel taxes collected by the State and returned to the City on a per capita basis. These monies are utilized to maintain and repair City streets, rights-of-way, drainage, traffic control and maintenance, and City owned sidewalks. Amounts are also allocated for public transit to Razorback and Ozark Transit systems.

The long-term trend for state turnback has been flat. Approximately \$3.5 million is projected for 2020. The half cent transportation tax passed by statewide referendum is expected to provide an additional \$1.8 million. The City also receives 80% of the road millage levied by the Quorum Court on real and personal property located within the City. This should generate approximately \$1.3 million. The Street Fund budget is expected to use fund balance of \$114,000 for operations in 2020.

The **Parking Fund** has been established to account for the revenue and expense associated with the paid parking program. A revenue bond issue for the construction of a parking facility was issued in December of 2012. Net revenue from this fund is pledged for payment of that bond issue. Revenues are down compared to 2019, therefore, a deficit of \$70,000 is projected. This \$70,000 is required for capital improvements.

The **Parks Development Fund** accounts for the revenue and expenditures of the Parks HMR tax approved by the voters in 1995 as modified by the 2012 referendum. The \$3.6 million in planned expenditures for 2020 includes approximately \$1 million in capital improvements. The fund is budgeted to have an operating gain of \$163,000 for 2020.

The **Impact Fee Fund** accounts for the revenues and expenditures related to the collection of water, wastewater, police, and fire impact fees. The collection of these fees is expected to be equal to 2019 estimated collections.

The **Sales Tax Capital Improvements Fund** accounts for the revenue and expenditures of the City's sales and use taxes which are used for acquisition and improvement projects as well as equipment additions and replacements that are included in the City's five-year capital improvements program as adjusted. The fund will not require the use of fund balance in 2020.

The **Water & Sewer Fund** accounts for the revenue sources as well as the operation and maintenance expenses of the City's water and sewer system. This includes water purchases from Beaver Water District, all water and sewer functions, the operation of the wastewater treatment plants, meter and backflow operations, and utilities financial services. The capital expenditure portion of this fund will be \$22.5 million for 2020 as a backlog of capital improvement projects will be addressed in the coming year.

For 2020, the Water & Sewer Fund is projected to have an operating gain of \$9 million, excluding depreciation expense and before capital expenditures. The wastewater treatment plant operations are budgeted at \$9.8 million, which represents 29.8% of the total operating expenses. The water purchases budgeted for 2020 represent the second largest expenditure for operations in the fund at \$8.6 million. This represents approximately 26.3% of total operating expenditures. This fund has a budgeted deficit of \$13.7 million for 2020 (after capital expenditures and debt service).

The **Recycling & Trash Collection Fund** is responsible for the operation of the City's solid waste collection and disposal, recycling program, and composting program. Revenues for the fund are obtained from fees levied for trash collection, recycling revenue, and container sales or leases. Recycled items also generate revenue for the system. For 2020, the Recycling & Trash Collection Fund is projected to have a loss of \$721,000 before capital expenditures. This is primarily due to a contract increase in solid waste disposal hauling fees.

The **Airport Fund** provides for the operation and maintenance of the City's municipal airport. The Airport Fund's revenue is generated from fuel sales and rents and leases. For 2020, the Airport Fund is projected to have an operating gain of \$76,000 before depreciation and capital expenditures.

The **Shop Fund** is an internal service fund that provides for the acquisition, maintenance, and replacement of equipment and vehicles utilized by the City's operating divisions. The Shop Fund's source of revenue is from charges to other City operating funds based on usage and replacement needs. The Shop Fund has a budgeted surplus of \$625,000 for 2020 after capital expenditures of \$5,853,000. However, this surplus is needed for and restricted to future replacements of vehicles and equipment.

2020 Capital Budget

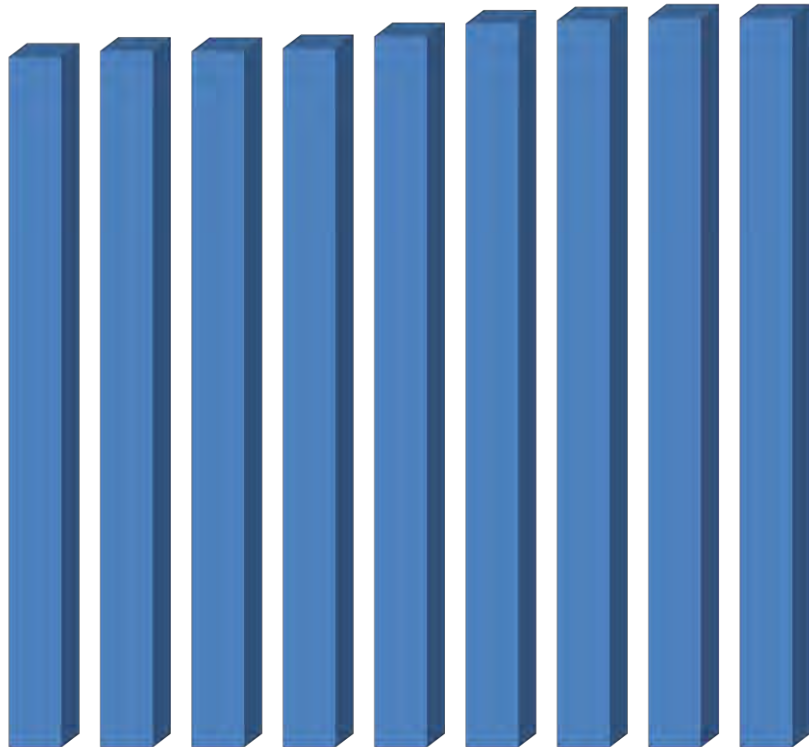
This plan contains a total of \$41,253,000 for capital projects in 2020. A detailed listing of the projects planned for 2020 is included under the Capital and Debt section.

Position Control

Position Funding Changes in 2020

During 2019, 2 new positions were added that impact the 2020 budget. A total of 10 new positions are being requested for the 2020 budget at this time.

Below is a history of total authorized positions by activity from 2012-2020.



Fund	2012	2013	2014	2015	2016	2017	2018	2019	2020
General	470.60	471.50	469.20	467.70	478.90	486.40	489.50	495.25	496.25
Street	68.50	68.50	68.50	69.50	69.50	69.50	69.50	69.50	70.50
Parking	7.00	6.80	8.80	9.80	9.80	11.00	11.00	11.00	11.00
Community Development Block Grant	4.55	3.85	3.85	3.60	5.60	6.60	6.85	6.85	6.85
Parks Development	27.35	27.35	27.35	29.35	30.15	31.40	31.55	31.40	32.40
Drug Law Enforcement	4.00	4.00	4.00	5.00	5.00	5.00	5.00	5.00	5.00
Water & Sewer	93.50	93.50	93.50	93.50	93.50	94.50	94.50	98.50	103.50
Recycling & Trash Collection	57.00	57.00	57.00	57.00	57.00	59.00	59.00	64.00	66.00
Airport	6.00	12.60	12.60	12.60	11.60	11.60	11.60	11.60	11.60
Shop	18.50	18.50	18.50	18.50	18.50	18.50	18.50	19.50	19.50
Total	757.00	763.60	763.30	766.55	779.55	793.50	797.00	812.60	822.60
Change from Prior Year	0.47	6.60	(0.30)	3.25	13.00	13.95	3.50	15.60	10.00

CLOSING

The appropriations requested in this budget are the result of a collaborative effort among all City Division Heads, Department Directors, and City Financial Staff members. It is built on the policies, goals, and objectives outlined by the Mayor and City Council. It represents the financial and operational plan for the City of Fayetteville for 2020. The appropriations contained in this budget will provide for quality municipal services that meet the needs of the Citizens of Fayetteville and it is, hereby, submitted by the Mayor to the City Council for consideration and adoption.

Respectfully submitted,

A handwritten signature in blue ink that reads "Paul A. Becker".

Paul A. Becker
Chief Financial Officer

Respectfully submitted,

A handwritten signature in blue ink that reads "Kevin Springer".

Kevin Springer
Budget Director



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Fayetteville
Arkansas**

For the Fiscal Year Beginning

January 1, 2019

Christopher P. Morill

Executive Director

RESOLUTION NO. ???-19

A RESOLUTION ADOPTING THE PROPOSED 2020 ANNUAL BUDGET AND WORK PROGRAM AS AMENDED.

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF FAYETTEVILLE, ARKANSAS:

Section 1. That the City Council of the City of Fayetteville, Arkansas hereby adopts the Proposed 2020 Annual Budget and Work Program. A copy of the Budget, marked Exhibit "A" is attached hereto and made a part hereof.

PASSED and **APPROVED** this the 19th day of November, 2019.

APPROVED:

ATTEST:

By: _____
LIONELD JORDAN, Mayor

By: _____
, City Clerk/Treasurer

FAYETTEVILLE ARKANSAS



- Best Cities to Launch a Career | 2017 - *realtor.com*
- Top U.S. Cities for Career Opportunities | 2017 - *smartasset.com*
- Best Places to Live in the US | 2017 - *U.S. News and World Report*
- Bronze Walk Friendly Community | 2017 - *Pedestrian & Bicycle Information Center*
- Best Places for Business and Careers | 2016 - *Forbes*
- Silver Bicycle Friendly Community (only one in Arkansas, 1 of 73 in U.S.) - *League of American Bicyclists*
- Tree City USA (22 years) - *Arbor Day Foundation*



**CITY OF
FAYETTEVILLE
ARKANSAS**

Located in one of the **fastest growing** regions in the country, the **City of Fayetteville** is the cultural epicenter of Northwest Arkansas. Fayetteville is home to nearly **84,000 people** and with a median age of 28, the City has attracted millennials and adults alike from across the country. The quality of life Fayetteville offers plays a large role in its ever-growing population base. These factors, amongst others, make Fayetteville a **prime location** for **retail and accommodation** sector growth.



Established in 1871, the University of Arkansas at Fayetteville is the flagship campus of the University of Arkansas system. With **more than 27,000 students** enrolled, the campus is home to a diverse student population. The campus has a strong student population stemming from the Dallas Fort Worth Metroplex. Fayetteville has a robust consumer base and is ideal to tap into a young market segment.



CENTRAL LOCATION

Fayetteville's location in the heart of the U.S. and along Interstate 49 provides an expansive transportation foundation for manufacturing.



\$51,848 MSA MEDIAN
HOUSEHOLD INCOME



30.9%

OF RESIDENTS IN NORTHWEST
ARKANSAS HOLD A **BACHELOR'S**
DEGREE OR HIGHER

BEST CITIES 

TO LAUNCH A CAREER

Source: realtor.com, 2017



\$34MM

THEATRE SQUARED
PROJECT BROKE GROUND
IN JULY 2017



36 PARKS

AND MORE THAN 3,000 ACRES OF
PARK LAND AND LAKES

City of Fayetteville

Community Overview & Statistics

HISTORY

- Fayetteville's earliest recorded history was written by Frank Pierce in about 1819.
- By 1828 several families settled around Fayetteville.
- In 1870 Fayetteville became an incorporated city.
- In 1872 the University of Arkansas opened in Fayetteville.

LOCATION

- Fayetteville is the county seat of Washington County.
- It is 30 miles east of Oklahoma and 50 miles south of Missouri.
- Fayetteville is located near the tallest mountains in the Ozark Mountain Range.
- The City encompasses 55.4 square miles.

POPULATION / SIZE

- Current population: 86,751+17.9% from Census 2010 (estimate from US Census Bureau July 1, 2018).
- Fayetteville is the third largest city in the State of Arkansas.
- Fayetteville median age is 27.1.

REGIONAL MSA STATISTICS – BASED ON DATA FROM THE 2018 NORTHWEST ARKANSAS REGION REPORT

- Population: 549,128 (+2%) (2018)
- Average annual unemployment: 2.5% (+.3%) (2018)
- Average annual wages: \$46,470 (+1.4%) (2018)
- Percent of population with bachelor's degree or higher: 31.6% (-.2%)
- Median Household Income: \$57,911 (+3.34%)
- Poverty Rate: 12.5% (+.4%)
- Business Establishments: 13,412 (+2.8%)

ECONOMIC OVERVIEW AND QUALITY OF LIFE

Located in one of the fastest growing regions in the country, the City of Fayetteville is the cultural epicenter of Northwest Arkansas. Fayetteville has attracted millennials and adults alike from across the country. The quality of life Fayetteville offers plays a large role in its ever-growing population base. Northwest Arkansas is home to the headquarters for three of the state's top employers: Walmart, Tyson Foods, and J. B. Hunt. The rapid growth of population and businesses is a product of the economic landscape that has produced a thriving business climate for the region.

RECOGNITION AND NATIONAL RANKINGS

- | | | |
|---|--|------|
| • 15 Cities Where Business is Booming and Salaries are Rising | CNBC <i>Make It</i> | 2019 |
| • Best Places to Live in the US | No. 4, <i>US News & World Report</i> | 2019 |
| • Best Places for Bikes | No. 15, <i>People for Bikes</i> | 2019 |
| • Best Places to Live in Every State | <i>Time Money</i> | 2018 |
| • Arkansas Trendsetter City | <i>Arkansas Business</i> | 2018 |
| • Best Place for Bikes in Arkansas | <i>People for Bikes</i> | 2018 |
| • Utility of the Future Today | Water Environment Fed. | 2018 |

ECONOMIC DEVELOPMENT STRATEGIC PLAN - FAYETTEVILLE FIRST

Targeted business sectors identified in the 5-year economic development plan are:

- Corporate Services
- Entrepreneurs and Innovators
- Legacy Manufacturers
- Retail
- Specialized Technologies

Strategic Focus Areas in the economic development plan are:

- Arts and Culture
- Business Retention and Attraction
- Education/Workforce
- Entrepreneurship and Innovation
- Lifestyle Quality
- Marketing and Communications
- Sustainability

PARKS AND RECREATION

- There are 74 Park properties maintained and 4,019 acres of park land and lakes
- Trail mileage according to our numbers right now: (numbers are rounded.)
 - Shared-use trails – 45 miles
 - Park trails – 4 miles
 - Natural trails – 39 miles

Parks and Recreation Highlights include:

- Cyclo-Cross World Championships chose Fayetteville to host their 2020 Championship events at Centennial Park, and master plans were completed for the construction of cyclo-cross and mountain biking facilities at the park.
- The Gulley Park Trail project was completed
- Opened a new splash pad at Walker Park
- The Fayetteville Public Schools and the City of Fayetteville jointly purchased the Lewis land from the University of Arkansas Agriculture Division Group

- Artificial turf was installed on the infields at Gary Hampton and at Kessler Mountain Regional Baseball Complex
- Urban Forester John Scott, was presented with the Outstanding Professional of the Year Award by the Arkansas Urban Forestry Council (AUFC).
- The Urban Forestry Advisory Board was named Volunteer of the Year 2019.
- X-Factor Homeschool PE was named Sports Program of the Year.
- The Bradford Pear Tree Bounty was named Natural Resource Program of the Year.

INFRASTRUCTURE, TRANSPORTATION, AND GROWTH

- Fayetteville is conveniently located for travel north and south by Interstate 49 which connects to Interstate 40 in Ft. Smith to the south and to Highway 412 to the north which connects to Interstate 44 in Joplin. Both Interstate 40 and Interstate 44 are major east/west interstate highways.
- Through the third quarter of 2019, constructed 10.31 miles of asphalt overlay and .96 miles of sidewalk.
- Through the third quarter of 2019, the city installed 137 new water connections and 106 new sewer connections.
- Through the third quarter of 2019, the Utilities Department installed 1,113 feet of water & Sewer pipe.
- Fayetteville has a local airport used primarily by private owners of airplanes. The City also has an easy commute to the NWA Regional Airport which provides nationwide commercial transportation.

MEDICAL RESOURCES

- Washington Regional Medical Center
- University of Arkansas for Medical Sciences-Northwest Campus
- Veterans' Health Care System of the Ozarks
- Northwest Health Physicians' Specialty Hospital
- Vantage Point Behavioral Hospital
- Neurosurgery Spine Center
- Encompass Health Rehabilitation Hospital

CONCLUSION

The City of Fayetteville is experiencing a vibrant and healthy economic climate, demonstrating steady growth over the past few years in all measurable indicators – from record increases in sales tax, building permits, and population growth to infrastructure development that provides building blocks for the future and sustains and enhances the quality of life. Fayetteville is a progressive, business-friendly community and understands that it takes the partnership of the entire community to move its economic engine forward.

2019 ADDITIONAL STATISTICAL DATA

Date of Incorporation - August 23, 1870

Form of Government - Mayor/Council

Area (Sq. Miles) - 55.40

Fire Protection

Stations	8
Uniformed Employees	119

Fire Hydrants	4,762
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Police Protection

Stations	1
Uniformed Employees	131

Sewer

Miles of Sanitary Sewers	554.08
Average Daily Treatment	17.8 Million Gallons per Day (MGD)

Parks and Recreation Statistical Data

Number of park properties maintained	74
Number of playgrounds	29
Number of tennis courts:	
7 full-size, 4-junior	
Lighted: 6 full-size	
Unlighted: 1 full-size & 4 junior	

Number of basketball goals	23
Number of softball/baseball fields	22
Number of community centers	1
Number of swimming pools	1
Number of soccer fields	15
Number of volleyball courts	6
Number of recreational complexes	3

Acres:	
Parks, Natural Areas, Trails	3,972
Public Lands	29
Leases	18

Trail Miles:	
Paved	49
Natural	39

Streets

Street Miles:	
- Graded and Surface Treatment	.85
- Paved (Concrete and Asphalt)	423

Water

Water Meters	44,852
Miles of Water Pipe	806.06
Beaver Water District Pumping Capacity (Gallons)	140,000,000
Pumping Capacity to Fayetteville (Gallons)	41,000,000
Average Daily Consumption	16.92 Million Gallons per Day (MGD)

Public Educational System

Elementary/Middle	10 / 4
Junior High/High School	3 / 8
Full-Time Equivalent Teachers	882
Registered Students	10,554

Building Permits

<u>Year</u>	<u>Number</u>	<u>Value (\$)</u>
2008	997	300,139,434
2009	766	90,640,875
2010	645	111,882,014
2011	705	141,046,412
2012	881	328,676,401
2013	871	192,963,129
2014	1,006	267,935,074
2015	895	318,777,132
2016	1,107	342,983,693
2017	958	254,429,313
2018	914	357,787,294

Unemployment Rate (%)

<u>Year</u>	<u>Rate</u>
2009	5.1
2010	6.0
2011	5.3
2012	4.9
2013	4.6
2014	3.9
2015	3.1
2016	2.8
2017	2.7
2018	2.7

2010 Census - General Demographic Characteristics

DP-1-Geography-Fayetteville city, Arkansas: Profile of General Population and Housing Characteristics: 2010

2010 Demographic Profile Data

Subject	Number	Percent	Subject	Number	Percent
SEX AND AGE			Female population - continued	27.5	(X)
Total population	73,580	100.0			
Under 5 years	4,386	6.0	80 to 84 years	529	0.7
5 to 9 years	3,873	5.3	85 years and over	632	0.9
10 to 14 years	3,410	4.6			
15 to 19 years	7,203	9.8	Median age (years)	27.5	(X)
20 to 24 years	14,020	19.1			
25 to 29 years	8,020	10.9	16 years and over	30,461	41.4
30 to 34 years	5,666	7.7	18 years and over	29,830	40.5
35 to 39 years	4,342	5.9	21 years and over	25,228	34.3
40 to 44 years	3,789	5.1	62 years and over	4,190	5.7
45 to 49 years	3,659	5.0	65 years and over	3,414	4.6
50 to 54 years	3,581	4.9			
55 to 59 years	3,279	4.5	RACE		
60 to 64 years	2,600	3.5	Total population	73,580	100.0
65 to 69 years	1,673	2.3	One Race	71,318	96.9
70 to 74 years	1,181	1.6	White	61,661	83.8
75 to 79 years	1,104	1.5	Black or African American	4,379	6.0
80 to 84 years	854	1.2	American Indian and Alaska Native	785	1.1
85 years and over	940	1.3	Asian	2,267	3.1
			Asian Indian	445	0.6
Median age (years)	27.2	(X)	Chinese	644	0.9
			Filipino	161	0.2
16 years and over	61,305	83.3	Japanese	115	0.2
18 years and over	59,963	81.5	Korean	226	0.3
21 years and over	51,209	69.6	Vietnamese	243	0.3
62 years and over	7,240	9.8	Other Asian [1]	433	0.6
65 years and over	5,752	7.8	Native Hawaiian and Other Pacific Islander	172	0.2
			Native Hawaiian	15	0.0
Male population	36,993	50.3	Guamanian or Chamorro	9	0.0
Under 5 years	2,213	3.0	Samoan	14	0.0
5 to 9 years	1,933	2.6	Other Pacific Islander [2]	134	0.2
10 to 14 years	1,710	2.3	Some Other Race	2,054	2.8
15 to 19 years	3,362	4.6	Two or More Races	2,262	3.1
20 to 24 years	7,374	10.0	White: American Indian and Alaska Native [3]	739	1.0
25 to 29 years	4,359	5.9	White: Asian [3]	411	0.6
30 to 34 years	3,108	4.2	White: Black or African American [3]	585	0.8
35 to 39 years	2,265	3.1	White: Some Other Race [3]	216	0.3
40 to 44 years	1,979	2.7			
45 to 49 years	1,815	2.5	Race alone or in combination with one or more other race		
50 to 54 years	1,748	2.4	White	63,780	86.7
55 to 59 years	1,567	2.1	Black or African American	5,145	7.0
60 to 64 years	1,222	1.7	American Indian and Alaska Native	1,674	2.3
65 to 69 years	745	1.0	Asian	2,787	3.8
70 to 74 years	502	0.7	Native Hawaiian and Other Pacific Islander	255	0.3
75 to 79 years	458	0.6	Some Other Race	2,358	3.2
80 to 84 years	325	0.4			
85 years and over	308	0.4	HISPANIC OR LATINO		
			Total population	73,580	100.0
Median age (years)	27.0	(X)	Hispanic or Latino (of any race)	4,725	6.4
			Mexican	3,204	4.4
16 years and over	30,844	41.9	Puerto Rican	199	0.3
18 years and over	30,133	41.0	Cuban	49	0.1
21 years and over	25,981	35.3	Other Hispanic or Latino [5]	1,273	1.7
62 years and over	3,050	4.1	Not Hispanic or Latino	68,855	93.6
65 years and over	2,338	3.2			
			HISPANIC OR LATINO AND RACE		
Female population	36,587	49.7	Total population	73,580	100.0
Under 5 years	2,173	3.0	Hispanic or Latino	4,725	6.4
5 to 9 years	1,940	2.6	White alone	2,263	3.1
10 to 14 years	1,700	2.3	Black or African American alone	78	0.1
15 to 19 years	3,841	5.2	American Indian and Alaska Native alone	51	0.1
20 to 24 years	6,646	9.0	Asian alone	12	0.0
25 to 29 years	3,661	5.0	Native Hawaiian and Other Pacific Islander alone	17	0.0
30 to 34 years	2,558	3.5	Some Other Race alone	1,964	2.7
35 to 39 years	2,077	2.8	Two or More Races	340	0.5
40 to 44 years	1,810	2.5	Not Hispanic or Latino	68,855	93.6
45 to 49 years	1,844	2.5	White alone	59,398	80.7
50 to 54 years	1,833	2.5	Black or African American alone	4,301	5.8
55 to 59 years	1,712	2.3	American Indian and Alaska Native alone	734	1.0
60 to 64 years	1,378	1.9	Asian alone	2,255	3.1
65 to 69 years	928	1.3	Native Hawaiian and Other Pacific Islander alone	155	0.2
70 to 74 years	679	0.9	Some Other Race alone	90	0.1
75 to 79 years	646	0.9	Two or More Races	1,922	2.6

2010 Census - General Demographic Characteristics

RELATIONSHIP			Nonfamily households [7]	16,152	52.6
Total population	73,580	100.0	Householder living alone	11,202	36.5
In households	66,762	90.7	Male	5,553	18.1
Householder	30,726	41.8	65 years and over	450	1.5
Spouse [6]	10,380	14.1	Female	5,649	18.4
Child	14,985	20.4	65 years and over	1,419	4.6
Own child under 18 years	12,468	16.9			
Other relatives	2,587	3.5	Households with individuals under 18 years	7,569	24.6
Under 18 years	788	1.1	Households with individuals 65 years and over	4,091	13.3
65 years and over	274	0.4			
Nonrelatives	8,084	11.0	Average household size	2.17	(X)
Under 18 years	197	0.3	Average family size [7]	2.92	(X)
65 years and over	69	0.1			
			HOUSING OCCUPANCY		
Unmarried partner	2,240	3.0	Total housing units	36,188	100.0
In group quarters	6,818	9.3	Occupied housing units	30,726	84.9
Institutionalized population	1,124	1.5	Vacant housing units	5,462	15.1
Male	662	0.9	For rent	3,801	10.5
Female	455	0.6	Rented, not occupied	80	0.2
Noninstitutionalized population	5,694	7.7	For sale only	541	1.5
Male	2,744	3.7	Sold, not occupied	65	0.2
Female	2,950	4.0	For seasonal, recreational, or occasional use	315	0.9
			All other vacants	660	1.8
HOUSEHOLDS BY TYPE					
Total households	30,726	100.0	Homeowner vacancy rate (percent) [8]	4.1	(X)
Family households (families) [7]	14,574	47.4	Rental vacancy rate (percent) [9]	17.3	(X)
With own children under 18 years	7,076	23.0			
			HOUSING TENURE		
Husband-wife family	10,380	33.8	Occupied housing units	30,726	100.0
With own children under 18 years	4,611	15.0	Owner-occupied housing units	12,639	41.1
Male householder, no wife present	1,241	4.0	Population in owner-occupied housing units	30,524	(X)
With own children under 18 years	598	1.9	Average household size of owner-occupied units	2.42	(X)
Female householder, no husband present	2,953	9.6	Renter-occupied housing units	18,087	58.9
With own children under 18 years	1,867	6.1	Population in renter-occupied housing units	36,238	(X)
			Average household size of renter-occupied units	2.00	(X)

X Not applicable.

[1] Other Asian alone, or two or more Asian categories.

[2] Other Pacific Islander alone, or two or more Native Hawaiian and Other Pacific Islander categories.

[3] One of the four most commonly reported multiple-race combinations nationwide in Census 2000.

[4] In combination with one or more of the other races listed. The six numbers may add to more than the total population, and the six percentages may add to more than 100 percent because individuals may report more than one race.

[5] This category is composed of people whose origins are from the Dominican Republic, Spain, and Spanish-speaking Central or South American countries. It also includes general origin responses such as "Latino" or "Hispanic."

[6] "Spouse" represents spouse of the householder. It does not reflect all spouses in a household. Responses of "same-sex spouse" were edited during processing to "unmarried partner."

[7] "Family households" consist of a householder and one or more other people related to the householder by birth, marriage, or adoption. They do not include same-sex married couples even if the marriage was performed in a state issuing marriage certificates for same-sex couples. Same-sex couple households are included in the family households category if there is at least one additional person related to the householder by birth or adoption. Same-sex couple households with no relatives of the householder present are tabulated in nonfamily households. "Nonfamily households" consist of people living alone and households which do not have any members related to the householder.

[8] The homeowner vacancy rate is the proportion of the homeowner inventory that is vacant "for sale." It is computed by dividing the total number of vacant units "for sale only" by the sum of owner-occupied units, vacant units that are "for sale only," and vacant units that have been sold but not yet occupied; and then multiplying by 100.

[9] The rental vacancy rate is the proportion of the rental inventory that is vacant "for rent." It is computed by dividing the total number of vacant units "for rent" by the sum of the renter-occupied units, vacant units that are "for rent," and vacant units that have been rented but not yet occupied; and then multiplying by 100.

Source: U.S. Census Bureau, 2010 Census.

City of Fayetteville
Management Agenda Based on City Council Strategic Goals

Recommendations from City Council's Fayetteville Vision guide the City's future policy, projects, planning, decisions, actions, and operations. The City Management Team aligned major project areas with each of the following goals in development of the 2020 budget. Many of this coming year's goals are a result of the voter-approved infrastructure improvement bond passed in April of 2019. The 2020 work plan includes year 1 of the Phase 1 issuance of the city's voter-approved \$226,065,000 bond program in addition to the regular operations represented in the 2020 budget.

A Diverse, Growing Local Economy

A pillar of the City's economic development plan, Fayetteville First, is workforce development. In 2020, strategies that foster the economic mobility of Fayetteville residents, such as the development of new job-skill training opportunities, will serve as the next step in realizing many of the goals and objectives outlined in the Fayetteville First Plan. Ensuring that intentionality is a key component of Fayetteville's economic development efforts continues to be a top priority of the Department of Economic Vitality, following alterations of focus areas in 2019. Economic growth continues, with new jobs and businesses opening their doors each month. All the while, Fayetteville continues to grow as a great place to live, work, play, and do business, largely driven by its outstanding quality of life. The current year-to-date building permit metrics are one measure of the city's economic growth. Commercial and residential addition/alteration permit totals indicate a continued commitment to reinvestment in existing buildings. New single-family permits are lower than the same period in 2018 but still strong when compared to previous years. Multi-family permits have surpassed the 2018 YTD numbers.

In 2020, the Department of Economic Vitality will continue honing economic development efforts around four pillars—business attraction and retention, workforce development, retail and restaurant recruitment, and growth-concept oriented development—continuing work toward concentrated operational excellence in these four areas. Development of entrepreneurship and small businesses will be a key component in each of the four focus areas. Growth-concept oriented development recognizes the potential for the development of growth nodes suitable for live, work, and play throughout the City. Currently, Fayetteville's primary growth centers are downtown and uptown. The development of additional growth nodes in each ward aims to realize City Plan 2040's vision as shown in its growth concept map. (City Plan 2040 is the City of Fayetteville's comprehensive plan to establish a framework to direct future development; Fayetteville Vision is a strategic plan with guiding principles to steer policies and decision making.)

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

The City's Director of Economic Vitality continues to bring collaborative and focused economic development results. The request for continued contract services for economic development in this budget funds our contracts with the Fayetteville Chamber of Commerce and Startup Junkie Consulting, which have been revised to ensure alignment with the four focus areas. Together, all parties target retention, attraction, and development, bolstering recruitment efforts, specifically in the realm of retail, restaurants, and other sales-tax generating businesses.

In 2019, the Department of Economic Vitality hired its first Business Development Manager, bringing a full-time effort to sales-tax generating businesses. This new focus not only enables the continuation of the City's robust presence at trade shows such as the International Council of Shopping Centers but provides expanded customer service to all prospective retail and restaurant companies. This year we added to the team that attends trade shows to include planning staff and a Chamber staff member to increase the amount of information that can be provided during "first contacts." Our efforts target redevelopment of key commercial areas through a diversification of uses within the context of the City's growth-concept oriented development efforts.

Also, the Economic Vitality Director will continue to provide the Council with validated data which helps the Department target sales tax that is currently leaking outside of the City. The goal is to increase revenue while providing residents with expanded goods and services. In July, the City began collecting sales tax from internet sales, and the results have been significant. In the first two months reported sales for online shopping were up a combined \$7M. A conservative approach of trending this over the course of 12 months with no additional growth in the online shopping category equates to a potential \$48M in additional taxable sales within our City. This would represent nearly an additional \$1M dollars in revenue that would not be possible but for the passage of online internet sales tax by the Arkansas legislature.

Additionally, we are focusing on the creative economy in Fayetteville and working toward the development and recruitment of technology firms, high-tech job growth through University partnerships and commercialization, expanding entrepreneurial education opportunities, and supporting local, artisanal food and craft-beverage businesses. The development of a Fayetteville Cultural Arts Corridor will serve as a catalyst for the attraction of artists, retailers, office space and urban housing options downtown.

Fayetteville's Workforce Development Plan will aim to ensure the City's economic growth is inclusive and equitable. Through the creation of career pathways, coupled with supportive services, the Department of Economic Vitality will place a priority on the economic mobility of residents, specifically those who may face barriers to employment. These efforts, while primarily aimed at the economic wellbeing of Fayetteville residents, will also assist local employers with access to the workforce they need in order to continue to thrive, all the while serving as a draw for new employers within the City's targeted industry sectors.

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

Business retention and attraction, recruiting new retail shops our citizens want, supporting entrepreneurship and innovation, and educating the workforce continue to be the core functions of the Department of Economic Vitality. Also, promoting arts and culture, lifestyle quality, equity, affordable housing, and sustainability are anchors to this goal, along with a strong marketing and communications system. The creation of a business-friendly environment will be a continued focus into 2020 as well. Performance metrics to track business and job growth, wages, inquiries from prospective companies, and growth in sales-tax generating businesses along with more intensive metrics in entrepreneurship will continue to serve as the guideposts for these efforts.

Financially Sustainable Government Providing Top-Notch Citizen Services

The development of the 2020 budget, the five-year CIP, and the long-range infrastructure improvement bond directly address this goal. Financial sustainability is factored throughout the budget as revenue estimates are conservatively based and expenditure requests reflect actual needs. The expenditure budget is based on full employment and includes provisions for accrued benefit payments to existing employees in the General Fund. The conservative nature of this budget will allow adjustment to the economy either up or down. Sufficient reserve positions in each fund give the City the flexibility to financially address changes in the local economy.

The operating departments throughout the City include sufficient amounts for training to ensure new requirements are addressed and continue to expose staff to new and modern approaches and concepts to financial issues and problems. This will help us address financial stability in the future. Safety issues for Police and Fire are specifically addressed in the budget to ensure safety for these high-risk employees.

Improving Customer Service

Personnel: Last year, the City had planned to hire a position in Human Resources focused specifically on recruitment. That role was not filled because of the considerable staff turnover experienced in the department. The Director of Human Resources, the Benefits Coordinator, and the position of HR Generalist were all vacated. Through the interviews and hiring of the Director of Human Resources, a new strategy emerged that would help us keep our recruitment structure in place, continuing the City's goal to have the workforce reflective of the City's demographics and deliberate focus on diversity. The new HR Director will develop the plan for senior management to be actively involved in the recruitment process and to further develop the culture of retention and succession planning. Subsequently, the position that had been held for recruitment in HR is now being moved to the Development Services and Planning Team in order to further implement our lean government improvement strategies of streamlining development approvals and improving processing time for these approvals. This will also allow a dedicated staff position to specifically address long-range planning ordinance/policy recommendations for the implementation of our 2040 plan and lead development related projects as identified by the Mayor or directed by the majority of the City Council. Additionally, due to the magnitude of projects being

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

generated by Phase 1 of the bond, the City will appoint a Bond Project and Construction Director specifically for ensuring the projects within the \$134 million Phase I bond budget remain on time and under budget during this period.

Communications and Marketing: All active planning projects underway in the City will continue to use the "Speakup Fayetteville" tool launched in 2018 as the planning site for the Cultural Arts Corridor. Since then, Speakup has gathered public feedback in the following project areas: the 71B Corridor Project, the Workforce Development Plan, the Stormwater Feasibility study, the Single-Use Plastics and Polystyrene Survey, Retail/Restaurant/Neighborhood Services Survey, Digital Inclusion Survey, Short Term Rentals Public Comments, and City Plan 2040 Q&A. The software by Engagement HQ was initially purchased from the Web Site Enhancement CIP and is now a new line item in the operational budget. In addition to maintaining this current platform, the Communications department will work with the IT department to implement a new open data portal to increase the transparency of City operations and is also currently working with the IT GIS department to build a location-based portal for all Phase I bond initiatives. The portal will describe each bond project and its associated timeline, phasing, and expenses.

Also reflected in the 2020 budget request for Communications, the next phase of the Welcoming Plan includes the translation of the City's most frequently used forms for services in every major department. In 2017, the City of Fayetteville adopted a Welcoming Plan aimed at making the City a more welcoming community for foreign-born residents and new Americans. The plan was designed not only to make living in Fayetteville easier, but to encourage deeper, ongoing engagement with City government. In 2019, the City removed the requirement that applicants for certain City board and commission seats be registered voters, thus opening numerous opportunities for non-US citizens to participate in the City's government. The forms translation budget will further the goals of the Welcoming Plan.

Finally, budget has been requested for the City of Fayetteville's Census 2020 campaign. Fayetteville's "I Count" project will further our City's ongoing mission to be a welcoming, diverse, and inclusive community with opportunities for all. The project will help us to engage foreign-born and other hard-to-count residents by providing the City with the resources needed to make and grow meaningful connections and establish networks within these communities. These will not only help ensure a complete count, but will ultimately help us increase two-way communication, build partnerships, and encourage residents from these demographics to participate in City government.

Our core plan for the "I Count" campaign is to partner with organizations and institutions across the City who already have connections with Hard to Count (HTC) communities, and to work with them to find the best ways to raise awareness for their constituents. Planned partners include: Ozark Literacy Council, Canopy of NW Arkansas, Fayetteville Public Schools, Fayetteville Public Library, University of Arkansas, Fayetteville, Boys and Girls Club of Fayetteville, and Engage NWA.

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

Planning and Development: With the adoption of City Plan 2040 and the approval of the 71B corridor plan, the planning division's 2020 efforts will shift to plan implementation. This will include the creation of pre-approved building designs, the revision of design standards to better implement "appropriate infill", and UDC amendments to improve storm water retention, prevent flooding, and discourage construction in the regulatory floodplain.

The division has experienced increased activity as Fayetteville's continued growth has nearly doubled the planning division's workload from 2010 to 2018. To improve work products and increase customer service, the 2020 budget adds one FTE to the planning division as described in the above section on Personnel. This will also provide needed staff to focus on long range planning, plan implementation, and special projects.

A short term rental ordinance is being considered. The City Council passed a resolution requesting a study of short term rentals. Should that process result in a short-term rental ordinance, the Planning and Development Review staff will need to reallocate staff time to implement its requirements.

Development Services will advance its focus in 2020 on the continuous implementation of Lean Government principles. This program has caused a need to add temporary positions to backfill full time staff during the development and implementation phases. The team continues to refine the website of Development Review projects. Additionally, a Small Lot Single Family Home Design Manual emphasizing plain language and common branding has been produced and educational and public engagement efforts will make these new development materials accessible to citizens. GIS continues to support this area by providing the Planning and Economic Vitality divisions with mapping and analytics related to development and growth throughout our community.

In an effort to improve service, the Development Services team has embarked on a training program to teach City staff how to analyze process flow, eliminate waste, and increase quality and customer service for all Development Review processes, including development entitlement, permitting, and zoning. The process analysis will reduce inefficiencies, identify and resolve communication gaps, create a clear and concise path for our customers, and instill the mindset of continuous improvement for everyone involved.

The team recently took a deep dive into the Commercial Development permitting process, which involved the most "touch points" by City staff. During this review, staff identified wastes and communication loops on the planning, grading, and permitting of Commercial Development projects. As a result, customers will begin to see a shorter timeline for the permitting and certificate of occupancy.

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

All of these efforts by Development Services staff have the key goal of improving customer service by streamlining processes, reducing barriers and red tape, embracing technology, and improving communications. The work will create streamlined processes to be implemented during the migration to a new permitting software system in the coming months.

A new software to meet streamlined processes was purchased in 2018. Development Services, GIS, and IT staff will implement the new software in the summer of 2020 to improve and streamline Development Services operations and customer experiences. The Lean Government review process is providing staff a wealth of information to assist with implementing the new EnerGov software. Staff is also utilizing the Lean review process to review online forms and leveraging Laserfiche to quickly improve online form submission efficiency and overall customer service to the development community.

A collaborative effort with Fayetteville Fire Department that included City Administration, Facilities Management, and Geographic Information Systems (GIS) produced a response-time and calls-for-service location analysis tool that allowed staff to recommend new Police and Fire locations based upon demand. The end result was a GIS process that allows staff to monitor response times and adjust Police and Fire service areas on an ongoing basis. This system led to developing the plan for the construction of three new fire stations to be funded through the approved infrastructure bond issue. The first two will be designed and built during the first phase of that bond program.

A Naturally Beautiful City and a Fun and Safe City in Which to Live

Of significant note regarding our creative economy and the Downtown/Dickson Street area and expansion of parks, trails, and public spaces is the design of an interactive, transformative outdoor civic space along the Razorback Regional Greenway in downtown Fayetteville. This transformative project will include design components including festival space, public plazas, proximate parking, streetscape enhancements, trail improvements, natural spaces, outdoor classrooms, green infrastructure, and streamside access. In 2020, we expect to begin construction of the new streetscape and widening along West Avenue, the paths through the Fay Jones Woods portion of the project across the street from the new expansion of the Fayetteville Public Library, and the new replacement parking structure.

The Cultural Arts Corridor will improve the existing Razorback Regional Greenway through access to natural and urban public spaces, cultural and educational attractions, the University of Arkansas, Downtown Square, and the wider city and region. The funding for the Cultural Arts Corridor was secured through the infrastructure improvement bond. Additionally, staff is working to identify other funding sources that may also be used to help pay for the construction of the design elements identified in the Cultural Arts Corridor plan such as the Capital Improvement Plan, sidewalk funds, dedicated trail funds, grants, and philanthropic donations.

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

Historic Preservation is also a critical piece of keeping our city beautiful. In 2019, Guidelines for the Washington – Willow Historic District were completed and adopted by the Historic District Commission. Neighborhood proponents and the Historic District Commission members have initiated a petition drive to measure support for creation of a local district. If the petition drive produces a positive result an ordinance to create the local district will be forwarded to City Council in 2020 for approval. Support for this historic preservation effort will be very important.

Also in historic preservation, progress is being made in 2020 on the Woolsey Farm and Homestead to include the beginning of the restoration, reconstruction and permanent stabilization of the Farmstead House. At the John Porter Produce building, or "Apple Warehouse", masonry repair and roof framing will be completed to ensure the ongoing stability of that historic structure.

New recreational facilities and improvements are planned for 2020 including Phase I of the Park Bond projects. These will include bidding and initiating construction on four additional baseball fields and parking at Kessler Mountain; development of Centennial Regional Park including the roads, parking lot, trails, restroom, and pavilions; expansion of parking at Gulley Park; development of plans for neighborhood parks at Stone Mountain and Lierly Lane; and lighting enhancements at the Downtown Square Garden. The bond also provided funds in 2019 to bring the Lewis Soccer Complex into our parks system to provide multi-purpose fields for soccer, ultimate frisbee, rugby, and other recreational activities. The City and Fayetteville Public Schools jointly purchased the land and the City has agreed to maintain the grounds during 2020 in exchange for the ability to make use of them until the School District is ready to implement its plan for use of the land.

Other exciting projects will be the completion of a new 3.5-mile beginner's natural surface trail and bio-swale parking lot at Kessler Mountain; replacement of the trail bridges at Wilson Park; renovation and replacement of restrooms at Finger, Wilson, Gulley, Walker, and Lake Fayetteville Parks; replacement of Lake Fayetteville boat docks; improvements to parking at Veterans Memorial Park; Walker Skate Park lighting; and Gulley Park improvements including an interactive fountain and updated playground. Parks and Recreation Staff will work diligently with a consultant to prepare a Strategic Master Plan of our Parks and Recreation system to guide development throughout the next ten years.

Parks Maintenance will replace LED trail lights at Wilson Park and coordinate maintenance on the stream restoration projects at Gulley, Sweetbriar, and Kessler Mountain Parks. The Parks Volunteer Coordinator and Maintenance staff will partner with Recycling and Trash Division to install five recycling stations and trash cans along the Razorback Greenway as an incentive to help keep the trail free of litter and our city beautiful.

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

The City continues to work with our community partners such as the Fayetteville Public Schools in the use of Vandergriff, Holcomb, and Asbell Gyms as well as the newly purchased Lewis Soccer Complex to provide use of these facilities for our citizens. Parks also has a long-standing partnership with the Fayetteville Boys and Girls Club and the Senior Adult Center at Walker Park to provide recreational opportunities for all citizens.

The City continues to focus efforts on a wide variety of sports programs, summer programs, and special events throughout the year that promote physical activity and social engagement - a way for all to get outside, get active, and enjoy what our City has to offer. The Yvonne Richardson Community Center (YRCC) continues to promote a diversified recreational, educational, and social program for the community. YRCC is home to an afterschool program, a physical education program for homeschooling families, and a summer camp program.

New Trends in Planning and Development: City Plan 2030 and the 71B Corridor Study will result in work on design standards and codes, the low-impact design manual, and turnkey development. Both the 71B Corridor Study and the City Plan 2040 Update are completed and implementation will begin in 2020. Development Services Department will initiate a project to define "appropriate infill" by creating pre-approved building designs, better infill design standards, and refined development thresholds.

Public Safety: This budget addresses public safety by continuing to fund current levels to maintain appropriate response times. The budget also addresses capital needs, such as an allocation to police for equipment communications needed to replace all Police vehicle laptops and mobile video systems, as well as the replacement of two fire trucks.

Also, the City is holding exercises of the Emergency Operations Plan each quarter in order to be better prepared for any disasters that might occur. Leaders from departments and divisions throughout the City gather regularly to practice the City's response to a variety of possible emergencies. Handling these simulated disasters will result in more effective control of the City's resources and a safer community.

Additionally, working with the Fayetteville Public Schools in a cost-sharing agreement, the city will add 2 full time positions to FPD to serve as School Resource Officers bringing the total of School Resources Officers up from 5 to 7, which includes a Sergeant who will serve as supervisor of all SROs and liaison to the police department.

Finally, our Police and Fire Department budgets help to provide a safe community in which to live, ensuring that our diverse and growing economy continues to draw workers and their families to fill local jobs for the City's continued economic prosperity. Phase 1 bond funding up to \$36,395,000 has been earmarked for a new police headquarters at the northeast corner of Deane Street and Porter Road (near I-49), which includes a new building that will provide the capacity for public safety to keep up with our growing city. The new facility will be a campus concept including three buildings: one for the main police department, housing all personnel; another for training, with vehicle and evidence storage; and finally, an indoor pistol and rifle firing

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

range. This campus concept will increase the efficiency and operational readiness of the police department, which in turn will improve safety, service, and accessibility to our citizens. Also, Phase I of the bond will provide two of the planned three additional fire stations, as well as apparatus to support ongoing growth for fire and emergency response. One of the new Fire Stations will be on the same property as the new Police headquarters and the other one will be located near the intersection of S. School and Cato Springs Road. The new Fire Stations will be staffed with existing personnel and fire companies.

Greater Ease of Mobility with Effective Transportation Systems

Implementation of the Mobility Plan includes the following:

- Expanding and maintaining the City's trail system, sidewalk network, and roadways
- Expanding mobility options throughout downtown
- Coordinating traffic signal system for improved mobility
- Funding of Ozark Regional Transit and University of Arkansas bus systems
- Intersection improvements to increase capacity and movement of vehicles
- Traffic calming policy development and implementation
- Signal upgrades at high pedestrian use intersections to provide auto pedestrian recall and increase pedestrian walk time allocations to provide a more comfortable pedestrian experience.
- Use of the pavement inventory to develop a pavement maintenance workplan, using Transportation Funds and the additional funds allocated for pavement maintenance in the bond program.

A number of transportation and mobility initiatives are articulated in Phase 1 of the infrastructure bond program. Work on many of these projects will begin in 2020 including:

- Design work on Fulbright Expressway/Shiloh drive Intersection
- Design work on the 71B Corridor (North St. to Township)
- North St. (Garland Ave. to Mission)
- Millsap Rd./College Ave. Improvements
- Rolling Hills Dr. Improvements
- Downtown Pedestrian Improvements
- MLK Pedestrian Improvements
- Design work on the Deane/Sycamore and Porter Road Corridor
- Appleby/Plainview/Rolling Hills Connection
- 15th St. Road Intersection
- Center St. and Harmon Ave. Intersection
- Ruppel Rd. Extension
- Sain St. Extension

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

- Centennial Park Entrance Drive
- Archibald Yell Blvd. Safety Improvements
- Zion Rd. Improvements
- Futrall/Gregg and Shiloh/Gregg RR Crossings
- Other priority projects in the transportation program

Trail improvements include:

- Hamstring Bridge
- Tsa La Gi Trail Construction
- Shiloh Trail at Centennial Park
- Hwy 62/I-49 Bike/Pedestrian Connections

Ecosystem Preservation

The Ecosystem Preservation goal focuses on climate action planning, the maintenance and preservation of our ecosystem and natural resources, pollution reduction, and the protection of the environment.

In our Sustainability Department budget, three focus areas will be priorities in 2020: Energy Action, Active Transportation, and Recycling and Waste Diversion. The City is working closely with the electric utility companies to add clean energy generation at City facilities which will complement recently constructed onsite 10 MW solar arrays at the City's wastewater treatment plants.

Other areas in which the City will focus on Ecosystem Preservation include:

- Reducing Styrofoam and plastic bag litter
- Stormwater maintenance to preserve the quality of streams
- A sweeper program to remove contaminants from the stormwater system
- Asphalt recycling to reduce the need for additional raw resources needed for production
- Urban forestry and habitat improvements through tree and native plantings, and invasive plant removal
- Stream restoration and maintenance
- Implementation of a voluntary commercial organics recovery program, focusing on large food-waste generators
- Technical assistance materials for businesses that participate in organics composting and the improvement of universal commercial organics recovery

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

Well-Maintained Infrastructure and Facilities

City assets, such as buildings, roads, sidewalks and trails, as well as a digital infrastructure are components of this goal. Projects continue to focus on maintenance of current infrastructure; street repair, rehabilitation, and construction; improved sidewalks for overall city walkability; improved parks and trail infrastructure; and long-term planning to improve efficiency and upkeep of all City facilities. Partnerships with the University of Arkansas and the Public School System to address infrastructure needs and improvement of connections for streets, trail, and sidewalk development will continue to be a priority for the City as we budget for various maintenance projects and programs such as:

- Coordinated deployment of smart city infrastructure in conjunction with ongoing City capital improvement projects
- Pavement and sidewalk condition inventory to be used to develop multi-year pavement preservation and sidewalk improvement programs
- Design and construction of several major drainage projects in the drainage bond
- Right-of-way program to provide maintenance and improved visibility for the transportation system
- Micro-surfacing projects to extend pavement life and reduce lane mile costs
- Recycling asphalt milling to reduce the need for new materials and the overall cost of asphalt purchased
- Enhanced sidewalks and crosswalk safety improvements near schools
- Expansion of street lighting throughout the City
- Electric vehicle charging station installation in various parking facilities

Drainage Projects from the 2018 Drainage Improvement Plan to be funded from Phase I of the bond include:

- Missouri Creek
- Sunbridge/College
- Fairlane/Elmhurst/McClinton
- Upper Scull Creek Phase 2
- River Meadows Drive
- Boxwood Addition
- Eastern Avenue
- Niokaska Creek Stream Restoration
- Scull Creek Stream Restoration
- Homespun Drive
- Palmer Avenue

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

Water and Sewer maintenance projects include:

- Water quality improvement strategies
- Implementation of a water pressure management project to improve water quality, reduce stress on the pipes and limit the amount of water loss due to leakage
- Wastewater Treatment Plant building improvements
- Upgrade and replacement of lift stations
- Implementation of a water modeling project to analyze and improve the fire flow throughout Fayetteville. This will determine areas that do not meet fire code due to lack of flow or missing infrastructure.
- Construction toward Lake Sequoyah sediment removal
- Wastewater Treatment Plant filter cell replacement
- Maintenance will be enhanced by the two leak detection technicians added in 2019 to use sensitive new-age acoustical equipment to locate leaks that otherwise cannot be located with current methods.
- Identification, evaluation, prioritization, and replacement of deteriorating Water and Sewer Infrastructure
- Utilities Financial Services and technology improvements
- A Water & Sewer rate/operations study
- Initiation of an AML program where the utility can have 2-way communication with the water meter. This technology will allow the customer to track their water usage, assist the utility in leak detection and allow the billing and collection division to download usage directly into their system.
- Implementation of Supervisory Control and Data Acquisition (SCADA) network upgrades to replace all core network equipment to improve functionality, enhance security and monitor and manage water and wastewater operations
- Installation of three additional, larger water storage tanks to replace two smaller tanks

The Recycling and Trash Division will continue its work to implement the Master Plan and focus on the following areas in 2020:

- Continuing implementation of rate study recommendations to facilitate the implementation of the Solid Waste Reduction, Diversion, and Recycling Master Plan
- Continuing evaluation of the Regional Construction and Demolition Debris recovery facilities
- Expanding multi-family recycling
- Refining and expanding food waste collection and composting
- Beginning of collection route optimization

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

City Facilities maintenance projects include:

- Upgrading City buildings to improve energy efficiencies as well as providing more productive working environments resulting from window replacements, HVAC upgrades, lighting replacements, roof replacements or coatings, solar panel installations, office remodels, and City Hall south entry/parking renovations
- Replacing the beacon and wind cones at Drake Field for more energy efficiency and replacing the chiller with a geothermal system

The majority of technology-related capital improvement projects (CIP) support:

- A new asset management and work order software within Parks, Facilities Management, Water and Sewer, Transportation, Airport, and Recycling and Trash. The new software will include a new public portal to submit work requests and mobile support to allow field staff to view work orders via tablet computers.
- Continuation of technical support to the 2019 approved bond projects to ensure technology needs are addressed within each project.
- Improvements to the City's website
- Continued expansion of Laserfiche document imaging system to automate internal and external form submission
- Improvements to the City's cybersecurity program to protect City assets that will enhance our reputation as a Safe Community

Overall City Operations

The quality of City operations overall is a critical element to the success of the City. Organizational effectiveness is a specific area that the Council highlighted as a key component to maintain and improve City operations. A Lean Government review program of all operational functions will provide a continuous process for achieving efficiencies and improving customer service. Communication between department heads which addresses cross-divisional projects, streamlining processes, reducing barriers to service and red tape, and eliminating silo operations will continue to be the primary goals for organizational effectiveness at the City.

CITY OF FAYETTEVILLE, ARKANSAS THE BUDGET PROCESS

The budgets of governmental funds (for example General Fund, Street Fund, and Parks Development Fund) are prepared on the modified accrual basis for revenues and expenditures. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. Expenditures are recorded when the related fund liability is incurred. The proprietary and trust fund types (Water & Sewer Fund, Recycling & Trash Collection Fund, and Airport Fund) are budgeted on a full accrual basis except for depreciation which is excluded and both capital purchases and bond principal payments which are included as expenditures. Not only are expenditures recognized when the liability is incurred but revenues are recognized when they are due and owing to the City (for example, water user fees are recognized as revenue when bills are produced). Agency funds are not budgeted since they are custodial in nature and do not involve measurement of results of operations.

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "Generally Accepted Accounting Principles" (GAAP). This conforms to the way the City prepares its budget. Formal budgets exist for all funds and fund types, except agency funds, but the budget-to-actual comparison reports are prepared only for the governmental fund types (General, Special Revenue, and Capital Projects).

The Annual Budget and Work Program is a fiscal plan which presents the services which will be provided to the community and the funds needed to perform these services. The type and level of service is defined by the use of program objectives, which are further defined by performance measures. The Mayor is responsible for formulating the fiscal plan and presenting it to the City Council for approval and adoption. The key steps and dates in this process for the 2020 Budget and Work Program are described below:

1. Budget Preparation, July 2019

The budget was prepared using the City's financial software. Staff from the departments and divisions attended training for security access and instructions for the budget maintenance module. Target budgets were set for each fund and/or program. The target budget excluded service expansion requests and new personnel requests. These items are considered separately.

2. Capital Requests, April – August 2019

Five Year Capital Improvements modification requests were submitted for review and prioritization. Approval of the requests were based on a review of prioritized lists by the Chief Financial Officer and Budget staff to see if original cost and continuing costs were within the available funding range. Capital items with a cost greater than \$5,000 should appear in the Five-Year Capital Improvements Programs.

3. Budget Submitted by Department/Division Heads, July 2019

The Department/Division Heads emailed notification to the budget staff after completing budget submissions requesting their 2020 funding. The budget staff then verified that budget submissions were correct and within specified targets.

4. Analysis of Each Proposed Program Budget, August 2019

During this period, meetings, as needed, were conducted with each Department Director. At these meetings, the submitted program budgets were evaluated in their entirety and additions and cuts were made to balance the funds with the service requirements. The 2020 Proposed Budget and Work Program was the result of this process.

5. **Consideration and Approval of the Budget, Beginning to Adoption 2019**

The proposed budget is discussed with the Mayor beginning in August and through November. The Mayor will present the comprehensive 2020 Proposed Budget and Work Program to the City Council on November 19. Public discussions on the budget will be conducted at agenda sessions and City Council meetings on November 12, and a special meeting is to be held on November 16.

6. **Implementing the 2020 Budget, January 2020**

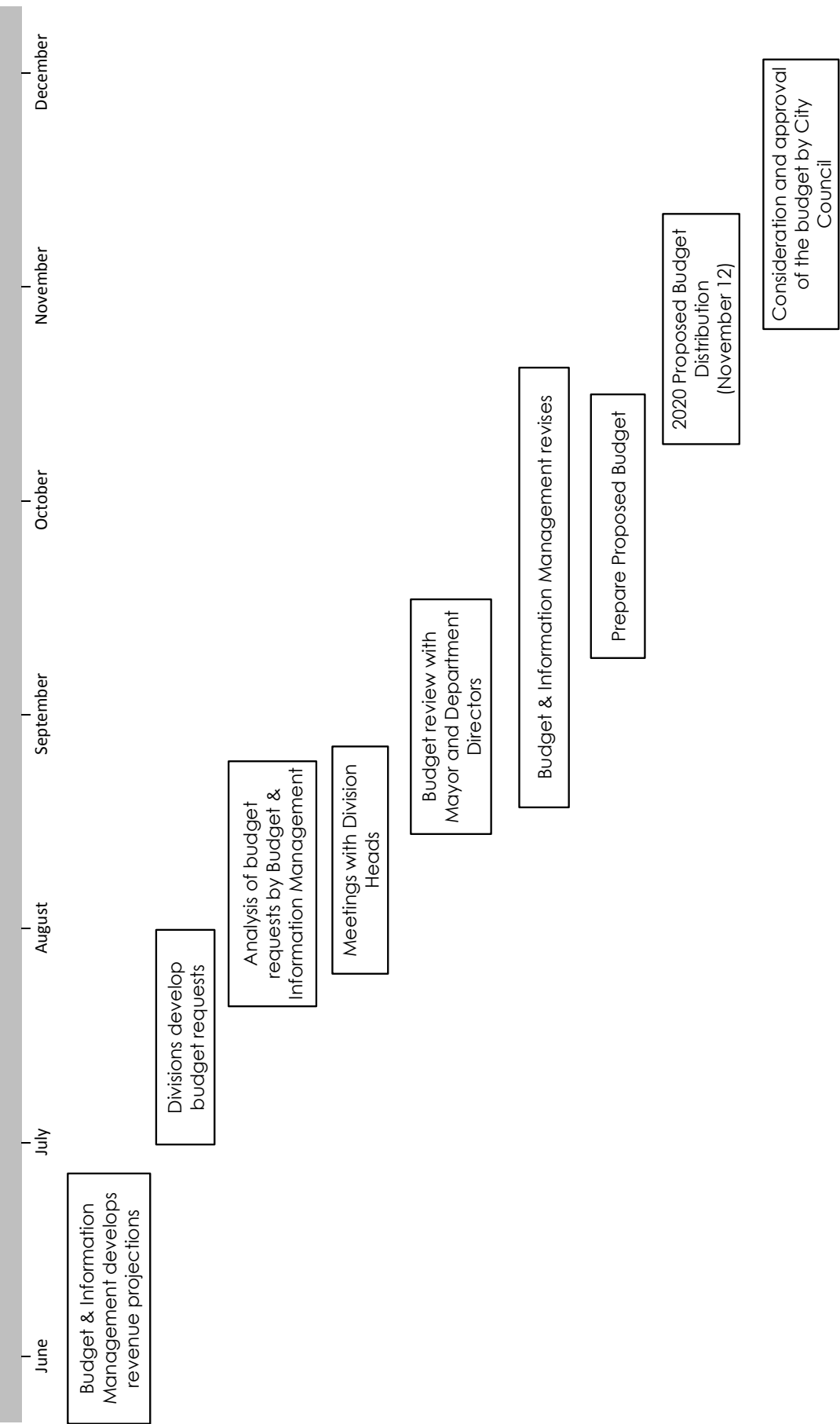
Using the Enterprise Resource Planning system, budget amounts are split into the projected funding level needed for each month. These work papers are input into the computer system to assist in the control of the adopted budget throughout 2020.

7. **Adjusting the 2020 Budget, Throughout 2020**

The budget may be adjusted throughout 2020. Depending on the amount of the adjustment, approval may come from the Budget Director, Chief Financial Officer, Mayor or the City Council. A detailed explanation of the Budget Adjustment Policy is listed on pages 7 and 8.

The public meetings throughout the budget process are considered to be an essential part of the budget process as they are designed to solicit feedback from the City Council on the City's operations and services. In accord with continuing efforts to apprise the public of City activities, the 2020 Proposed Budget and Work Program is made available for review by all interested persons at the Fayetteville Public Library and the City Clerk's Office. In addition, a downloadable version of the budget is found on the City's web site: <http://www.fayetteville-ar.gov/>. Public notification of this information is made in a local newspaper and on the Fayetteville Government Channel. As always, the public is invited to attend all meetings, retreats, and hearings regarding consideration of the Budget.

CITY OF FAYETTEVILLE, ARKANSAS
THE 2020 BUDGET PROCESS



CITY OF FAYETTEVILLE, ARKANSAS

FINANCIAL POLICIES

The purpose of this section is to present the policies that the City follows in managing its financial and budgetary affairs. These are general statements of policies, which represent long-standing principles, traditions, and practices that have guided the City in maintaining financial stability.

REVENUE POLICY

- The City will strive to maintain a broad and diversified revenue base that will equitably distribute the burden of supporting City services and will protect the City from short-term fluctuations in any one revenue source.
- The City will actively support economic and industrial development recruitment and retention efforts to provide for a solid revenue base.
- The City will maintain timely collection systems and implement necessary enforcement strategies to collect revenues from available sources.
- The City will establish user fees and charges for services, when feasible, at levels related to the cost of providing the services. The City will review the fees and charges on a periodic basis to determine the modifications needed to keep pace with the cost of providing the services.
- The City will establish, when feasible, self-supporting enterprise funds and internal service funds in which a relationship between revenues and expenditures clearly exists.
- The City will project revenues on a conservative basis so that actual revenues will consistently meet or exceed budgeted revenues.
- The City will maintain a budgetary control system and will prepare reports that compare actual revenues to budgeted amounts.
- The City will review annually and revise, where necessary, its cost allocation formula.
- The City will limit the designation of General Fund revenues for specified purposes to maximize flexibility in budgeting and revenue utilization.

EXPENDITURE POLICY

- Basic and essential services provided by the City will receive first priority for funding.
- The City will establish performance measurements for all program areas, when feasible. These measures will reflect the demand, workload capability, and projected outcomes for the program to accomplish its objectives.
- The City will strive to adopt a balanced budget, by fund, for all funds maintained by the City, in which total anticipated revenues must equal or exceed the budgeted expenditures for each fund. However, if this cannot be attained, the City will utilize unallocated fund reserves, which have been carried forward from prior years.
- The City will maintain a budgetary control system to ensure adherence to the adopted budget and will prepare reports that compare actual expenditures to budgeted amounts.
- The City will attempt to refrain from budgeting non-recurring or one-time revenue for ongoing expenses.
- The City will provide access to medical, dental, life, and long-term disability insurance for its employees. The cost for these benefits will be a shared responsibility between the City and its employees.
- The City will provide access to appropriate retirement plans for its employees. The City will make contributions for eligible employees at the percentage defined for each of the respective retirement plans.

DEBT POLICY

- The City will maintain a policy of full disclosure on financial reports and bond prospectus.

- The City will maintain communications with bond rating agencies and continue to strive for improvements in the City's bond rating.
- The City will pay for all capital projects and capital improvements on a pay-as-you-go basis using current revenues whenever possible. If a project or improvement cannot be financed with current revenues, long-term or short-term debt or capital leases will be recommended.
- The City will refrain from issuing long-term debt for a period in excess of the expected useful life of the capital project.
- The City will use special assessment revenue or other self-supporting bonds instead of general obligation bonds, when feasible.
- The City will seek refinancing of outstanding debt if it is determined that the City will benefit by reduced interest expense over the remaining life of the bonds of at least 3% of the principal being refunded.
- The City will require that General Fund and Street Fund debt service shall not exceed 10% of annual general and road tax revenues and the principal amount of General and Street Fund debt shall not exceed 5% of the assessed taxable property.
- Outstanding short-term debt and Amendment 78 debt obligations combined shall not exceed 5% of the City's taxable real property.

RESERVE POLICY

- The City will maintain a minimum reserve of sixty (60) days of annual regular general fund operating expenditures for the General Fund in Undesignated Fund Balance. The minimum unreserved General Fund Balance cannot be reduced without specific City Council Resolution.
- The City will maintain a minimum reserve of at least 10% of current year operating expenditures for the Street Fund in Undesignated Fund Balance. If existing reserves exceed the required level, such funds may be used to provide for non-recurring expenditures. The City will use monies in the 10% reserve only in times of emergency or fiscal and economic hardship.

- The City will attempt to maintain a cash and investments balance of not less than 10% of current year operating expenditures for all Enterprise Funds.
- The City will maintain a Shop Fund reserve necessary to fund the replacement and expansion of the City's vehicles and equipment.

INVESTMENT AND CASH MANAGEMENT POLICY

- The City will deposit all receipts on a timely basis.
- The City will strive to maximize the return on its investment portfolio without jeopardizing principal amounts.
- The City will limit its investments to the types of securities provided for by Arkansas statutes.
- The City will diversify its investments by maturity date to protect against market fluctuations.
- The City will purchase securities from qualified institutions based on competitive bids in an effort to obtain the highest available rates.

CAPITAL IMPROVEMENT POLICY

- The City will prepare and update, as needed, a five-year Capital Improvements Program (CIP), which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available revenue sources.
- When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five-year period. These projects and improvements will be prioritized by year and by funding source. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs associated with a project or an improvement will also be given consideration in the establishment of priorities.

- The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
- The City will seek input from the public by holding public hearings in relation to the establishment of major projects and major project priorities.
- The City will incorporate the reasonable findings and recommendations of other City Boards, Commissions, Committees, and Citizen task forces, as they relate to capital projects and improvements.

FINANCIAL REPORTING POLICY

- The City's accounting system will maintain records in accordance with accounting standards and principles outlined by the Governmental Accounting Standards Board (GASB), Financial Accounting Standards Board (FASB), and the State of Arkansas.
- The City will employ an independent accounting firm to perform an annual audit of the City's finances and make the annual audit available to all required and interested parties. The audit shall be completed and submitted to the State of Arkansas within 210 days of the close of the fiscal year.
- The City will produce monthly and quarterly financial statements reporting the current periods' activity for all funds maintained by the City.
- The City will maintain an internal audit function, which will be charged with adopting and routinely monitoring internal controls of the City.
- The City will prepare an annual budget document that provides a basic understanding of the City's planned financial operations for the coming fiscal year. Copies of the proposed and final budget will be made available to all interested parties and opportunities will be provided for citizen input prior to final decisions on the budget.
- The City will seek annual renewal of the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

**CITY OF FAYETTEVILLE, ARKANSAS
ADMINISTRATIVE PROCEDURES
TO ADJUST THE APPROVED BUDGET**

PURPOSE:

The procedures outlined in this section define, standardize, and set forth responsibilities for budget adjustments.

DEFINITION AND EXPLANATION:

During the fiscal year, needs arise for expenditure budget adjustments to enable divisions to adapt to changing conditions. There are two types of expenditure budget adjustments which can be defined as follows:

- 1) **Budget Adjustment** – this is a transfer from one category within a fund budget to another category. The fund total does not change.
- 2) **Budget Amendment** – this is an addition to the overall budget total of the fund. It increases the total expenditure amount authorized for the fund. Any budget amendment must be supported by an increase in revenue or come from available fund balance.

DEPARTMENT DIRECTORS AND DIVISION HEADS RESPONSIBILITIES:

All Department Directors and Division Heads are mandated to stay within each operational program budget as adopted and to stay within the total budget for each capital project. **Neither the Accounting nor Purchasing Divisions will process payments or purchase orders, which will cause a program or capital project to be over the annual budget amount.**

Each operational division is grouped into programs (i.e., Engineering - Administration, Engineering - Plans & Specifications, Engineering - Right-of-Way, etc.). Budget adjustments will be required in the following instances:

- 1) When the budgeted amount per operational program is exceeded (an offsetting adjustment must be made from another operational program).
- 2) When the budgeted amount for a capital project is exceeded (an offsetting adjustment must be made from another capital project or another program).

Requested adjustments to an operational program must be submitted on a budget adjustment form with sufficient justification for the need. Any changes in the personnel services category must meet the City's policy for raises, promotions, and staff increases.

BUDGET ADJUSTMENT APPROVAL PROCESS:

Budget Amendments

- 1) All budget amendments must be approved by the City Council other than mandatory redemptions and other expenditures delegated to a Bond Trustee via a bond trust agreement. Budget amendments appropriate additional revenue or allocation of reserves.

Budget Adjustments

- 1) Budget adjustments within categories, within divisions of a fund, can be made with the approval of the Budget Director (see page 10 for a division listing).
- 2) Budget adjustments between categories, within a division of a fund, can be made with the approval of the Budget Director and Chief Financial Officer.
- 3) Budget adjustments within the personnel services category between departments within a fund will be approved by the Budget Director, the Chief Financial Officer, and the Chief of Staff.
- 4) Budget adjustments between categories within an approved program will be approved by the Budget Director and the Chief Financial Officer.
- 5) All other budget adjustments must be approved by the City Council.

BUDGET AMENDMENT REPORTING:

As a matter of practice, staff will provide information regarding Budget Amendments to the City Council on a quarterly basis.

**CITY OF FAYETTEVILLE, ARKANSAS
BUDGET ORGANIZATIONAL STRUCTURE**

FUND	In governmental accounting, a fund is a fiscal and accounting entity with a self-balancing set of accounts, created and maintained for a particular purpose. It has transactions subject to legal or administrative restrictions. A separate budget is provided for each fund.
ACTIVITY	Activities are the major groups of items which are functionally related, regardless of the Department or Division that is responsible. This type of classification provides a useful Budget summary that is consistent even though changes in the organizational structure may occur.
DEPARTMENT	Departments are the major organizational sub-divisions. They have a broad overall purpose. The City of Fayetteville is organized into eleven operating departments: General Government, Police, Fire, Chief of Staff, Sustainability & Resilience, Parks & Recreation, Utilities, Development Services, Communications & Marketing, Transportation Services, and Finance & Internal Services. Each Department has a director who reports to the Chief of Staff except the Police and Fire Chiefs who report directly to the Mayor.
DIVISION	Divisions are the major operational areas of the City. Each Division has been assigned to one of the Departments listed above according to the type of activity it performs. For example, the Recycling & Trash Collection Division is part of the Sustainability & Resilience Department. A listing of divisions is on the following page.
PROGRAM	Programs are the operating units within the Division. Each program represents a specific type of activity within its Division aimed at providing a service for which the City is responsible. For example, the Recycling & Trash Collection Division contains the following programs: Administration, Commercial Collections, Residential Collections, Commercial Drop Box Collections, Transfer Station, Recycling, and Composting.
CATEGORY	Within each program, each expenditure item is grouped into a category of related expenditures. The budget for each program is listed by categorical total. Examples of a category include: Personnel Services, Materials and Supplies, Services and Charges, Maintenance, Motor Pool Charges, Capital, Transfers to Outside Agencies, Cost Reimbursements, and Operating Transfers.

DEPARTMENTAL REPORTING STRUCTURE

DEPARTMENT	DIVISIONS
General Government	Mayors Administration City Council City Attorney City Prosecutor City Clerk/Treasurer Fayetteville District Court Library
Chief of Staff	Animal Services Chief of Staff Community Resources Economic Development Human Resources Information Technology
Sustainability & Resilience	Sustainability & Resilience Parking Management Recycling & Trash Collection
Police Department	Police Central Dispatch
Fire Department	Fire Department
Parks & Recreation Department	Parks & Recreation
Finance & Internal Services Department	Chief Financial Officer Accounting & Audit Budget & Information Management Facilities Management Purchasing Utilities Financial Services
Development Services Department	Development Services Director Building Safety City Planning Engineering
Communications & Marketing Department	Communications & Marketing Media Services
Transportation Services Department	Transportation Services Airport Services Fleet Operations
Utilities Department	Utilities Director Water & Sewer Maintenance Wastewater Treatment Plant

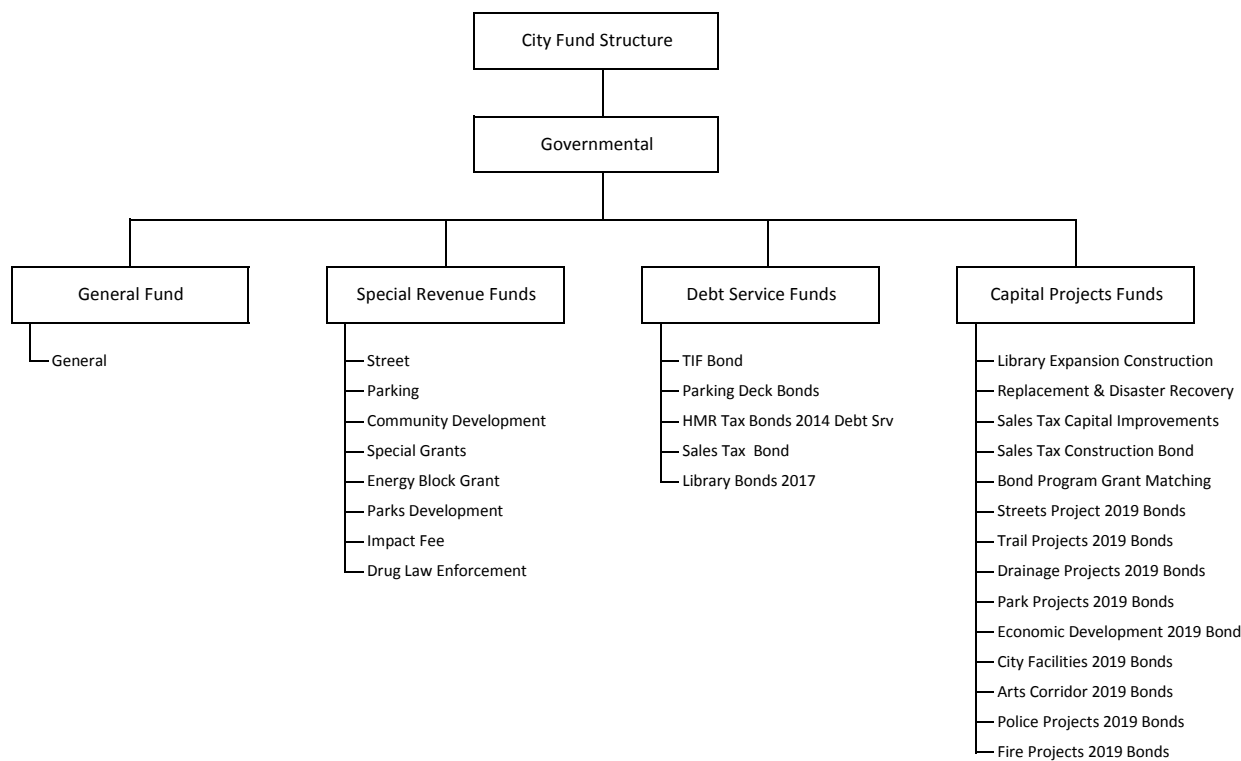
The organizational chart for the City of San Jose is structured as follows:

- Mayor and City Council**
 - Appropriations**
 - Sales Tax Improvement Bond
 - Replacement & Disaster Recovery
 - Police & Fire Pension Revenue
 - Parking Deck Bond
 - Impact Fee
 - Sales Tax Capital Improvements
 - Sales Tax 2006A Construction Bond
 - Policemen's Pension & Relief
 - Firemen's Pension & Relief
 - Police & Fire**
 - Police**
 - Chief of Staff (Paring)
 - Off Street Parking
 - Entertainment District
 - Spring St. Muni Deck
 - Transportation Services
 - Street Maintenance
 - Sidewalks
 - Operations & Administration
 - Right-of-Way Maintenance
 - Drainage Maintenance
 - Traffic Control & Maintenance
 - Street & Trail Construction
 - Police
 - Drug Law Enforcement
 - Fire**
 - Prevention
 - Operations
 - Training
 - Transportation**
 - Chief of Staff
 - Admin. & Planning
 - Housing Services
 - Redevelopment
 - Public Services
 - Public Facilities & Imp.
 - Transportation Services
 - Administration
 - Maintenance
 - Capital Expenditures
 - Police
 - Central Dispatch
 - Support Services
 - Patrol
 - Community Development**
 - Parking
 - Street
 - General
 - Parks Development
 - Parks Development Capital
 - Parks Development Greenspace
 - Parks & Recreation
 - Parks Development
 - Parks Development Capital
 - Parks Development Greenspace
 - Recycling & Trash Collection
 - Shop
 - Water & Sewer
 - Sustainability & Resilience**
 - Chief of Staff
 - Admin. & Planning
 - Housing Services
 - Redevelopment
 - Public Services
 - Public Facilities & Imp.
 - Transportation Services
 - Administration
 - Maintenance
 - Capital Expenditures
 - Police
 - Central Dispatch
 - Support Services
 - Patrol
 - Fire
 - Prevention
 - Operations
 - Training
 - Sustainability & Resilience (RTC)
 - Operations & Admin.
 - Commercial Collections
 - Residential Collections
 - Commercial Drop Box
 - Transfer Station
 - Recycling
 - Composting
 - Solid Waste Projects
 - Finance & Internal Services
 - Utilities Financial Services
 - Utilities
 - Water & Wastewater Dir.
 - Meter Operations
 - Meter Maintenance
 - Meter Cap. Expenditure
 - Water Purchased
 - W&S Ops. & Admin.
 - Distribution Maint.
 - Storage & Pump Maint.
 - Sewer Mains Maint.
 - WWTP
 - Capital Water Mains
 - Capital Expenditures
 - W&S Connections
 - Sewer Mains Contr.
 - WWTP Capital
 - Debt Service
 - Utilities Proj. Mgr. Team

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City of Fayetteville, Arkansas

Chart of Governmental Fund Types



As noted by the chart above, the City utilizes all four (4) major Governmental fund types: General, Special Revenue, Debt Service, and Capital Projects.

General Fund - General fund is the general operating fund of the City. It is used to account for all financial resources except those accounted for in other funds.

Special Revenue Funds - Special Revenue funds are used to account for the proceeds of specific revenue sources, which are designated or required to finance particular functions or activities of the City.

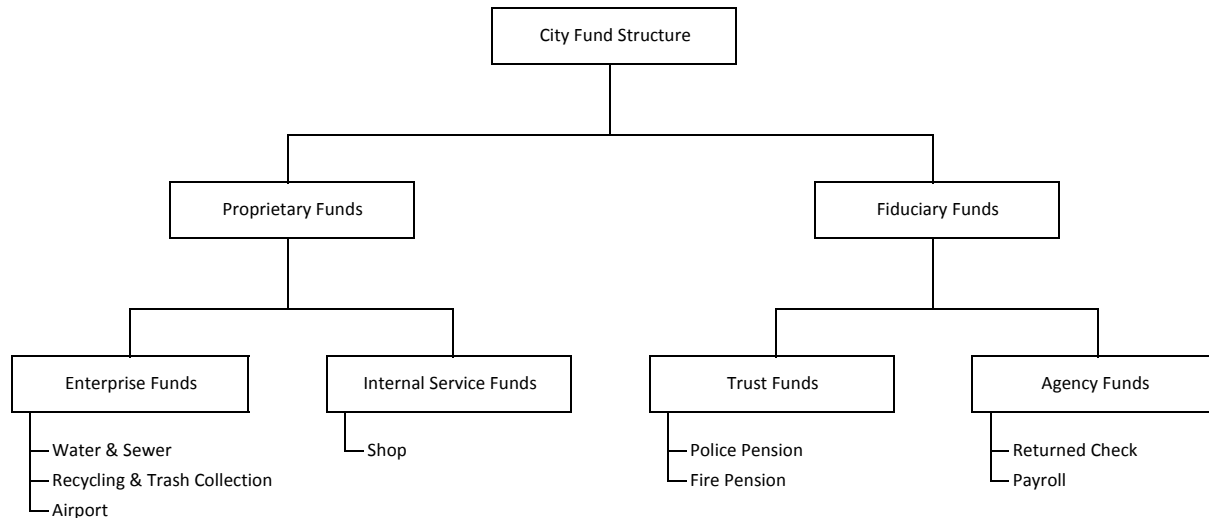
Debt Service Funds - Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs other than debt service payments made by enterprise funds.

Capital Projects Funds - Capital projects funds are used to account for financial resources to be used for the acquisition and construction of assets of a relatively permanent nature other than those financed by proprietary funds.

As a note of explanation for the following combined statements, the revenues are listed by major source and the expenditures are listed by major department or service. The operation transfers are listed both in and (out).

City of Fayetteville, Arkansas

Chart of Proprietary and Fiduciary Fund Types



As noted by the chart above, the City utilizes the Enterprise and Internal Service funds in the Proprietary fund type and the Trust and Agency funds in the Fiduciary fund type.

Enterprise Funds - Enterprise funds are used to account for operations (A) that are financed and operated in a manner similar to private business enterprise, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (B) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

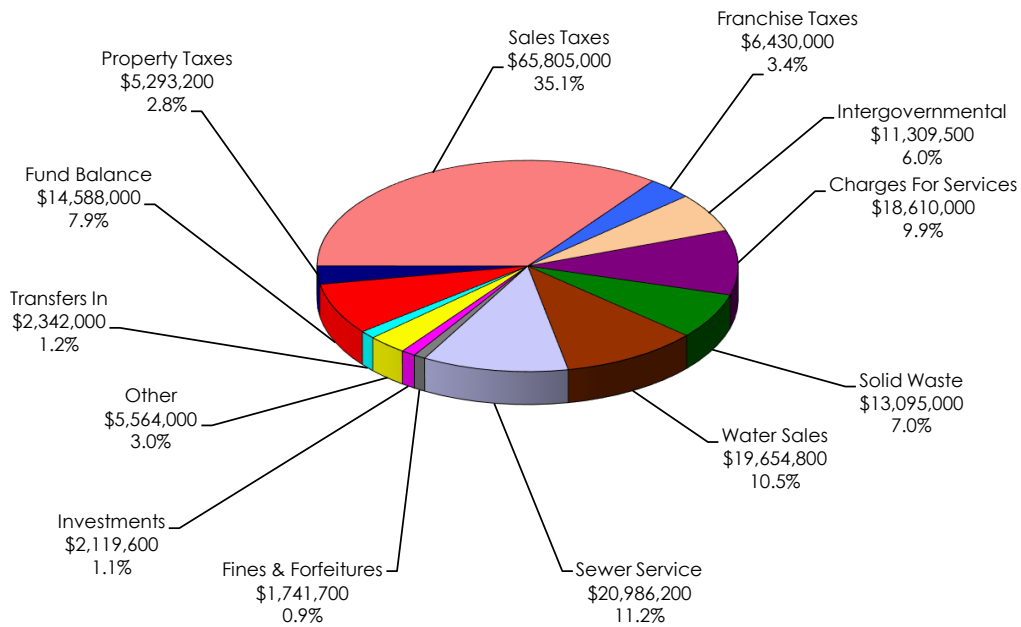
Internal Service Funds - Internal service funds are used to account for the financing of goods or services provided by one division of the City to other divisions of the City, on a cost reimbursement basis.

Trust Funds and Agency Funds - Trust funds and agency funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. Trust funds are accounted for in essentially the same manner as proprietary funds. Agency funds are custodial in nature and do not involve measurement of results of operation.

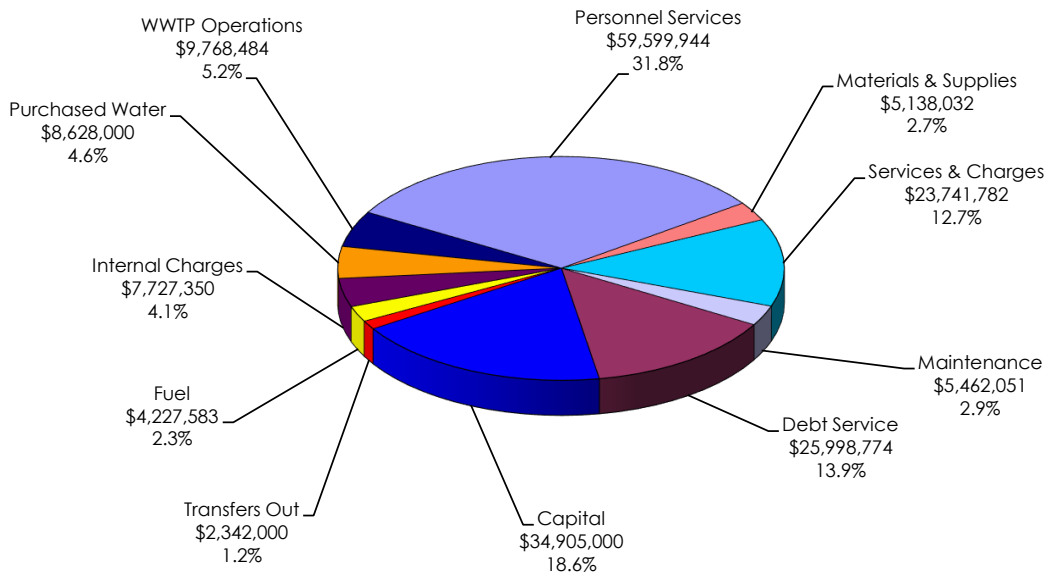
In reference to the following combined statements, the revenues are listed by major source and the expenses are listed by major department or service. Also shown are depreciation, non-operating revenue and (expenses), transfers in and (out), and net income.

City of Fayetteville, Arkansas

Sources of Funds for 2020 \$187,539,000



Uses of Funds for 2020 \$187,539,000



Note: The Sources of Funds chart includes revenues from all City funds. The Uses of Funds chart includes expenditures from all funds including capital expenditures in the Proprietary fund types. In compliance with GAAP, Proprietary fund balances do not reflect capital expenditures.

City of Fayetteville, Arkansas
Multi-Year Comparison
Budget Expenditures

	Adopted 2016	Adopted 2017	Adopted 2018	Adopted 2019	Proposed 2020
<u>Major Funding Sources:</u>					
General	\$ 41,366,000	\$ 43,162,000	\$ 45,586,000	\$ 48,242,000	\$ 49,921,000
Street	6,930,000	6,804,000	6,911,000	6,815,000	6,953,000
Parking	1,616,000	1,922,000	2,011,000	1,876,000	1,898,000
Community Development Block Grant	556,000	927,000	920,000	973,000	992,000
Parks Development	3,155,000	3,571,000	3,282,000	3,814,000	3,646,000
Drug Law Enforcement	637,000	498,000	518,000	516,000	546,000
Water & Sewer	36,968,000	40,525,000	39,096,000	41,525,000	56,220,000
Recycling & Trash Collections	11,123,000	11,690,000	12,800,000	13,432,000	14,788,000
Airport	2,256,000	2,253,000	2,255,000	2,461,000	2,531,000
Shop	8,942,000	8,812,000	9,334,000	9,187,000	10,881,000
	<u>113,549,000</u>	<u>120,164,000</u>	<u>122,713,000</u>	<u>128,841,000</u>	<u>148,376,000</u>
<u>Other Funding Sources:</u>					
Impact Fee	1,741,000	1,163,000	904,000	925,000	932,000
TIF Bond	146,000	177,000	178,000	200,000	248,000
Parking Deck Bonds	326,000	385,000	384,000	385,000	389,000
HMR Tax Bonds 2014	706,000	710,000	709,000	707,000	706,000
Sales Tax Bond	19,771,000	21,006,000	21,959,000	22,664,000	22,751,000
Library Bonds 2017	0	0	1,775,000	1,850,000	1,868,000
Replacement & Disaster Recovery	42,000	42,000	60,000	69,000	69,000
Sales Tax Capital Improvements	7,982,000	8,542,000	9,238,000	9,540,000	9,276,000
Sales Tax Construction Bond	5,000	0	5,000	6,000	0
Police Pension	1,574,000	1,559,000	1,563,000	1,563,000	1,563,000
Fire Pension	1,426,000	1,410,000	1,361,000	1,361,000	1,361,000
	<u>33,719,000</u>	<u>34,994,000</u>	<u>38,136,000</u>	<u>39,270,000</u>	<u>39,163,000</u>
	<u>\$ 147,268,000</u>	<u>\$ 155,158,000</u>	<u>\$ 160,849,000</u>	<u>\$ 168,111,000</u>	<u>\$ 187,539,000</u>

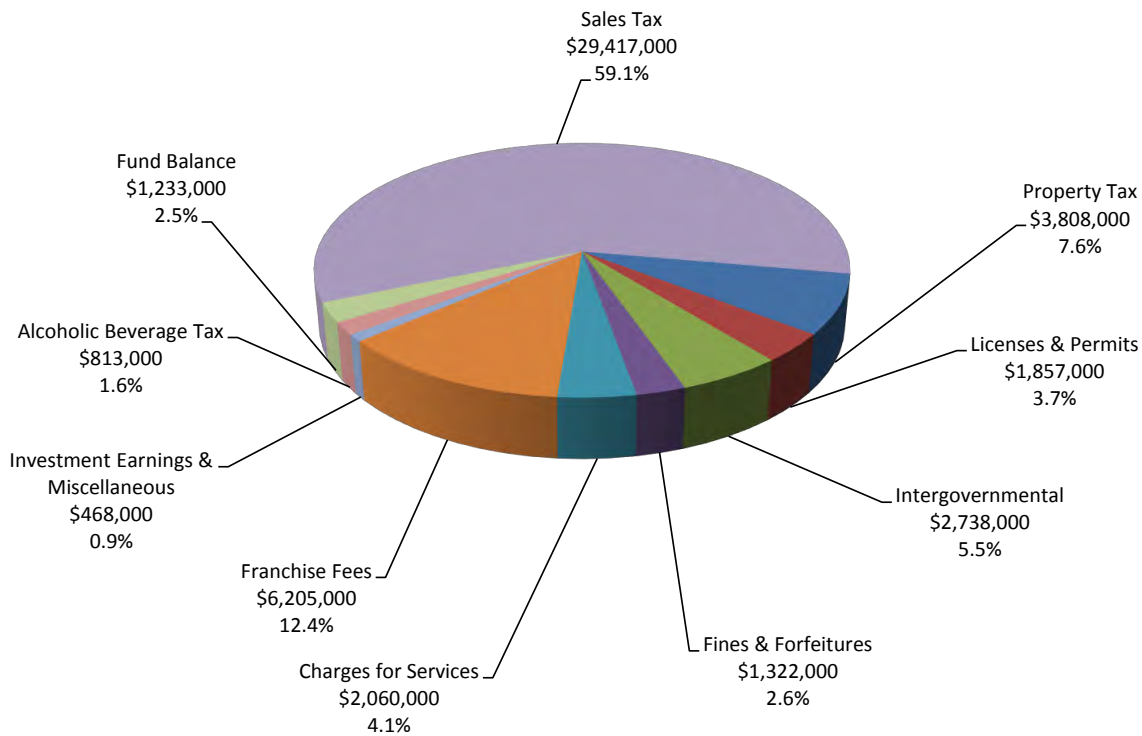
This comparison of adopted budgets is included to show the scope and growth of City operations in a multi-year format. This presentation is traditional but continues to include interfund transfers. Rather than restating all of the budgets, it is recommended that emphasis be placed on the significant entries, which are the individual funds. A more detailed discussion of each individual fund is included in the specific section devoted to that fund.

General Fund (1010)

General Fund Revenues

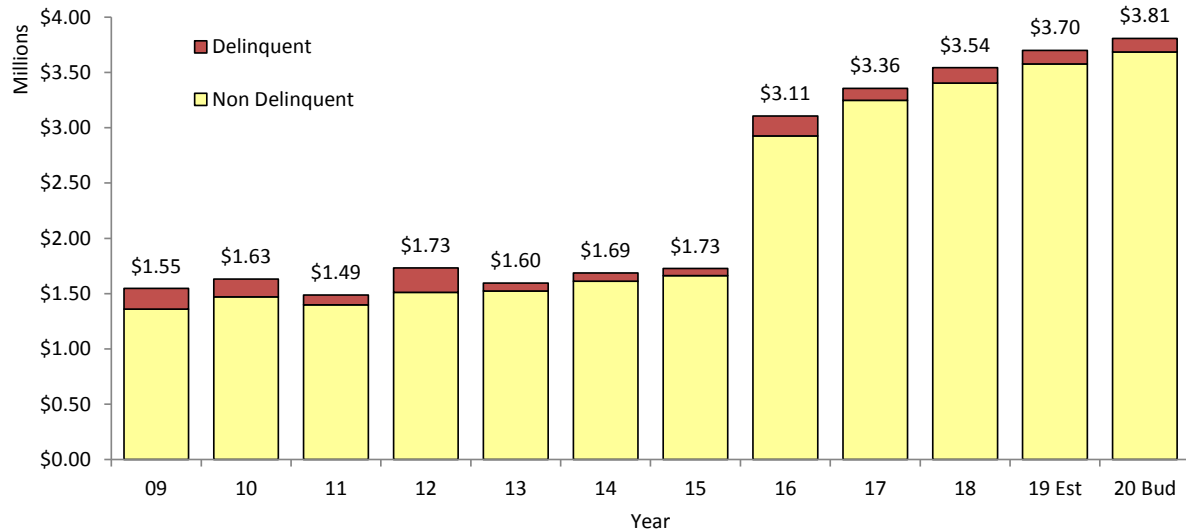
Total estimated revenue available in 2020 to support the General Fund is approximately \$48.7 million. Also, \$1.23 million in fund balance is used as a source of funding for 2020. These overall General Fund Revenue projections are based on historical trend data, expected population increases, and current performance of the national, state, and local economies based on statistical information.

Sources of Funds for 2020 \$ 49,921,000



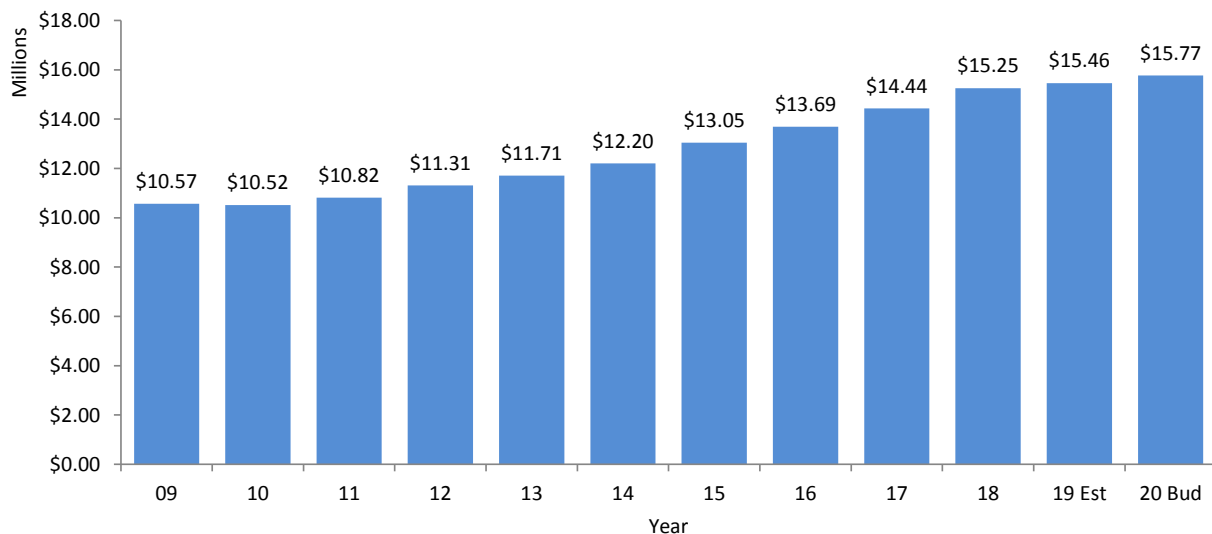
Property Taxes: Property Tax revenue makes up 7.6% of total General Fund Revenue. The tax rate currently approved is 2.3 mills. The City of Fayetteville has a discretionary limit of 5.0 mills, which is set by law. By law, millage decisions must be made by the end of October of each year by the City Council and filed with the County.

Property Taxes



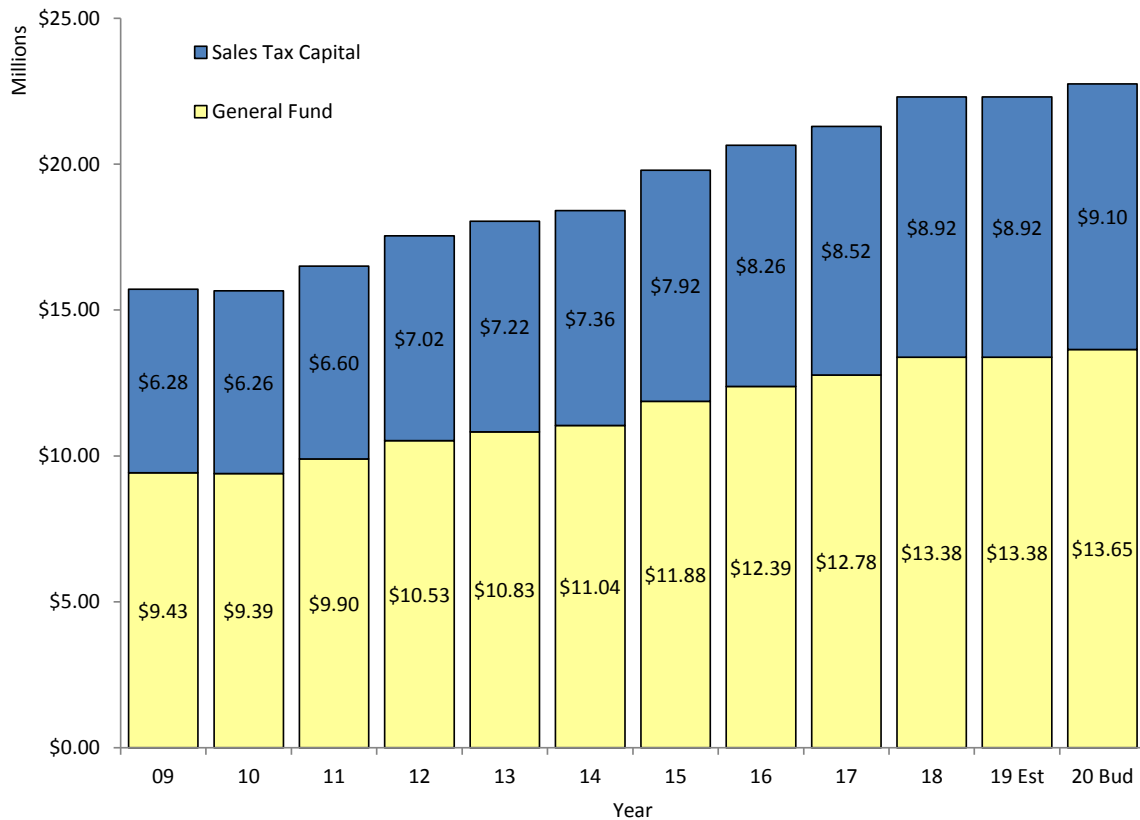
County Sales Tax: The largest source of General Fund revenue (32.4%) is the County Sales Tax. The City receives a prorated share (36.2%) of the 1% County Sales Tax based on population as of the most recent federal census. Sales Tax growth averaged 3.3% per year from 2008 to 2018. Budgeted 2020 revenue is projected to be 2.0% higher than the current 2019 estimated collections.

County Sales Tax



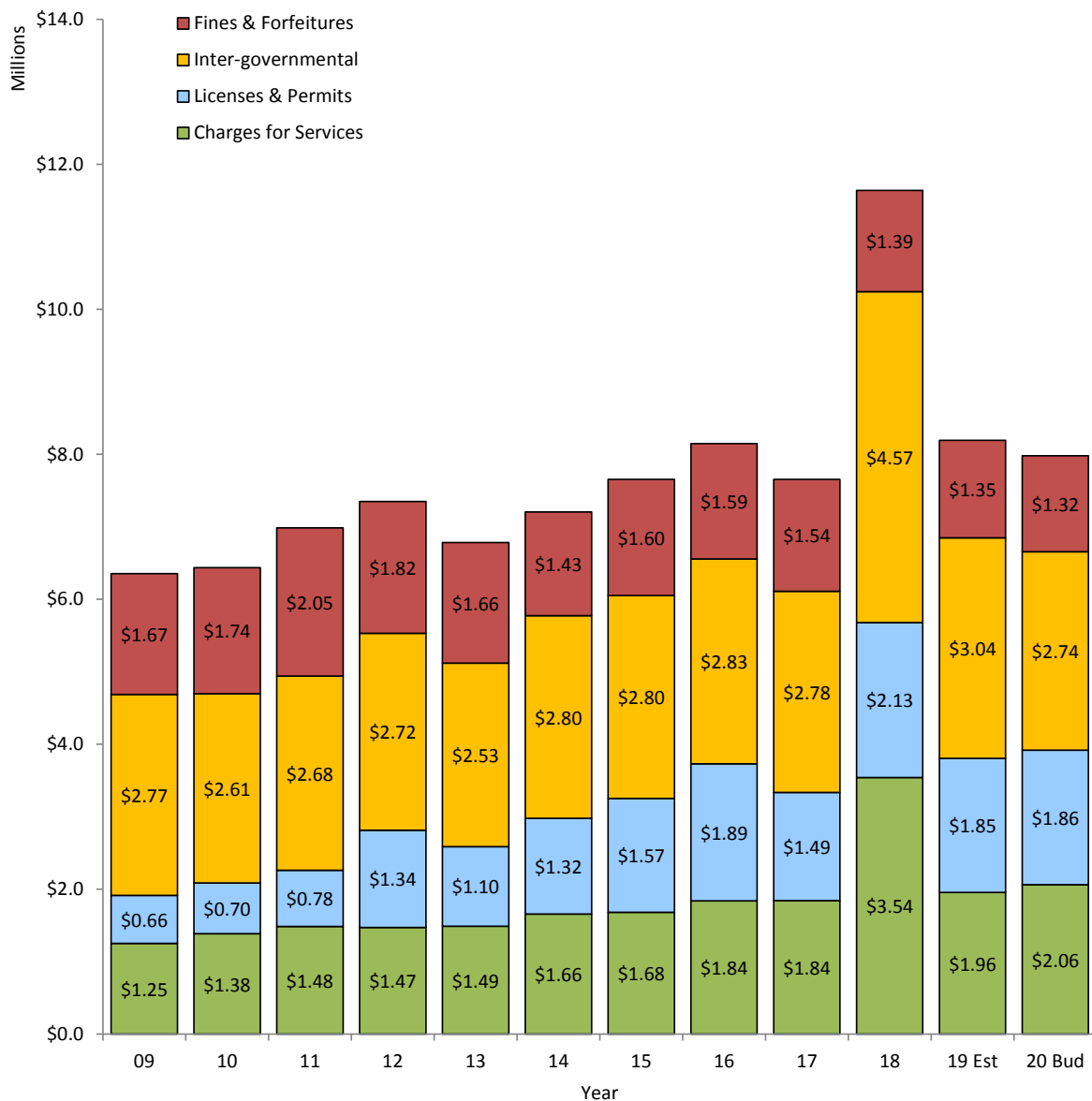
City Sales Tax: The second largest source of General Fund revenue is the City Sales Tax at 28% of total revenue. Sales Tax growth averaged 3.06% per year from 2008 to 2018 but only were flat in 2019 compared to prior year. The 2020 budget is estimated to be 2.0% over 2019 estimated collections. The 2019 collections are estimated to be flat compared to 2018 actual receipts. The 1% City Sales Tax revenue is divided between General Fund operations and capital. The current split, which began with the 2008 budget, is 60% for General Fund and 40% for Sales Tax Capital Improvements Fund.

Total City Sales Tax Collected by Fund



Other Revenues: Other Revenues (Licenses & Permits, Intergovernmental, Charges for Services, and Fines & Forfeitures) as a whole make up 16.4% of total General Fund revenue. The largest generator of Licenses & Permits Revenue is Building Permits which are projected to be flat in 2020 compared to estimated 2019 collections. The many other types of revenues and permits issued by the City are projected to remain level compared to 2019 collections. Intergovernmental revenues consist of State Turnback and State/Federal grants and are projected to be less in 2020 compared to estimated 2019 revenue. This is because grant revenue is not estimated until the actual grant is awarded, which is normally mid-year. Charges for Services consists of a multitude of fees such as parks and recreation fees, 911 reimbursements, and planning fees. Fines & Forfeitures revenues consist of court fines and are expected to be slightly less than estimated 2019.

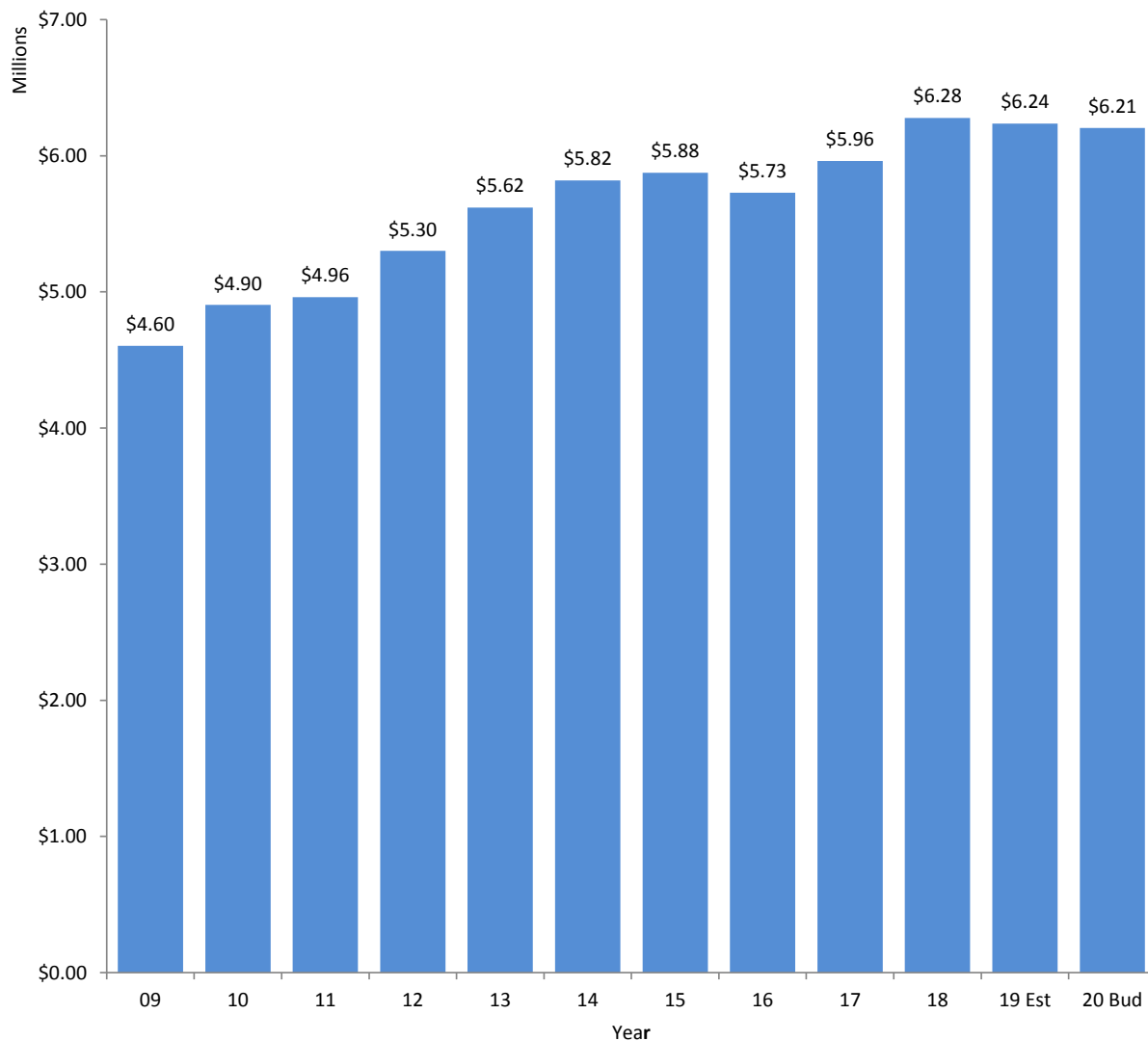
General Fund - Other Revenue



Franchise Fees: Franchise fees as a category make up 12.75% of total General Fund revenue. The City collects franchise fees from all utility companies in Fayetteville for the use of City Rights-of-Way. All of the franchise fee agreements reflect a percentage of gross utility revenue generated. Although franchise fees are a direct cost of the utilities business, all utilities except AEP (SWEPCO) and the City of Fayetteville's Recycling & Trash Collection and Water & Sewer Divisions show the fee as an additional item on the consumer's invoice.

Currently, Black Hills Energy (formerly Source Gas) pays 3% of annual sales before taxes on residential and commercial customers and 1% on industrial customers. AT&T and Prairie Grove Telephone pay 4% of all access line billing. AT&T Video and Cox Communications pay 5% of annual gross sales on everything except internet access revenue. The Water & Sewer utility pays 4.25% and the Recycling & Trash Collection utility pays 3% on annual gross sales. AEP Electric and Ozarks Electric Co-Op pay 3% of gross revenues on domestic customers and 1% on industrial consumers. The 2020 budget is set to be slightly lower than estimated 2019.

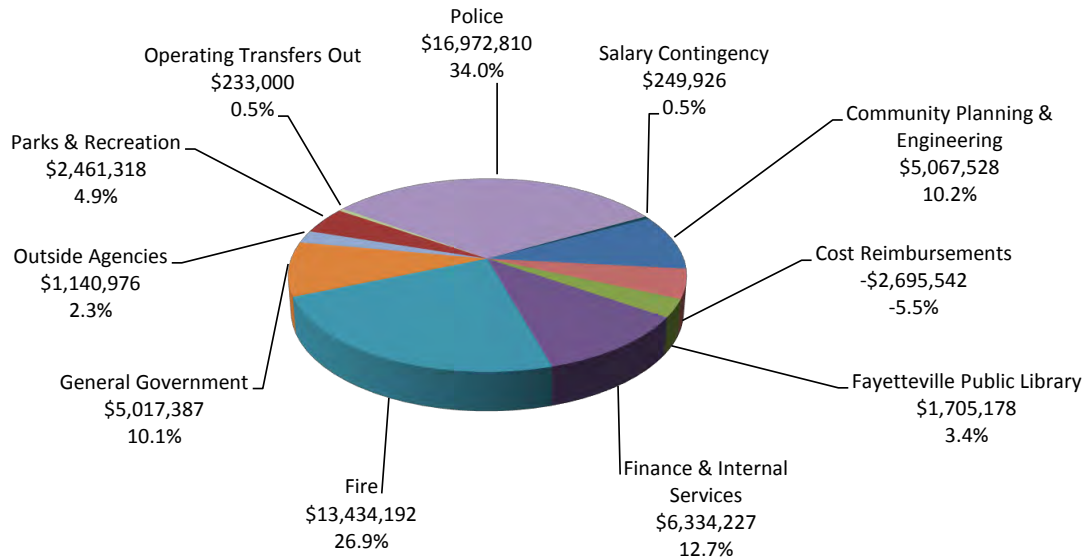
Franchise Fees



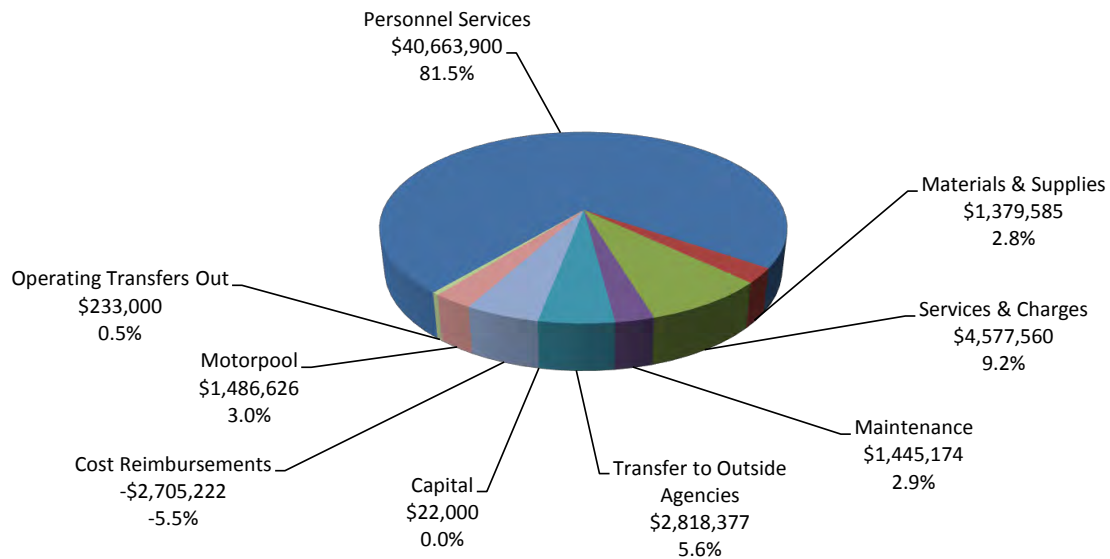
General Fund Expenses

Total uses of funds in 2020 for the City's General Fund totals \$49,921,000. The charts below show the total General Fund expenditure budget by operating activity and expense category.

Uses of Funds by Activity for 2020
\$ 49,921,000

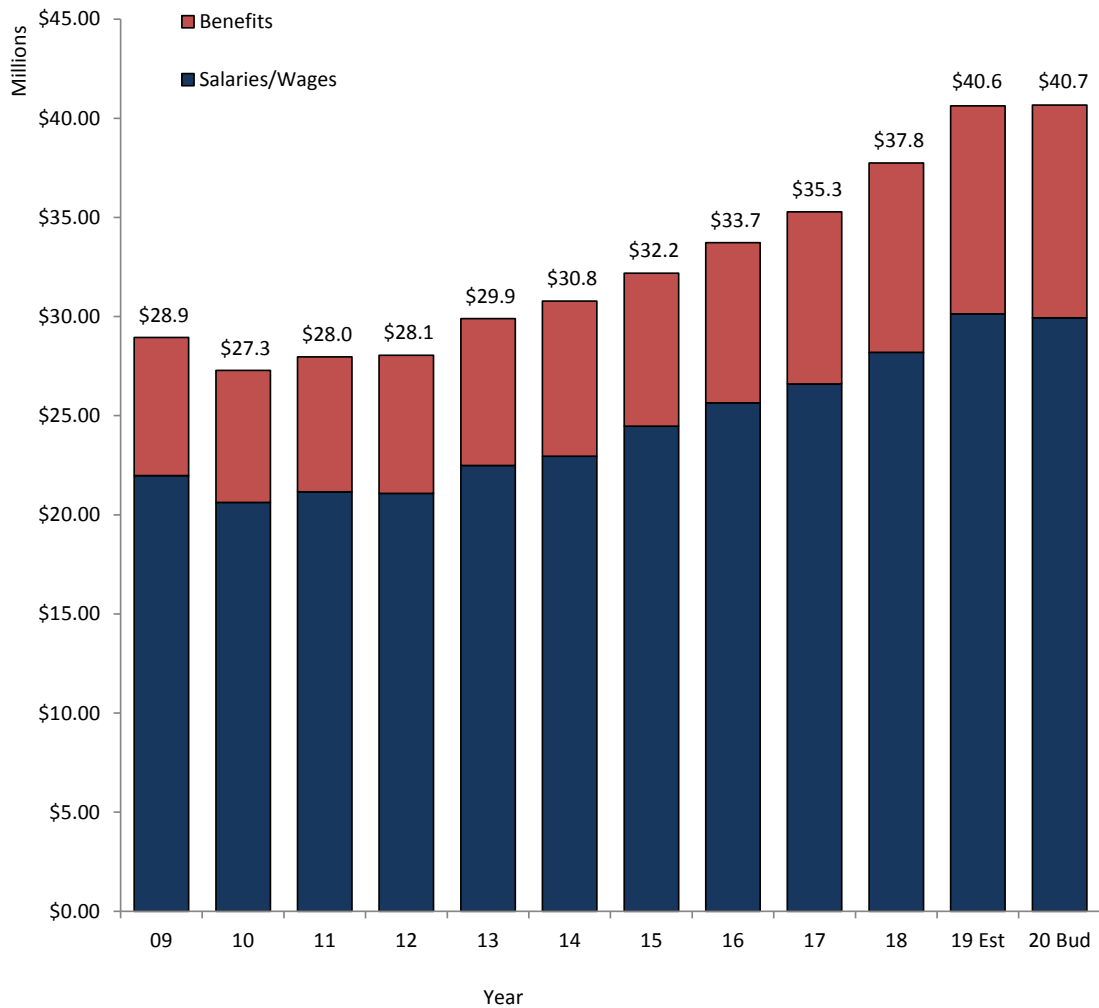


Uses of Funds by Category for 2020
\$ 49,921,000



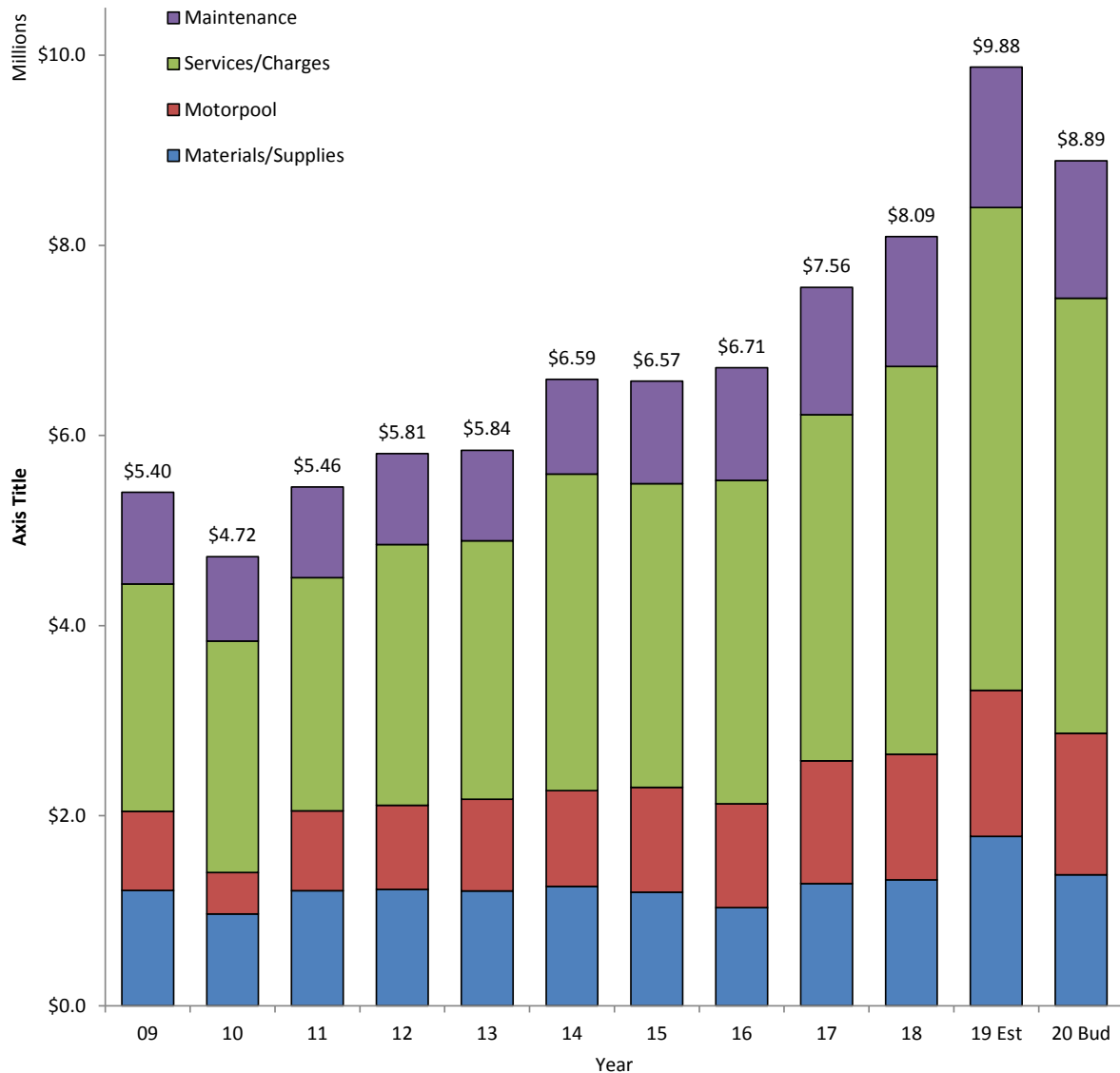
Personnel Services: Personnel Services represent the largest category (81.5%) of expense for the City's General Fund. Personnel Services include Salaries & Wages, Overtime, Insurance, Pension, and Worker's Compensation expenses. The Personnel Services category has averaged 2.66% growth per year from 2008 to 2018. A \$249,926 contingency amount has been included in this budget for accrued benefit payouts.

Personnel Services



Other Expenses: All other expenses represent 18.5% of the General Fund expenditures for 2020. Major other expenses total 17.8% and include the Maintenance, Services & Charges, Materials & Supplies, and Motor Pool categories. The Services & Charges Category includes contract services, publications and dues, etc. and represents 9.2% of the total General Fund budget. The Materials & Supplies Category includes copier/printing charges, minor equipment, fuel, and office supplies and represents 2.7% of the total General Fund budget. The Maintenance Category includes building and grounds maintenance, software maintenance, and various other small maintenance accounts and is 2.9% of the total General Fund budget. The Motorpool Category represents 3% of the total General Fund budget.

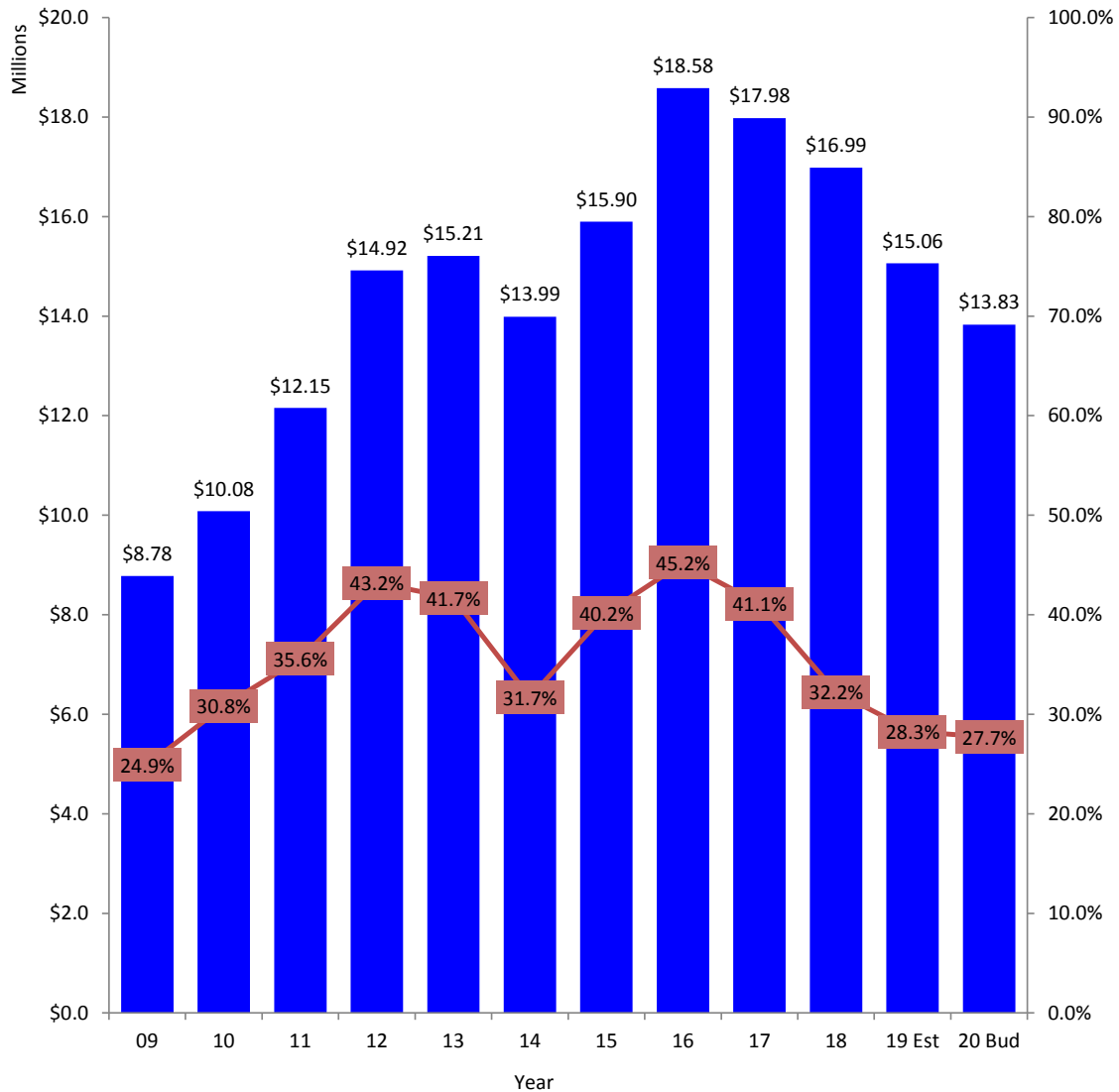
Other Expenses



General Fund - Fund Balance

The amount of minimum reserves to be maintained in undesignated fund balance for General Fund is sixty (60) days (or 16.5%) of annual regular general fund operating expenditures. The General Fund designation requirement was approved by the Fayetteville City Council on November 5, 2002 with Resolution 174-2002 and currently amounts to \$8,236,965.

General Fund
Ending Undesignated Fund Balance & % of Expense



City of Fayetteville, Arkansas
2020 Operating Budget
General Fund (1010)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Property Taxes	\$ 3,542,866	\$ 3,644,000	\$ 3,700,000	\$ 3,808,000
Sales Tax - County	15,254,549	15,412,000	15,457,000	15,766,000
Sales Tax - City	13,383,283	13,576,000	13,383,000	13,651,000
Alcoholic Beverage Taxes	753,452	793,000	805,200	813,000
Franchise Fees	6,278,306	5,930,000	6,235,803	6,205,000
Licenses & Permits	2,134,764	1,810,000	1,846,587	1,857,000
Intergovernmental	2,907,120	2,954,101	3,042,296	2,738,000
Charges for Services	3,540,525	1,889,659	1,956,201	2,060,000
Fines & Forfeitures	1,393,843	1,380,000	1,347,957	1,322,000
Investment Earnings	298,547	166,000	226,226	226,000
Other	2,155,619	264,556	355,970	242,000
Total Revenues	<u>51,642,874</u>	<u>47,819,316</u>	<u>48,356,240</u>	<u>48,688,000</u>
Expenses:				
General Government Activity	10,494,968	7,213,707	7,213,707	5,017,387
- Outside Agencies	1,114,814	1,123,667	1,123,667	1,140,976
- Salary Contingency	0	463,380	463,380	249,926
- Fayetteville Public Library	1,701,000	1,702,678	1,702,678	1,705,178
- Cost Reimbursements	(2,480,982)	(2,695,542)	(2,695,542)	(2,695,542)
Finance and Internal Services Activity	5,669,578	6,415,336	6,415,336	6,334,227
Police Activity	15,972,088	17,732,398	17,732,398	16,972,810
Fire Activity	12,928,617	13,455,790	13,455,790	13,434,192
Community Planning & Engineering	4,613,631	5,033,976	5,033,976	5,067,528
Parks and Recreation Activity	2,212,701	2,566,371	2,566,371	2,461,318
Transfer to Sales Tax Capital	195,643	102,796	102,796	0
Transfer to Drug Grant	233,000	233,000	233,000	233,000
Transfer to Special Grants	15,490	13,659	13,659	0
Total Expenses	<u>52,670,548</u>	<u>53,361,216</u>	<u>53,361,216</u>	<u>49,921,000</u>
Income / (Loss)	<u>\$ (1,027,674)</u>	<u>\$ (5,541,900)</u>	<u>\$ (5,004,976)</u>	<u>\$ (1,233,000)</u>
Total Budget	<u>\$ 52,670,547</u>	<u>\$ 53,361,216</u>	<u>\$ 53,361,216</u>	<u>\$ 49,921,000</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 17,980,362	\$ 16,985,397	\$ 16,985,397	\$ 14,980,421
Restricted Fund Balance	0	3,000,000	3,000,000	0
Income / (Loss)	(1,027,674)	(5,541,900)	(5,004,976)	(1,233,000)
Designated FB Change (Increase)	32,709	0	0	0
Ending Undesignated Fund Balance	<u>\$ 16,985,397</u>	<u>\$ 14,443,497</u>	<u>\$ 14,980,421</u>	<u>\$ 13,747,421</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>1010.015.0150 - Mayors Administration Program:</u>				
10 - Personnel Services	\$ 226,018	\$ 237,849	\$ 237,849	\$ 243,583
20 - Materials & Supplies	6,105	5,450	5,450	5,450
30 - Services and Charges	45,732	63,854	63,854	63,854
40 - Maintenance	0	100	100	100
Total	277,854	307,253	307,253	312,987
<u>1010.016.0160 - City Council Program:</u>				
10 - Personnel Services	169,406	174,504	174,504	175,309
20 - Materials & Supplies	292	414	414	414
30 - Services and Charges	10,258	20,214	20,214	20,214
Total	179,955	195,132	195,132	195,937
<u>1010.021.0210 - City Attorney Program:</u>				
10 - Personnel Services	312,514	328,043	328,043	324,697
20 - Materials & Supplies	1,857	4,120	4,120	4,120
30 - Services and Charges	13,371	19,292	19,292	19,292
Total	327,743	351,455	351,455	348,109
<u>1010.031.0310 - City Prosecutor Program:</u>				
10 - Personnel Services	627,347	657,244	657,244	663,490
20 - Materials & Supplies	10,113	10,465	10,465	9,551
30 - Services and Charges	14,577	17,785	17,785	18,184
40 - Maintenance	13,036	15,480	15,480	15,995
Total	665,072	700,974	700,974	707,220
<u>1010.036.1360 - Internal Audit Program:</u>				
10 - Personnel Services	91,289	97,384	97,384	98,332
20 - Materials & Supplies	0	600	600	600
30 - Services and Charges	1,073	3,200	3,200	3,200
Total	92,362	101,184	101,184	102,132

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>1010.040.0400 - District Judge Program:</u>				
20 - Materials & Supplies	6,079	25,601	25,601	50
30 - Services and Charges	92,469	97,914	97,914	98,514
40 - Maintenance	12,226	13,188	13,188	12,500
Total	110,774	136,703	136,703	111,064
<u>1010.040.2010 - Criminal Cases Program:</u>				
10 - Personnel Services	349,214	409,368	409,368	410,247
20 - Materials & Supplies	5,426	8,088	8,088	8,088
30 - Services and Charges	6,436	7,315	7,315	7,315
Total	361,077	424,771	424,771	425,650
<u>1010.040.2020 - Probation & Fine Collection Program:</u>				
10 - Personnel Services	25,885	26,735	26,735	27,016
20 - Materials & Supplies	0	400	400	400
30 - Services and Charges	486	1,325	1,325	1,325
Total	26,370	28,460	28,460	28,741
<u>1010.040.2030 - Small Claims & Civil Cases Program:</u>				
10 - Personnel Services	262,244	328,410	328,410	330,691
20 - Materials & Supplies	2,732	4,100	4,100	4,100
30 - Services and Charges	180	1,800	1,800	1,800
40 - Maintenance	0	103	103	103
Total	265,156	334,413	334,413	336,694
<u>1010.050.0500 - Economic Development Program:</u>				
10 - Personnel Services	106,033	209,734	209,734	220,267
20 - Materials & Supplies	5,432	18,510	18,510	3,105
30 - Services and Charges	299,020	356,190	356,190	364,895
Total	410,485	584,434	584,434	588,267
<u>1010.051.1510 - City Clerk/Treasurer Program:</u>				
10 - Personnel Services	341,455	363,453	363,453	367,800
20 - Materials & Supplies	6,971	13,550	13,550	13,200
30 - Services and Charges	26,611	43,733	43,733	43,083
40 - Maintenance	3,189	4,500	4,500	5,500
Total	378,226	425,236	425,236	429,583

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>1010.055.0550 - Communications Program:</u>				
10 - Personnel Services	317,763	321,385	321,385	327,738
20 - Materials & Supplies	2,391	2,176	2,176	2,176
30 - Services and Charges	15,196	16,068	16,068	60,568
Total	335,349	339,629	339,629	390,482
<u>1010.060.0600 - Media Services Program:</u>				
10 - Personnel Services	222,990	225,127	225,127	232,274
20 - Materials & Supplies	11,063	8,763	8,763	8,570
30 - Services and Charges	71,226	86,811	86,811	79,509
33 - Motorpool	1,912	1,977	1,977	2,308
40 - Maintenance	3,471	3,075	3,075	2,650
Total	310,663	325,753	325,753	325,311
<u>1010.070.0700 - Chief of Staff Program:</u>				
10 - Personnel Services	62,122	62,665	62,665	57,826
20 - Materials & Supplies	1,907	5,480	5,480	5,480
30 - Services and Charges	11,536	31,743	31,743	31,743
33 - Motorpool	8,317	9,121	9,121	8,878
Total	83,881	109,009	109,009	103,927
<u>1010.080.5240 - Library Program:</u>				
30 - Services and Charges	23,599	25,277	25,277	27,777
70 - Transfers to Outside Entities	1,677,401	1,677,401	1,677,401	1,677,401
Total	1,701,000	1,702,678	1,702,678	1,705,178
<u>1010.090.6600 - Miscellaneous Program:</u>				
10 - Personnel Services	0	463,380	463,380	249,926
20 - Materials & Supplies	9,610	13,771	13,771	15,394
30 - Services and Charges	647,603	860,974	860,974	548,558
39 - Cost Allocation	(2,480,982)	(2,695,542)	(2,695,542)	(2,695,542)
40 - Maintenance	20,256	25,331	25,331	25,331
50 - Debt Service	275,188	1,375,938	1,375,938	0
70 - Transfers to Outside Entities	3,508,431	1,674,954	1,674,954	1,140,976
80 - Capital	3,323,727	22,000	22,000	22,000
96 - Operating Transfers Out	195,643	0	0	0
Total	5,499,475	1,740,806	1,740,806	(693,357)

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>1010.110.1100 - Chief Financial Officer Program:</u>				
10 - Personnel Services	172,707	179,140	179,140	180,896
20 - Materials & Supplies	271	315	315	365
30 - Services and Charges	6,896	7,191	7,191	7,141
Total	179,874	186,646	186,646	188,402
<u>1010.120.1210 - Human Resource Operations Program:</u>				
10 - Personnel Services	428,686	562,619	562,619	488,384
20 - Materials & Supplies	3,577	6,240	6,240	5,072
30 - Services and Charges	8,300	16,249	16,249	16,249
40 - Maintenance	0	150	150	150
Total	440,563	585,258	585,258	509,855
<u>1010.120.1220 - Employee Benefits/Services Program:</u>				
10 - Personnel Services	431,803	490,682	490,682	493,902
20 - Materials & Supplies	2,189	5,014	5,014	50
30 - Services and Charges	227,495	327,579	327,579	337,921
40 - Maintenance	40,101	40,030	40,030	29,600
Total	701,587	863,305	863,305	861,473
<u>1010.131.1310 - Accounting & Audit Program:</u>				
10 - Personnel Services	837,564	827,533	827,533	832,935
20 - Materials & Supplies	8,237	8,800	8,800	8,800
30 - Services and Charges	42,211	46,364	46,364	46,364
40 - Maintenance	494	1,000	1,000	1,000
Total	888,505	883,697	883,697	889,099
<u>1010.133.1330 - Budget & Information Management Program:</u>				
10 - Personnel Services	291,903	337,243	337,243	346,044
20 - Materials & Supplies	5,186	4,767	4,767	4,800
30 - Services and Charges	7,747	9,544	9,544	9,544
40 - Maintenance	0	33	33	0
Total	304,836	351,587	351,587	360,388
<u>1010.140.1410 - General Maintenance Program:</u>				
10 - Personnel Services	429,610	446,837	446,837	445,468
20 - Materials & Supplies	19,527	20,734	20,734	26,999
30 - Services and Charges	14,759	25,769	25,769	25,269
33 - Motorpool	16,428	19,880	19,880	19,554
40 - Maintenance	21,577	44,911	44,911	44,146
Total	501,901	558,131	558,131	561,436

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<hr/>				
<u>1010.140.1420 - Janitorial Program:</u>				
10 - Personnel Services	247,907	270,987	270,987	269,143
20 - Materials & Supplies	30,381	47,094	47,094	42,094
30 - Services and Charges	20,746	16,360	16,360	20,360
40 - Maintenance	317	400	400	400
Total	299,352	334,841	334,841	331,997
<hr/>				
<u>1010.160.1610 - Purchasing Program:</u>				
10 - Personnel Services	273,904	356,484	356,484	357,053
20 - Materials & Supplies	2,474	8,361	8,361	4,561
30 - Services and Charges	24,718	29,428	29,428	30,928
Total	301,096	394,273	394,273	392,542
<hr/>				
<u>1010.170.1710 - Information Technology Program:</u>				
10 - Personnel Services	878,009	952,860	952,860	882,665
20 - Materials & Supplies	21,465	37,548	37,548	27,748
30 - Services and Charges	229,684	297,338	297,338	310,652
33 - Motorpool	8,064	8,561	8,561	8,872
40 - Maintenance	523,761	545,100	545,100	579,400
Total	1,660,983	1,841,407	1,841,407	1,809,337
<hr/>				
<u>1010.170.1720 - GIS Program:</u>				
10 - Personnel Services	328,952	350,406	350,406	363,963
20 - Materials & Supplies	731	2,900	2,900	2,250
30 - Services and Charges	10,519	10,220	10,220	10,820
40 - Maintenance	50,679	52,665	52,665	52,665
Total	390,881	416,191	416,191	429,698
<hr/>				
<u>1010.200.2900 - Police Support Services Program:</u>				
10 - Personnel Services	2,485,729	2,684,808	2,684,808	2,591,101
20 - Materials & Supplies	71,156	78,866	78,866	95,906
30 - Services and Charges	490,529	574,321	574,321	510,152
33 - Motorpool	30,808	33,956	33,956	35,709
40 - Maintenance	232,425	277,109	277,109	260,838
96 - Operating Transfers Out	233,000	233,000	233,000	233,000
Total	3,543,647	3,882,060	3,882,060	3,726,706

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<hr/>				
<u>1010.200.2920 - Police Projects Program:</u>				
10 - Personnel Services	280,095	114,202	114,202	0
20 - Materials & Supplies	118,258	190,034	190,034	0
30 - Services and Charges	51,998	220,729	220,729	0
33 - Motorpool	11,457	76,321	76,321	0
40 - Maintenance	0	357	357	0
70 - Transfers to Outside Entities	87,720	157,886	157,886	0
80 - Capital	0	240,273	240,273	0
Total	549,529	999,802	999,802	0
<u>1010.200.2940 - Police Patrol Program:</u>				
10 - Personnel Services	9,215,352	9,993,884	9,993,884	10,383,526
20 - Materials & Supplies	297,867	393,782	393,782	335,197
30 - Services and Charges	316,847	268,966	268,966	275,546
33 - Motorpool	615,994	671,099	671,099	715,555
40 - Maintenance	47,059	53,371	53,371	53,371
Total	10,493,119	11,381,102	11,381,102	11,763,195
<u>1010.260.2600 - Central Dispatch Program:</u>				
10 - Personnel Services	1,482,306	1,562,398	1,562,398	1,570,377
20 - Materials & Supplies	17,027	9,297	9,297	9,350
30 - Services and Charges	64,196	72,806	72,806	75,703
33 - Motorpool	11,689	12,864	12,864	13,360
40 - Maintenance	43,575	45,069	45,069	47,119
Total	1,618,793	1,702,434	1,702,434	1,715,909
<u>1010.300.3010 - Fire Prevention Program:</u>				
10 - Personnel Services	737,349	705,835	705,835	718,328
20 - Materials & Supplies	26,786	29,009	29,009	36,609
30 - Services and Charges	12,832	21,575	21,575	14,175
33 - Motorpool	60,166	62,666	62,666	62,132
40 - Maintenance	371	200	200	0
Total	837,505	819,285	819,285	831,244

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>1010.300.3020 - Fire Operations Program:</u>				
10 - Personnel Services	10,616,342	10,866,178	10,866,178	10,949,016
20 - Materials & Supplies	201,446	334,787	334,787	254,319
30 - Services and Charges	463,859	549,104	549,104	553,823
33 - Motorpool	255,098	325,076	325,076	306,851
40 - Maintenance	155,828	148,178	148,178	134,840
80 - Capital	0	8,549	8,549	0
96 - Operating Transfers Out	15,490	116,455	116,455	0
Total	11,708,063	12,348,327	12,348,327	12,198,849
<u>1010.300.3030 - Fire Training Program:</u>				
10 - Personnel Services	303,759	282,267	282,267	287,749
20 - Materials & Supplies	19,254	24,240	24,240	24,240
30 - Services and Charges	12,044	17,975	17,975	25,975
33 - Motorpool	21,925	22,735	22,735	22,185
40 - Maintenance	715	0	0	0
Total	357,697	347,217	347,217	360,149
<u>1010.300.3040 - Fire Hazardous Materials Program:</u>				
20 - Materials & Supplies	18,934	28,653	28,653	11,967
30 - Services and Charges	8,539	8,039	8,039	8,039
33 - Motorpool	12,250	17,724	17,724	20,944
40 - Maintenance	1,118	3,000	3,000	3,000
Total	40,841	57,416	57,416	43,950
<u>1010.520.5210 - Swimming Pool Program:</u>				
10 - Personnel Services	106,812	107,616	107,616	116,306
20 - Materials & Supplies	14,265	22,967	22,967	19,862
30 - Services and Charges	19,691	19,978	19,978	32,578
33 - Motorpool	2,301	2,345	2,345	2,314
40 - Maintenance	10,978	3,884	3,884	3,884
Total	154,046	156,790	156,790	174,944
<u>1010.520.5220 - Parks Admin/Rec Programs Program:</u>				
10 - Personnel Services	544,832	732,692	732,692	693,249
20 - Materials & Supplies	88,744	98,818	98,818	98,434
30 - Services and Charges	117,693	166,485	166,485	154,283
33 - Motorpool	14,992	18,925	18,925	18,565
80 - Capital	0	10,586	10,586	0
Total	766,261	1,027,506	1,027,506	964,531

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>1010.520.5250 - Lake Maintenance Program:</u>				
10 - Personnel Services	8,043	6,827	6,827	8,560
20 - Materials & Supplies	580	2,611	2,611	2,611
30 - Services and Charges	85,491	100,469	100,469	97,723
33 - Motorpool	884	891	891	884
40 - Maintenance	2,485	1,536	1,536	1,536
Total	97,483	112,334	112,334	111,314
<u>1010.520.5260 - Parks Maintenance Program:</u>				
10 - Personnel Services	404,863	349,631	349,631	339,226
20 - Materials & Supplies	98,515	92,037	92,037	82,969
30 - Services and Charges	256,154	338,062	338,062	345,712
33 - Motorpool	109,085	103,705	103,705	105,977
39 - Cost Allocation	(9,681)	(9,680)	(9,680)	(9,680)
40 - Maintenance	117,119	142,801	142,801	137,681
80 - Capital	781	0	0	0
Total	976,836	1,016,556	1,016,556	1,001,885
<u>1010.520.5280 - Yvonne Richardson Community Ctr Program:</u>				
10 - Personnel Services	162,041	178,142	178,142	171,356
20 - Materials & Supplies	4,936	12,311	12,311	10,521
30 - Services and Charges	48,918	57,503	57,503	22,145
33 - Motorpool	897	2,010	2,010	1,403
40 - Maintenance	1,284	3,219	3,219	3,219
Total	218,075	253,185	253,185	208,644
<u>1010.620.6200 - Development Services Director Program:</u>				
10 - Personnel Services	275,010	327,300	327,300	468,857
20 - Materials & Supplies	1,577	1,122	1,122	750
30 - Services and Charges	6,447	6,442	6,442	6,814
Total	283,034	334,864	334,864	476,421
<u>1010.621.6220 - Eng Operations & Admin Program:</u>				
10 - Personnel Services	848,113	887,420	887,420	848,451
20 - Materials & Supplies	21,846	20,569	20,569	20,569
30 - Services and Charges	24,065	31,426	31,426	31,426
33 - Motorpool	11,433	11,815	11,815	10,993
40 - Maintenance	0	230	230	230
Total	905,457	951,460	951,460	911,669

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>1010.621.6230 - Engineering Land Acquisition Program:</u>				
10 - Personnel Services	100,199	78,955	78,955	81,062
30 - Services and Charges	33	850	850	850
Total	100,232	79,805	79,805	81,912
<u>1010.621.6240 - Engineering Public Construction Program:</u>				
10 - Personnel Services	290,053	311,781	311,781	290,683
20 - Materials & Supplies	8,779	10,740	10,740	8,940
30 - Services and Charges	1,704	2,810	2,810	2,810
33 - Motorpool	24,754	26,837	26,837	25,410
Total	325,291	352,168	352,168	327,843
<u>1010.630.6300 - City Planning Program:</u>				
10 - Personnel Services	486,505	544,131	544,131	610,886
20 - Materials & Supplies	10,570	15,868	15,868	22,568
30 - Services and Charges	18,995	56,190	56,190	25,720
33 - Motorpool	11,001	11,141	11,141	10,998
40 - Maintenance	0	350	350	350
Total	527,071	627,680	627,680	670,522
<u>1010.630.6305 - Planning Commission Program:</u>				
10 - Personnel Services	43,598	43,599	43,599	47,233
20 - Materials & Supplies	52	0	0	0
30 - Services and Charges	17,009	7,756	7,756	2,395
Total	60,659	51,355	51,355	49,628
<u>1010.631.6310 - Sustainability & Resilience Program:</u>				
10 - Personnel Services	261,854	316,324	316,324	301,642
20 - Materials & Supplies	4,022	5,250	5,250	5,750
30 - Services and Charges	44,480	50,539	50,539	53,039
40 - Maintenance	18,228	16,000	16,000	16,000
Total	328,585	388,113	388,113	376,431
<u>1010.640.6400 - Building Safety Program:</u>				
10 - Personnel Services	458,518	576,435	576,435	565,270
20 - Materials & Supplies	12,249	17,964	17,964	16,264
30 - Services and Charges	29,283	28,730	28,730	28,730
33 - Motorpool	24,961	26,179	26,179	27,002
Total	525,012	649,308	649,308	637,266

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<hr/>				
<u>1010.642.6420 - Code Compliance Program:</u>				
10 - Personnel Services	372,075	391,188	391,188	395,120
20 - Materials & Supplies	5,707	10,684	10,684	9,684
30 - Services and Charges	51,036	36,979	36,979	32,123
33 - Motorpool	20,608	20,854	20,854	18,107
Total	449,426	459,705	459,705	455,034
<hr/>				
<u>1010.671.2710 - Animal Patrol/Emergency Response Program:</u>				
10 - Personnel Services	335,102	335,222	335,222	315,821
20 - Materials & Supplies	16,178	18,250	18,250	18,250
30 - Services and Charges	9,425	10,727	10,727	13,306
33 - Motorpool	45,413	48,336	48,336	48,625
40 - Maintenance	1,239	1,463	1,463	1,460
Total	407,356	413,998	413,998	397,462
<hr/>				
<u>1010.671.2720 - Animal Shelter Program:</u>				
10 - Personnel Services	341,498	356,867	356,867	357,706
20 - Materials & Supplies	22,064	25,551	25,551	25,551
30 - Services and Charges	52,841	56,433	56,433	56,054
40 - Maintenance	10,037	11,653	11,653	11,656
Total	426,439	450,504	450,504	450,967
<hr/>				
<u>1010.671.2730 - Veterinarian/Clinic Program:</u>				
10 - Personnel Services	157,522	161,188	161,188	162,726
20 - Materials & Supplies	62,651	65,837	65,837	65,837
30 - Services and Charges	3,456	4,560	4,560	3,360
40 - Maintenance	397	450	450	450
Total	224,025	232,035	232,035	232,373
<hr/>				
<u>1010.671.2740 - Animal Services Projects Program:</u>				
20 - Materials & Supplies	18,151	18,871	18,871	0
30 - Services and Charges	953	6,055	6,055	0
40 - Maintenance	31,939	18,055	18,055	0
Total	51,043	42,981	42,981	0
<hr/>				
Budget Total	\$ 52,670,547	\$ 53,361,216	\$ 53,361,216	\$ 49,921,000

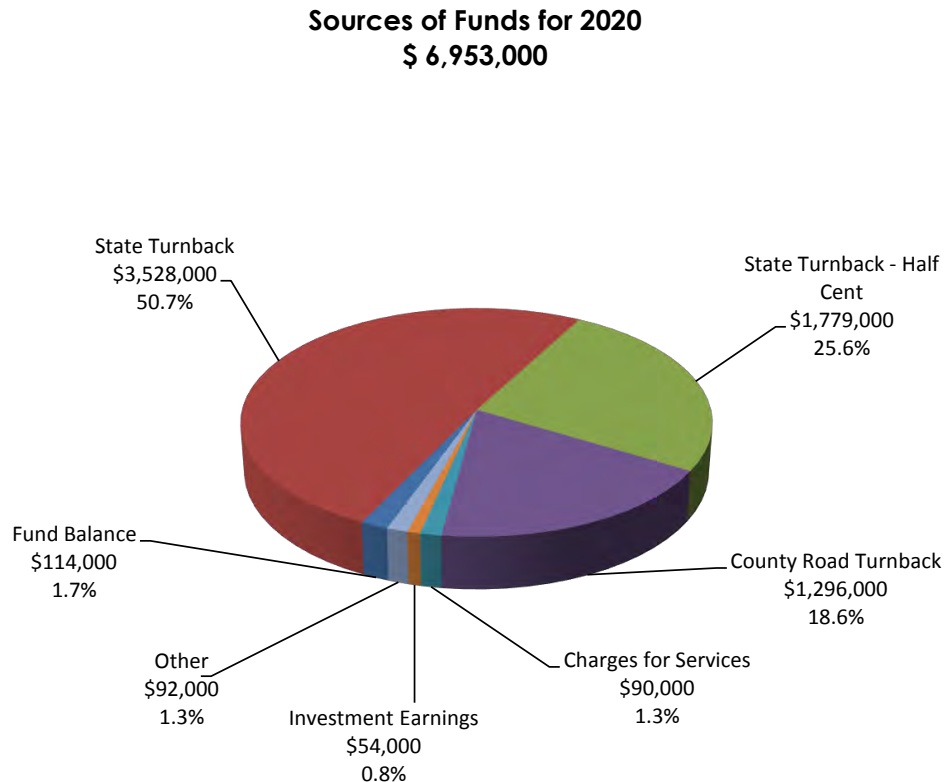
Street Fund (2100)

The Street Fund is primarily financed by two turnback revenues received from the State of Arkansas and also the turnback monies received from the County Road Millage Tax. These monies are utilized to maintain and repair City streets, rights-of-way, drainage, traffic control and maintenance, and City owned sidewalks.

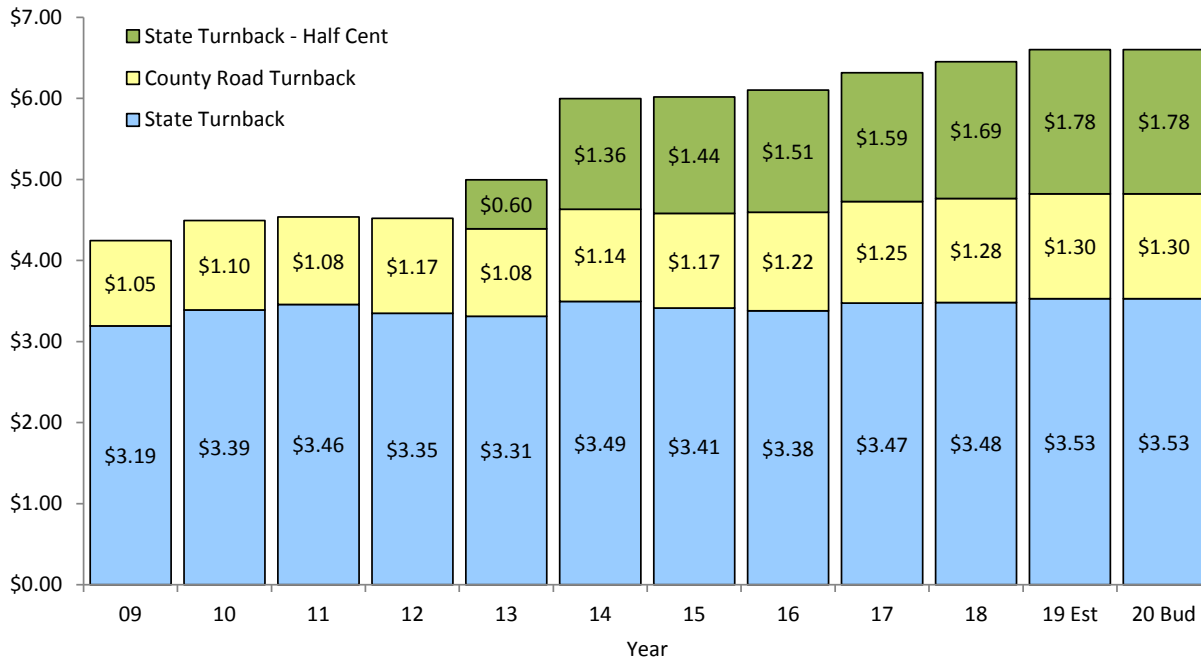
Street Fund Revenues

The majority of revenues for the Street Fund are motor fuel taxes collected by the State of Arkansas (state turnback) and returned to the City on a per capita basis. The City also receives state turnback from the state's half cent sales tax, which is expected to be approximately \$1.8 million for 2020.

In addition, the City receives 80% of the road millage levied by the Quorum Court on real and personal property located within the City. The current 2019 county levy is 1.1 mills. The county maximum allowable is 3.0 mills.



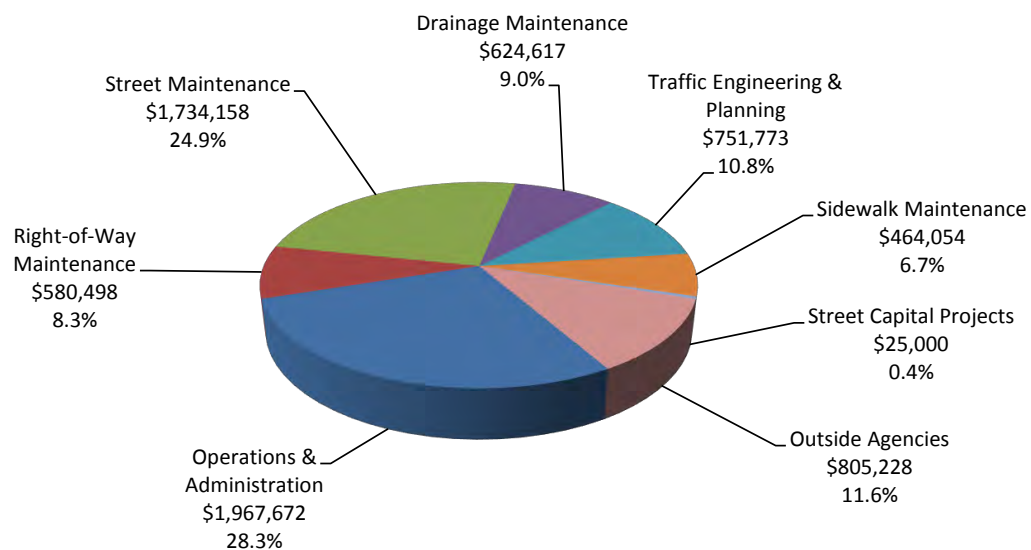
Street Fund Revenue History



Street Fund Expenses

The primary purpose of funds expended from the Street Fund relate to the maintenance, repair and construction of streets within the City of Fayetteville. Associated drainage maintenance activities as well as street sweeping are also programs supported by the Street Fund. There is \$25,000 budgeted in capital projects for building improvements at the Transportation Division building.

Uses of Funds for 2020 \$ 6,953,000



City of Fayetteville, Arkansas
2020 Operating Budget
Street Fund (2100)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
State Turnback	\$ 3,480,652	\$ 3,451,000	\$ 3,527,751	\$ 3,528,000
State Turnback - Half Cent	1,695,250	1,690,000	1,778,469	1,779,000
County Road Turnback	1,283,148	1,311,000	1,296,000	1,296,000
Charges for Services	122,932	70,000	90,000	90,000
Investment Earnings	68,687	51,000	54,000	54,000
Other	112,739	72,000	96,072	92,000
Total Revenues	<u>6,763,408</u>	<u>6,645,000</u>	<u>6,842,292</u>	<u>6,839,000</u>
Expenses:				
Operations & Administration	1,880,464	2,016,707	2,016,707	1,967,672
Right-of-Way Maintenance	521,018	563,546	563,546	580,498
Street Maintenance	1,412,403	1,722,294	1,722,294	1,734,158
Drainage Maintenance	648,240	666,197	666,197	624,617
Traffic Engineering & Planning	625,952	688,240	688,240	751,773
Street Capital Projects	418,184	867,407	867,407	25,000
Street & Trail Construction	50,213	10,437	10,437	0
Sidewalk Maintenance	410,823	473,126	473,126	464,054
Outside Agencies	696,183	746,608	746,608	805,228
Transfer to Shop	5,290	0	0	0
Total Expenses	<u>6,668,770</u>	<u>7,754,562</u>	<u>7,754,562</u>	<u>6,953,000</u>
Income / (Loss)	<u>\$ 94,638</u>	<u>\$ (1,109,562)</u>	<u>\$ (912,270)</u>	<u>\$ (114,000)</u>
Total Budget	<u>\$ 6,668,770</u>	<u>\$ 7,754,562</u>	<u>\$ 7,754,562</u>	<u>\$ 6,953,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 4,251,439	\$ 4,346,077	\$ 4,346,077	\$ 3,433,807
Income / (Loss)	94,638	(1,109,562)	(912,270)	(114,000)
Ending Undesignated Fund Balance	<u>\$ 4,346,077</u>	<u>\$ 3,236,515</u>	<u>\$ 3,433,807</u>	<u>\$ 3,319,807</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Street Fund (2100)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>2100.410.4100 - Operations & Administration Program:</u>				
10 - Personnel Services	\$ 780,969	\$ 873,196	\$ 873,196	\$ 826,560
20 - Materials & Supplies	35,296	52,089	52,089	42,838
30 - Services & Charges	838,047	961,465	961,465	966,952
33 - Motorpool	20,764	21,908	21,908	21,473
39 - Cost Allocation	42,828	64,764	64,764	64,764
40 - Maintenance	162,561	34,285	34,285	36,085
70 - Transfers to Outside Entities	696,183	746,608	746,608	805,228
80 - Capital	0	9,000	9,000	9,000
Total	2,576,647	2,763,315	2,763,315	2,772,900
<u>2100.410.4110 - Right-of-Way Maintenance Program:</u>				
10 - Personnel Services	350,899	365,361	365,361	367,599
20 - Materials & Supplies	34,960	54,981	54,981	64,525
30 - Services & Charges	0	241	241	0
33 - Motorpool	133,836	141,063	141,063	146,474
40 - Maintenance	1,323	1,900	1,900	1,900
Total	521,018	563,546	563,546	580,498
<u>2100.410.4120 - Street Maintenance Program:</u>				
10 - Personnel Services	515,431	696,230	696,230	702,635
20 - Materials & Supplies	160,193	292,878	292,878	294,878
30 - Services & Charges	947	2,949	2,949	2,000
33 - Motorpool	1,260,102	1,300,451	1,300,451	1,321,918
39 - Cost Allocation	(527,978)	(586,176)	(586,176)	(601,235)
40 - Maintenance	3,709	15,962	15,962	13,962
96 - Operating Transfers Out	5,290	0	0	0
Total	1,417,693	1,722,294	1,722,294	1,734,158
<u>2100.410.4130 - Drainage Maintenance Program:</u>				
10 - Personnel Services	386,709	361,277	361,277	322,131
20 - Materials & Supplies	104,234	134,516	134,516	134,516
30 - Services & Charges	5,827	11,000	11,000	11,000
33 - Motorpool	150,600	157,530	157,530	155,096
40 - Maintenance	869	1,874	1,874	1,874
Total	648,240	666,197	666,197	624,617

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Street Fund (2100)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>2100.410.5315 - Traffic Engineering & Planning Program:</u>				
10 - Personnel Services	399,697	397,894	397,894	461,986
20 - Materials & Supplies	70,446	106,864	106,864	110,364
30 - Services & Charges	600	2,000	2,000	2,000
33 - Motorpool	94,729	93,527	93,527	90,623
40 - Maintenance	60,480	87,955	87,955	86,800
Total	625,952	688,240	688,240	751,773
<u>2100.410.5500 - Street Capital Projects Program:</u>				
30 - Services & Charges	315,957	4,090	4,090	0
39 - Cost Allocation	9,724	0	0	0
40 - Maintenance	0	34,970	34,970	0
80 - Capital	92,503	828,347	828,347	25,000
Total	418,184	867,407	867,407	25,000
<u>2100.410.5520 - Street & Trail Construction Program:</u>				
10 - Personnel Services	(717)	10,437	10,437	0
20 - Materials & Supplies	38,828	54,810	54,810	54,810
33 - Motorpool	231,648	246,561	246,561	232,420
39 - Cost Allocation	(270,513)	(301,371)	(301,371)	(287,230)
40 - Maintenance	50,968	0	0	0
Total	50,213	10,437	10,437	0
<u>2100.410.5530 - Sidewalks Program:</u>				
10 - Personnel Services	247,550	279,691	279,691	280,505
20 - Materials & Supplies	29,532	47,362	47,362	51,462
33 - Motorpool	136,807	157,303	157,303	143,317
39 - Cost Allocation	(9,724)	(16,230)	(16,230)	(16,230)
40 - Maintenance	6,658	5,000	5,000	5,000
Total	410,823	473,126	473,126	464,054
Budget Total	\$ 6,668,770	\$ 7,754,562	\$ 7,754,562	\$ 6,953,000

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Parking Fund (2130)

The Parking Fund accounts for funds received from meter revenues and parking lot rentals in the Downtown and Entertainment Districts. Expenses for the maintenance and operation of parking lots and parking spaces are paid from this fund.

The Parking Fund is also used to pay debt service for the 2012 Parking Improvements Revenue Bond Issue. Payments for contractual services provided to the City by The Walton Arts Center are also made from the Parking Fund.

For 2020, this fund is expected to have a decrease in fund balance of \$70,000 due to capital expenditures.

City of Fayetteville, Arkansas
2020 Operating Budget
Parking Fund (2130)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Downtown District Parking Revenue	\$ 584,839	\$ 588,840	\$ 589,035	\$ 590,000
Entertainment District Parking Revenue	1,218,890	1,213,010	1,214,300	1,214,000
Intergovernmental (Grants)	16,735	20,000	20,000	0
Investment Earnings	22,521	14,500	17,716	18,000
Other	27,831	1,650	2,900	6,000
Total Revenues	<u>1,870,816</u>	<u>1,838,000</u>	<u>1,843,951</u>	<u>1,828,000</u>
Expenses:				
Downtown District Parking	609,021	853,630	853,630	804,318
Entertainment District Parking	315,006	355,128	355,128	338,526
Spring Street Municipal Parking Deck	79,829	106,154	106,154	91,156
Arts Funding Support Program	250,000	250,000	250,000	210,000
Parking Lot Improvements	159,233	667,461	667,461	70,000
Transfer to Parking Deck Bond	382,712	384,000	384,000	384,000
Total Expenses	<u>1,795,801</u>	<u>2,616,373</u>	<u>2,616,373</u>	<u>1,898,000</u>
Income / (Loss)	<u>\$ 75,015</u>	<u>\$ (778,373)</u>	<u>\$ (772,422)</u>	<u>\$ (70,000)</u>
Total Budget	<u>\$ 1,795,801</u>	<u>\$ 2,616,373</u>	<u>\$ 2,616,373</u>	<u>\$ 1,898,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 1,392,944	\$ 1,467,959	\$ 1,467,959	\$ 695,537
Income / (Loss)	75,015	(778,373)	(772,422)	(70,000)
Ending Undesignated Fund Balance	<u>\$ 1,467,959</u>	<u>\$ 689,586</u>	<u>\$ 695,537</u>	<u>\$ 625,537</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Parking Fund (2130)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>2130.430.9130 - Off-Street Parking Program:</u>				
10 - Personnel Services	\$ 372,146	\$ 399,768	\$ 399,768	\$ 412,604
20 - Materials & Supplies	34,995	202,956	202,956	126,417
30 - Services and Charges	82,850	74,547	74,547	73,214
33 - Motorpool	3,474	3,790	3,790	3,914
39 - Cost Allocation	8,364	8,844	8,844	8,844
40 - Maintenance	15,484	32,725	32,725	28,325
70 - Transfers to Outside Entities	91,708	131,000	131,000	131,000
80 - Capital	143,228	642,993	642,993	65,000
Total	752,249	1,496,623	1,496,623	849,318
<u>2130.430.9131 - Entertainment District Parking Program:</u>				
10 - Personnel Services	148,896	190,109	190,109	184,451
20 - Materials & Supplies	9,463	14,988	14,988	12,589
30 - Services and Charges	137,722	128,811	128,811	122,311
33 - Motorpool	5,166	5,021	5,021	5,327
40 - Maintenance	13,759	16,199	16,199	13,848
70 - Transfers to Outside Entities	250,000	250,000	250,000	210,000
80 - Capital	16,005	3,995	3,995	0
Total	581,011	609,123	609,123	548,526
<u>2130.430.9132 - Spring St Municipal Parking Deck Program:</u>				
10 - Personnel Services	36,984	40,379	40,379	40,577
20 - Materials & Supplies	0	6,162	6,162	1,500
30 - Services and Charges	40,680	57,053	57,053	47,979
40 - Maintenance	2,165	2,560	2,560	1,100
80 - Capital	0	20,473	20,473	25,000
96 - Operating Transfers Out	382,712	384,000	384,000	384,000
Total	462,541	510,627	510,627	500,156
Budget Total	\$ 1,795,801	\$ 2,616,373	\$ 2,616,373	\$ 1,898,000

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Community Development Block Grant Fund (2180)

The **Community Development Block Grant Fund** accounts for the community development grant funds received from the Federal Department of Housing and Urban Development. Amounts budgeted for 2020 represent the remaining portion of the 2019 entitlement and the 2020 award. New funds will be awarded by September 2020.

Beginning November of 2015, the City received Special Needs Assistance Programs (SNAPS) grants from the Department of Housing and Urban Development for homeless assistance in the Fayetteville area. From that time forward, the City of Fayetteville has continued to administer that program.

City of Fayetteville, Arkansas
2020 Operating Budget
Community Development Block Grant Fund (2180)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Community Development Grant Funding	\$ 634,689	\$ 1,250,328	\$ 1,250,328	\$ 708,000
SNAPS HEARTH Grant Funding	187,782	712,834	712,834	284,000
CDBG Program Income	5,178	3,430	642	0
Other	4,782	34,117	34,001	0
Total Revenues	<u>832,431</u>	<u>2,000,709</u>	<u>1,997,805</u>	<u>992,000</u>
Expenses:				
Administration & Planning	102,631	184,842	184,842	110,995
Housing Services	371,248	608,839	608,839	443,435
Redevelopment	78,747	111,359	111,359	61,570
HEARTH - AR0038	14,506	136,180	136,180	39,543
HEARTH - AR0039	14,811	85,266	85,266	32,788
HEARTH - AR0043	148,205	390,623	390,623	175,577
HEARTH - AR0044	10,245	100,765	100,765	36,092
Public Service	64,288	148,217	148,217	92,000
Public Facilities & Improvements	44,962	235,038	235,038	0
Total Expenses	<u>849,643</u>	<u>2,001,129</u>	<u>2,001,129</u>	<u>992,000</u>
Income / (Loss)	\$ <u>(17,212)</u>	\$ <u>(420)</u>	\$ <u>(3,324)</u>	\$ <u>0</u>
Total Budget	\$ <u>849,643</u>	\$ <u>2,001,129</u>	\$ <u>2,001,129</u>	\$ <u>992,000</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 35,210	\$ 17,998	\$ 17,998	\$ 14,674
Income / (Loss)	<u>(17,212)</u>	<u>(420)</u>	<u>(3,324)</u>	<u>0</u>
Ending Undesignated Fund Balance	\$ <u>17,998</u>	\$ <u>17,578</u>	\$ <u>14,674</u>	\$ <u>14,674</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Community Development Block Grant Fund (2180)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>2180.642.4930 - Administration & Planning Program:</u>				
10 - Personnel Services	\$ 87,038	\$ 115,748	\$ 115,748	\$ 97,925
20 - Materials & Supplies	4,558	13,872	13,872	3,491
30 - Services and Charges	11,034	55,222	55,222	9,579
Total	102,631	184,842	184,842	110,995
<u>2180.642.4940 - Housing Services Program:</u>				
10 - Personnel Services	212,108	302,794	302,794	249,094
20 - Materials & Supplies	12,787	16,182	16,182	5,235
30 - Services and Charges	141,859	282,016	285,224	183,677
33 - Motorpool	4,494	4,639	4,639	5,429
Total	371,248	605,631	608,839	443,435
<u>2180.642.4945 - Redevelopment Program:</u>				
10 - Personnel Services	51,634	69,901	69,901	41,427
20 - Materials & Supplies	10,384	9,764	9,764	5,820
30 - Services and Charges	10,511	25,159	25,275	8,702
33 - Motorpool	6,216	6,119	6,119	5,621
40 - Maintenance	0	300	300	0
Total	78,747	111,243	111,359	61,570
<u>2180.642.4955 - HEARTH - AR0038 Program:</u>				
30 - Services and Charges	14,506	136,180	136,180	39,543
Total	14,506	136,180	136,180	39,543
<u>2180.642.4956 - HEARTH - AR0043 Program:</u>				
30 - Services and Charges	148,205	390,623	390,623	175,577
Total	148,205	390,623	390,623	175,577
<u>2180.642.4957 - HEARTH - AR0044 Program:</u>				
30 - Services and Charges	10,245	100,765	100,765	36,092
Total	10,245	100,765	100,765	36,092
<u>2180.642.4958 - HEARTH - AR0039 Program:</u>				
30 - Services and Charges	14,811	85,266	85,266	32,788
Total	14,811	85,266	85,266	32,788

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Community Development Block Grant Fund (2180)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<hr/>				
<u>2180.642.4970 - Public Services Program:</u>				
30 - Services and Charges	64,288	148,217	148,217	92,000
Total	64,288	148,217	148,217	92,000
<hr/>				
<u>2180.642.4990 - Public Facilities & Improvements Program:</u>				
30 - Services and Charges	44,962	235,038	235,038	0
Total	44,962	235,038	235,038	0
<hr/>				
Budget Total	\$ 849,643	\$ 1,997,805	\$ 2,001,129	\$ 992,000
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Special Grants Fund (2230)

The **Special Grants Fund** includes grants which represent programs funded by the State or other special granting entities, which are budgeted and accounted for in this fund.

In 2013, a grant was received from the National Endowment of the Arts for a streetscape design project on School Avenue. This grant has been completed.

In 2015, a grant was received from the U.S. Department of Agriculture Farmers Market Promotion Program to expand and promote direct producer-to-consumer marketing for the Fayetteville Farmers Market. This grant has been completed.

In 2016, a grant was received from the Federal Emergency Management Agency to purchase a mobile training simulator for the Fire Department. This grant has been completed.

In 2017, a grant was received from the Federal Emergency Management Agency to purchase a Mobile Air Cascade Trailer. This grant has been completed.

Also in 2017, a grant was received from The Walton Family Foundation to fund the design of an interactive outdoor cultural arts corridor along the Razorback Regional Greenway. This grant remains active.

In 2018, a grant was received from the Federal Emergency Management Agency for the purchase of physical fitness equipment. This grant remains active.

In 2019, a grant was received from the Walton Family Foundation for the Cultural Arts Corridor. This grant remains active.

The budgeted amount for 2020 is \$0. Any grants remaining open at the close of 2019 will be presented to the council on the reappropriation request in 2020.

City of Fayetteville, Arkansas
2020 Operating Budget
Special Grants Fund (2230)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Intergovernmental (Grants)	\$ 138,721	\$ 125,737	\$ 125,737	\$ 0
Transfer from General	15,490	13,659	13,659	0
Transfer from Impact Fee Fund	0	23,391	23,391	0
Commercial Grants	512,896	1,257,104	1,257,104	0
Total Revenues	<u>667,107</u>	<u>1,419,891</u>	<u>1,419,891</u>	<u>0</u>
Expenses:				
NEA School Street Grant	28,720	0	0	0
FEMA Fire Mobile Training Grant	0	25,491	25,491	0
FEMA Fire Mobile Air Cascade Trailer Grant	125,491	13,659	13,659	0
Cultural Arts Corridor Grant	512,896	1,257,104	1,257,104	0
FEMA Fire Physical Fitness Equipment	0	123,637	123,637	0
Total Expenses	<u>667,107</u>	<u>1,419,891</u>	<u>1,419,891</u>	<u>0</u>
Income / (Loss)	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Budget	<u>\$ 667,107</u>	<u>\$ 1,419,891</u>	<u>\$ 1,419,891</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income / (Loss)	0	0	0	0
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Special Grants Fund (2230)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>2230.631.8006 - Cultural Arts Corridor Grant Program:</u>				
30 - Services and Charges	\$ 512,896	\$ 1,056,315	\$ 1,056,315	\$ 0
80 - Capital	0	200,789	200,789	0
Total	512,896	1,257,104	1,257,104	0
<u>2230.900.8002 - NEA School Street Grant Program:</u>				
30 - Services and Charges	28,720	0	0	0
Total	28,720	0	0	0
<u>2230.900.8004 - FEMA Fire Mobile Training Grant Program:</u>				
80 - Capital	0	25,491	25,491	0
Total	0	25,491	25,491	0
<u>2230.900.8005 - FEMA Mobile Air Cascade Trailer Program:</u>				
80 - Capital	125,491	13,659	13,659	0
Total	125,491	13,659	13,659	0
<u>2230.900.8007 - FEMA Fire Physical Fitness Equip Program:</u>				
20 - Materials & Supplies	0	123,637	123,637	0
Total	0	123,637	123,637	0
Budget Total	\$ 667,107	\$ 1,419,891	\$ 1,419,891	\$ 0

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Energy Block Grant Fund (2240)

The **Energy Block Grant Fund** was received from the United States Department of Energy as part of the American Recovery and Reinvestment Act in 2009. These funds were used to develop several greenhouse gas (GHG) reduction projects. The only project that is currently active is the Community Revolving Loan Fund, which loaned money to three local non-profit organizations to complete energy conservation retrofits on their facilities. The non-profits are repaying these loans over a 10 year period. When the loans mature in 2022, the City may use the repaid funds for energy conservation or renewable energy projects on City facilities.

City of Fayetteville, Arkansas
2020 Operating Budget
Energy Block Grant Fund (2240)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Investment Earnings	\$ 830	\$ 1,000	\$ 1,000	\$ 1,000
Other	21,643	22,000	22,000	22,000
Total Revenues	<u>22,473</u>	<u>23,000</u>	<u>23,000</u>	<u>23,000</u>
Expenses:				
Total Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Income / (Loss)	<u>\$ 22,473</u>	<u>\$ 23,000</u>	<u>\$ 23,000</u>	<u>\$ 23,000</u>
Total Budget	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 130,022	\$ 152,495	\$ 152,495	\$ 175,495
Income / (Loss)	22,473	23,000	23,000	23,000
Ending Undesignated Fund Balance	<u>\$ 152,495</u>	<u>\$ 175,495</u>	<u>\$ 175,495</u>	<u>\$ 198,495</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Energy Block Grant Fund (2240)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>2240.800.9240 - Energy Block Grant Program:</u>				
20 - Materials & Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ -	\$ -	\$ 0
 Budget Total	 \$ 0	 \$ 0	 \$ 0	 \$ 0

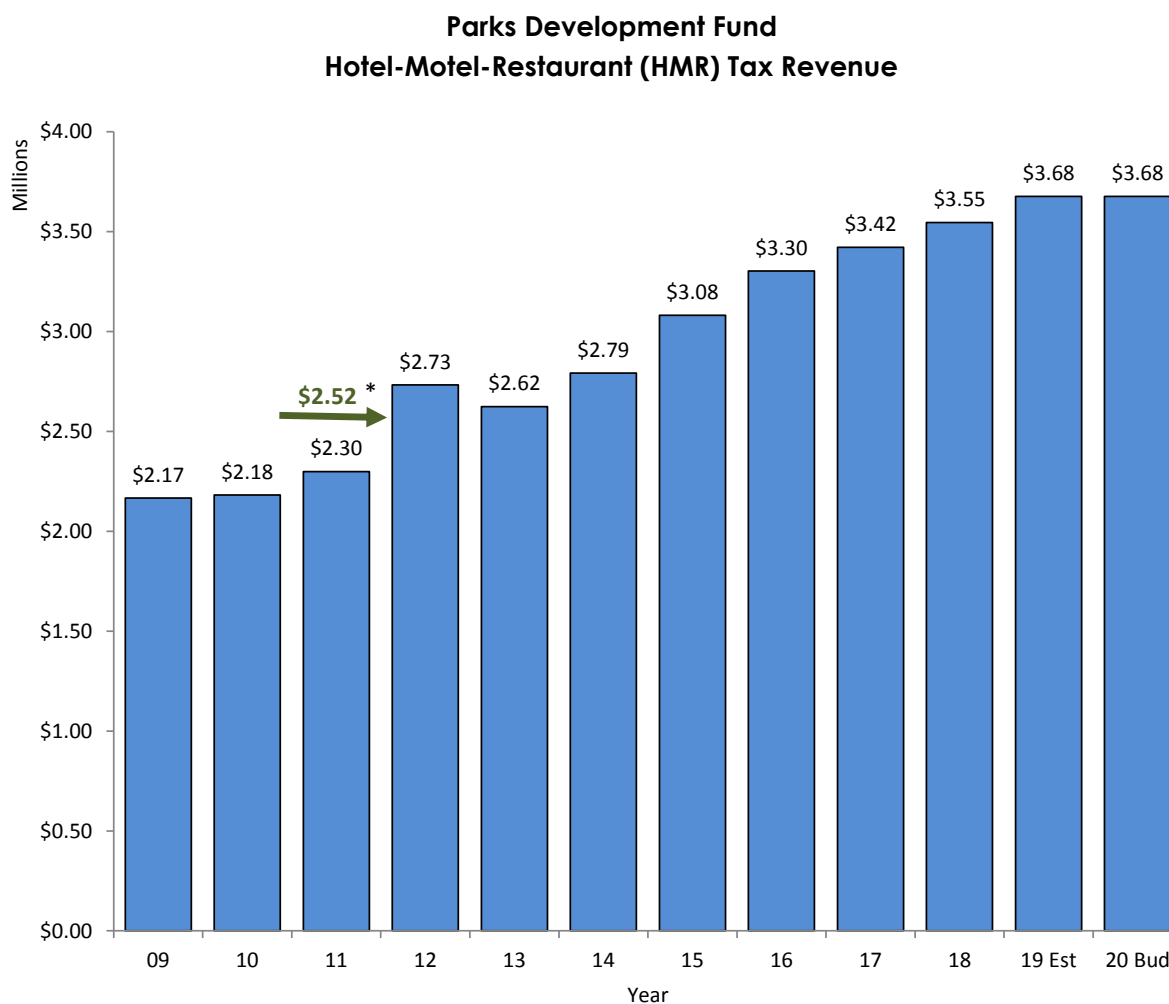
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Parks Development Fund (2250)

The **Parks Development Fund** accounts for the revenue and expenditures of the Parks HMR tax approved by the voters in 1995. The \$3.47 million in planned expenditures for 2020 includes \$967,000 in capital improvements.

In 2010, a Citywide referendum was held and voters approved the use of these funds for capital projects and maintenance activities. The use of Park Development Funds for promotional activities is no longer permitted. Expenditures for promotional activities must be financed by parks funds allocated in the General Fund.

The HMR tax revenues are expected to be flat in 2020 compared to 2019 estimates.



* Actual collections for the 12 month period were \$2,521,145. The amount of \$2,732,283 is due to a one time change in account recognition basis used for the production of the 2012 financial statements. This resulted in the recognition of one extra month's collection of revenue in 2012.

City of Fayetteville, Arkansas
2020 Operating Budget
Parks Development Fund (2250)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Hotel, Motel, and Restaurant Taxes	\$ 3,545,209	\$ 3,630,000	\$ 3,675,908	\$ 3,676,000
Intergovernmental (Grants)	150,000	0	0	0
Charges for Services	92,921	98,000	92,645	93,000
Greenspace Fees Contribution	160,014	1,159,121	1,159,121	0
Investment Earnings	42,805	26,000	33,795	20,000
Other	(53,730)	104,651	104,694	20,000
Total Revenues	<u>3,937,219</u>	<u>5,017,772</u>	<u>5,066,163</u>	<u>3,809,000</u>
Expenses:				
Parks Development Program	2,384,057	2,598,705	2,598,705	2,632,000
Parks Development Capital	620,199	2,652,516	2,652,516	967,000
Parks Development Greenspace Capital	129,237	1,243,022	1,243,022	0
Transfer to Shop	0	0	0	47,000
Total Expenses	<u>3,133,493</u>	<u>6,494,243</u>	<u>6,494,243</u>	<u>3,646,000</u>
Income / (Loss)	<u>\$ 803,726</u>	<u>\$ (1,476,471)</u>	<u>\$ (1,428,080)</u>	<u>\$ 163,000</u>
Total Budget	<u>\$ 3,133,494</u>	<u>\$ 6,494,243</u>	<u>\$ 6,494,243</u>	<u>\$ 3,646,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 2,368,006	\$ 3,171,732	\$ 3,171,732	\$ 1,743,652
Income / (Loss)	803,726	(1,476,471)	(1,428,080)	163,000
Ending Undesignated Fund Balance	<u>\$ 3,171,732</u>	<u>\$ 1,695,261</u>	<u>\$ 1,743,652</u>	<u>\$ 1,906,652</u>

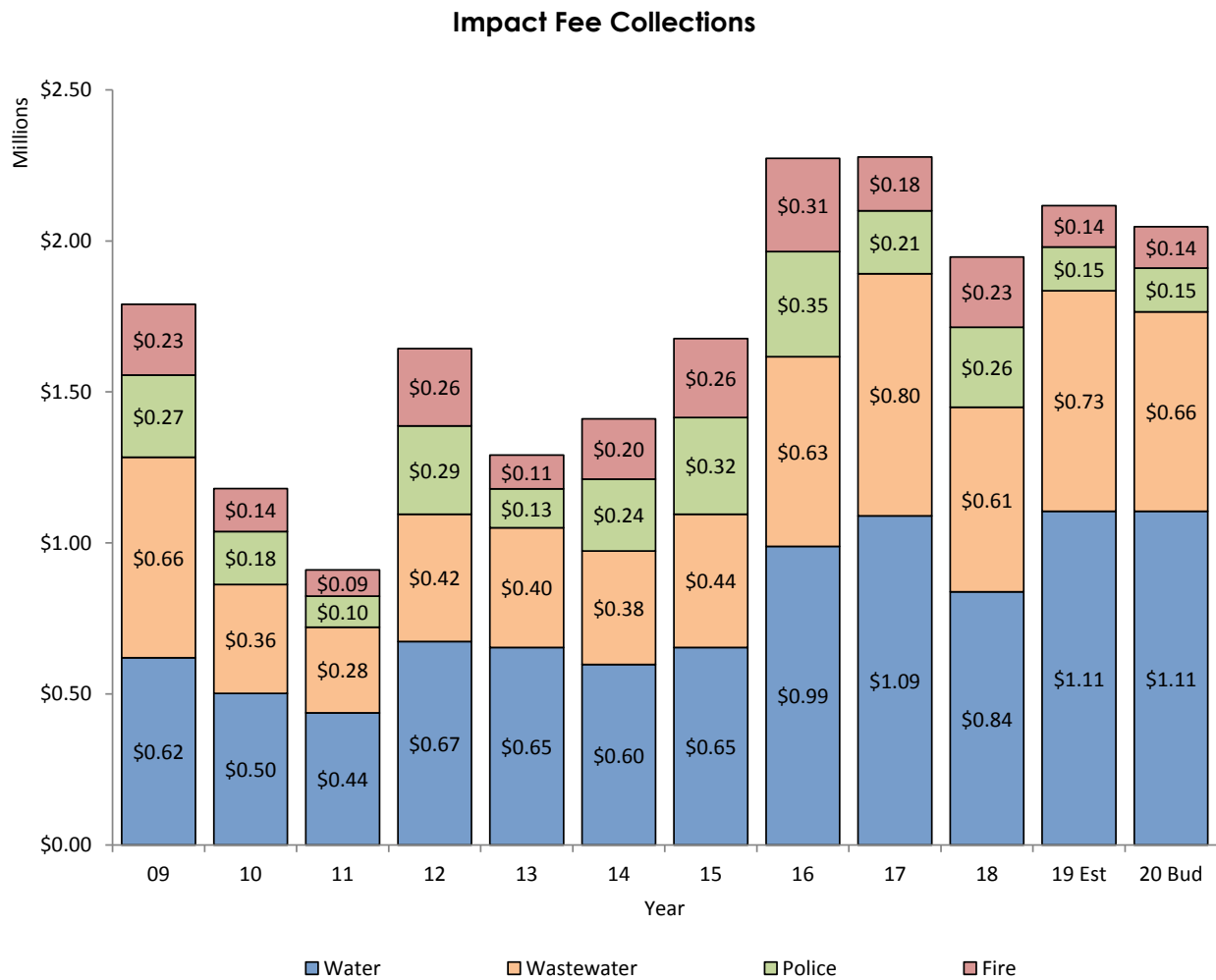
City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Parks Development Fund (2250)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>2250.520.9250 - Parks Development Program:</u>				
10 - Personnel Services	\$ 1,701,691	\$ 1,823,365	\$ 1,823,365	\$ 1,858,927
20 - Materials & Supplies	102,673	146,388	146,388	144,238
30 - Services and Charges	100,896	125,326	125,326	121,254
33 - Motorpool	357,632	371,094	371,094	375,049
39 - Cost Allocation	94,548	110,532	110,532	110,532
40 - Maintenance	21,767	22,000	22,000	22,000
80 - Capital	4,851	0	0	0
96 - Operating Transfers Out	0	0	0	47,000
Total	2,384,057	2,598,705	2,598,705	2,679,000
<u>2250.520.9255 - Parks Development Capital Program:</u>				
20 - Materials & Supplies	1,182	8,120	8,120	0
30 - Services and Charges	9,317	14,517	14,517	0
40 - Maintenance	0	10,758	10,758	0
80 - Capital	609,700	2,619,121	2,619,121	967,000
Total	620,199	2,652,516	2,652,516	967,000
<u>2250.520.9256 - Parks Dev Capital Greenspace Program:</u>				
30 - Services and Charges	373	400	400	0
40 - Maintenance	212	6,806	6,806	0
80 - Capital	128,653	1,235,816	1,235,816	0
Total	129,237	1,243,022	1,243,022	0
Budget Total	\$ 3,133,494	\$ 6,494,243	\$ 6,494,243	\$ 3,646,000

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Impact Fee Fund (2300)

The **Impact Fee Fund** accounts for the revenues and expenditures related to the collection of the water, wastewater, police, and fire impact fees. The intent of impact fee charge is to ensure new developments bear a proportionate share of the cost of capacity improvements and ensure that the proportional share does not exceed the costs of the demand for additional capacity that is reasonably attributable to providing these services and facilities to the use and occupancy of the new developments. Impact fees are expected to be slightly less than the estimated 2019 amounts.



City of Fayetteville, Arkansas
2020 Operating Budget
Impact Fee Fund (2300)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Water Impact Fee	\$ 837,839	\$ 866,000	\$ 1,001,355	\$ 1,001,000
Wastewater Impact Fee	611,410	661,000	802,814	803,000
Police Impact Fee	264,803	263,000	180,143	180,000
Fire Impact Fee	232,797	242,000	163,523	163,000
Investment Earnings	197,570	129,000	186,150	186,000
Total Revenues	<u>2,144,419</u>	<u>2,161,000</u>	<u>2,333,985</u>	<u>2,333,000</u>
Expenses:				
Transfer to Water & Sewer	0	7,425,078	7,425,078	700,000
Transfer to Sales Tax Capital	92,454	0	0	0
Police Improvements	32,573	731,651	731,651	137,000
Fire Improvements	8,691	185,845	185,845	95,000
Transfer to Shop	0	1,500	1,500	0
Transfer to Special Grants	0	23,391	23,391	0
Total Expenses	<u>133,718</u>	<u>8,367,465</u>	<u>8,367,465</u>	<u>932,000</u>
Income / (Loss)	<u>\$ 2,010,701</u>	<u>\$ (6,206,465)</u>	<u>\$ (6,033,480)</u>	<u>\$ 1,401,000</u>
Total Budget	<u>\$ 133,717</u>	<u>\$ 8,367,465</u>	<u>\$ 8,367,465</u>	<u>\$ 932,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 10,775,981	\$ 12,786,682	\$ 12,786,682	\$ 6,753,202
Income / (Loss)	2,010,701	(6,206,465)	(6,033,480)	1,401,000
Ending Undesignated Fund Balance	<u>\$ 12,786,682</u>	<u>\$ 6,580,217</u>	<u>\$ 6,753,202</u>	<u>\$ 8,154,202</u>

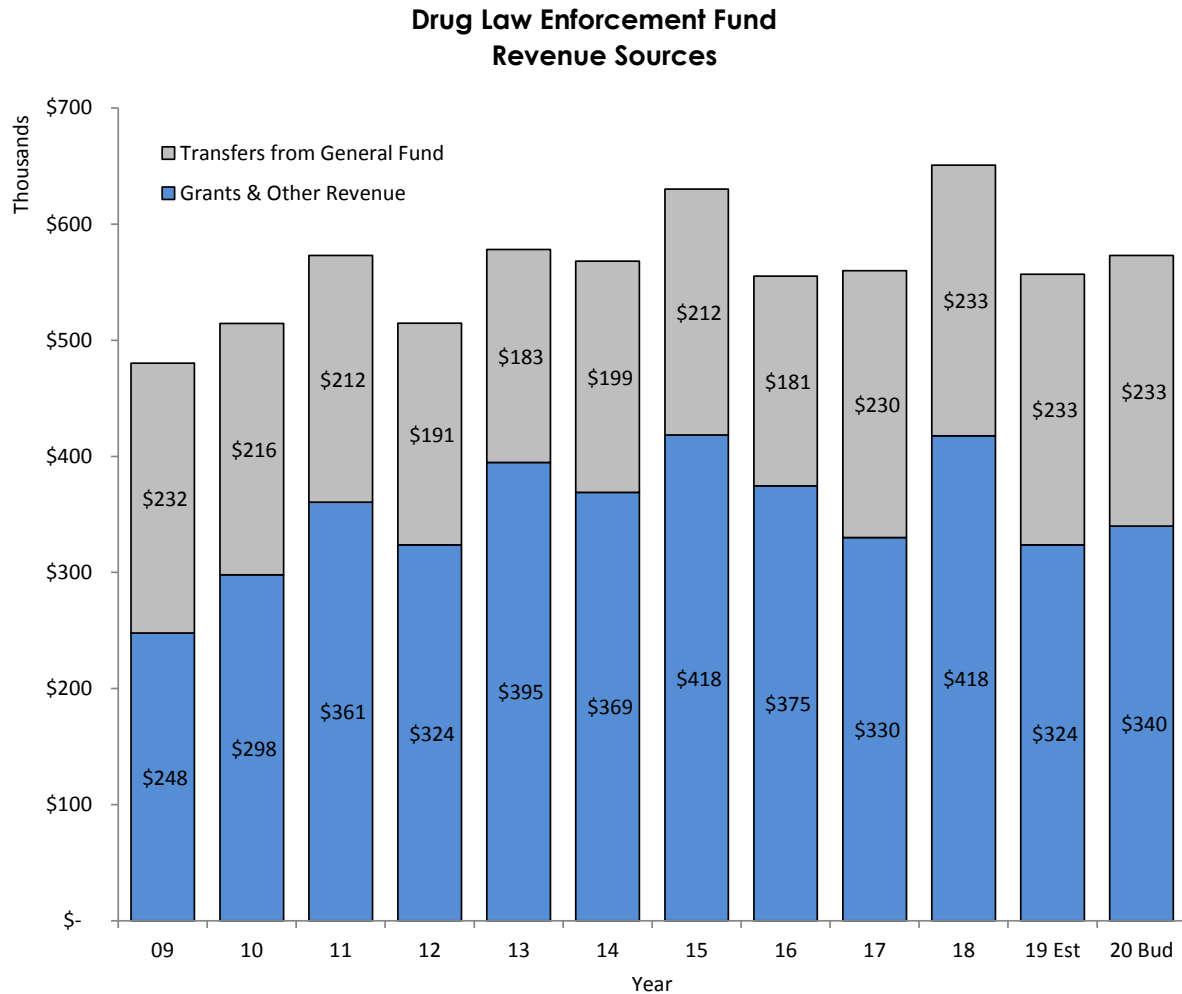
City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Impact Fee Fund (2300)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>2300.200.9300 - Impact Fee Program:</u>				
20 - Materials & Supplies	\$ 32,573	\$ 491,956	\$ 491,956	\$ 0
30 - Services and Charges	0	2,920	2,920	0
40 - Maintenance	0	7,891	7,891	0
80 - Capital	0	228,884	228,884	137,000
96 - Operating Transfers Out	0	1,500	1,500	0
Total	32,573	733,151	733,151	137,000
<u>2300.300.9300 - Impact Fee Program:</u>				
20 - Materials & Supplies	8,691	93,845	93,845	0
80 - Capital	0	92,000	92,000	95,000
96 - Operating Transfers Out	92,454	23,391	23,391	0
Total	101,145	209,236	209,236	95,000
<u>2300.720.9300 - Impact Fee Program:</u>				
96 - Operating Transfers Out	0	4,486,030	4,486,030	400,000
Total	0	4,486,030	4,486,030	400,000
<u>2300.730.9300 - Impact Fee Program:</u>				
96 - Operating Transfers Out	0	2,939,048	2,939,048	300,000
Total	0	2,939,048	2,939,048	300,000
Budget Total	\$ 133,717	\$ 8,367,465	\$ 8,367,465	\$ 932,000

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Drug Law Enforcement Fund (2930)

The **Drug Law Enforcement Fund** accounts for drug law enforcement grant funds received from the U.S. Department of Justice, passed through the State of Arkansas, in association with Washington County; the Cities of Springdale, Prairie Grove, Lincoln, Farmington, Greenland, Goshen, and West Fork; and the Fourth Judicial Prosecuting Attorney. The amounts indicated for 2020 are estimates of the remaining 2019 award. New awards are normally granted to the City in August.



City of Fayetteville, Arkansas
2020 Operating Budget
Drug Law Enforcement Fund (2930)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Drug Enforcement Grant	\$ 380,515	\$ 457,175	\$ 462,444	\$ 340,000
Fines & Forfeitures	36,776	0	11,866	0
Transfer from General	233,000	233,000	233,000	233,000
Other	453	0	492	0
Total Revenues	<u>650,744</u>	<u>690,175</u>	<u>707,802</u>	<u>573,000</u>
Expenses:				
Drug Enforcement	681,468	873,511	873,511	546,000
Total Expenses	<u>681,468</u>	<u>873,511</u>	<u>873,511</u>	<u>546,000</u>
Income / (Loss)	<u>\$ (30,724)</u>	<u>\$ (183,336)</u>	<u>\$ (165,709)</u>	<u>\$ 27,000</u>
Total Budget	<u>\$ 681,468</u>	<u>\$ 873,511</u>	<u>\$ 873,511</u>	<u>\$ 546,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 281,468	\$ 250,744	\$ 250,744	\$ 85,035
Income / (Loss)	(30,724)	(183,336)	(165,709)	27,000
Ending Undesignated Fund Balance	<u>\$ 250,744</u>	<u>\$ 67,408</u>	<u>\$ 85,035</u>	<u>\$ 112,035</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Drug Law Enforcement Fund (2930)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>2930.200.2960 - Drug Enforcement Program:</u>				
10 - Personnel Services	\$ 416,834	\$ 480,474	\$ 480,474	\$ 363,026
30 - Services and Charges	260,750	393,037	393,037	182,974
80 - Capital	3,884	0	0	0
Total	681,468	873,511	873,511	546,000
Budget Total	\$ 681,468	\$ 873,511	\$ 873,511	\$ 546,000

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TIF Bond Fund (3370)

The **Tax Increment Financing (TIF) Bond Fund** accounts for the accumulation of resources and the payment of bond debt incurred for TIF capital project expenditures.

City of Fayetteville, Arkansas
2020 Operating Budget
TIF Bond Fund (3370)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<hr/>				
Revenues:				
Property Taxes	\$ 399,104	\$ 200,000	\$ 245,000	\$ 245,000
Investment Earnings	2,847	0	3,000	3,000
Total Revenues	<u>401,951</u>	<u>200,000</u>	<u>248,000</u>	<u>248,000</u>
<hr/>				
Expenses:				
Principal Payment	100,000	150,000	150,000	95,000
Interest Expense	126,557	212,284	212,284	147,000
Professional Services	0	9,467	9,467	2,150
Paying Agent Fees	3,850	4,160	4,160	3,850
Total Expenses	<u>230,407</u>	<u>375,911</u>	<u>375,911</u>	<u>248,000</u>
<hr/>				
Income / (Loss)	\$ <u>171,544</u>	\$ <u>(175,911)</u>	\$ <u>(127,911)</u>	\$ <u>0</u>
<hr/>				
Total Budget	\$ <u>230,407</u>	\$ <u>375,911</u>	\$ <u>375,911</u>	\$ <u>248,000</u>
<hr/>				
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 232,051	\$ 403,595	\$ 403,595	\$ 275,684
Income / (Loss)	<u>171,544</u>	<u>(175,911)</u>	<u>(127,911)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 403,595</u>	<u>\$ 227,684</u>	<u>\$ 275,684</u>	<u>\$ 275,684</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
TIF Bond Fund (3370)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>3370.900.9370 - TIF Bonds Expense Program:</u>				
30 - Services and Charges	0	9,467	9,467	2,150
50 - Debt Service	230,407	366,444	366,444	245,850
Total	230,407	375,911	375,911	248,000
Budget Total	\$ 230,407	\$ 375,911	\$ 375,911	\$ 248,000

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Parking Deck Bonds Fund (3380)

The **Parking Decks Bond Fund** accounts for the accumulation of resources and the payment of bond debt incurred for the City's new municipal parking deck facility. Necessary funds to meet these obligations are transferred from the Parking Fund.

City of Fayetteville, Arkansas
2020 Operating Budget
Parking Deck Bonds Fund (3380)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Transfer from Parking	\$ 382,712	\$ 384,000	\$ 384,000	\$ 384,000
Interest Income	5,496	4,000	6,255	5,000
Total Revenues	<u>388,208</u>	<u>388,000</u>	<u>390,255</u>	<u>389,000</u>
Expenses:				
Principal Payment	215,000	220,000	220,000	225,000
Interest Expense	164,270	159,920	159,920	155,470
Paying Agent Fees	2,600	5,080	5,080	8,530
Total Expenses	<u>381,870</u>	<u>385,000</u>	<u>385,000</u>	<u>389,000</u>
Income / (Loss)	<u>\$ 6,338</u>	<u>\$ 3,000</u>	<u>\$ 5,255</u>	<u>\$ 0</u>
Total Budget	<u>\$ 381,870</u>	<u>\$ 385,000</u>	<u>\$ 385,000</u>	<u>\$ 389,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 333,487	\$ 339,825	\$ 339,825	\$ 345,080
Income / (Loss)	6,338	3,000	5,255	0
Ending Undesignated Fund Balance	<u>\$ 339,825</u>	<u>\$ 342,825</u>	<u>\$ 345,080</u>	<u>\$ 345,080</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Parking Deck Bonds Fund (3380)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>3380.900.9380 - Parking Deck Bond Expense Program:</u>				
50 - Debt Service	\$ 381,870	\$ 385,000	\$ 385,000	\$ 389,000
Total	381,870	385,000	385,000	389,000
Budget Total	\$ 381,870	\$ 385,000	\$ 385,000	\$ 389,000

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HMR 2014 Bond Debt Service Fund (3390)

The **HMR 2014 Tax Bond Debt Service Fund** accounts for the amount dedicated to principal and interest payments required to service the 2014 HMR Bond Issue.

City of Fayetteville, Arkansas
2020 Operating Budget
HMR Tax Bonds 2014 Fund (3390)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<hr/>				
Revenues:				
Contribution from Advertising/Promotion	\$ 704,774	\$ 706,800	\$ 698,000	\$ 701,000
Investment Earnings	4,319	4,200	5,700	5,000
Total Revenues	<u>709,093</u>	<u>711,000</u>	<u>703,700</u>	<u>706,000</u>
<hr/>				
Expenses:				
Principal Payment	314,999	320,000	320,000	330,000
Interest Expense	387,313	381,013	381,013	373,012
Paying Agent Fees	2,600	5,987	1,700	2,988
Total Expenses	<u>704,912</u>	<u>707,000</u>	<u>702,713</u>	<u>706,000</u>
<hr/>				
Income / (Loss)	\$ <u>4,181</u>	\$ <u>4,000</u>	\$ <u>987</u>	\$ <u>0</u>
<hr/>				
Total Budget	\$ <u>704,912</u>	\$ <u>707,000</u>	\$ <u>702,713</u>	\$ <u>706,000</u>
<hr/>				
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 122,389	\$ 126,570	\$ 126,570	\$ 127,557
Income / (Loss)	4,181	4,000	987	0
Ending Undesignated Fund Balance	<u>\$ 126,570</u>	<u>\$ 130,570</u>	<u>\$ 127,557</u>	<u>\$ 127,557</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
HMR Tax Bonds 2014 Fund (3390)

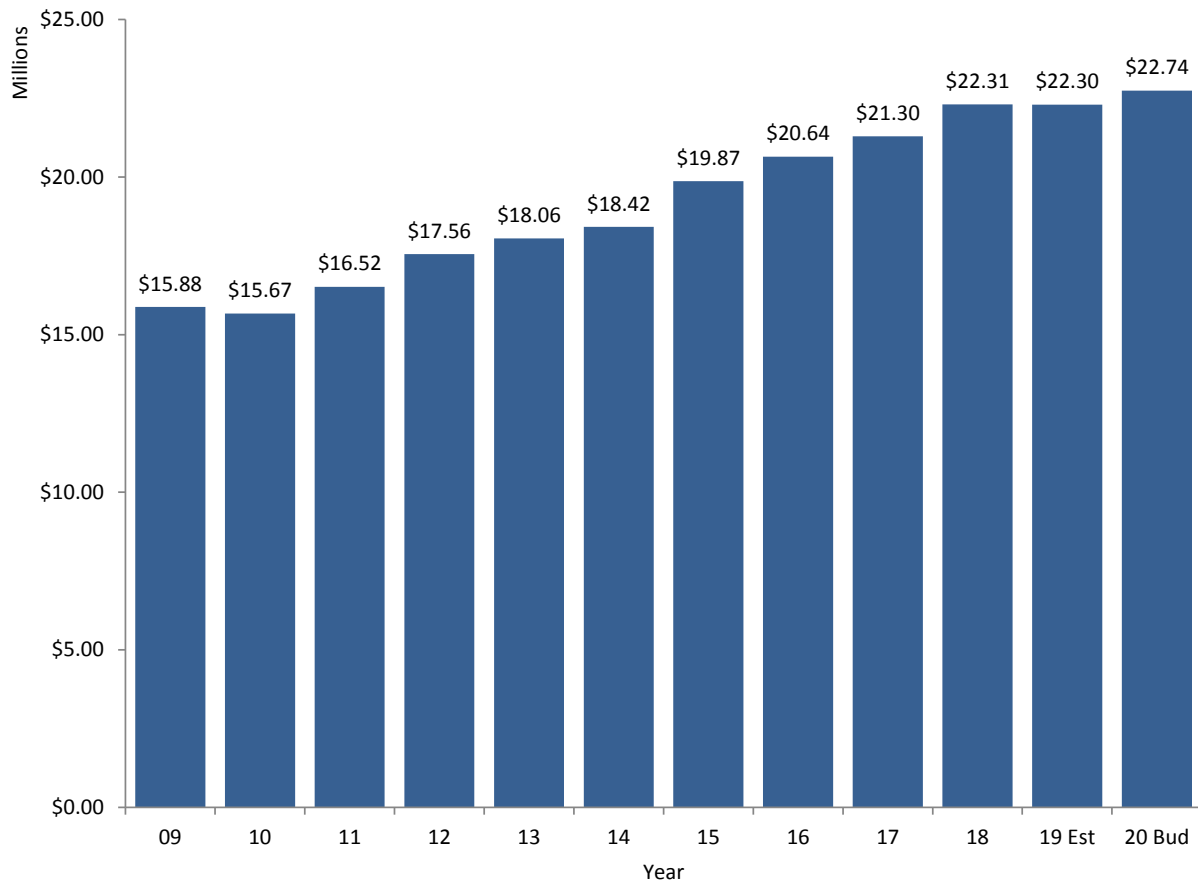
	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>3390.900.9390 - HMR 2014 Bond Debt Service Program:</u>				
50 - Debt Service	\$ 704,912	\$ 707,000	\$ 702,713	\$ 706,000
Total	704,912	707,000	702,713	706,000
Budget Total	\$ 704,912	\$ 707,000	\$ 702,713	\$ 706,000

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Sales Tax Bond Fund - 2019 Authorized (3440)

The **Sales Tax Bond Fund** accounts for the accumulation of resources and the payment of bond debt incurred for street improvements, trail system improvements, drainage improvements, parks system improvements, City facilities improvements, arts corridor improvements, police facilities improvements, firefighting facilities improvements, and economic development projects.

**Sales Tax Bond
(1.00%) Sales Tax Revenue**



City of Fayetteville, Arkansas
2020 Operating Budget
Sales Tax Bond Fund (3440)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Sales Tax - City	\$ 22,305,472	\$ 22,627,000	\$ 22,305,000	\$ 22,751,000
Proceeds from Bond Sales	0	3,242,378	3,242,378	0
Transfer from Sales Tax Construction	4,543	0	0	0
Investment Earnings	139,737	118,000	87,432	0
Total Revenues	<u>22,449,752</u>	<u>25,987,378</u>	<u>25,634,810</u>	<u>22,751,000</u>
Expenses:				
Principal Payment	20,560,000	24,276,260	24,004,692	18,250,423
Interest Expense	1,410,646	1,575,143	1,575,143	4,482,477
Professional Services	1,710	8,500	8,500	2,000
Bond Issuance Cost	0	30,375	30,375	0
Paying Agent Fees	13,500	16,100	16,100	16,100
Total Expenses	<u>21,985,856</u>	<u>25,906,378</u>	<u>25,634,810</u>	<u>22,751,000</u>
Income / (Loss)	<u>\$ 463,896</u>	<u>\$ 81,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Budget	<u>\$ 21,985,856</u>	<u>\$ 25,906,378</u>	<u>\$ 25,634,810</u>	<u>\$ 22,751,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 6,144,082	\$ 6,607,978	\$ 6,607,978	\$ 6,607,978
Income / (Loss)	463,896	81,000	0	0
Ending Undesignated Fund Balance	<u>\$ 6,607,978</u>	<u>\$ 6,688,978</u>	<u>\$ 6,607,978</u>	<u>\$ 6,607,978</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Sales Tax Bond Fund (3440)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<hr/>				
<u>3440.900.9440 - Sales Tax Bonds - Expense Program:</u>				
30 - Services and Charges	\$ 1,710	\$ 8,500	\$ 8,500	\$ 2,000
50 - Debt Service	21,984,146	25,897,878	25,626,310	22,749,000
Total	21,985,856	25,906,378	25,634,810	22,751,000
<hr/>				
Budget Total	\$ 21,985,856	\$ 25,906,378	\$ 25,634,810	\$ 22,751,000
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Library Expansion Bond Fund (3450)

The **Library Expansion Bond Fund** accounts for the amount dedicated to principal and interest payments required to service the 2017 Library Bond Issue. Funds for these debt service payments are generated by a property tax approved by the voters in 2016.

City of Fayetteville, Arkansas
2020 Operating Budget
Library Bonds 2017 Fund (3450)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Contribution - Library Board	\$ 1,701,366	\$ 1,850,000	\$ 1,850,000	\$ 1,850,000
Investment Earnings	17,860	4,000	20,336	18,000
Total Revenues	<u>1,719,226</u>	<u>1,854,000</u>	<u>1,870,336</u>	<u>1,868,000</u>
Expenses:				
Principal Payment	680,000	947,872	947,872	981,772
Interest Expense	848,100	886,705	886,705	870,805
Paying Agent Fees	1,858	15,423	15,423	15,423
Total Expenses	<u>1,529,958</u>	<u>1,850,000</u>	<u>1,850,000</u>	<u>1,868,000</u>
Income / (Loss)	<u>\$ 189,268</u>	<u>\$ 4,000</u>	<u>\$ 20,336</u>	<u>\$ 0</u>
Total Budget	<u>\$ 1,529,958</u>	<u>\$ 1,850,000</u>	<u>\$ 1,850,000</u>	<u>\$ 1,868,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 1,634,380	\$ 1,823,648	\$ 1,823,648	\$ 1,843,984
Income / (Loss)	189,268	4,000	20,336	0
Ending Undesignated Fund Balance	<u>\$ 1,823,648</u>	<u>\$ 1,827,648</u>	<u>\$ 1,843,984</u>	<u>\$ 1,843,984</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Library Bonds 2017 Fund (3450)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>3450.800.9450 - Library Bond Program:</u>				
50 - Debt Service	\$ 1,529,958	\$ 1,850,000	\$ 1,850,000	\$ 1,868,000
Total	1,529,958	1,850,000	1,850,000	1,868,000
Budget Total	\$ 1,529,958	\$ 1,850,000	\$ 1,850,000	\$ 1,868,000

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Library Expansion Construction Fund (4150)

The **Library Expansion Construction Fund** accounts for the bond proceeds issued to pay a portion of the cost of the 80,000 square foot expansion of the current library that will include a youth services department twice the size of the existing space, a multipurpose auditorium with a 700-800 person seating capacity, new teen service space, digital and robotics maker space, a new genealogy, state and local history research center, and a small business center, as well as additional space for traditional print and media materials. Only the projected interest earnings for 2020 is estimated for revenue. The remaining construction fund amount will be appropriated in 2020.

City of Fayetteville, Arkansas
2020 Operating Budget
Library Construction Fund (4150)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Interest Income	\$ 416,192	\$ 200,000	\$ 424,391	\$ 234,000
Total Revenues	<u>416,192</u>	<u>200,000</u>	<u>424,391</u>	<u>234,000</u>
Expenses:				
Library Improvements	<u>2,283,074</u>	<u>24,585,413</u>	<u>24,585,413</u>	<u>0</u>
Total Expenses	<u>2,283,074</u>	<u>24,585,413</u>	<u>24,585,413</u>	<u>0</u>
Income / (Loss)	\$ <u>(1,866,882)</u>	\$ <u>(24,385,413)</u>	\$ <u>(24,161,022)</u>	\$ <u>234,000</u>
Total Budget	\$ <u>2,283,074</u>	\$ <u>24,585,413</u>	\$ <u>24,585,413</u>	\$ <u>0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 26,768,486	\$ 24,901,604	\$ 24,901,604	\$ 740,582
Income / (Loss)	<u>(1,866,882)</u>	<u>(24,385,413)</u>	<u>(24,161,022)</u>	<u>234,000</u>
Ending Undesignated Fund Balance	<u>\$ 24,901,604</u>	<u>\$ 516,191</u>	<u>\$ 740,582</u>	<u>\$ 974,582</u>

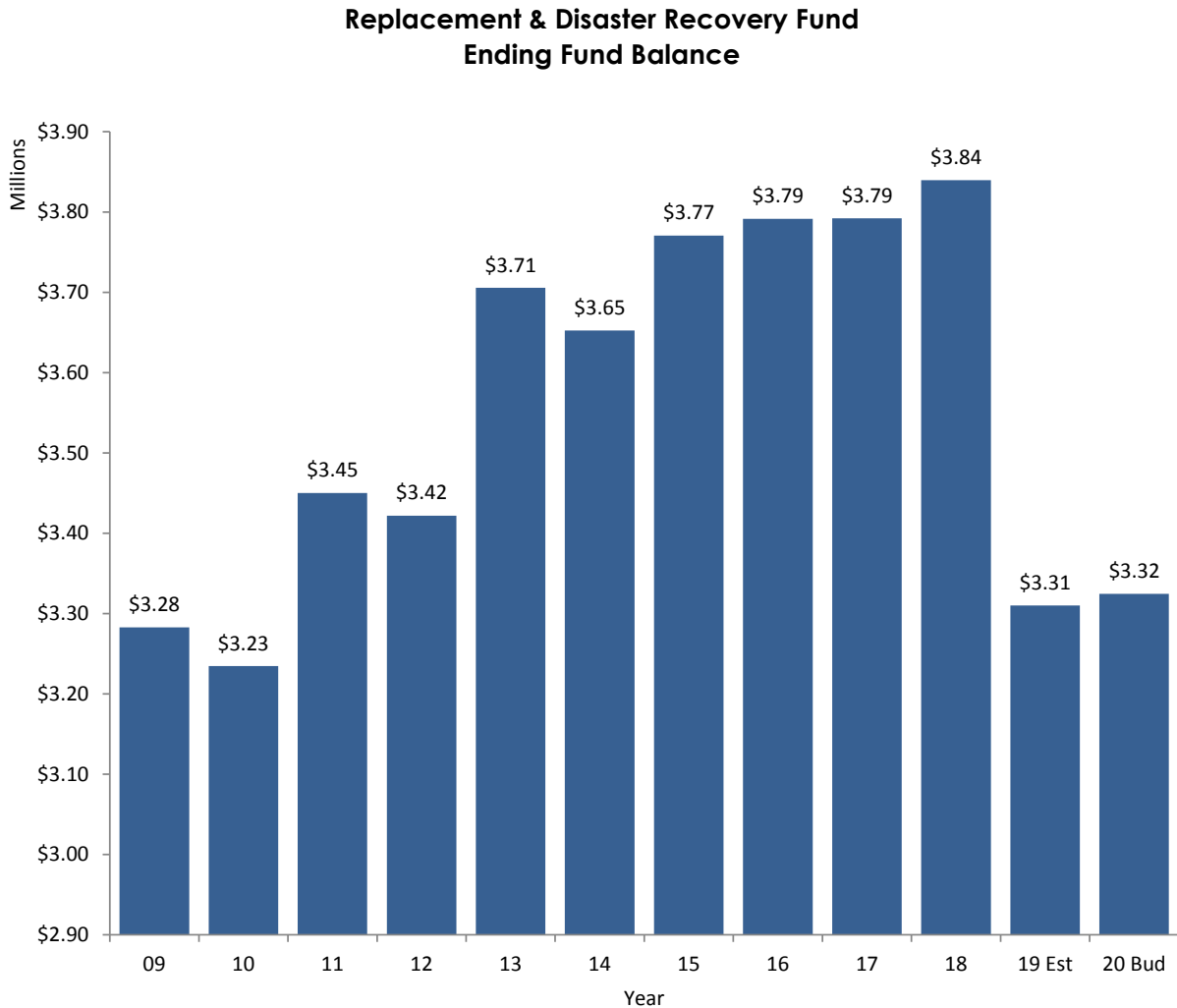
City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Library Construction Fund (4150)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<hr/>				
<u>4150.800.9150 - Library Construction Project Program:</u>				
80 - Capital	2,283,074	24,585,413	24,585,413	0
Total	2,283,074	24,585,413	24,585,413	0
<hr/>				
Budget Total	\$ 2,283,074	\$ 24,585,413	\$ 24,585,413	\$ 0
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Replacement & Disaster Recovery Fund (4270)

The **Replacement & Disaster Recovery Fund** accounts for general government monies accumulated and used for the purchase of equipment (primarily copiers) and in certain instances qualifying vehicle expansions. By policy, the fund attempts to maintain a minimum reserve of \$3 million dollars for disaster recovery.



City of Fayetteville, Arkansas
2020 Operating Budget
Replacement & Disaster Recovery Fund (4270)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Federal Grants - Capital	\$ 147,674	\$ 0	\$ 91,021	\$ 0
Replacement Copier Revenue	42,540	33,000	44,000	44,000
Investment Earnings	67,272	36,000	50,000	50,000
Other	1,172	0	0	0
Total Revenues	<u>258,658</u>	<u>69,000</u>	<u>185,021</u>	<u>94,000</u>
Expenses:				
Audit Expense	2,000	2,000	2,000	2,000
Replacement & Disaster Recovery (Other)	16,003	5,015	5,015	0
FEMA Disaster Projects	152,801	561,831	561,831	0
Fixed Assets	40,454	135,163	135,163	67,000
Total Expenses	<u>211,258</u>	<u>704,009</u>	<u>704,009</u>	<u>69,000</u>
Income / (Loss)	<u>\$ 47,400</u>	<u>\$ (635,009)</u>	<u>\$ (518,988)</u>	<u>\$ 25,000</u>
Total Budget	<u>\$ 211,258</u>	<u>\$ 704,009</u>	<u>\$ 704,009</u>	<u>\$ 69,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 3,792,202	\$ 3,839,602	\$ 3,839,602	\$ 3,320,614
Income / (Loss)	47,400	(635,009)	(518,988)	25,000
Ending Undesignated Fund Balance	<u>\$ 3,839,602</u>	<u>\$ 3,204,593</u>	<u>\$ 3,320,614</u>	<u>\$ 3,345,614</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Replacement & Disaster Recovery Fund (4270)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>4270.900.9270 - Replacement Fund Expense Program:</u>				
20 - Materials & Supplies	\$ 6,018	\$ 0	\$ 0	\$ 0
30 - Services & Charges	2,000	2,000	2,000	2,000
40 - Maintenance	9,985	5,015	5,015	0
80 - Capital	40,454	135,163	135,163	67,000
Total	58,457	142,178	142,178	69,000
<u>4270.900.9280 - FEMA Disaster Projects Program:</u>				
30 - Services & Charges	42,203	23,911	23,911	0
40 - Maintenance	110,598	537,920	537,920	0
Total	152,801	561,831	561,831	0
Budget Total	\$ 211,258	\$ 704,009	\$ 704,009	\$ 69,000

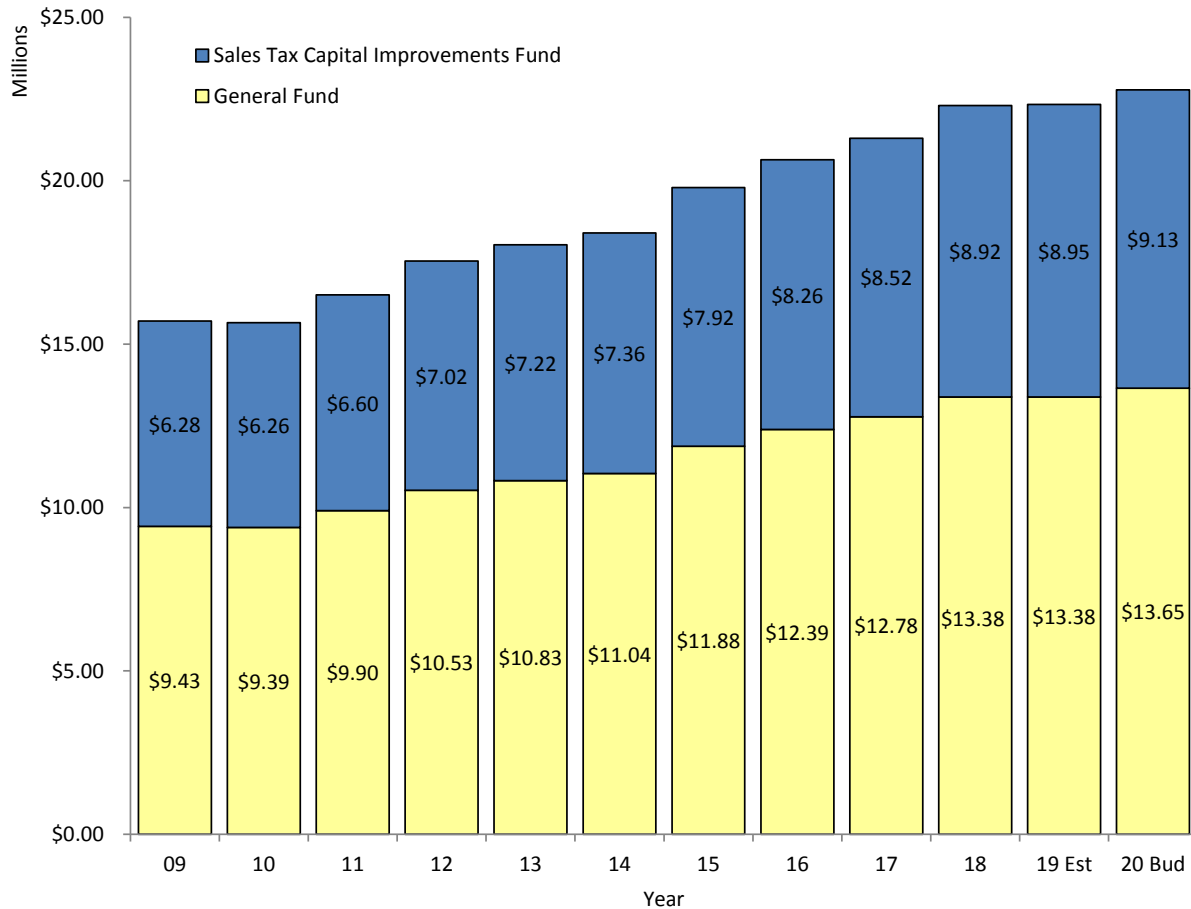
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Sales Tax Capital Improvements Fund (4470)

The **Sales Tax Capital Improvements Fund** accounts for the revenue and expenditures of the City's sales and use tax which is used for acquisition and improvement projects, as well as equipment replacements and additions that are included in the City's Five-Year Capital Improvements Program. The \$9,656,000 in planned expenditures for 2020 provides for \$9,647,000 in capital improvements. There is \$8,000 allocated in this fund for audit costs.

The capital portion of City Sales Tax revenue for 2020 is expected to be \$179,000 over 2019 estimated collections. This is a percent increase of 2% over 2019.

Distribution of 1% City Sales Tax



City of Fayetteville, Arkansas
2020 Operating Budget
Sales Tax Capital Improvements Fund (4470)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Property Taxes	\$ 11	\$ 0	\$ 6	\$ 0
Sales Tax - City	8,922,189	9,051,000	8,922,000	9,100,000
Intergovernmental (Grants)	2,971,925	8,314,386	8,314,386	0
Commercial Grants	(1,029)	986,743	986,743	0
Charges for Services	19,182	289,484	289,484	0
Sidewalk Fees	11,700	0	9,720	0
Investment Earnings	194,245	90,000	137,000	146,000
Other	132,244	22,000	22,000	30,000
Transfer from General	195,643	102,796	102,796	0
Transfer from Impact Fee Fund	92,454	0	0	0
Total Revenues	<u>12,538,564</u>	<u>18,856,409</u>	<u>18,784,135</u>	<u>9,276,000</u>
Expenses:				
Audit Expense	8,000	9,000	9,000	8,000
Bridge & Drainage Improvements	459,727	928,547	928,547	460,000
Fire Improvements	1,128,471	1,571,785	1,571,785	1,710,000
Information Technology Improvements	654,313	1,969,110	1,969,110	374,000
Library Improvements	506,000	447,000	447,000	547,000
Other Capital Improvements	810,545	2,843,066	2,843,066	986,000
Parks & Recreation Improvements	178,037	1,078,104	1,078,104	122,000
Police Improvements	266,741	1,925,273	1,925,273	809,000
Street Improvements	427,874	2,105,053	2,105,053	100,000
Trail Improvements	2,472,654	2,460,260	2,460,260	1,500,000
Transportation Bond Street Improvements	3,448,748	7,353,180	7,353,180	0
Transportation Improvements	2,631,496	4,745,447	4,745,447	2,660,000
Water/Sewer Improvements	0	350,000	350,000	0
Transfer to Shop	47,781	57,029	57,029	0
Total Expenses	<u>13,040,387</u>	<u>27,842,854</u>	<u>27,842,854</u>	<u>9,276,000</u>
Income / (Loss)	<u>\$ (501,823)</u>	<u>\$ (8,986,445)</u>	<u>\$ (9,058,719)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 13,040,387</u>	<u>\$ 27,842,854</u>	<u>\$ 27,842,854</u>	<u>\$ 9,276,000</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 10,897,241	\$ 10,395,418	\$ 10,395,418	\$ 1,336,699
Income / (Loss)	(501,823)	(8,986,445)	(9,058,719)	0
Ending Undesignated Fund Balance	<u>\$ 10,395,418</u>	<u>\$ 1,408,973</u>	<u>\$ 1,336,699</u>	<u>\$ 1,336,699</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Sales Tax Capital Improvements Fund (4470)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>4470.060.8900 - Media Services, Other Capital Improvements:</u>				
20 - Materials & Supplies	\$ 89,616	\$ 147,077	\$ 147,077	\$ 47,000
30 - Services & Charges	85,190	6,117	6,117	0
40 - Maintenance	0	10,280	10,280	0
Total	174,806	163,474	163,474	47,000
<u>4470.080.8080 - Library Improvements:</u>				
70 - Transfers to Outside Entities	506,000	447,000	447,000	547,000
Total	506,000	447,000	447,000	547,000
<u>4470.090.8900 - Miscellaneous, Other Capital Improvements:</u>				
20 - Materials & Supplies	0	86,407	86,407	0
30 - Services & Charges	3,500	1,057,752	1,057,752	0
40 - Maintenance	8	4,548	4,548	563,000
Total	3,508	1,148,707	1,148,707	563,000
<u>4470.133.8900 - Budget & Information Management, Other Capital Improvements:</u>				
20 - Materials & Supplies	0	47,360	47,360	0
80 - Capital	0	53,438	53,438	0
Total	0	100,798	100,798	0
<u>4470.140.8900 - Facilities Management, Other Capital Improvements:</u>				
20 - Materials & Supplies	0	2,686	2,686	0
30 - Services & Charges	3,637	156,458	156,458	40,000
40 - Maintenance	547,129	982,227	982,227	312,000
Total	550,766	1,141,371	1,141,371	352,000
<u>4470.170.8170 - Information Technology Imprvs:</u>				
20 - Materials & Supplies	362,723	786,456	786,456	319,000
30 - Services & Charges	171,802	781,489	781,489	33,000
80 - Capital	119,788	401,165	401,165	22,000
Total	654,313	1,969,110	1,969,110	374,000

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Sales Tax Capital Improvements Fund (4470)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>4470.200.8200 - Police Improvements:</u>				
20 - Materials & Supplies	202,266	1,108,857	1,108,857	337,000
30 - Services & Charges	425	0	0	0
40 - Maintenance	5,221	116,067	116,067	75,000
80 - Capital	58,830	700,349	700,349	397,000
96 - Operating Transfers Out	47,781	57,029	57,029	0
Total	314,522	1,982,302	1,982,302	809,000
<u>4470.300.8300 - Fire Improvements:</u>				
20 - Materials & Supplies	12,402	157,536	157,536	70,000
30 - Services & Charges	612	10,143	10,143	0
40 - Maintenance	91,761	187,767	187,767	140,000
80 - Capital	1,023,697	1,216,339	1,216,339	1,500,000
Total	1,128,471	1,571,785	1,571,785	1,710,000
<u>4470.410.8410 - Transportation Improvements:</u>				
20 - Materials & Supplies	228,769	127,648	127,648	0
30 - Services & Charges	271,354	962,758	962,758	0
39 - Cost Allocation	527,978	673,486	673,486	0
40 - Maintenance	1,213,392	1,909,140	1,909,140	2,150,000
80 - Capital	390,003	1,072,415	1,072,415	510,000
Total	2,631,496	4,745,447	4,745,447	2,660,000
<u>4470.520.8520 - Parks & Recreation Improvements:</u>				
20 - Materials & Supplies	60,053	92,550	92,550	0
30 - Services & Charges	79,338	290,207	290,207	23,000
39 - Cost Allocation	9,681	10,052	10,052	0
40 - Maintenance	19,749	48,292	48,292	0
80 - Capital	9,217	637,003	637,003	99,000
Total	178,037	1,078,104	1,078,104	122,000
<u>4470.620.8900 - Development Services, Other Capital Improvements:</u>				
20 - Materials & Supplies	1,657	43	43	0
30 - Services & Charges	79,808	118,493	118,493	0
Total	81,464	118,536	118,536	0

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Sales Tax Capital Improvements Fund (4470)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>4470.621.8810 - Bridge & Drainage Improvements:</u>				
20 - Materials & Supplies	321	9,280	9,280	0
30 - Services & Charges	253,732	193,005	193,005	0
40 - Maintenance	46,643	63,733	63,733	100,000
80 - Capital	159,030	662,529	662,529	360,000
Total	459,727	928,547	928,547	460,000
<u>4470.671.8900 - Animal Services, Other Capital Improvements:</u>				
20 - Materials & Supplies	0	15,180	15,180	0
40 - Maintenance	0	84,000	84,000	18,000
Total	0	99,180	99,180	18,000
<u>4470.800.8700 - Water/Sewer Improvements:</u>				
80 - Capital	0	350,000	350,000	0
Total	0	350,000	350,000	0
<u>4470.800.8820 - Street Improvements:</u>				
30 - Services & Charges	194,058	427,297	427,297	0
80 - Capital	233,816	1,677,756	1,677,756	100,000
Total	427,874	2,105,053	2,105,053	100,000
<u>4470.800.8830 - Trail Improvements:</u>				
20 - Materials & Supplies	17,416	22,785	22,785	0
30 - Services & Charges	461,880	615,094	615,094	0
39 - Cost Allocation	249,951	375,776	375,776	0
40 - Maintenance	119,623	242,469	242,469	0
80 - Capital	1,623,783	1,204,136	1,204,136	1,500,000
Total	2,472,654	2,460,260	2,460,260	1,500,000
<u>4470.800.8835 - Transportation Bond Street Impr:</u>				
30 - Services & Charges	388,669	707,299	707,299	0
80 - Capital	3,060,079	6,645,881	6,645,881	0
Total	3,448,748	7,353,180	7,353,180	0
<u>4470.800.8900 - Non Departmental, Other Capital Improvements:</u>				
20 - Materials & Supplies	0	35,912	35,912	6,000
30 - Services & Charges	8,000	44,088	44,088	8,000
Total	8,000	80,000	80,000	14,000
Budget Total	\$ 13,040,387	\$ 27,842,854	\$ 27,842,854	\$ 9,276,000

City of Fayetteville
2020 Capital Budget
Sales Tax Capital Improvement Fund (4470)

Project Category	Project Title	Budgeted 2020
Audit Expense	Audit Expense	\$ 8,000
		<u>8,000</u>
Bridge & Drainage Improvements	Drainage Maintenance	100,000
	Other Drainage Improvements	200,000
	Stormwater Quality Mgt/Nutrient Reduction	160,000
		<u>460,000</u>
Fire Improvements	Fire Apparatus Purchases	1,500,000
	Fire Facility Maintenance	140,000
	Fire Information Technology Updates	50,000
	Firefighting Safety Equipment	20,000
		<u>1,710,000</u>
Information Technology Improvements	Cyber Security	10,000
	Document Management	22,000
	Fayetteville-AR.gov Technical Improvements	23,000
	Geographic Information System	50,000
	Local Area Network (LAN) Upgrade	109,000
	Microcomputer Printer Replacements	100,000
	Telecommunication Systems Upgrades	60,000
		<u>374,000</u>
Library Improvements	Library Materials Purchases	442,000
	Library Technology Equipment Replacements	105,000
		<u>547,000</u>
Other Capital Improvements	Animal Services:	
	Animal Services Improvements	18,000
	Facilities Management:	
	7-Hills Walker Family Residential Facility	52,000
	Building Efficiency Improvements	40,000
	Building Improvements	260,000
	Media Services:	
	City Hall A-V Maintenance	10,000
	Digital Signage Implementation	12,000
	Television Center Equipment	25,000
	Other Capital:	
	Apple Warehouse Stabilization Project	400,000
	Woolsey Homestead Historic Restoration	163,000
	Accounting Office Equipment	6,000
		<u>986,000</u>

City of Fayetteville
2020 Capital Budget
Sales Tax Capital Improvement Fund (4470)

Project Category	Project Title	Budgeted 2020
Parks & Recreation Improvements	Forestry and Habitat Improvement	26,000
	Lights of the Ozarks	23,000
	Park Paving Improvements	58,000
	Parks & Recreation Safety and ADA	15,000
		<u>122,000</u>
Police Improvements	Central Dispatch Center Improvements	35,000
	Citywide Radio System Replacement	100,000
	Employee Gym Equipment	10,000
	Police Ballistic Protection	89,000
	Police Building Improvements	75,000
	Police Interagency Communications	70,000
	Police Network Core & Distribution Switches	34,000
	Police Radio Replacement	44,000
	Police Specialized Equipment	65,000
	Police Take Home Vehicles	68,000
	Police Technology Improvements	83,000
	Police Unmarked Vehicles	80,000
	Police Virtual Server & Storage Area Network	20,000
	Police Weapon Replacement	36,000
		<u>809,000</u>
Street Improvements	Cost Shares/ROW/Intersection/Street Calming	100,000
		<u>100,000</u>
Trail Improvements	Trail Development	1,500,000
		<u>1,500,000</u>
Transportation Improvements	In-House Pavement Improvements	2,000,000
	Parking Lot Improvements (City Emp. Lot)	10,000
	Sidewalk Improvements	500,000
	Traffic Signal Improvements	150,000
		<u>2,660,000</u>
		<u>\$ 9,276,000</u>

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Sales Tax Construction Bond Fund (4520)

The **Sales Tax Construction Bond Fund** accounts for the remaining bond proceeds for improvements to streets and trail construction pursuant to the 2006 referendum. Appropriations of these funds will be provided through the re-budget process which will be considered by the City Council during the first quarter of 2020. Amounts shown as the 2020 budget request represent interest earnings forecasts only.

City of Fayetteville, Arkansas
2020 Operating Budget
Sales Tax Construction Bond Fund (4520)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Investment Earnings	\$ 76,862	\$ 60,000	\$ 53,000	\$ 3,000
Total Revenues	<u>76,862</u>	<u>60,000</u>	<u>53,000</u>	<u>3,000</u>
Expenses:				
Street Sales Tax Construction (2013)	65,264	0	0	0
Street Sales Tax Construction (2015)	1,350,964	3,318,245	3,318,245	0
Transfer to Sales Tax Bond	4,543	0	0	0
Total Expenses	<u>1,420,771</u>	<u>3,318,245</u>	<u>3,318,245</u>	<u>0</u>
Income / (Loss)	\$ <u>(1,343,909)</u>	\$ <u>(3,258,245)</u>	\$ <u>(3,265,245)</u>	\$ <u>3,000</u>
Total Budget	\$ <u>1,420,772</u>	\$ <u>3,318,245</u>	\$ <u>3,318,245</u>	\$ <u>0</u>
FUND BALANCE ANALYSIS				
Beginning Fund Balance	\$ 4,994,286	\$ 3,650,377	\$ 3,650,377	\$ 385,132
Income / (Loss)	(1,343,909)	(3,258,245)	(3,265,245)	3,000
Ending Fund Balance	\$ <u>3,650,377</u>	\$ <u>392,132</u>	\$ <u>385,132</u>	\$ <u>388,132</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Sales Tax Construction Bond Fund (4520)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>4520.800.9555 - Street Sales Tax 2013 Program:</u>				
30 - Services & Charges	\$ 41,320	\$ -	\$ -	\$ -
80 - Capital	242,286	0	0	0
90 - Miscellaneous	(218,342)	0	0	0
96 - Operating Transfers Out	4,543	0	0	0
Total	69,808	0	0	0
<u>4520.800.9556 - Street Sales Tax 2015 Program:</u>				
30 - Services & Charges	320,806	435,707	435,707	0
80 - Capital	1,030,159	2,882,538	2,882,538	0
Total	1,350,964	3,318,245	3,318,245	0
Budget Total	\$ 1,420,772	\$ 3,318,245	\$ 3,318,245	\$ 0

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Streets Project 2019 Bonds Fund (4602)

The **Streets Project 2019 Bonds Fund** accounts for the bond proceeds issued to finance all or a portion of the costs of right-of-way acquisition, design, construction, reconstruction, repair, resurfacing, straightening and width modification of certain City streets, which may include related sidewalk, traffic signal and control, lighting, curbing, guttering, bicycle lane, landscaping, drainage and safety improvements and related curbside pedestrian facilities such as bus pickup structures and concrete waiting pads.

The total approved authorization by the voters is \$73,925,000 for all three bond phases. The par amount of bonds issued in Phase I is \$34,330,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2020.

City of Fayetteville, Arkansas
2020 Operating Budget
Streets Project 2019 Bond Fund (4602)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Proceeds from Bond Sales	\$ 0	\$ 36,260,961	\$ 36,260,961	\$ 0
Total Revenues	<u>0</u>	<u>36,260,961</u>	<u>36,260,961</u>	<u>0</u>
Expenses:				
Bond Issuance Cost	0	223,372	223,372	0
Rupple Rd. Extension - Tanyard to Weir	0	3,000,000	3,000,000	0
Shiloh Drive/Fulbright Expressway	0	1,509,000	1,509,000	0
Centennial Park	0	800,000	800,000	0
Arts Corridor Improvements	0	300,970	300,970	0
Bond Unallocated	0	30,427,619	30,427,619	0
Total Expenses	<u>0</u>	<u>36,260,961</u>	<u>36,260,961</u>	<u>0</u>
Income / (Loss)	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Total Budget	\$ <u>0</u>	\$ <u>36,260,961</u>	\$ <u>36,260,961</u>	\$ <u>0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income / (Loss)	0	0	0	0
Ending Undesignated Fund Balance	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Streets Project 2019 Bond Fund (4602)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>4602.860.7000 - Bond Administrative:</u>				
50 - Debt Service	0	223,372	223,372	0
Total	0	223,372	223,372	0
<u>4602.860.7210 - Ruppel Rd Extension Tanyard-Weir:</u>				
80 - Capital	0	3,000,000	3,000,000	0
Total	0	3,000,000	3,000,000	0
<u>4602.860.7211 - Shiloh Dr/Fulbright Expwy Inter:</u>				
80 - Capital	0	1,509,000	1,509,000	0
Total	0	1,509,000	1,509,000	0
<u>4602.860.7501 - Centennial Park:</u>				
80 - Capital	0	800,000	800,000	0
Total	0	800,000	800,000	0
<u>4602.860.7800 - Arts Corridor Improvements:</u>				
80 - Capital	0	300,970	300,970	0
Total	0	300,970	300,970	0
<u>4602.860.7999 - Bond Unallocated Budget:</u>				
80 - Capital	0	30,427,619	30,427,619	0
Total	0	30,427,619	30,427,619	0
Budget Total	\$ 0	\$ 36,260,961	\$ 36,260,961	\$ 0

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Trail Projects 2019 Bonds Fund (4603)

The **Trail Projects 2019 Bonds Fund** accounts for the bond proceeds issued to finance all or a portion of the of the costs of design, construction, reconstruction, extension and equipping of certain City trail system improvements, which may include related pedestrian signal, lighting, landscaping, drainage and safety improvements and right-of-way acquisition.

The total approved authorization by the voters is \$6,865,000 for all three bond phases. The par amount of bonds issued in Phase I is \$2,295,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2020.

City of Fayetteville, Arkansas
2020 Operating Budget
Trail Projects 2019 Bonds Fund (4603)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Proceeds from Bond Sales	\$ 0	\$ 2,423,974	\$ 2,423,974	\$ 0
Total Revenues	<u>0</u>	<u>2,423,974</u>	<u>2,423,974</u>	<u>0</u>
Expenses:				
Bond Issuance Cost	0	14,933	14,933	0
Centennial Park	0	360,000	360,000	0
Arts Corridor Improvements	0	75,242	75,242	0
Bond Unallocated	0	1,973,799	1,973,799	0
Total Expenses	<u>0</u>	<u>2,423,974</u>	<u>2,423,974</u>	<u>0</u>
Income / (Loss)	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Budget	<u>\$ 0</u>	<u>\$ 2,423,974</u>	<u>\$ 2,423,974</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income / (Loss)	0	0	0	0
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Trail Projects 2019 Bonds Fund (4603)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>4603.860.7000 - Bond Administrative:</u>				
50 - Debt Service	0	14,933	14,933	0
Total	0	14,933	14,933	0
<u>4603.860.7501 - Centennial Park:</u>				
80 - Capital	0	360,000	360,000	0
Total	0	360,000	360,000	0
<u>4603.860.7800 - Arts Corridor Improvements:</u>				
80 - Capital	0	75,242	75,242	0
Total	0	75,242	75,242	0
<u>4603.860.7999 - Bond Unallocated Budget:</u>				
80 - Capital	0	1,973,799	1,973,799	0
Total	0	1,973,799	1,973,799	0
<u>Budget Total</u>	<u>\$ 0</u>	<u>\$ 2,423,974</u>	<u>\$ 2,423,974</u>	<u>\$ 0</u>

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Drainage Projects 2019 Bonds Fund (4604)

The **Drainage Projects 2019 Bonds Fund** accounts for the bond proceeds issued to finance all or a portion of the costs of the design, construction, reconstruction, repair, retrofit, extension, enlargement and equipping of certain drainage facilities, which may include land and easement acquisition and water quality features such as detention and retention basins and stream restoration.

The total approved authorization by the voters is \$15,840,000 for all three bond phases. The par amount of bonds issued in Phase I is \$7,630,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2020.

City of Fayetteville, Arkansas
2020 Operating Budget
Drainage Projects 2019 Bonds Fund (4604)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Proceeds from Bond Sales	\$ 0	\$ 8,059,218	\$ 8,059,218	\$ 0
Total Revenues	<u>0</u>	<u>8,059,218</u>	<u>8,059,218</u>	<u>0</u>
Expenses:				
Bond Issuance Cost	0	49,646	49,646	0
Missouri Creek/Rolling Hills Drainage	0	3,726,000	3,726,000	0
Sunbridge/College Drainage	0	1,400,000	1,400,000	0
Elmhurst/McClinton Drainage	0	247,500	247,500	0
Bond Unallocated	0	2,636,072	2,636,072	0
Total Expenses	<u>0</u>	<u>8,059,218</u>	<u>8,059,218</u>	<u>0</u>
Income / (Loss)	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Budget	<u>\$ 0</u>	<u>\$ 8,059,218</u>	<u>\$ 8,059,218</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income / (Loss)	0	0	0	0
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Drainage Projects 2019 Bonds Fund (4604)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>4604.860.7000 - Bond Administrative:</u>				
50 - Debt Service	0	49,646	49,646	0
Total	0	49,646	49,646	0
<u>4604.860.7410 - Missouri Creek/Rolling Hills:</u>				
80 - Capital	0	3,726,000	3,726,000	0
Total	0	3,726,000	3,726,000	0
<u>4604.860.7415 - Sunbridge/College Drainage:</u>				
80 - Capital	0	1,400,000	1,400,000	0
Total	0	1,400,000	1,400,000	0
<u>4604.860.7420 - Elmhurst/McClinton Drainage:</u>				
80 - Capital	0	247,500	247,500	0
Total	0	247,500	247,500	0
<u>4604.860.7999 - Bond Unallocated Budget:</u>				
80 - Capital	0	2,636,072	2,636,072	0
Total	0	2,636,072	2,636,072	0
Budget Total	\$ 0	\$ 8,059,218	\$ 8,059,218	\$ 0

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Park Projects 2019 Bonds Fund (4605)

The **Park Projects 2019 Bonds Fund** accounts for the bond proceeds issued to finance all or a portion of the costs of acquisition, design, construction and equipping of certain regional park and other parks system improvements, which may include athletic fields and facilities, playgrounds, pools and splash pads, trails, campgrounds, picnic areas and pavilions, land acquisition, open space preservation and other recreational facilities and support facilities, such as restrooms and parking.

The total approved authorization by the voters is \$26,405,000 for all three bond phases. The par amount of bonds issued in Phase I is \$10,560,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2020.

City of Fayetteville, Arkansas
2020 Operating Budget
Park Projects 2019 Bonds Fund (4605)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Proceeds from Bond Sales	\$ 0	\$ 11,153,726	\$ 11,153,726	\$ 0
Total Revenues	<u>0</u>	<u>11,153,726</u>	<u>11,153,726</u>	<u>0</u>
Expenses:				
Bond Issuance Cost	0	68,710	68,710	0
Centennial Park	0	985,000	985,000	0
Kessler Mountain Regional Park	0	7,499,211	7,499,211	0
Gulley Park Improvements	0	250,000	250,000	0
Lewis Park Land Acquisition	0	1,775,000	1,775,000	0
Bond Unallocated	0	575,805	575,805	0
Total Expenses	<u>0</u>	<u>11,153,726</u>	<u>11,153,726</u>	<u>0</u>
Income / (Loss)	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Total Budget	\$ <u>0</u>	\$ <u>11,153,726</u>	\$ <u>11,153,726</u>	\$ <u>0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income / (Loss)	0	0	0	0
Ending Undesignated Fund Balance	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Park Projects 2019 Bonds Fund (4605)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>4605.860.7000 - Bond Administrative:</u>				
50 - Debt Service	0	68,710	68,710	0
Total	0	68,710	68,710	0
<u>4605.860.7501 - Centennial Park:</u>				
80 - Capital	0	985,000	985,000	0
Total	0	985,000	985,000	0
<u>4605.860.7502 - Kessler Mountain Regional Park:</u>				
80 - Capital	0	7,499,211	7,499,211	0
Total	0	7,499,211	7,499,211	0
<u>4605.860.7503 - Gulley Park Improvements:</u>				
80 - Capital	0	250,000	250,000	0
Total	0	250,000	250,000	0
<u>4605.860.7510 - Lewis Park Land Acquisition:</u>				
80 - Capital	0	1,775,000	1,775,000	0
Total	0	1,775,000	1,775,000	0
<u>4605.860.7999 - Bond Unallocated Budget:</u>				
80 - Capital	0	575,805	575,805	0
Total	0	575,805	575,805	0
<u>Budget Total</u>	<u>\$ 0</u>	<u>\$ 11,153,726</u>	<u>\$ 11,153,726</u>	<u>\$ 0</u>

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Economic Development 2019 Bonds Fund (4606)

The **Economic Development 2019 Bonds Fund** accounts for the bond proceeds issued to finance all or a portion of the costs of acquisition, design, construction and equipping of certain economic development projects, which may include land acquisition, site development and infrastructure useful in the development, retention or expansion of manufacturing, production, and industrial facilities, research, technology and development facilities, distribution centers, call centers, warehouse facilities, job training facilities or regional or national corporate headquarters facilities.

The total approved authorization by the voters is \$3,170,000. This amount was issued in full during Phase I. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2020.

City of Fayetteville, Arkansas
2020 Operating Budget
Economic Development 2019 Bond Fund (4606)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Proceeds from Bond Sales	\$ 0	\$ 3,170,000	\$ 3,170,000	\$ 0
Total Revenues	<u>0</u>	<u>3,170,000</u>	<u>3,170,000</u>	<u>0</u>
Expenses:				
Bond Issuance Cost	0	22,677	22,677	0
Bond Unallocated	<u>0</u>	<u>3,147,323</u>	<u>3,147,323</u>	<u>0</u>
Total Expenses	<u>0</u>	<u>3,170,000</u>	<u>3,170,000</u>	<u>0</u>
Income / (Loss)	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Total Budget	\$ <u>0</u>	\$ <u>3,170,000</u>	\$ <u>3,170,000</u>	\$ <u>0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income / (Loss)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Economic Development 2019 Bond Fund (4606)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>4606.860.7000 - Bond Administrative:</u>				
50 - Debt Service	0	22,677	22,677	0
Total	0	22,677	22,677	0
<u>4606.860.7999 - Bond Unallocated Budget:</u>				
80 - Capital	0	3,147,323	3,147,323	0
Total	0	3,147,323	3,147,323	0
Budget Total	\$ 0	\$ 3,170,000	\$ 3,170,000	\$ 0

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City Facilities 2019 Bonds Fund (4607)

The **City Facilities 2019 Bonds Fund** accounts for the bond proceeds issued to finance all or a portion of the costs of renovating and refurbishing certain City buildings and grounds, which may include building envelope and roof improvements, window replacement, insulation, lighting and HVAC system upgrades and certain renewable energy and energy efficiency projects.

The total approved authorization by the voters is \$3,170,000 for all three bond phases. The par amount of bonds issued in Phase I is \$480,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2020.

City of Fayetteville, Arkansas
2020 Operating Budget
City Facilities 2019 Bonds Fund (4607)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Proceeds from Bond Sales	\$ 0	\$ 507,539	\$ 507,539	\$ 0
Total Revenues	0	507,539	507,539	0
Expenses:				
Bond Issuance Cost	0	3,124	3,124	0
Bond Unallocated	0	504,415	504,415	0
Total Expenses	0	507,539	507,539	0
Income / (Loss)	\$ 0	\$ 0	\$ 0	\$ 0
Total Budget	\$ 0	\$ 507,539	\$ 507,539	\$ 0
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income / (Loss)	0	0	0	0
Ending Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
City Facilities 2019 Bonds Fund (4607)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>4607.860.7000 - Bond Administrative:</u>				
50 - Debt Service	0	3,124	3,124	0
Total	0	3,124	3,124	0
<u>4607.860.7999 - Bond Unallocated Budget:</u>				
80 - Capital	0	504,415	504,415	0
Total	0	504,415	504,415	0
<u>Budget Total</u>	<u>\$ 0</u>	<u>\$ 507,539</u>	<u>\$ 507,539</u>	<u>\$ 0</u>

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Arts Corridor 2019 Bonds Fund (4608)

The **Arts Corridor 2019 Bonds Fund** accounts for the bond proceeds issued to finance all or a portion of the costs of acquisition, design, construction and equipping of certain Cultural Arts Corridor improvements, within or near an area bordered by Dickson Street on the north, School Avenue on the east, Prairie Street on the south, and Gregg Avenue on the west, and which may include street, sidewalk, boardwalk, trail, pedestrian signal and control, bicycle facilities, curbing, guttering, drainage, lighting and landscaping improvements, plaza, civic and performance space, art installations, overlooks, stream restoration, pavilions, structure and other buildings, new and/or replacement parking facilities, and land and easement acquisition.

The total approved authorization by the voters is \$31,685,000 for all three bond phases. The par amount of bonds issued in Phase I is \$19,070,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2020.

City of Fayetteville, Arkansas
2020 Operating Budget
Arts Corridor 2019 Bonds Fund (4608)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Proceeds from Bond Sales	\$ 0	\$ 20,141,051	\$ 20,141,051	\$ 0
Total Revenues	<u>0</u>	<u>20,141,051</u>	<u>20,141,051</u>	<u>0</u>
Expenses:				
Bond Issuance Cost	0	124,081	124,081	0
Arts Corridor Improvements	0	376,214	376,214	0
Bond Unallocated	0	19,640,756	19,640,756	0
Total Expenses	<u>0</u>	<u>20,141,051</u>	<u>20,141,051</u>	<u>0</u>
Income / (Loss)	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Budget	<u>\$ 0</u>	<u>\$ 20,141,051</u>	<u>\$ 20,141,051</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income / (Loss)	0	0	0	0
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Arts Corridor 2019 Bonds Fund (4608)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>4608.860.7000 - Bond Administrative:</u>				
50 - Debt Service	0	124,081	124,081	0
Total	0	124,081	124,081	0
<u>4608.860.7800 - Arts Corridor Improvements:</u>				
80 - Capital	0	376,214	376,214	0
Total	0	376,214	376,214	0
<u>4608.860.7999 - Bond Unallocated Budget:</u>				
80 - Capital	0	19,640,756	19,640,756	0
Total	0	19,640,756	19,640,756	0
<u>Budget Total</u>	<u>\$ 0</u>	<u>\$ 20,141,051</u>	<u>\$ 20,141,051</u>	<u>\$ 0</u>

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Police Projects 2019 Bonds Fund (4609)

The **Police Projects 2019 Bonds Fund** accounts for the bond proceeds issued to finance all or a portion of the costs of certain police station design, construction and improvements, which may include land acquisition, and the acquisition of police equipment.

The total approved authorization by the voters is \$36,965,000. This amount was issued in full during Phase I. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2020.

City of Fayetteville, Arkansas
2020 Operating Budget
Police Projects 2019 Bonds Fund (4609)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Proceeds from Bond Sales	\$ 0	\$ 39,041,643	\$ 39,041,643	\$ 0
Total Revenues	<u>0</u>	<u>39,041,643</u>	<u>39,041,643</u>	<u>0</u>
Expenses:				
Bond Issuance Cost	0	240,517	240,517	0
Police Headquarters Building	0	2,344,000	2,344,000	0
Bond Unallocated	0	36,457,126	36,457,126	0
Total Expenses	<u>0</u>	<u>39,041,643</u>	<u>39,041,643</u>	<u>0</u>
Income / (Loss)	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Budget	<u>\$ 0</u>	<u>\$ 39,041,643</u>	<u>\$ 39,041,643</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income / (Loss)	0	0	0	0
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Police Projects 2019 Bonds Fund (4609)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>4609.860.7000 - Bond Administrative:</u>				
50 - Debt Service	0	240,517	240,517	0
Total	0	240,517	240,517	0
<u>4609.860.7900 - Police Headquarters Building:</u>				
80 - Capital	0	2,344,000	2,344,000	0
Total	0	2,344,000	2,344,000	0
<u>4609.860.7999 - Bond Unallocated Budget:</u>				
80 - Capital	0	36,457,126	36,457,126	0
Total	0	36,457,126	36,457,126	0
<u>Budget Total</u>	<u>\$ 0</u>	<u>\$ 39,041,643</u>	<u>\$ 39,041,643</u>	<u>\$ 0</u>

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Fire Projects 2019 Bonds Fund (4610)

The **Fire Projects 2019 Bonds Fund** accounts for the bond proceeds issued to finance all or a portion of the costs of certain fire station design and construction, which may include land acquisition, and the acquisition of firefighting vehicles and equipment.

The total approved authorization by the voters is \$15,840,000 for all three bond phases. The par amount of bonds issued in Phase I is \$10,025,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2020.

City of Fayetteville, Arkansas
2020 Operating Budget
Fire Projects 2019 Bonds Fund (4610)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Proceeds from Bond Sales	\$ 0	\$ 10,588,135	\$ 10,588,135	\$ 0
Total Revenues	<u>0</u>	<u>10,588,135</u>	<u>10,588,135</u>	<u>0</u>
Expenses:				
Bond Issuance Cost	0	65,229	65,229	0
Fire Station #8	0	375,000	375,000	0
Fire Station #9	0	189,000	189,000	0
Bond Unallocated	0	9,958,906	9,958,906	0
Total Expenses	<u>0</u>	<u>10,588,135</u>	<u>10,588,135</u>	<u>0</u>
Income / (Loss)	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Budget	<u>\$ 0</u>	<u>\$ 10,588,135</u>	<u>\$ 10,588,135</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income / (Loss)	0	0	0	0
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Fire Projects 2019 Bonds Fund (4610)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>4610.860.7000 - Bond Administrative:</u>				
50 - Debt Service	0	65,229	65,229	0
Total	0	65,229	65,229	0
<u>4610.860.7108 - Fire Station 8:</u>				
80 - Capital	0	375,000	375,000	0
Total	0	375,000	375,000	0
<u>4610.860.7109 - Fire Station 9:</u>				
80 - Capital	0	189,000	189,000	0
Total	0	189,000	189,000	0
<u>4610.860.7999 - Bond Unallocated Budget:</u>				
80 - Capital	0	9,958,906	9,958,906	0
Total	0	9,958,906	9,958,906	0
<u>Budget Total</u>	<u>\$ 0</u>	<u>\$ 10,588,135</u>	<u>\$ 10,588,135</u>	<u>\$ 0</u>

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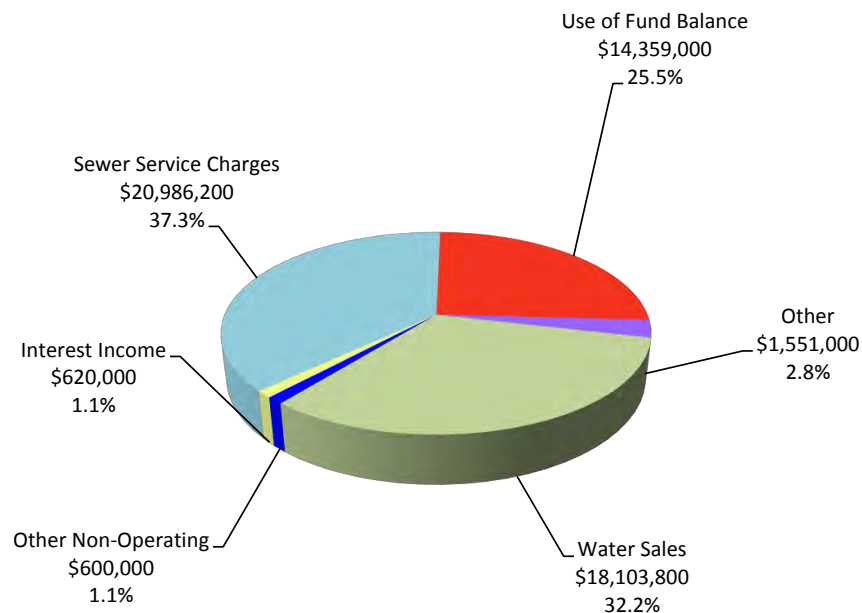
Water and Sewer Fund (5400)

The **Water & Sewer Fund** accounts for the revenue sources as well as the operation and maintenance expenses of the City's water and sewer system. This includes water purchases from Beaver Water District, all water and sewer functions, the operation of the wastewater treatment plants, meter and backflow operations, and utility financial services. The 2020 Budget includes a significant amount in capital outlay at \$22.5 million due to a backlog of needed projects. However, there are sufficient reserves to fund these projects.

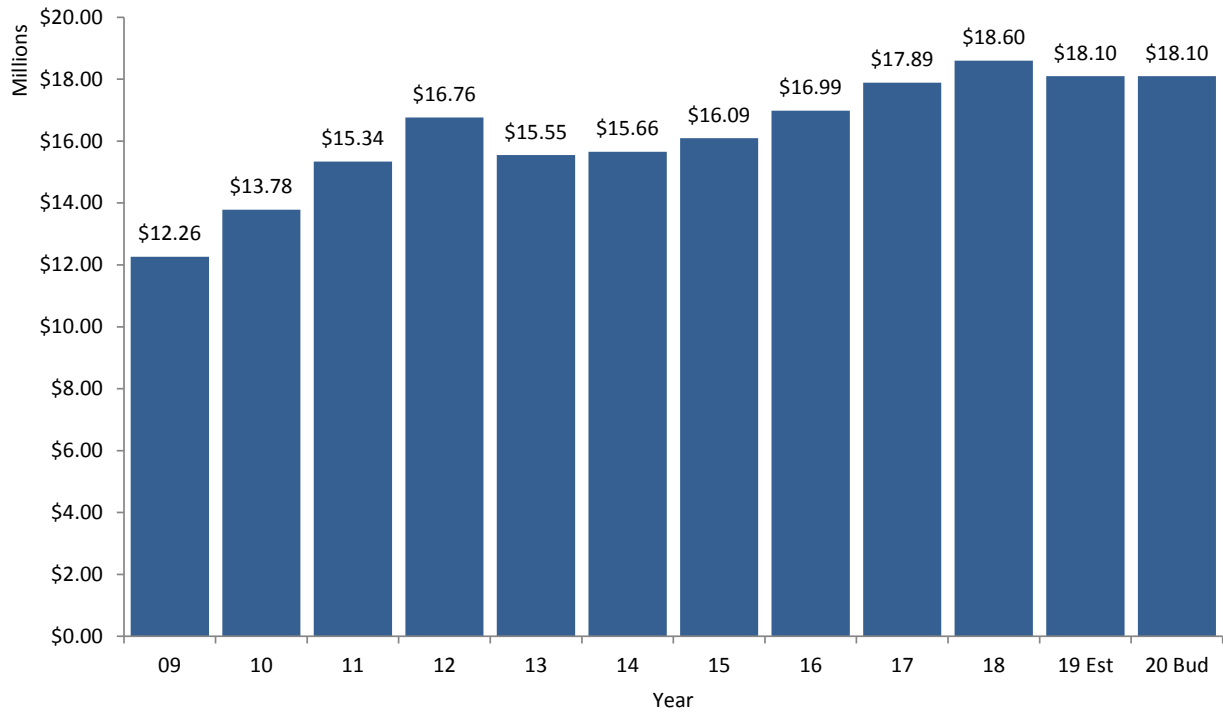
Water & Sewer Fund Revenues

For 2020, the Water & Sewer Fund is projected to have an operating gain of almost \$9 million before capital expenditures and depreciation expense. System usage projections for 2020 are expected to be approximately the same as 2019.

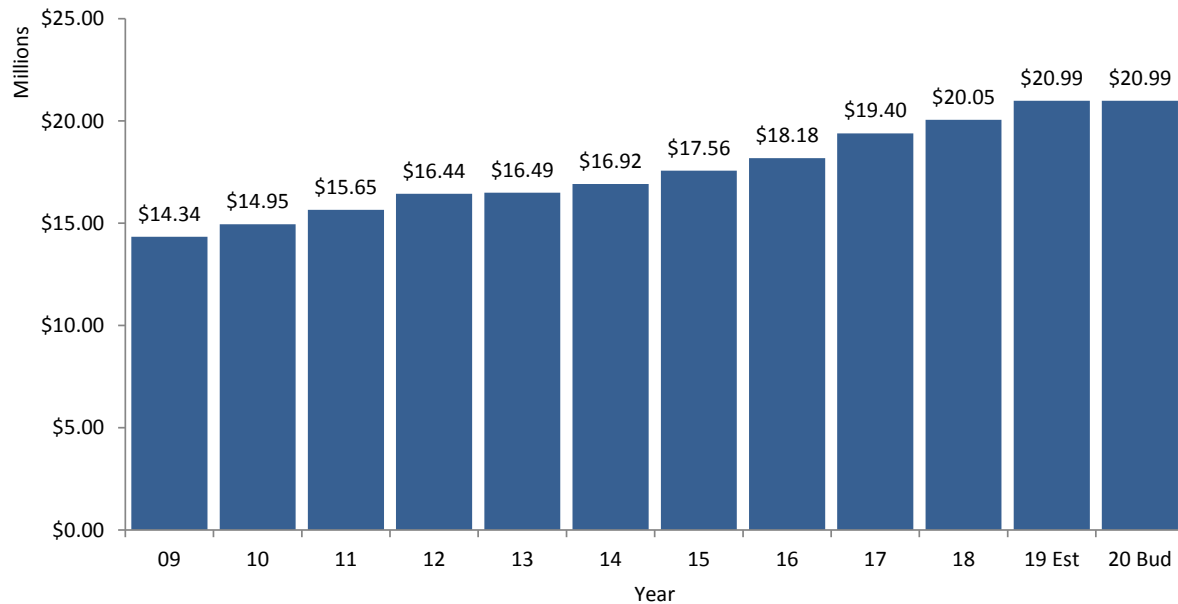
Sources of Funds for 2020
\$ 56,220,000



Water Sales: Water sales revenue is based on metered customer usage of water and is one of the primary sources of revenue for the Water & Sewer Fund. Budgeted revenue for 2020 is estimated to be flat when compared to 2019.



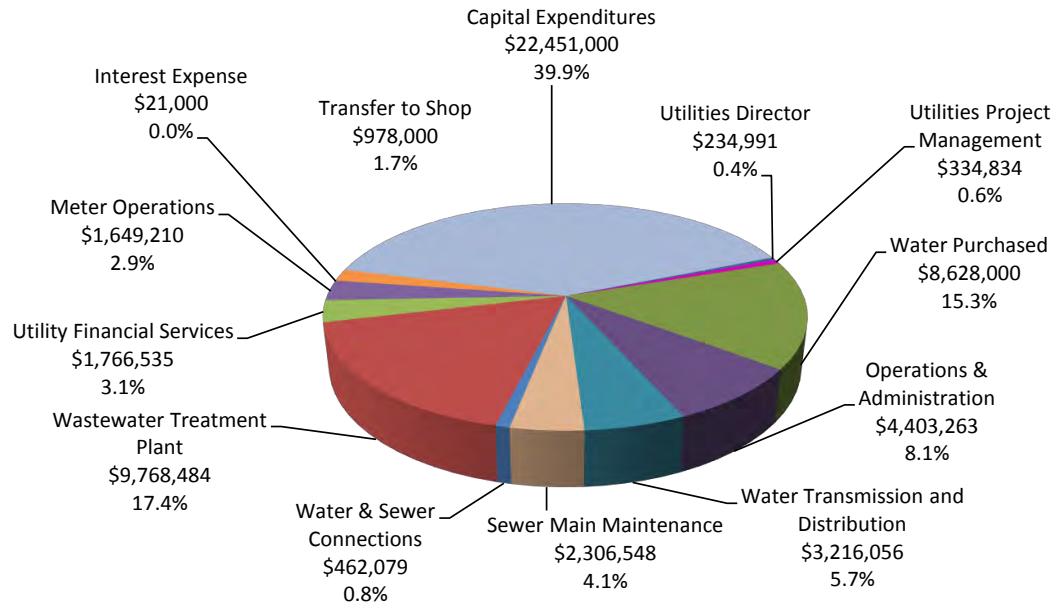
Sewer Charges: Sewer service charge revenue is based on metered customer usage of water and is the other primary source of revenue for the Water & Sewer Fund. The budgeted revenue for 2020 is projected to be flat when compared to estimated 2019.



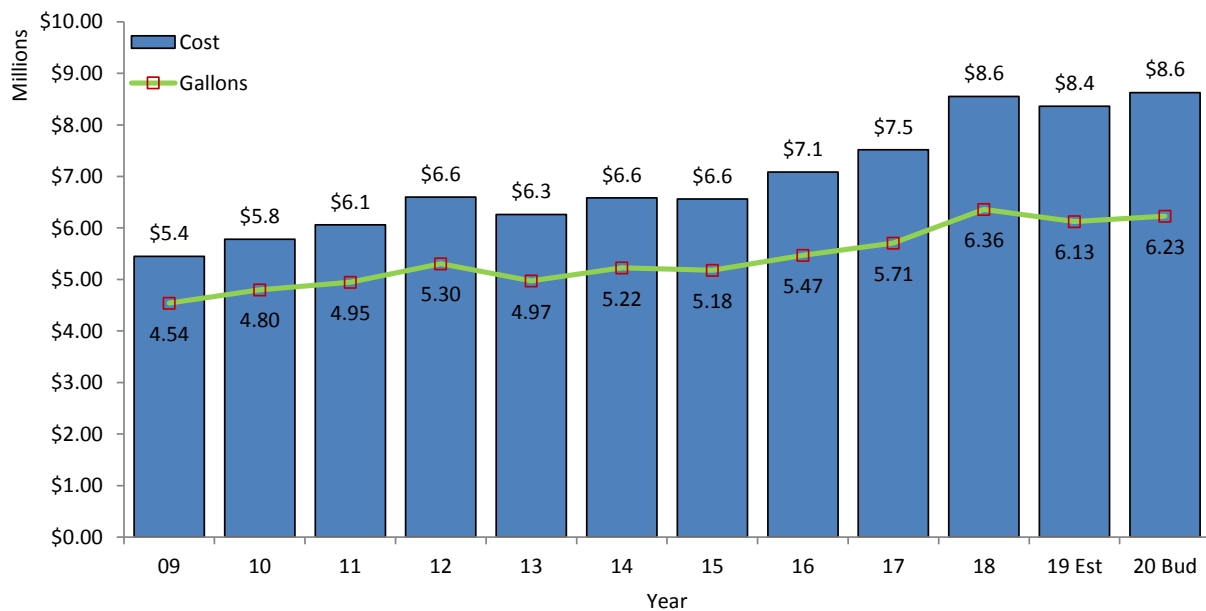
Water & Sewer Fund Expenses

The wastewater treatment plant operations and water purchases are budgeted at \$9.8 million and \$8.6 million, respectively, for 2020. These two items represent 32.7% of the total operating expenses.

Use of Funds for 2020 \$ 56,220,000



Water Purchases



City of Fayetteville, Arkansas
2020 Operating Budget
Water & Sewer Fund (5400)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>Revenues:</u>				
Water Sales	\$ 18,597,306	\$ 19,333,500	\$ 18,103,449	\$ 18,103,800
Sewer Service Charges	20,050,113	20,207,000	20,986,136	20,986,200
Other	1,609,435	1,490,100	1,551,000	1,551,000
Interest Income	695,110	329,400	641,606	620,000
Other Non-Operating	713,942	583,000	591,904	600,000
Total Revenues	<u>41,665,906</u>	<u>41,943,000</u>	<u>41,874,095</u>	<u>41,861,000</u>
<u>Expenses:</u>				
Utilities Director	226,482	232,928	232,928	234,991
Utilities Project Management	306,379	338,267	338,267	334,834
Water Purchased	8,552,645	8,628,000	8,360,000	8,628,000
Utility Financial Services	1,382,414	1,757,415	1,757,415	1,766,535
Operations & Administration	4,155,457	4,532,497	4,532,497	4,403,263
Water Transmission and Distribution	2,239,414	2,555,683	2,555,683	3,216,056
Sewer Main Maintenance	2,038,453	2,352,702	2,352,702	2,306,548
Water & Sewer Connections	373,864	418,385	418,385	462,079
Wastewater Treatment Plant	9,720,845	11,301,669	11,301,669	9,768,484
Meter Operations	1,634,750	2,398,188	2,398,188	1,649,210
Interest Expense	55,528	26,638	26,638	21,000
Total Expenses	<u>30,686,231</u>	<u>34,542,372</u>	<u>34,274,372</u>	<u>32,791,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ 10,979,675</u>	<u>\$ 7,400,628</u>	<u>\$ 7,599,723</u>	<u>\$ 9,070,000</u>
<u>Non-Operating Revenues / (Expenses):</u>				
Gain/Loss Sale of Assets	(24,441)	0	9,647	0
Capital Contributions	4,503,935	0	0	0
Transfer from Impact Fee Fund	0	5,245,022	5,245,022	700,000
Principal Payment	(1,665,000)	(1,600,446)	(1,600,446)	0
Capital Expenditures	(4,774,215)	(30,758,632)	(30,758,632)	(22,451,000)
Transfer to Shop	(120,336)	(96,664)	(96,664)	(978,000)
Total Expenses	<u>(2,080,057)</u>	<u>(27,210,720)</u>	<u>(27,201,073)</u>	<u>(22,729,000)</u>
Budget Gain / (Loss)	<u>\$ 8,899,618</u>	<u>(19,810,092)</u>	<u>(19,601,350)</u>	<u>(13,659,000)</u>
Total Budget	<u>\$ 37,245,781</u>	<u>\$ 66,998,114</u>	<u>\$ 66,730,114</u>	<u>\$ 56,220,000</u>

City of Fayetteville, Arkansas
2020 Operating Budget
Water & Sewer Fund (5400)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 355,247,551	\$ 359,458,332	\$ 359,458,332	\$ 361,132,529
Budget Gain / (Loss)	8,899,618	(19,810,092)	(19,601,350)	(13,659,000)
Plus: Gain Capital Expenditures	4,774,215	30,758,632	30,758,632	22,451,000
Plus: Gain W/S Connections	373,864	418,385	418,385	462,079
Plus: Bond Principal Payment	1,665,000	1,600,446	1,600,446	0
Less: Depreciation Expense	(11,501,916)	(11,501,916)	(11,501,916)	(11,501,916)
Ending Total Net Assets	<u>\$ 359,458,332</u>	<u>\$ 360,923,787</u>	<u>\$ 361,132,529</u>	<u>\$ 358,884,692</u>
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 309,367,135	\$ 328,623,851	\$ 328,623,851	\$ 339,572,935
Restricted for Prepaids/Debt Service	1,495,737	1,495,737	1,495,737	1,495,737
Unrestricted	48,595,462	30,804,199	31,012,941	17,816,020
Ending Total Net Position	<u>\$ 359,458,334</u>	<u>\$ 360,923,787</u>	<u>\$ 361,132,529</u>	<u>\$ 358,884,692</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>5400.700.1800 - Utilities Director Program:</u>				
10 - Personnel Services	\$ 185,218	\$ 186,956	\$ 186,956	\$ 188,703
20 - Materials & Supplies	2,101	3,202	3,202	3,202
30 - Services and Charges	5,404	7,556	7,556	7,556
33 - Motorpool	5,726	5,586	5,586	5,902
39 - Cost Allocation	28,032	29,628	29,628	29,628
Total	226,482	232,928	232,928	234,991
<u>5400.700.4020 - Utilities Project Management Program:</u>				
10 - Personnel Services	288,137	293,321	293,321	289,632
20 - Materials & Supplies	3,897	9,558	9,558	9,558
30 - Services and Charges	3,302	12,923	12,923	12,923
33 - Motorpool	9,398	9,965	9,965	10,221
40 - Maintenance	1,646	12,500	12,500	12,500
Total	306,379	338,267	338,267	334,834
<u>5400.710.1810 - Utilities Financial Services Program:</u>				
10 - Personnel Services	948,005	1,134,030	1,134,030	1,104,792
20 - Materials & Supplies	34,699	85,724	85,724	74,150
30 - Services and Charges	494,477	630,811	630,811	680,743
39 - Cost Allocation	(100,614)	(106,350)	(106,350)	(106,350)
40 - Maintenance	5,847	13,200	13,200	13,200
Total	1,382,414	1,757,415	1,757,415	1,766,535
<u>5400.720.1820 - Meter Reading Program:</u>				
10 - Personnel Services	819,287	843,968	843,968	814,374
20 - Materials & Supplies	47,656	66,969	66,969	60,418
30 - Services and Charges	12,970	21,510	21,510	21,510
33 - Motorpool	123,990	132,262	132,262	132,709
39 - Cost Allocation	84,420	89,232	89,232	89,232
40 - Maintenance	7,706	13,950	13,950	10,359
Total	1,096,029	1,167,891	1,167,891	1,128,602

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>5400.720.1830 - Meter Maint & Backflow Prev Program:</u>				
10 - Personnel Services	376,421	419,335	419,335	423,324
20 - Materials & Supplies	12,027	27,111	27,111	31,868
30 - Services and Charges	5,615	9,570	9,570	9,570
33 - Motorpool	30,247	28,127	28,127	26,800
39 - Cost Allocation	26,760	28,296	28,296	28,296
40 - Maintenance	47	750	750	750
Total	451,117	513,189	513,189	520,608
<u>5400.720.1840 - Meter Operations Capital Program:</u>				
20 - Materials & Supplies	65,899	205,601	205,601	0
30 - Services and Charges	13,009	491,736	491,736	0
40 - Maintenance	8,696	19,771	19,771	0
80 - Capital	260,692	1,620,040	1,620,040	485,000
96 - Operating Transfers Out	120,336	96,664	96,664	978,000
Total	468,632	2,433,812	2,433,812	1,463,000
<u>5400.720.3800 - Water Purchased Program:</u>				
30 - Services and Charges	8,552,645	8,628,000	8,360,000	8,628,000
Total	8,552,645	8,628,000	8,360,000	8,628,000
<u>5400.720.4000 - Operations & Administration Program:</u>				
10 - Personnel Services	992,504	1,068,681	1,068,681	1,052,410
20 - Materials & Supplies	121,978	152,886	152,886	145,464
30 - Services and Charges	1,996,558	2,135,998	2,135,998	2,039,918
33 - Motorpool	19,225	20,980	20,980	21,119
39 - Cost Allocation	949,392	1,017,012	1,017,012	1,017,012
40 - Maintenance	75,799	136,940	136,940	127,340
50 - Debt Service	0	21,000	21,000	21,000
80 - Capital	0	56,491	56,491	0
Total	4,155,457	4,609,988	4,609,988	4,424,263

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>5400.720.4310 - Water Distribution Maintenance Program:</u>				
10 - Personnel Services	676,670	881,773	881,773	1,239,753
20 - Materials & Supplies	619,783	679,194	679,194	680,800
30 - Services and Charges	166,870	201,263	201,263	239,000
33 - Motorpool	466,782	446,197	446,197	715,609
39 - Cost Allocation	80,292	84,876	84,876	84,876
40 - Maintenance	4,313	10,500	10,500	9,000
Total	2,014,710	2,303,803	2,303,803	2,969,038
<u>5400.720.4330 - Water Storage & Pump Maintenance Program:</u>				
10 - Personnel Services	179,409	171,474	171,474	176,204
20 - Materials & Supplies	18,406	35,493	35,493	30,493
30 - Services and Charges	0	15,000	15,000	15,000
33 - Motorpool	15,875	16,797	16,797	13,305
39 - Cost Allocation	10,428	11,016	11,016	11,016
40 - Maintenance	586	2,100	2,100	1,000
Total	224,703	251,880	251,880	247,018
<u>5400.720.4410 - Sewer Mains Maintenance Program:</u>				
10 - Personnel Services	1,157,318	1,233,675	1,233,675	1,138,420
20 - Materials & Supplies	205,304	327,485	327,485	353,825
30 - Services and Charges	46,166	108,300	108,300	107,500
33 - Motorpool	541,185	588,802	588,802	612,363
39 - Cost Allocation	83,664	88,440	88,440	88,440
40 - Maintenance	4,816	6,000	6,000	6,000
Total	2,038,453	2,352,702	2,352,702	2,306,548
<u>5400.720.5600 - Capital Water Mains Program:</u>				
20 - Materials & Supplies	3,489	0	0	0
30 - Services and Charges	996,615	1,428,192	1,428,192	0
80 - Capital	2,241,010	14,372,311	14,372,311	16,330,000
Total	3,241,114	15,800,503	15,800,503	16,330,000

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>5400.720.5620 - Water & Sewer Connections Program:</u>				
10 - Personnel Services	172,073	191,212	191,212	237,177
20 - Materials & Supplies	135,008	153,050	153,050	151,000
30 - Services and Charges	7,391	10,500	10,500	10,500
33 - Motorpool	44,500	47,401	47,401	47,180
39 - Cost Allocation	14,496	15,324	15,324	15,324
40 - Maintenance	396	898	898	898
Total	373,864	418,385	418,385	462,079
<u>5400.720.5700 - Sewer Mains Construction Program:</u>				
30 - Services and Charges	177,201	946,914	946,914	0
80 - Capital	863,336	5,616,930	5,616,930	808,000
Total	1,040,536	6,563,844	6,563,844	808,000
<u>5400.720.6800 - Debt Service Program:</u>				
50 - Debt Service	1,720,528	1,606,084	1,606,084	0
Total	1,720,528	1,606,084	1,606,084	0
<u>5400.730.5100 - WWTP Administration & SCADA Program:</u>				
30 - Services and Charges	1,425,282	1,186,158	1,186,158	1,181,605
40 - Maintenance	0	300	300	300
Total	1,425,282	1,186,458	1,186,458	1,181,905
<u>5400.730.5110 - WWTP East Side Operations Program:</u>				
20 - Materials & Supplies	60,301	83,052	83,052	72,088
30 - Services and Charges	4,116,705	4,661,685	4,661,685	4,797,618
33 - Motorpool	337,338	367,428	367,428	376,992
39 - Cost Allocation	51,408	54,336	54,336	54,336
40 - Maintenance	1,679	8,153	8,153	5,000
Total	4,567,430	5,174,654	5,174,654	5,306,034
<u>5400.730.5120 - WWTP West Side Operations Program:</u>				
20 - Materials & Supplies	33,171	55,109	55,109	55,109
30 - Services and Charges	1,412,817	1,603,832	1,603,832	1,550,271
33 - Motorpool	72,866	71,309	71,309	72,359
39 - Cost Allocation	51,108	54,024	54,024	54,024
40 - Maintenance	85	3,549	3,549	3,549
Total	1,570,047	1,787,823	1,787,823	1,735,312

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>5400.730.5130 - WWTP Lab / IPP Program:</u>				
30 - Services and Charges	544,589	529,877	529,877	547,953
Total	544,589	529,877	529,877	547,953
<u>5400.730.5140 - WWTP Lift Station Maintenance Program:</u>				
20 - Materials & Supplies	13,998	28,262	28,262	21,102
30 - Services and Charges	762,154	940,659	940,659	976,178
Total	776,152	968,921	968,921	997,280
<u>5400.730.5800 - Wastewater Plant Capital Program:</u>				
20 - Materials & Supplies	0	6,015	6,015	0
30 - Services and Charges	78,561	235,623	235,623	0
40 - Maintenance	758,783	1,412,298	1,412,298	0
80 - Capital	231,873	6,168,955	6,168,955	4,828,000
Total	1,069,217	7,822,891	7,822,891	4,828,000
<u>5400.860.5600 - Capital Water Mains Program:</u>				
80 - Capital	0	536,199	536,199	0
Total	0	536,199	536,199	0
<u>5400.860.5700 - Sewer Mains Construction Program:</u>				
80 - Capital	0	12,600	12,600	0
Total	0	12,600	12,600	0
Budget Total	\$ 37,245,781	\$ 66,998,114	\$ 66,730,114	\$ 56,220,000

Recycling & Trash Collection Fund (5500)

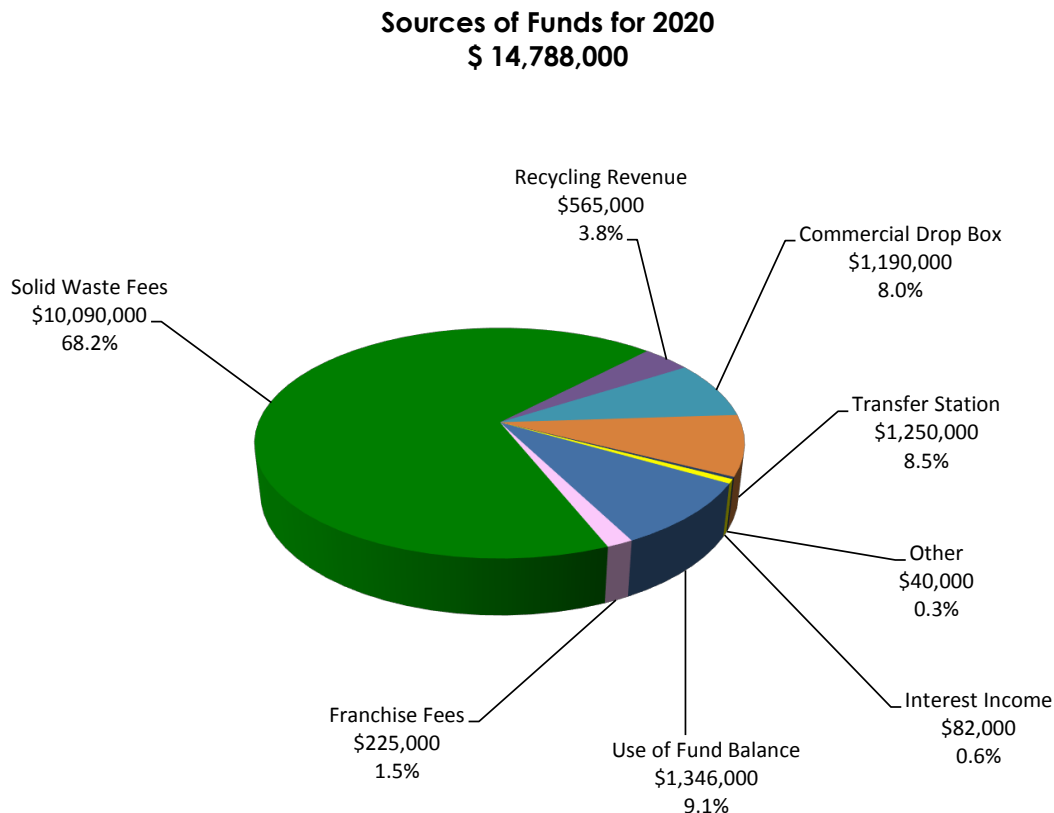
The **Recycling & Trash Collection Fund** is responsible for the operation of the City's solid waste collection and disposal, transfer station, recycling program, and composting program. Revenues for the fund are obtained from fees levied for trash collection, recycling revenue, container sales or leases, and the transfer station. After capital expenditures, the fund will have a loss of \$1,346,000. There are sufficient reserves to absorb this amount.

Recycling & Trash Collection Fund Revenues

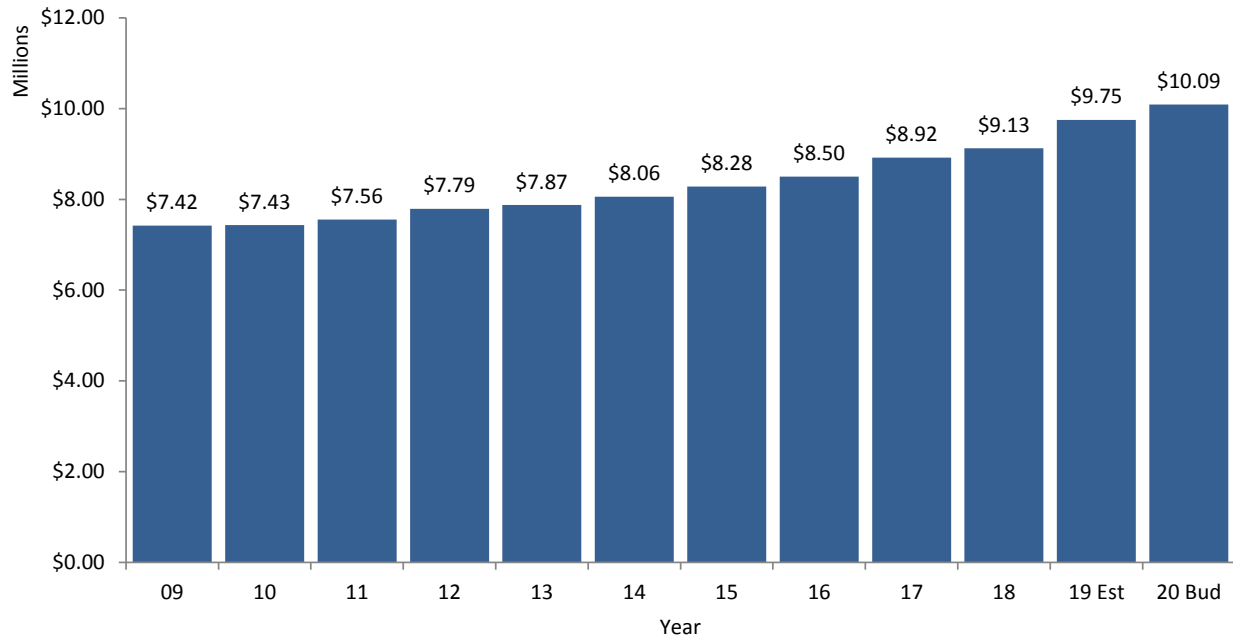
For 2020, the Recycling & Trash Collection Fund sources of funds are budgeted at \$14,788,000. Solid Waste collection fees make up the largest source of revenue (68.2%).

Recycling Revenues

Recycling revenue includes the sale of materials collected at curbside and at the recycling centers. The estimated revenue for that program is \$565,000 for 2020. However, a portion of the solid waste fees could also be attributable to recycling activity due to the decreased cost of disposing of those materials as trash. That portion is estimated to be approximately \$1,675,000 for 2020.

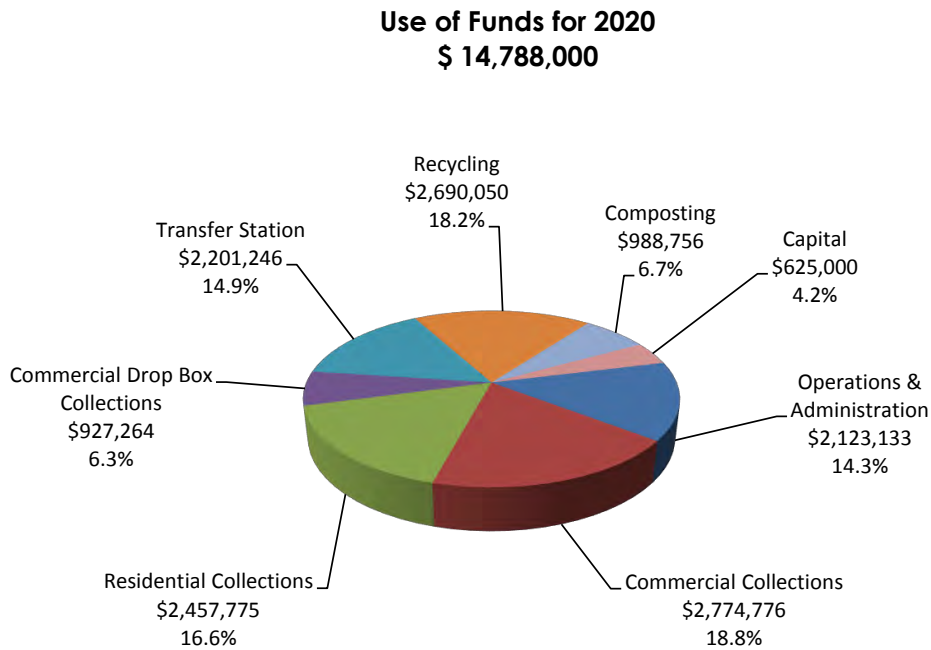


Solid Waste Fees: The 2019 revenue estimates are \$614,000 over 2018 actual collections. The 2020 total revenues are projected to be higher compared to 2019 estimates by \$341,000. However, the fees are currently insufficient to cover operating costs.



Recycling & Trash Collection Fund Expenses

Expenses for the Recycling & Trash Collection Fund are budgeted at \$14,788,000 for 2020. The commercial collections program makes up the largest segment of the budget.



City of Fayetteville, Arkansas
2020 Operating Budget
Recycling & Trash Collections Fund (5500)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>Revenues:</u>				
Franchise Fees	\$ 208,009	\$ 172,900	\$ 255,000	\$ 225,000
Solid Waste Fees	9,125,652	9,362,300	9,748,882	10,090,000
Recycling Revenue	770,851	694,800	581,375	565,000
Commercial Drop Box	1,179,319	1,167,000	1,184,204	1,190,000
Transfer Station	835,552	820,000	973,962	1,250,000
Other	36,599	45,500	52,971	40,000
Interest Income	108,290	40,500	82,000	82,000
Total Revenues	<u>12,264,272</u>	<u>12,303,000</u>	<u>12,878,394</u>	<u>13,442,000</u>
<u>Expenses:</u>				
Operations & Administration	1,947,799	2,162,729	2,162,729	2,123,133
Commercial Collections	2,311,238	2,563,970	2,563,970	2,774,776
Residential Collections	1,981,433	2,135,956	2,135,956	2,457,775
Commercial Drop Box Collections	709,980	778,603	778,603	927,264
Transfer Station	1,539,878	1,768,758	1,768,758	2,201,246
Recycling	2,258,272	2,713,742	2,713,742	2,690,050
Composting	837,952	996,242	996,242	988,756
Solid Waste Projects	83,451	233,988	233,988	0
Total Expenses	<u>11,670,003</u>	<u>13,353,988</u>	<u>13,353,988</u>	<u>14,163,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ 594,269</u>	<u>\$ (1,050,988)</u>	<u>\$ (475,594)</u>	<u>\$ (721,000)</u>
<u>Non-Operating Revenues / (Expenses):</u>				
Intergovernmental (Grants)	3,138	15,000	15,000	0
Gain/Loss Sale of Assets	0	0	1,770	0
Capital Expenditures	(89,807)	(1,455,415)	(1,455,415)	(625,000)
Transfer to Shop	0	(638,000)	(638,000)	0
Total Expenses	<u>(86,669)</u>	<u>(2,078,415)</u>	<u>(2,076,645)</u>	<u>(625,000)</u>
Budget Gain / (Loss)	<u>\$ 507,600</u>	<u>(3,129,403)</u>	<u>(2,552,239)</u>	<u>(1,346,000)</u>
Total Budget	<u>\$ 11,759,810</u>	<u>\$ 15,447,403</u>	<u>\$ 15,447,403</u>	<u>\$ 14,788,000</u>

City of Fayetteville, Arkansas
2020 Operating Budget
Recycling & Trash Collections Fund (5500)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 11,782,126	\$ 11,574,366	\$ 11,574,366	\$ 9,672,375
Budget Gain / (Loss)	507,600	(3,129,403)	(2,552,239)	(1,346,000)
Plus: Gain Capital Expenditures	89,807	1,455,415	1,455,415	625,000
Less: Depreciation Expense	(805,167)	(805,167)	(805,167)	(805,167)
Ending Total Net Assets	<u>\$ 11,574,366</u>	<u>\$ 9,095,211</u>	<u>\$ 9,672,375</u>	<u>\$ 8,146,208</u>
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 4,324,793	\$ 4,975,041	\$ 4,975,041	\$ 4,794,874
Unrestricted	7,249,573	4,120,170	4,697,334	3,351,334
Ending Total Net Position	<u>\$ 11,574,366</u>	<u>\$ 9,095,211</u>	<u>\$ 9,672,375</u>	<u>\$ 8,146,208</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Recycling & Trash Collections Fund (5500)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>5500.750.5000 - Operations & Administration Program:</u>				
10 - Personnel Services	\$ 605,865	\$ 706,865	\$ 706,865	\$ 637,195
20 - Materials & Supplies	41,358	51,805	51,805	44,948
30 - Services and Charges	805,861	849,493	849,493	886,934
33 - Motorpool	11,952	13,290	13,290	12,880
39 - Cost Allocation	441,600	481,380	481,380	481,380
40 - Maintenance	41,163	59,696	59,696	59,596
50 - Debt Service	0	200	200	200
80 - Capital	13,417	0	0	0
96 - Operating Transfers Out	0	638,000	638,000	0
Total	1,961,216	2,800,729	2,800,729	2,123,133
<u>5500.750.5010 - Commercial Collections Program:</u>				
10 - Personnel Services	600,008	620,427	620,427	629,087
20 - Materials & Supplies	176,974	320,857	320,857	321,857
30 - Services and Charges	819,470	862,500	862,500	1,011,444
33 - Motorpool	640,502	681,352	681,352	732,804
39 - Cost Allocation	72,456	76,584	76,584	76,584
40 - Maintenance	1,828	2,250	2,250	3,000
Total	2,311,238	2,563,970	2,563,970	2,774,776
<u>5500.750.5020 - Residential Collections Program:</u>				
10 - Personnel Services	675,194	696,110	696,110	704,593
20 - Materials & Supplies	186,187	224,609	224,609	251,409
30 - Services and Charges	423,701	430,801	430,801	568,356
33 - Motorpool	644,269	728,052	728,052	877,033
39 - Cost Allocation	51,456	54,384	54,384	54,384
40 - Maintenance	626	2,000	2,000	2,000
Total	1,981,433	2,135,956	2,135,956	2,457,775
<u>5500.750.5030 - Commercial Drop Box Collections Program:</u>				
10 - Personnel Services	160,514	167,727	167,727	170,861
20 - Materials & Supplies	23,859	45,880	45,880	45,880
30 - Services and Charges	432,842	456,250	456,250	575,756
33 - Motorpool	82,947	97,438	97,438	122,459
39 - Cost Allocation	9,744	10,308	10,308	10,308
40 - Maintenance	73	1,000	1,000	2,000
Total	709,980	778,603	778,603	927,264

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Recycling & Trash Collections Fund (5500)

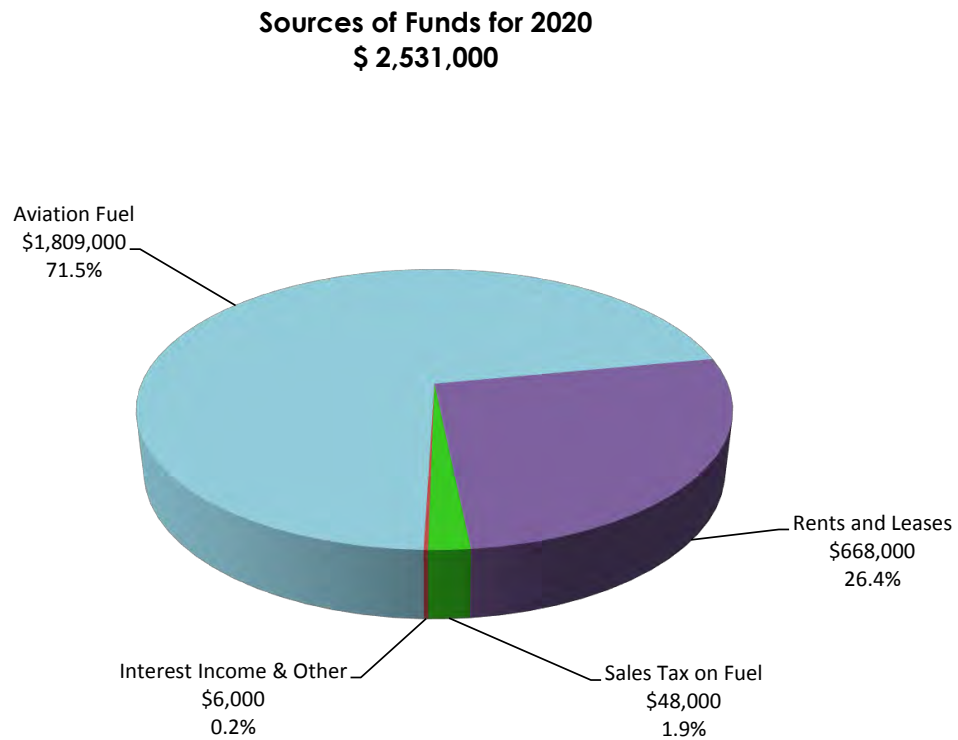
	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>5500.750.5040 - Transfer Station Program:</u>				
10 - Personnel Services	110,280	125,930	125,930	115,144
20 - Materials & Supplies	15,752	20,354	20,354	20,354
30 - Services and Charges	1,347,561	1,551,160	1,551,160	1,977,544
33 - Motorpool	56,575	64,870	64,870	81,160
39 - Cost Allocation	3,252	3,444	3,444	3,444
40 - Maintenance	6,459	3,000	3,000	3,600
Total	1,539,878	1,768,758	1,768,758	2,201,246
<u>5500.750.5060 - Recycling Program:</u>				
10 - Personnel Services	1,231,524	1,439,378	1,439,378	1,447,005
20 - Materials & Supplies	190,056	259,977	259,977	249,977
30 - Services and Charges	82,688	138,475	138,475	143,878
33 - Motorpool	650,135	751,571	751,571	734,506
39 - Cost Allocation	94,308	99,684	99,684	99,684
40 - Maintenance	9,559	24,657	24,657	15,000
Total	2,258,272	2,713,742	2,713,742	2,690,050
<u>5500.750.5070 - Composting Program:</u>				
10 - Personnel Services	402,110	428,198	428,198	432,733
20 - Materials & Supplies	48,673	65,401	65,401	63,794
30 - Services and Charges	1,500	2,900	2,900	1,700
33 - Motorpool	352,559	464,723	464,723	454,509
39 - Cost Allocation	32,184	34,020	34,020	34,020
40 - Maintenance	925	1,000	1,000	2,000
Total	837,952	996,242	996,242	988,756
<u>5500.750.5080 - Solid Waste Projects Program:</u>				
20 - Materials & Supplies	30,089	77,206	77,206	0
30 - Services and Charges	53,362	160,448	160,448	0
80 - Capital	76,390	1,451,749	1,451,749	625,000
Total	159,841	1,689,403	1,689,403	625,000
Budget Total	\$ 11,759,810	\$ 15,447,403	\$ 15,447,403	\$ 14,788,000

Airport Fund (5550)

The **Airport Fund** provides for the operation and maintenance of the City's municipal airport, Drake Field. The Airport Fund's revenue is generated from FBO fuel sales and rents and leases. In 2020, the Airport Fund is projected to increase reserves by \$11,000.

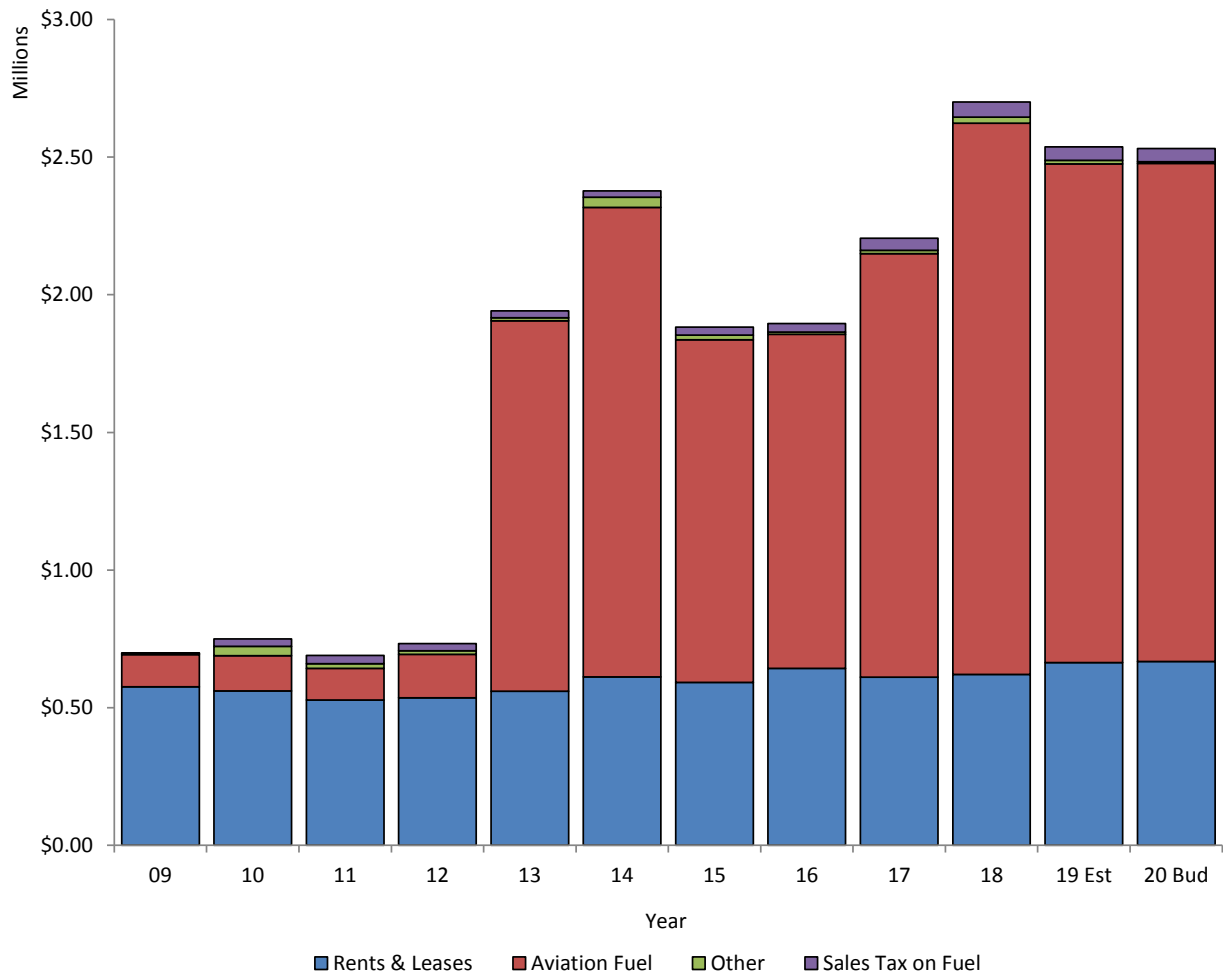
Airport Fund Revenues

For 2020, the Airport Fund sources of funds are budgeted to be \$2,531,000. Aviation Fuel revenue is projected to be \$1,809,000 or 71.5% of the total revenue, as the City took over Fixed Based Operations in March of 2013. Rents and Leases make up the second largest source of revenue (26.4%).



Total Operating Revenue

This chart shows all of the Airport Fund's operating revenues by type. Primary revenues are comprised of Fuel Sales and Rents and Leases. During the fourth quarter of 2001, the City took over the Fixed Based Operator (FBO) functions and sold aviation fuel as it became a General Aviation airport. The selling of fuel continued until the last part of 2005 when the City contracted the operation of the FBO to an external company. The City again took over running the Fixed Based Operations (FBO) in March of 2013. Due to the FBO, Aviation Fuel has become the major source of revenue. A portion of the airport terminal building is leased by Skydive Fayetteville, a pilot training school, the U.S. Postal Service and several other business operations.



City of Fayetteville, Arkansas
2020 Operating Budget
Airport Fund (5550)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>Revenues:</u>				
Sales Tax - County	\$ 21,321	\$ 15,000	\$ 18,632	\$ 18,000
Sales Tax - City	34,112	25,000	30,000	30,000
Interest Income	13,600	8,000	5,990	6,000
Rents & Leases	620,432	592,790	663,425	668,000
Aviation Fuel	2,003,054	1,920,000	1,811,846	1,809,000
Other	7,754	1,210	7,383	0
Total Revenues	<u>2,700,273</u>	<u>2,562,000</u>	<u>2,537,276</u>	<u>2,531,000</u>
<u>Expenses:</u>				
Airport Administration	404,752	458,002	458,002	460,394
Airport Maintenance	246,458	281,748	281,748	291,014
Airport Operations	424,373	467,613	467,613	461,139
Aviation Fuel	1,423,057	1,190,913	1,190,913	1,222,729
Airport Capital Expense	275,736	133,994	133,994	0
General Fund Loan Interest	3,727	4,194	4,194	4,194
General Fund Loan Principal	15,530	15,530	15,530	15,530
Total Expenses	<u>2,793,633</u>	<u>2,551,994</u>	<u>2,551,994</u>	<u>2,455,000</u>
Budget Gain / (Loss) Before Capital	\$ <u>(93,360)</u>	\$ <u>10,006</u>	\$ <u>(14,718)</u>	\$ <u>76,000</u>
<u>Non-Operating Revenues / (Expenses):</u>				
Intergovernmental (Grants)	340,516	1,708,199	1,656,280	0
Gain/Loss Sale of Assets	5,845	0	0	0
Capital Expenditures	(215,255)	(2,419,410)	(2,419,410)	(76,000)
Transfer to Shop	0	(10,840)	(10,840)	0
Total Expenses	<u>131,106</u>	<u>(722,051)</u>	<u>(773,970)</u>	<u>(76,000)</u>
Budget Gain / (Loss)	\$ <u>37,746</u>	\$ <u>(712,045)</u>	\$ <u>(788,688)</u>	\$ <u>0</u>
Total Budget	\$ <u>3,008,889</u>	\$ <u>4,982,244</u>	\$ <u>4,982,244</u>	\$ <u>2,531,000</u>

City of Fayetteville, Arkansas
2020 Operating Budget
Airport Fund (5550)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 9,026,256	\$ 8,577,708	\$ 8,577,708	\$ 9,343,403
Budget Gain / (Loss)	37,746	(712,045)	(788,688)	0
Plus: Gain Capital Expenditures	215,255	2,419,410	2,419,410	76,000
Plus: Construction in Progress	163,478	0	0	0
Plus: General Fund Loan Principal	15,530	15,530	15,530	15,530
Less: Depreciation Expense	(880,557)	(880,557)	(880,557)	(880,557)
Ending Total Net Assets	<u>\$ 8,577,708</u>	<u>\$ 9,420,046</u>	<u>\$ 9,343,403</u>	<u>\$ 8,554,376</u>
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 7,401,518	\$ 8,940,371	\$ 8,940,371	\$ 8,135,814
Unrestricted	<u>1,012,711</u>	<u>479,675</u>	<u>403,032</u>	<u>418,562</u>
Ending Total Net Position	<u>\$ 8,414,229</u>	<u>\$ 9,420,046</u>	<u>\$ 9,343,403</u>	<u>\$ 8,554,376</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Airport Fund (5550)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>5550.760.3940 - Airport Administration Program:</u>				
10 - Personnel Services	\$ 180,322	\$ 188,934	\$ 188,934	\$ 190,582
20 - Materials & Supplies	13,726	10,396	10,396	10,976
30 - Services and Charges	192,785	240,874	240,874	241,074
33 - Motorpool	2,404	2,298	2,298	2,262
39 - Cost Allocation	4,764	5,040	5,040	5,040
50 - Debt Service	19,257	19,724	19,724	19,724
Total	413,258	467,266	467,266	469,658
<u>5550.760.3950 - Airport Maintenance Program:</u>				
10 - Personnel Services	127,695	144,635	144,635	146,421
20 - Materials & Supplies	18,446	17,761	17,761	17,761
30 - Services and Charges	3,706	6,578	6,578	6,578
33 - Motorpool	50,146	54,391	54,391	59,757
40 - Maintenance	46,465	58,383	58,383	60,497
Total	246,458	281,748	281,748	291,014
<u>5550.760.3955 - Airport Operations Program:</u>				
10 - Personnel Services	299,440	304,107	304,107	301,090
20 - Materials & Supplies	1,439,626	1,208,656	1,208,656	1,240,322
30 - Services and Charges	86,852	111,203	111,203	111,348
33 - Motorpool	11,047	12,616	12,616	11,183
39 - Cost Allocation	3,744	3,960	3,960	3,960
40 - Maintenance	17,472	28,444	28,444	26,425
Total	1,858,181	1,668,986	1,668,986	1,694,328
<u>5550.760.3960 - Airport Capital Expense Program:</u>				
30 - Services and Charges	93,214	47,177	47,177	0
40 - Maintenance	182,523	86,817	86,817	0
80 - Capital	215,255	2,419,410	2,419,410	76,000
96 - Operating Transfers Out	0	10,840	10,840	0
Total	490,991	2,564,244	2,564,244	76,000
Budget Total	\$ 3,008,889	\$ 4,982,244	\$ 4,982,244	\$ 2,531,000

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Police Pension Fund (6800)

The **Police Pension Fund** accounts for the accumulation of resources for the pension benefit payments to qualified police personnel. Operations of this fund are controlled by the Police Pension Board. Revenues include insurance premium tax distributions, a special City property tax, and special fees and forfeitures. This is accounted for by the City as a trust fund.

City of Fayetteville, Arkansas
2020 Operating Budget
Police Pension Fund (6800)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Property Taxes	\$ 604,769	\$ 634,000	\$ 613,826	\$ 626,800
State Insurance Turnback	288,692	289,400	293,286	294,500
Fines & Forfeitures	145,562	146,000	147,350	147,700
Investment Earnings	102,349	101,600	100,030	100,000
Gain/Loss on Sale of Investments	217,690	0	(74,046)	0
Gain/Loss in Fair Value of Investments	(490,293)	0	0	0
Other	7,435	0	5,288	0
Total Revenues	<u>876,204</u>	<u>1,171,000</u>	<u>1,085,734</u>	<u>1,169,000</u>
Expenses:				
Audit Expense	3,500	3,500	3,500	3,500
Professional Services	0	2,000	2,000	2,000
Bank Service Charges	37	634	634	634
Benefit Payments	1,545,514	1,556,766	1,556,766	1,556,766
Materials and Supplies	0	100	100	100
Total Expenses	<u>1,549,051</u>	<u>1,563,000</u>	<u>1,563,000</u>	<u>1,563,000</u>
Budget Gain / (Loss)	<u>\$ (672,847)</u>	<u>\$ (392,000)</u>	<u>\$ (477,266)</u>	<u>\$ (394,000)</u>
Total Budget	<u>\$ 1,549,051</u>	<u>\$ 1,563,000</u>	<u>\$ 1,563,000</u>	<u>\$ 1,563,000</u>
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 6,363,827	\$ 5,690,980	\$ 5,690,980	\$ 5,213,714
Budget Gain / (Loss)	<u>(672,847)</u>	<u>(392,000)</u>	<u>(477,266)</u>	<u>(394,000)</u>
Ending Total Net Assets	<u>\$ 5,690,980</u>	<u>\$ 5,298,980</u>	<u>\$ 5,213,714</u>	<u>\$ 4,819,714</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Police Pension Fund (6800)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>6800.800.9800 - Police Pension Expense Program:</u>				
20 - Materials & Supplies	\$ 0	\$ 100	\$ 100	\$ 100
30 - Services & Charges	1,549,051	1,562,900	1,562,900	1,562,900
Total	1,549,051	1,563,000	1,563,000	1,563,000
<hr/>				
Budget Total	\$ 1,549,051	\$ 1,563,000	\$ 1,563,000	\$ 1,563,000

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Fire Pension Fund (6810)

The **Fire Pension Fund** accounts for the accumulation of resources for the pension benefit payments to qualified fire personnel. Operations of this fund are controlled by the Fire Pension Board. Revenues include the proceeds of a special City property tax and insurance premium tax distributions from the State. This is accounted for by the City as a trust fund.

City of Fayetteville, Arkansas
2020 Operating Budget
Fire Pension Fund (6810)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<hr/>				
Revenues:				
Property Taxes	\$ 604,769	\$ 634,000	\$ 600,876	\$ 613,400
State Insurance Turnback	284,055	285,000	340,861	342,000
Investment Earnings	66,205	61,000	62,985	62,900
Gain/Loss on Sale of Investments	115,745	0	69,682	69,700
Gain/Loss in Fair Value of Investments	(339,513)	0	0	0
Other	3,003	0	356	0
Total Revenues	<u>734,264</u>	<u>980,000</u>	<u>1,074,760</u>	<u>1,088,000</u>
<hr/>				
Expenses:				
Audit Expense	3,500	3,500	3,500	3,500
Professional Services	0	2,270	2,270	2,270
Bank Service Charges	101	373	373	373
Benefit Payments	1,342,832	1,354,457	1,354,457	1,354,457
Materials and Supplies	0	100	100	100
Services and Charges	250	300	300	300
Total Expenses	<u>1,346,683</u>	<u>1,361,000</u>	<u>1,361,000</u>	<u>1,361,000</u>
<hr/>				
Budget Gain / (Loss)	\$ <u>(612,419)</u>	\$ <u>(381,000)</u>	\$ <u>(286,240)</u>	\$ <u>(273,000)</u>
<hr/>				
Total Budget	\$ <u>1,346,683</u>	\$ <u>1,361,000</u>	\$ <u>1,361,000</u>	\$ <u>1,361,000</u>
<hr/>				
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 3,286,645	\$ 2,674,226	\$ 2,674,226	\$ 2,387,986
Budget Gain / (Loss)	<u>(612,419)</u>	<u>(381,000)</u>	<u>(286,240)</u>	<u>(273,000)</u>
Ending Total Net Assets	<u>\$ 2,674,226</u>	<u>\$ 2,293,226</u>	<u>\$ 2,387,986</u>	<u>\$ 2,114,986</u>

City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Fire Pension Fund (6810)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>6810.800.9810 - Fire Pension Expense Program:</u>				
20 - Materials & Supplies	\$ 0	\$ 100	\$ 100	\$ 100
30 - Services & Charges	1,346,683	1,360,900	1,360,900	1,360,900
Total	1,346,683	1,361,000	1,361,000	1,361,000
Budget Total	\$ 1,346,683	\$ 1,361,000	\$ 1,361,000	\$ 1,361,000

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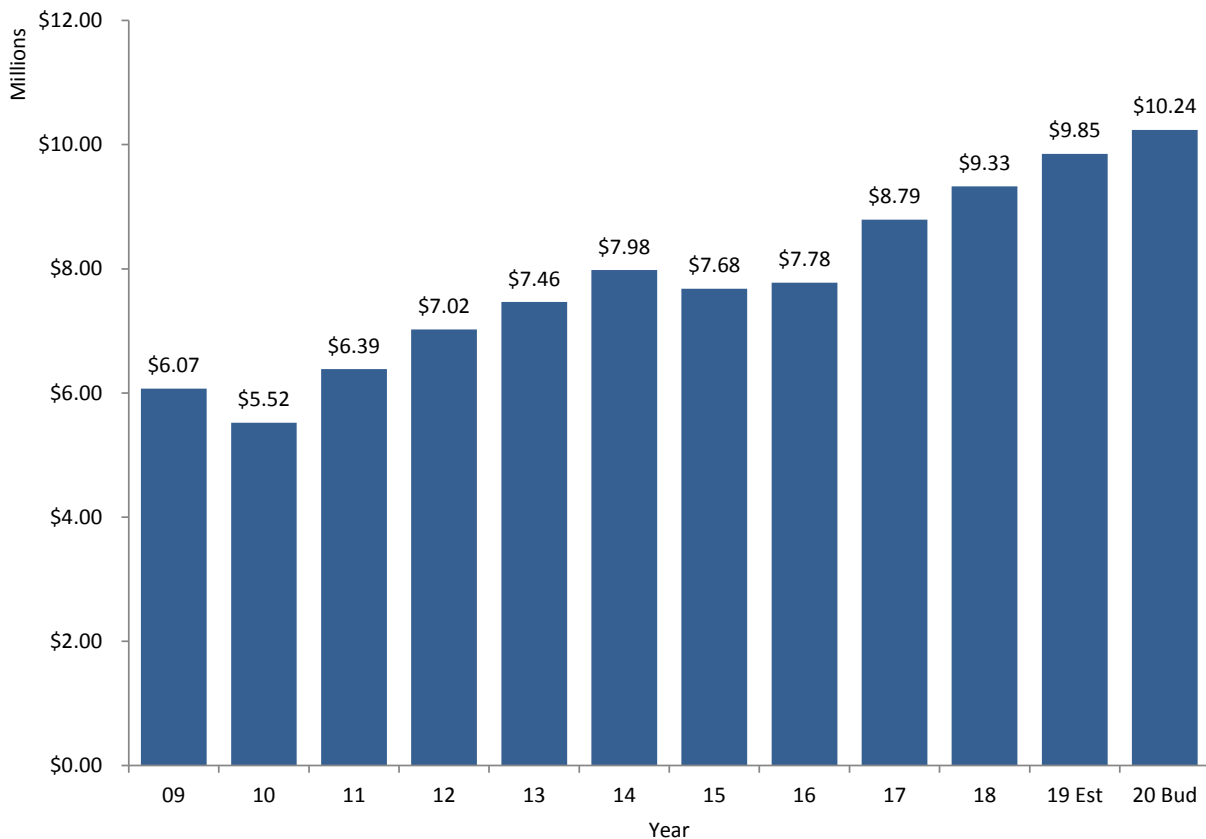
Shop Fund (9700)

The **Shop Fund** is an internal service fund that provides for all the acquisition and maintenance of equipment and vehicles utilized by the City's operating divisions. The Shop Fund's source of revenue is from charges to other City operating funds based on equipment and vehicle usage. Increases in 2020 operational costs can be attributed to additional parts and supply purchases, fuel expense, insurance, and contract services for repairs that cannot be performed by staff. These operational increases are a result of fleet expansions and increased equipment usage. On a cash basis, revenues will be greater than expenditures for 2020.

Shop Fund Revenues

Shop Charges (Replacement Charges, Motorpool and Maintenance Charges, Shop Overhead Charges, Shop Overhead Insurance Charges, and Fuel Charges) as a whole make up 97.7% of total Shop Fund. These revenues are budgeted at \$10,238,000 for 2020. These revenues can be broken down in components as follows. The Replacement Charges (\$5,568,000) is the amount Fleet Operations collects to purchase replacement vehicles and equipment. Motorpool and Maintenance Charges (\$2,472,000), Shop Overhead Charges (\$721,000) and Shop Overhead Insurance Charges (\$254,000) are monthly fees user divisions pay to the Shop Fund for on-going maintenance. Fuel Charges (\$1,223,000) represents revenue received from charging out the cost of gasoline to the user divisions.

Shop Charges



City of Fayetteville, Arkansas
2020 Operating Budget
Shop Fund (9700)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Revenues:				
Maintenance Charges	\$ 53,086	\$ 49,000	\$ 36,055	\$ 36,000
Fuel Charges	1,271,304	1,225,000	1,222,575	1,223,000
Replacement Charges	5,395,464	5,540,000	5,482,327	5,568,000
Motor Pool Charges	1,913,554	2,144,000	2,144,000	2,436,000
Shop Overhead Charges	591,542	694,000	689,001	721,000
Shop Overhead Insurance	104,165	278,000	276,515	254,000
Shop Rental Pool Revenue	10,419	14,000	7,352	8,000
Other	26,988	40,000	24,569	25,000
Interest Income	280,854	125,000	241,094	210,000
Total Revenues	<u>9,647,376</u>	<u>10,109,000</u>	<u>10,123,488</u>	<u>10,481,000</u>
Expenses:				
Vehicle Maintenance	3,423,458	3,905,524	3,905,524	3,862,059
Gasoline/Diesel Expense	1,213,931	1,165,941	1,165,941	1,165,941
Total Expenses	<u>4,637,389</u>	<u>5,071,465</u>	<u>5,071,465</u>	<u>5,028,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ 5,009,987</u>	<u>\$ 5,037,535</u>	<u>\$ 5,052,023</u>	<u>\$ 5,453,000</u>
Non-Operating Revenues / (Expenses):				
Gain/Loss Sale of Assets	423,702	0	284,781	0
Transfer from Street	5,290	0	0	0
Transfer from Parks Development	0	0	0	47,000
Transfer from Water & Sewer	120,336	55,000	55,000	978,000
Transfer from Sales Tax Capital	47,781	50,000	50,000	0
Transfer from Solid Waste	0	638,000	638,000	0
Transfer from Airport	0	10,840	10,840	0
Capital Expenditures	(3,050,641)	(11,304,008)	(11,304,008)	(5,853,000)
Total Expenses	<u>(2,453,532)</u>	<u>(10,550,168)</u>	<u>(10,265,387)</u>	<u>(4,828,000)</u>
Budget Gain / (Loss)	<u>\$ 2,556,455</u>	<u>(5,512,633)</u>	<u>(5,213,364)</u>	<u>625,000</u>
Total Budget	<u>\$ 7,688,030</u>	<u>\$ 16,375,473</u>	<u>\$ 16,375,473</u>	<u>\$ 10,881,000</u>

City of Fayetteville, Arkansas
2020 Operating Budget
Shop Fund (9700)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 26,911,986	\$ 29,272,455	\$ 29,272,455	\$ 32,116,472
Budget Gain / (Loss)	2,556,455	(5,512,633)	(5,213,364)	625,000
Plus: Gain Capital Expenditures	3,050,641	11,304,008	11,304,008	5,853,000
Less: Depreciation Expense	(3,246,627)	(3,246,627)	(3,246,627)	(3,246,627)
Ending Total Net Assets	<u>\$ 29,272,455</u>	<u>\$ 31,817,203</u>	<u>\$ 32,116,472</u>	<u>\$ 35,347,845</u>
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 11,102,202	\$ 19,159,583	\$ 19,159,583	\$ 21,765,956
Unrestricted	18,170,255	12,657,620	12,956,889	13,581,889
Ending Total Net Position	<u>\$ 29,272,457</u>	<u>\$ 31,817,203</u>	<u>\$ 32,116,472</u>	<u>\$ 35,347,845</u>

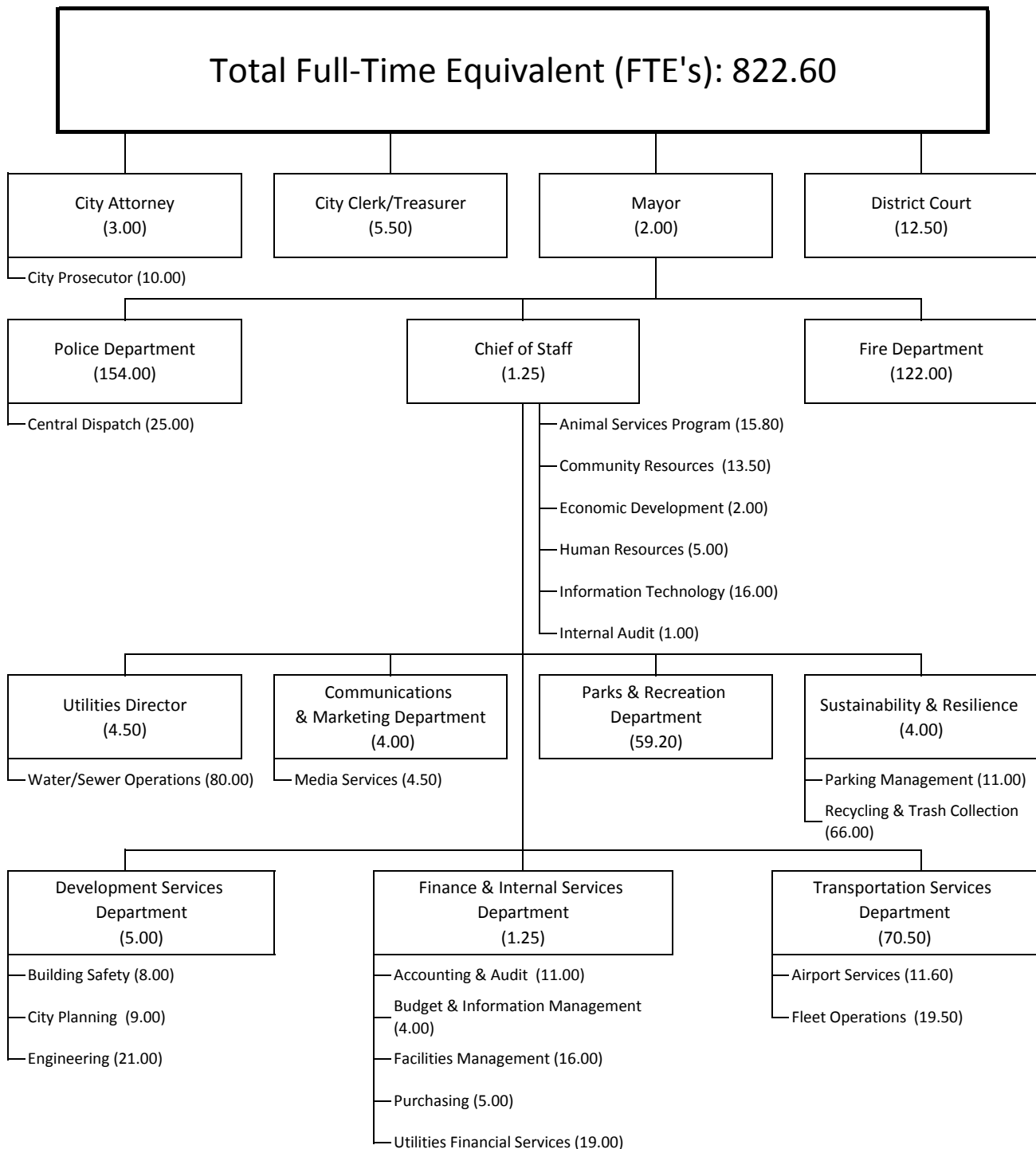
City of Fayetteville, Arkansas
2020 Operating Budget (Category Summary)
Shop Fund (9700)

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
<u>9700.770.1910 - Vehicle Maintenance Program:</u>				
10 - Personnel Services	\$ 1,208,365	\$ 1,340,350	\$ 1,340,350	\$ 1,287,097
20 - Materials & Supplies	2,357,317	2,423,291	2,423,291	2,441,091
30 - Services and Charges	603,149	747,193	747,193	747,193
33 - Motorpool	78,462	86,584	86,584	83,037
39 - Cost Allocation	342,348	376,764	376,764	376,764
40 - Maintenance	47,666	92,818	92,818	92,818
80 - Capital	0	149,000	149,000	150,000
Total	4,637,307	5,216,000	5,216,000	5,178,000
<u>9700.770.1920 - Capital Expense Program:</u>				
20 - Materials & Supplies	0	236	236	0
30 - Services and Charges	82	2,286	2,286	0
40 - Maintenance	0	1,943	1,943	0
80 - Capital	3,050,641	11,155,008	11,155,008	5,703,000
Total	3,050,723	11,159,473	11,159,473	5,703,000

CITY OF FAYETTEVILLE, ARKANSAS
PERSONNEL SECTION

The Personnel Summary table below shows the authorized full-time equivalent (FTE) listing for the City of Fayetteville by Organization Chart.

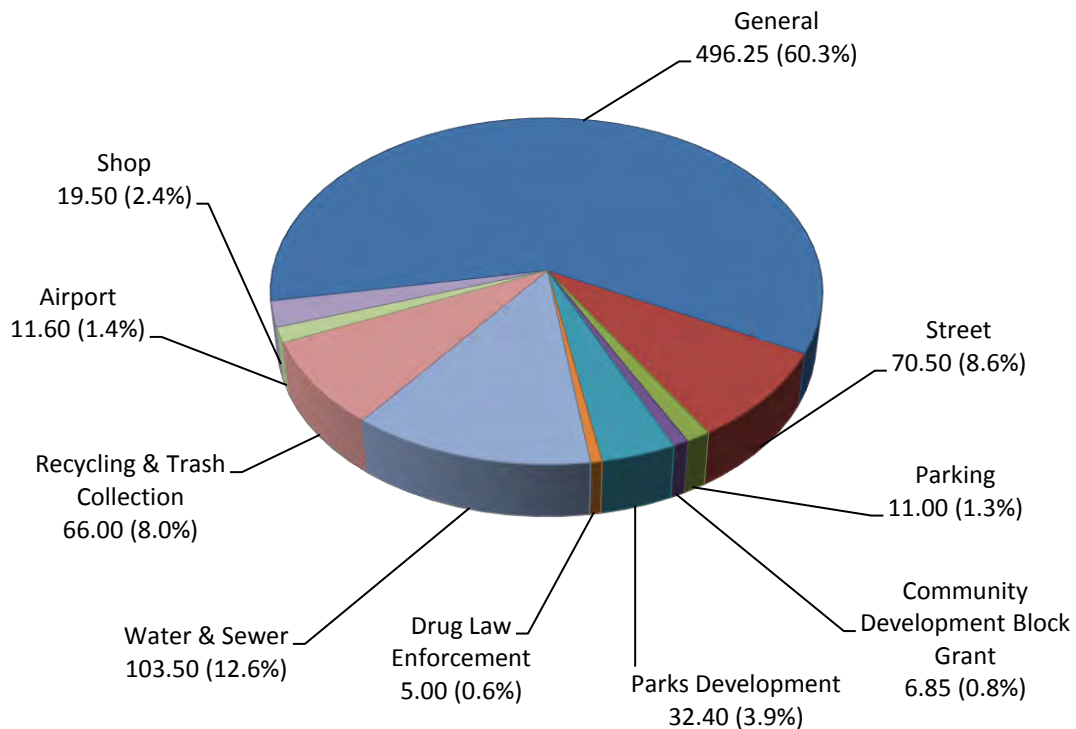
The subsequent pages provide a summary and a detail listing of personnel by Funding Source and Activity.



City of Fayetteville, Arkansas
Personnel Summary by Funding Source
Full-Time Equivalent Basis

Fund	Budgeted 2018	Budgeted 2019	Proposed 2020
1010 - General	489.50	495.25	496.25
2100 - Street	69.50	69.50	70.50
2130 - Parking	11.00	11.00	11.00
2180 - Community Development Block Grant	6.85	6.85	6.85
2250 - Parks Development	31.55	31.40	32.40
2930 - Drug Law Enforcement	5.00	5.00	5.00
5400 - Water & Sewer	94.50	98.50	103.50
5500 - Recycling & Trash Collection	59.00	64.00	66.00
5550 - Airport	11.60	11.60	11.60
9700 - Shop	18.50	19.50	19.50
Total	797.00	812.60	822.60

**Full-Time Equivalent Basis by Fund
(822.60 FTEs)**



City of Fayetteville, Arkansas
Personnel Variation Summary (2020)

POSITION FTE RECONCILIATION			
Fund / Division	Title	Deleted	Added
2019 ADOPTED BUDGET			810.60
<u>Positions added during the year</u>			
Police	Police Officer ¹		1.00
Police	Police Sergeant ¹		1.00
2019 AMENDED BUDGET		-	812.60
2020 BUDGET - FTE PROPOSED ADJUSTMENTS			
<u>General Fund</u>			
City Planning	City Planning Director ²	(1.00)	
Development Services	Long Range Planning/Special Projects Mgr ²		1.00
Human Resources	Recruiter ³	(1.00)	
City Planning	Development Review Manager ³		1.00
Facilities Management	Facilities & Building Construction Manager ⁴	(1.00)	
Facilities Management	Bond Projects & Construction Director ⁴		1.00
Facilities Management	Facilities & Buildings Maintenance Manager ⁴		1.00
Information Technology	Technical Support Specialist ⁵	(1.00)	
Sustainability & Resilience	Mobility Coordinator ⁶		1.00
		(4.00)	5.00
<u>Street Fund</u>			
Transportation Services	Traffic Signal & Signage Tech ⁷		1.00
		-	1.00
<u>Parks Development Fund</u>			
Parks & Recreation	Maintenance Worker IV ⁸		1.00
		-	1.00
<u>Water & Sewer Fund</u>			
Water & Sewer Maint	Crew Leader Water License ⁹		1.00
Water & Sewer Maint	Maintenance Worker IV ⁹		1.00
Water & Sewer Maint	Maintenance Worker III ⁹		3.00
		-	5.00
<u>Recycling & Trash Collection Fund</u>			
Recycling & Trash Collection	Crew Leader ¹⁰		1.00
Recycling & Trash Collection	Relief Driver ¹¹		1.00
		-	2.00
2020 BUDGET - TOTAL FTE ADJUSTMENTS		(4.00)	14.00
2020 BUDGET - TOTAL FTE PROPOSED			822.60

2020 BUDGET - POSITION REPORTING STRUCTURE CHANGES

<u>From Division</u>	<u>Position Title</u>	<u>To Division</u>
Police	Systems Analyst ¹²	Information Technology
Police	Technical Support Specialist ¹²	Information Technology
Parks & Recreation	Urban Forester ¹³	City Planning

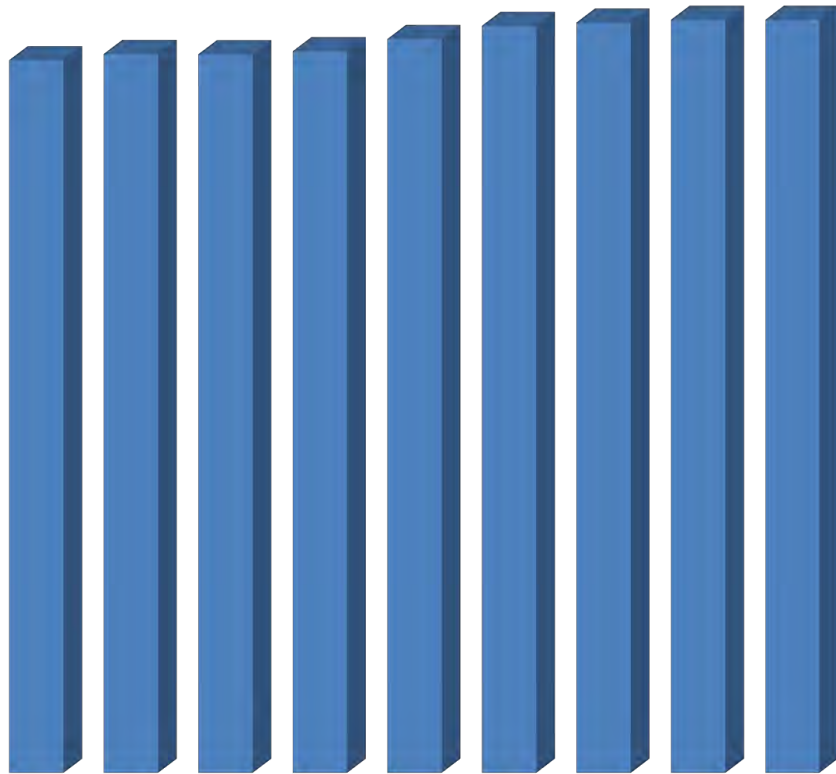
NOTES TO THE PERSONNEL VARIATION SUMMARY

1. A Police Officer and Police Sergeant (FTE 2.0) were added to the Police Department by City Council at the November 5, 2019 meeting. The positions were created to add a School Resource Officer to the Fayetteville Public Schools and will be funded out of the General Fund.
2. The City Planning Director position is being inactivated and replaced with a Long Range Planning/Special Projects Manager position in the Development Services division in the 2020 budget. These changes are within the General Fund.
3. The Recruiter position is being inactivated and replaced with a Development Review Manager position in the City Planning division in the 2020 budget. This position is funded out of the General Fund.
4. The Facilities & Building Construction Manager is being inactivated and replaced with the Bond Projects & Construction Director in the Facilities Management division in the 2020 budget. The division is also adding a Facilities & Buildings Maintenance Manager (FTE 1.0). These changes are within the General Fund. The Bond Projects & Construction Director will be cost allocated to the Bond Fund when working on bond projects.
5. A Technical Support Specialist is being inactivated in the Information Technology division in the 2020 budget. This position was funded out of the General Fund.
6. A Mobility Coordinator (FTE 1.0) is being added to the Sustainability & Resilience division in the 2020 budget. This position is funded out of the General Fund.
7. A Traffic Signal & Signage Technician (FTE 1.0) is being added to the Transportation Services division in the 2020 budget. This position is funded out of the Street Fund.
8. A Maintenance Worker IV (FTE 1.0) is being added to the Parks & Recreation division in the 2020 budget. This position is funded out of the Parks Development Fund.
9. An Asphalt Repair Crew (FTE 5.0) is being added to the Water Distribution Maintenance division in the 2020 budget. This crew will consist of a Crew Leader, Maintenance Worker IV, and three Maintenance Worker III positions. This crew will be funded out of the Water & Sewer Fund.
10. A Crew Leader (FTE 1.0) is being added to the Recycling & Trash Collection division in the 2020 budget. This position is funded out of the Recycling & Trash Collection Fund.
11. A Relief Driver (FTE 1.0) is being added to the Recycling & Trash Collection division in the 2020 budget. This position is funded out of the Recycling & Trash Collection Fund.
12. A Systems Analyst and a Technical Support Specialist are being transferred from the Police division to the Information Technology division in the 2020 budget. These positions are funded out of the General Fund.
13. An Urban Forester is being transferred from the Parks division to the City Planning division in the 2020 budget. This position is funded out of the General Fund.

City of Fayetteville, Arkansas
Personnel History by Funding Source (2012-2020)

Position Funding Changes in 2019 and 2020

14 new positions are being requested in the 2020 Budget, while 4 positions are being inactivated, for a total of 10 positions added. Also, 2 positions that impact the 2020 Budget were added during 2019 with the approval of City Council.



Fund	2012	2013	2014	2015	2016	2017	2018	2019	2020
General	470.60	471.50	469.20	467.70	478.90	486.40	489.50	495.25	496.25
Street	68.50	68.50	68.50	69.50	69.50	69.50	69.50	69.50	70.50
Parking	7.00	6.80	8.80	9.80	9.80	11.00	11.00	11.00	11.00
Community Development Block Grant	4.55	3.85	3.85	3.60	5.60	6.60	6.85	6.85	6.85
Parks Development	27.35	27.35	27.35	29.35	30.15	31.40	31.55	31.40	32.40
Drug Law Enforcement	4.00	4.00	4.00	5.00	5.00	5.00	5.00	5.00	5.00
Water & Sewer	93.50	93.50	93.50	93.50	93.50	94.50	94.50	98.50	103.50
Recycling & Trash Collection	57.00	57.00	57.00	57.00	57.00	59.00	59.00	64.00	66.00
Airport	6.00	12.60	12.60	12.60	11.60	11.60	11.60	11.60	11.60
Shop	18.50	18.50	18.50	18.50	18.50	18.50	18.50	19.50	19.50
Total	757.00	763.60	763.30	766.55	779.55	793.50	797.00	812.60	822.60
Change from Prior Year	0.47	6.60	(0.30)	3.25	13.00	13.95	3.50	15.60	10.00

City of Fayetteville, Arkansas
Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2018	Budgeted 2019	Proposed 2020
1010 - GENERAL FUND:			
015.0150 - Mayors Administration	2.00	2.00	2.00
021.0210 - City Attorney	3.00	3.00	3.00
031.0310 - City Prosecutor	10.00	10.00	10.00
036.1360 - Internal Audit	1.00	1.00	1.00
040.2010 - Fayetteville District Court - Criminal Cases	5.50	6.50	6.50
040.2020 - Fayetteville District Court - Probation & Fine Collection	0.50	0.50	0.50
040.2030 - Fayetteville District Court - Small Claims & Civil Cases	5.50	5.50	5.50
050.0500 - Economic Development	1.00	2.00	2.00
051.1510 - City Clerk/Treasurer	5.50	5.50	5.50
055.0550 - Communications & Marketing	4.00	4.00	4.00
060.0600 - Media Services	4.50	4.50	4.50
070.0700 - Chief of Staff	1.25	1.25	1.25
110.1100 - Chief Financial Officer	1.25	1.25	1.25
120.1210 - Human Resources	5.00	6.00	5.00
131.1310 - Accounting & Audit	11.50	11.00	11.00
133.1330 - Budget & Information Management	4.00	4.00	4.00
140.1410 - Facilities Management - General Maint	7.00	7.00	8.00
140.1420 - Facilities Management - Janitorial	8.00	8.00	8.00
160.1610 - Purchasing	4.00	5.00	5.00
170.1710 - Information Technology	10.00	10.00	11.00
170.1720 - Information Technology - GIS	5.00	5.00	5.00
200.2900 - Police - Police Support Services	34.50	33.50	30.00
200.2940 - Police - Police Patrol	115.50	117.50	119.00
260.2600 - Central Dispatch	25.00	25.00	25.00
300.3010 - Fire - Fire Prevention	6.00	6.00	6.00
300.3020 - Fire - Fire Operations	114.00	114.00	114.00
300.3030 - Fire - Fire Training	2.00	2.00	2.00
520.5210 - Parks & Recreation - Swimming Pool	4.25	4.35	4.35
520.5220 - Parks & Recreation - Parks Admin/Rec Programs	9.95	10.45	9.45
520.5250 - Parks & Recreation - Lake Maintenance	0.10	0.15	0.15
520.5260 - Parks & Recreation - Parks Maintenance	9.25	9.25	9.25
520.5280 - Parks & Recreation - Yvonne Richardson Comm Ctr	3.00	3.60	3.60
620.6200 - Development Services - Director	4.00	4.00	4.00
621.6220 - Engineering - Operations & Administration	14.00	14.00	14.00
621.6230 - Engineering - Land Acquisition	2.00	2.00	2.00
621.6240 - Engineering - Public Construction	5.00	5.00	5.00
630.6300 - City Planning	8.00	8.00	10.00
631.6310 - Sustainability & Resilience	3.00	3.00	4.00
640.6400 - Building Safety	8.00	8.00	8.00
642.6420 - Community Resources - Code Compliance	6.65	6.65	6.65
671.2710 - Animal Services - Animal Patrol/Emergency Response	5.50	5.50	5.50
671.2720 - Animal Services - Animal Shelter	8.30	8.30	8.30
671.2730 - Animal Services - Veterinarian/Clinic	2.00	2.00	2.00
	<u>489.50</u>	<u>495.25</u>	<u>496.25</u>

City of Fayetteville, Arkansas
Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2018	Budgeted 2019	Proposed 2020
2100 - STREET FUND:			
410.4100 - Transportation Services - Operations & Administration	9.00	9.00	8.00
410.4110 - Transportation Services - Right-of-Way Maintenance	6.00	6.00	7.00
410.4120 - Transportation Services - Street Maintenance	19.00	19.00	19.00
410.4130 - Transportation Services - Drainage Maintenance	10.00	10.00	10.00
410.5315 - Transportation Services - Traffic Engineering & Planning	6.00	6.00	7.00
410.5520 - Transportation Services - Street & Trail Construction	9.50	9.50	9.50
410.5530 - Transportation Services - Sidewalks	10.00	10.00	10.00
	<u>69.50</u>	<u>69.50</u>	<u>70.50</u>
2130 - PARKING FUND:			
430.9130 - Parking Management - Off-Street Parking	5.50	5.50	5.50
430.9131 - Parking Management - Entertainment District Prkg	4.50	4.50	4.50
430.9132 - Parking Management - Spring St. Munic. Prkg Deck	1.00	1.00	1.00
	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
2180 - COMMUNITY DEVELOPMENT BLOCK GRANT FUND:			
642.4930 - Community Resources - Administration & Planning	1.65	1.65	1.65
642.4940 - Community Resources - Housing Services	4.20	4.20	4.45
642.4945 - Community Resources - Redevelopment	1.00	1.00	0.75
	<u>6.85</u>	<u>6.85</u>	<u>6.85</u>
2250 - PARKS DEVELOPMENT FUND:			
520.9250 - Parks & Recreation - Parks Development	31.55	31.40	32.40
	<u>31.55</u>	<u>31.40</u>	<u>32.40</u>
2930 - DRUG LAW ENFORCEMENT FUND:			
200.2960 - Police - Drug Enforcement	5.00	5.00	5.00
	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>
5400 - WATER & SEWER FUND:			
700.1800 - Utilities Director	1.50	1.50	1.50
700.4020 - Utilities Director - Utilities Project Management	3.00	3.00	3.00
710.1810 - Utilities Financial Services	17.00	19.00	19.00
720.1820 - Water & Sewer Maint - Meter Reading	15.00	15.00	15.00
720.1830 - Water & Sewer Maint - Meter Maint & Backflow Prev	6.00	6.00	6.00
720.4000 - Water & Sewer Maint - Operations & Administration	12.00	12.00	12.00
720.4310 - Water & Sewer Maint - Water Distribution Maint	15.35	15.80	21.80
720.4330 - Water & Sewer Maint - Water Storage & Pump Maint	2.00	2.00	2.00
720.4410 - Water & Sewer Maint - Sewer Mains Maint	19.35	20.80	18.80
720.5620 - Water & Sewer Maint - Water & Sewer Connections	3.30	3.40	4.40
	<u>94.50</u>	<u>98.50</u>	<u>103.50</u>

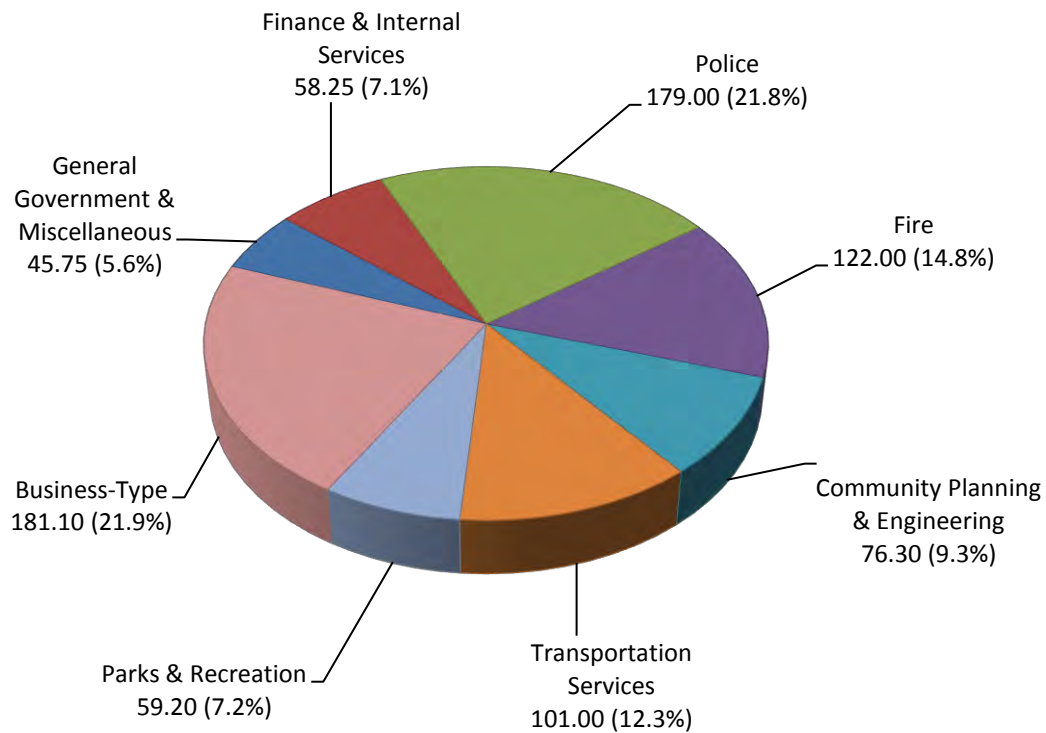
City of Fayetteville, Arkansas
Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2018	Budgeted 2019	Proposed 2020
5500 - RECYCLING & TRASH COLLECTION FUND:			
750.5000 - Recycling & Trash Coll - Operations & Administration	5.00	6.00	6.00
750.5010 - Recycling & Trash Coll - Commercial Collections	11.50	10.50	10.50
750.5020 - Recycling & Trash Coll - Residential Collections	10.00	10.00	11.00
750.5030 - Recycling & Trash Coll - Commercial Drop Box Coll	2.50	2.50	2.50
750.5040 - Recycling & Trash Coll - Transfer Station	2.50	2.50	2.50
750.5060 - Recycling & Trash Coll - Recycling	20.50	25.50	26.50
750.5070 - Recycling & Trash Coll - Composting	7.00	7.00	7.00
	<u>59.00</u>	<u>64.00</u>	<u>66.00</u>
5550 - AIRPORT FUND:			
760.3940 - Airport Services - Administration	3.00	3.00	3.00
760.3950 - Airport Services - Maintenance	2.60	2.60	2.60
760.3955 - Airport Services - Operations	6.00	6.00	6.00
	<u>11.60</u>	<u>11.60</u>	<u>11.60</u>
9700 - SHOP FUND:			
770.1910 - Fleet Operations - Vehicle Maintenance	18.50	19.50	19.50
	<u>18.50</u>	<u>19.50</u>	<u>19.50</u>
Total Positions - Citywide	<u>797.00</u>	<u>812.60</u>	<u>822.60</u>

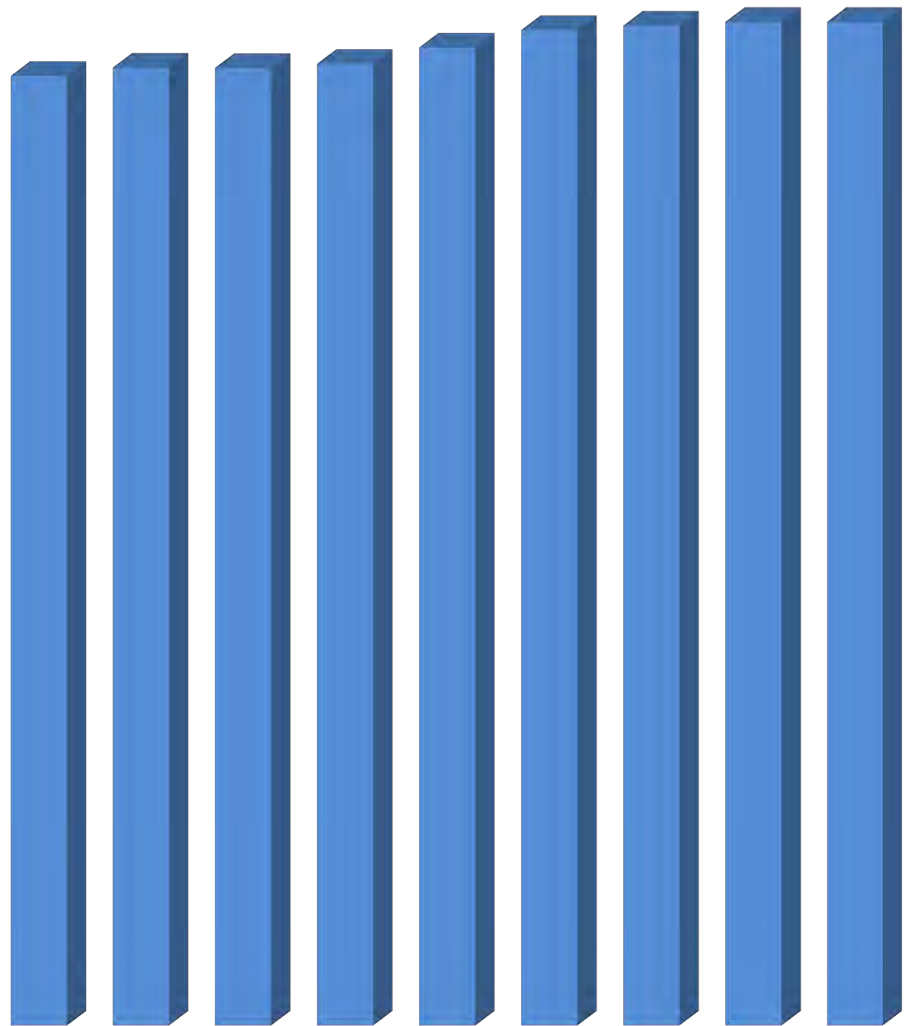
City of Fayetteville, Arkansas
Personnel Summary by Activity
Full-Time Equivalent Basis

Activity	Budgeted 2018	Budgeted 2019	Proposed 2020
General Government & Miscellaneous	43.75	45.75	45.75
Finance & Internal Services	55.75	57.25	58.25
Police	180.00	181.00	179.00
Fire	122.00	122.00	122.00
Community Planning & Engineering	73.30	73.30	76.30
Transportation Services	99.00	100.00	101.00
Parks & Recreation	58.10	59.20	59.20
Business-Type	165.10	174.10	181.10
Total	797.00	812.60	822.60

**Full-Time Equivalent Basis by Activity
(822.60 FTEs)**



City of Fayetteville, Arkansas
Personnel History by Activity (2012-2020)



Activity	2012	2013	2014	2015	2016	2017	2018	2019	2020
General Government	41.50	41.50	40.50	40.75	42.75	43.75	43.75	45.75	45.75
Finance & Internal Services	52.75	52.75	53.25	53.25	52.25	54.25	55.75	57.25	58.25
Police	171.60	171.60	170.00	170.00	175.50	180.00	180.00	181.00	179.00
Fire	114.00	114.00	114.00	114.00	122.00	122.00	122.00	122.00	122.00
Community Planning/Engineering	70.30	70.30	69.80	69.80	69.30	71.30	73.30	73.30	76.30
Transportation Services	96.00	96.00	98.00	100.00	99.00	99.00	99.00	100.00	101.00
Parks & Recreation	54.35	54.35	54.65	55.65	56.65	58.10	58.10	59.20	59.20
Business-Type	156.50	163.10	163.10	163.10	162.10	165.10	165.10	174.10	181.10
Total	757.00	763.60	763.30	766.55	779.55	793.50	797.00	812.60	822.60
Change from Prior Year	0.47	6.60	(0.30)	3.25	13.00	13.95	3.50	15.60	10.00

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2018	Budgeted 2019	Proposed 2020
GENERAL GOVERNMENT & MISCELLANEOUS ACTIVITY:			
Mayor's Administration Division:			
Mayor	1.00	1.00	1.00
Mayor's Office Administrator	1.00	1.00	1.00
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
City Attorney Division:			
City Attorney	1.00	1.00	1.00
Assistant City Attorney	1.00	1.00	1.00
Paralegal - City Attorney's Office	1.00	1.00	1.00
	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
City Prosecutor Division:			
City Prosecutor	1.00	1.00	1.00
Deputy City Prosecutor	1.00	1.00	1.00
Senior Office Manager - Prosecutor's Office	1.00	1.00	1.00
City Prosecutor Investigator	1.00	1.00	1.00
Senior Legal Assistant	2.00	2.00	2.00
Legal Assistant	2.00	2.00	2.00
Legal Administrative Clerk	1.00	1.00	1.00
Law Clerk	1.00	1.00	1.00
	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>
City Clerk/Treasurer Division:			
City Clerk/Treasurer	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00
Document Management Manager	1.00	1.00	1.00
Deputy City Clerk - Codifier	1.00	1.00	1.00
Administrative Assistant - City Clerk	1.00	1.00	1.00
Records Clerk	0.50	0.50	0.50
	<u>5.50</u>	<u>5.50</u>	<u>5.50</u>
Fayetteville District Court Division:			
District Court Administrator	1.00	1.00	1.00
Lead Court Clerk	1.00	1.00	1.00
Court Services Officer	0.50	0.50	0.50
Deputy Court Clerk II	1.00	1.00	1.00
Deputy Court Clerk I	8.00	9.00	9.00
	<u>11.50</u>	<u>12.50</u>	<u>12.50</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2018	Budgeted 2019	Proposed 2020
Chief of Staff Division:			
Chief Of Staff	1.00	1.00	1.00
Senior Administrative Assistant I - Mayor's Office	0.25	-	-
Senior Administrative Assistant II - Mayor's Office	-	0.25	0.25
	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>
Internal Audit Division:			
Internal Auditor	1.00	1.00	1.00
	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Communications & Marketing Division:			
Communications & Marketing Director	1.00	1.00	1.00
Communications Project Manager	1.00	1.00	1.00
Community Engagement Manager	1.00	1.00	1.00
Senior Administrative Assistant II - Mayor's Office	1.00	1.00	1.00
	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>
Media Services Division:			
Director Of Media Services	1.00	1.00	1.00
Broadcast Technician	1.00	1.00	1.00
Video Production Technician	1.50	1.50	1.50
Programming Coordinator - Media Services	1.00	1.00	1.00
	<u>4.50</u>	<u>4.50</u>	<u>4.50</u>
Economic Development Division:			
Director Of Economic Vitality	1.00	1.00	1.00
Business Development Manager	-	1.00	1.00
	<u>1.00</u>	<u>2.00</u>	<u>2.00</u>
Total General Government & Miscellaneous Activity	<u>43.75</u>	<u>45.75</u>	<u>45.75</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2018	Budgeted 2019	Proposed 2020
FINANCE & INTERNAL SERVICES ACTIVITY:			
Chief Financial Officer Division:			
Chief Financial Officer	1.00	1.00	1.00
Senior Administrative Assistant I - Mayor's Office	0.25	-	-
Senior Administrative Assistant II - Mayor's Office	-	0.25	0.25
	<u>1.25</u>	<u>1.25</u>	<u>1.25</u>
Accounting & Audit Division:			
Accounting Director	1.00	1.00	1.00
Accounting Manager - Payroll & Pension	1.00	1.00	1.00
Internal Services Department Project Mgr	0.50	-	-
Accounting Manager - Investment & Cash	1.00	1.00	1.00
Contract Grant Financial Accountant	1.00	1.00	1.00
Fixed Assets/Investment Coordinator	1.00	1.00	1.00
Accountant - Revenues	1.00	1.00	1.00
Accountant - Payroll	1.00	1.00	1.00
Accounting Clerk - Payables	1.00	1.00	1.00
Accounting Clerk - Receivables	1.00	1.00	1.00
Accounting Clerk - Cash	1.00	1.00	1.00
Accounting Clerk - Data Entry	1.00	1.00	1.00
	<u>11.50</u>	<u>11.00</u>	<u>11.00</u>
Facilities Management Division:			
Bond Projects & Construction Director	-	-	1.00
Facilities & Building Construction Manager	1.00	1.00	-
Facilities and Buildings Maintenance Manager	-	-	1.00
HVAC Technician	1.00	1.00	1.00
Crew Leader - Facilities Management Services	1.00	1.00	1.00
Project Coordinator - Facilities Mgmt	-	1.00	1.00
Crew Leader - Facilities Management Maintenance	1.00	-	-
Maintenance Worker II - Facilities Mgmt.	1.00	1.00	1.00
Operations Assistant - Facilities Mgmt.	1.00	1.00	1.00
Maintenance Worker I - Facilities Mgmt.	1.00	1.00	1.00
Custodian	8.00	8.00	8.00
	<u>15.00</u>	<u>15.00</u>	<u>16.00</u>
Budget & Information Management Division:			
Budget Director	1.00	1.00	1.00
Senior Financial Analyst - Budget	1.00	1.00	1.00
Financial Analyst - Budget	1.00	1.00	1.00
Budget Analyst	1.00	1.00	1.00
	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2018	Budgeted 2019	Proposed 2020
Human Resources Division:			
Human Resources Director	1.00	1.00	1.00
Assistant Human Resources Director	1.00	1.00	1.00
Human Resources Recruiter	-	1.00	-
Human Resources Generalist	1.00	1.00	1.00
Benefits & Leave Administrator	1.00	1.00	1.00
Human Resources Assistant	1.00	1.00	1.00
	<u>5.00</u>	<u>6.00</u>	<u>5.00</u>
Information Technology Division:			
Information Technologies Director	1.00	1.00	1.00
Assistant IT Director	1.00	1.00	1.00
GIS Manager	1.00	1.00	1.00
Network Engineer	1.00	1.00	1.00
Business Systems Analyst	3.00	3.00	3.00
Network Analyst	1.00	1.00	1.00
Systems Analyst	-	-	1.00
Technical Support Specialist	3.00	3.00	3.00
GIS Analyst	1.00	1.00	1.00
GIS Technician	3.00	3.00	3.00
	<u>15.00</u>	<u>15.00</u>	<u>16.00</u>
Purchasing Division:			
Purchasing Manager	1.00	1.00	1.00
Sr. Purchasing Agent	-	1.00	1.00
Purchasing Agent	1.00	1.00	1.00
Purchasing Technician	1.00	1.00	1.00
Purchasing Clerk	1.00	1.00	1.00
	<u>4.00</u>	<u>5.00</u>	<u>5.00</u>
Total Finance & Internal Services Activity	<u>55.75</u>	<u>57.25</u>	<u>58.25</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2018	Budgeted 2019	Proposed 2020
POLICE ACTIVITY:			
Police Division:			
Police Chief	1.00	1.00	1.00
Deputy Chief Of Police	1.00	1.00	1.00
Police Captain	3.00	3.00	3.00
Support Services Manager	1.00	1.00	1.00
Systems Analyst - Police	1.00	1.00	-
Technical Support Specialist	1.00	1.00	-
Police Lieutenant	5.00	5.00	5.00
Assistant Support Services Manager	1.00	1.00	1.00
Police Sergeant	15.00	16.00	16.00
Police Corporal	46.00	47.00	47.00
Property / Evidence Manager	1.00	1.00	1.00
Records Coordinator	1.00	1.00	1.00
Crime Scene Technician	2.00	2.00	2.00
Senior Administrative Assistant - Police	1.00	1.00	1.00
Evidence Technician	2.00	2.00	2.00
Police Officer	58.00	58.00	58.00
Senior Police Support Specialist	3.00	3.00	3.00
Police Support Specialist	6.00	7.00	7.00
Administrative Assistant - Police	2.00	2.00	2.00
Customer Service Representative - Police	2.00	1.00	1.00
Transcriptionist	1.00	1.00	1.00
Imaging Clerk - Police	0.50	-	-
Park Patrol	0.50	-	-
	<u>155.00</u>	<u>156.00</u>	<u>154.00</u>
Central Dispatch Division:			
Dispatch Manager	1.00	1.00	1.00
Assistant Dispatch Manager	1.00	1.00	1.00
Dispatch Shift Supervisor	2.00	3.00	3.00
Dispatch Trainer	2.00	1.00	1.00
Dispatcher III	5.00	9.00	9.00
Dispatcher II	4.00	2.00	2.00
Dispatcher I	10.00	8.00	8.00
	<u>25.00</u>	<u>25.00</u>	<u>25.00</u>
Total Police Activity	<u>180.00</u>	<u>181.00</u>	<u>179.00</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2018	Budgeted 2019	Proposed 2020
FIRE ACTIVITY:			
Fire Division:			
Fire Chief	1.00	1.00	1.00
Assistant Fire Chief	2.00	2.00	2.00
Battalion Chief	6.00	6.00	6.00
Fire Captain	38.00	38.00	38.00
Fire Protection Engineer	1.00	1.00	1.00
Financial Analyst - Fire	1.00	1.00	1.00
Driver / Operator / Firefighter	30.00	30.00	30.00
Firefighter	42.00	42.00	42.00
Senior Administrative Assistant - Fire	1.00	1.00	1.00
	<u>122.00</u>	<u>122.00</u>	<u>122.00</u>
 Total Fire Activity	 <u>122.00</u>	 <u>122.00</u>	 <u>122.00</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2018	Budgeted 2019	Proposed 2020
COMMUNITY PLANNING & ENGINEERING ACTIVITY:			
Sustainability & Resilience Division:			
Environmental Director	1.00	1.00	1.00
Planner - Long Range	1.00	1.00	1.00
Mobility Coordinator	-	-	1.00
Sustainability Project Manager	1.00	1.00	1.00
	<u>3.00</u>	<u>3.00</u>	<u>4.00</u>
Development Services Division:			
Development Services Director	1.00	1.00	1.00
Long Range Planning/Special Projects Manager	-	-	1.00
Operations & Customer Relations Manager	-	1.00	1.00
Development Services Administrator	1.00	-	-
Customer Service Representative - Dev. Svcs.	1.00	1.00	1.00
Business License Clerk	1.00	1.00	1.00
	<u>4.00</u>	<u>4.00</u>	<u>5.00</u>
Engineering Division:			
City Engineer	1.00	1.00	1.00
Development & Construction Manager	1.00	1.00	1.00
Engineering Design Manager	1.00	1.00	1.00
Staff Engineer	4.00	3.00	3.00
Trails Coordinator	1.00	1.00	1.00
Surveyor	1.00	1.00	1.00
Land Agent II	1.00	1.00	1.00
Staff Engineer - Unlicensed	1.00	2.00	2.00
Land Agent I	1.00	1.00	1.00
CAD Drafter	2.00	2.00	2.00
PW Sidewalk / ADA Administrator	1.00	1.00	1.00
PW Projects Inspector	4.00	4.00	4.00
Land Surveyor Technician/Instrument Operator	1.00	1.00	1.00
Engineering Services Coordinator	1.00	1.00	1.00
	<u>21.00</u>	<u>21.00</u>	<u>21.00</u>
City Planning Division:			
City Planning Director	1.00	1.00	-
Development Review Manager	-	-	1.00
Senior Planner	1.00	1.00	1.00
Planner	2.00	2.00	2.00
Urban Forester	-	-	1.00
Residential Permit Coordinator	1.00	1.00	1.00
Planning Technician	2.00	2.00	2.00
Development Coordinator	1.00	1.00	1.00
	<u>8.00</u>	<u>8.00</u>	<u>9.00</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2018	Budgeted 2019	Proposed 2020
Community Resources Division:			
Community Resources Director	1.00	1.00	1.00
Community Resources Administrator	1.00	1.00	1.00
Code Compliance Administrator	1.00	1.00	1.00
Project Coordinator - Community Resources	1.00	2.00	2.00
Case Manager	3.00	3.00	3.00
Senior Admin Assistant - Community Resources	1.00	1.00	1.00
CDBG Programs Technician	1.00	-	-
Code Compliance Officer	4.00	4.00	4.00
CDBG Programs Assistant	0.50	0.50	0.50
	<u>13.50</u>	<u>13.50</u>	<u>13.50</u>
Building Safety Division:			
Building Safety Director	1.00	1.00	1.00
Plans Examiner - Building Official	1.00	1.00	1.00
Sr. Inspector - Building Safety	-	1.00	1.00
Inspector - Commercial & Residential	5.00	4.00	4.00
Commercial Permits Coordinator	1.00	1.00	1.00
	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>
Animal Services Division:			
Veterinarian	1.00	1.00	1.00
Animal Services Superintendent	1.00	1.00	1.00
Animal Services Field Supervisor	-	1.00	1.00
Animal Services Programs Manager	1.00	-	-
Animal Services Programs Administrator	1.00	1.00	1.00
Animal Services Technician	2.00	2.00	2.00
Animal Services Officer	3.00	3.00	3.00
Shelter Attendant	6.80	6.80	6.80
	<u>15.80</u>	<u>15.80</u>	<u>15.80</u>
Total Community Planning & Engineering Activity	<u>73.30</u>	<u>73.30</u>	<u>76.30</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2018	Budgeted 2019	Proposed 2020
TRANSPORTATION SERVICES ACTIVITY:			
Transportation Services Division:			
Transportation Services Director	1.00	1.00	1.00
Management Accounting Coordinator	1.00	1.00	1.00
Assistant Transportation Manager	2.00	2.00	2.00
Traffic Control Supervisor	1.00	1.00	1.00
Financial Analyst - Transportation Services	1.00	1.00	1.00
Senior Field Operations Supervisor - Concrete	1.00	1.00	1.00
Field Operations Supervisor - Transportation	2.00	2.00	2.00
Traffic Signal & Signage Technician	-	5.00	6.00
Traffic Signal Technician	3.00	-	-
Crew Leader II - Overlay Transportation	1.00	1.00	1.00
Crew Leader - Transportation	3.00	3.00	3.00
Transportation Facility Maintenance Worker	1.00	1.00	1.00
Construction Lead Maintenance Worker	5.00	5.00	5.00
Traffic Technician	2.00	-	-
Construction Maintenance Worker IV	2.00	2.00	2.00
Operations Assistant - Transportation	3.00	2.00	2.00
Maintenance Worker IV - Asphalt	6.00	6.00	6.00
Maintenance Worker IV - Concrete	1.00	1.00	1.00
Maintenance Worker IV - Drainage	4.00	4.00	4.00
Maintenance Worker IV - Right Of Way	2.00	2.00	2.00
Maintenance Worker IV - Trails	2.00	2.00	2.00
Maintenance Worker III - Transportation	20.00	20.00	20.00
Maintenance Worker II - Transportation	-	1.00	1.00
Maintenance Worker I - Transportation	5.50	5.50	5.50
	<u>69.50</u>	<u>69.50</u>	<u>70.50</u>
Fleet Operations Division:			
Fleet Operations Superintendent	1.00	1.00	1.00
Fleet Operations Supervisor	1.00	1.00	1.00
Fleet Services Support Manager	1.00	1.00	1.00
Lead Equipment Mechanic	2.00	2.00	2.00
Fleet Warranty & Materials Coordinator	1.00	1.00	1.00
Automotive Parts Specialist	1.00	2.00	2.00
Equipment Mechanic III	2.00	2.00	2.00
Equipment Mechanic II	4.00	5.00	5.00
Equipment Mechanic I	3.00	3.00	3.00
Automotive Parts Counter Representative	1.00	-	-
Operations Assistant - Fleet	1.00	1.00	1.00
Equipment Maintenance Worker	0.50	0.50	0.50
	<u>18.50</u>	<u>19.50</u>	<u>19.50</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2018	Budgeted 2019	Proposed 2020
Parking Management Division:			
Parking Manager	1.00	1.00	1.00
Field Operations Supervisor - Parking	1.00	1.00	1.00
Parking Enforcement Officer	4.00	4.00	4.00
Account Clerk II - Parking	1.00	1.00	1.00
Account Clerk I - Parking	1.00	1.00	1.00
Parking Attendant	3.00	3.00	3.00
	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
Total Transportation Services Activity	<u>99.00</u>	<u>100.00</u>	<u>101.00</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2018	Budgeted 2019	Proposed 2020
PARKS & RECREATION ACTIVITY:			
Parks & Recreation Division:			
Parks & Recreation Director	1.00	1.00	1.00
Parks Maintenance Superintendent	1.00	1.00	1.00
Park Planning Superintendent	1.00	1.00	1.00
Recreation Superintendent	1.00	1.00	1.00
Assistant Recreation Superintendent	1.00	1.00	1.00
Park Planner II	1.00	1.00	1.00
YRCC Director	1.00	1.00	1.00
Parks Maintenance Supervisor	1.00	1.00	1.00
Recreation Programs Manager	3.00	3.00	3.00
Horticulturist	2.00	2.00	2.00
Urban Forester	2.00	2.00	1.00
Volunteer & Community Programs Coordinator	1.00	1.00	1.00
Financial Coordinator - Parks & Recreation	1.00	1.00	1.00
Crew Leader - Athletic Fields	1.00	1.00	1.00
Park Facilities Maintenance Worker	2.00	2.00	2.00
Crew Leader - Forestry & Trails	1.00	1.00	1.00
Crew Leader - Grounds Maintenance	1.00	1.00	1.00
Crew Leader - Turf	1.00	1.00	1.00
YRCC Program Coordinator	1.00	1.00	1.00
Operations Assistant - Parks & Recreation	1.00	1.00	1.00
Horticultural Assistant II	3.75	3.75	3.75
Maintenance Worker IV - Parks & Recreation	5.00	5.00	6.00
YRCC Recreation Program Assistant II	0.60	0.60	0.60
Maintenance Worker III - Parks & Recreation	6.00	6.00	6.00
Maintenance Worker II - Parks & Recreation	8.00	8.00	8.00
Maintenance Worker I - Parks & Recreation	2.75	2.75	2.75
Maintenance Worker I - Urban Forestry	0.50	0.50	0.50
Pool Manager	0.35	0.35	0.35
Assistant Pool Manager	0.40	0.40	0.40
YRCC Recreation Assistant	0.40	1.00	1.00
Camp Counselor	1.20	1.20	1.20
Recreation Program Assistant	0.95	1.45	1.45
Lifeguard	2.87	2.87	2.87
Pool Cashier	0.33	0.33	0.33
	<u>58.10</u>	<u>59.20</u>	<u>59.20</u>
Total Parks & Recreation Activity	<u>58.10</u>	<u>59.20</u>	<u>59.20</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2018	Budgeted 2019	Proposed 2020
BUSINESS-TYPE ACTIVITY:			
Utilities Financial Services Division:			
Billing & Collections Manager	1.00	1.00	1.00
Senior Financial Analyst - Utilities	1.00	1.00	1.00
Billing & Collections Coordinator	1.00	1.00	1.00
Senior Customer Service Rep - Utilities	1.00	1.00	1.00
Senior Customer Service Rep - Billing	1.00	1.00	1.00
Senior Customer Service Rep - Cashier	1.00	1.00	1.00
Utility Billing Coordinator	1.00	1.00	1.00
Customer Service Coordinator	1.00	1.00	1.00
Customer Service Representative II	1.00	1.00	1.00
Customer Service Representative I	8.00	10.00	10.00
	<u>17.00</u>	<u>19.00</u>	<u>19.00</u>
Utilities Director Division:			
Utilities Director	1.00	1.00	1.00
Utilities Engineer	-	1.00	1.00
Utilities Technical & Design Team Leader	1.00	-	-
Construction & Contract Manager	1.00	1.00	1.00
Project Coordinator Utilities	1.00	1.00	1.00
Senior Administrative Assistant I - Mayor's Office	0.50	0.50	0.50
	<u>4.50</u>	<u>4.50</u>	<u>4.50</u>
Water & Sewer Maintenance Division:			
Water & Sewer Operations Manager	1.00	1.00	1.00
Assistant Water & Sewer Operations Manager	1.00	1.00	1.00
Meter Services Supervisor	1.00	1.00	1.00
Water & Sewer Field Maintenance Supervisor	2.00	2.00	2.00
Technical Services Supervisor	1.00	1.00	1.00
Backflow Services Supervisor	1.00	1.00	1.00
Pump & Tank Technician	3.00	3.00	3.00
Field Service Representative	3.00	3.00	3.00
Leak Detection Technician	-	2.00	2.00
Warehouse Supervisor	-	1.00	1.00
Lead Warehouse Attendant	1.00	-	-
Office Manager - Water & Sewer	1.00	1.00	1.00
GIS Technician - Water & Sewer	1.00	1.00	1.00
Meter Operations Assistant	1.00	1.00	1.00
Crew Leader - Water License	12.00	12.00	13.00
Water & Sewer Facility Maintenance Worker	1.00	1.00	1.00
Backflow Prevention Technician	1.00	1.00	1.00
Maintenance Worker IV - Water & Sewer Licensed	1.00	2.00	3.00
Meter Maintenance Technician	3.00	3.00	3.00
Water Field Service Representative	3.00	3.00	3.00
Water & Sewer Operations Clerk	2.00	2.00	2.00

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2018	Budgeted 2019	Proposed 2020
Warehouse Attendant Water & Sewer	2.00	2.00	2.00
Meter Reader	8.00	8.00	8.00
Meter Reader Relief - Overflow	1.00	1.00	1.00
Maintenance Worker IV - Water & Sewer No License	1.00	1.00	1.00
Maintenance Worker III - Water & Sewer	21.00	20.00	23.00
	<u>73.00</u>	<u>75.00</u>	<u>80.00</u>
Recycling & Trash Collection Division:			
Recycling & Trash Collection Director	1.00	1.00	1.00
Recycling & Trash Collection Operations Supervisor	1.00	1.00	1.00
Financial Analyst - Recycling & Trash Collection	-	1.00	1.00
Waste Reduction Coordinator	1.00	1.00	1.00
Environmental Educator	-	1.00	1.00
RTC Commercial Representative	1.00	1.00	1.00
Office Manager - Solid Waste	1.00	1.00	1.00
Route Supervisor	-	3.00	3.00
Crew Leader II	1.00	-	-
Crew Leader - Recycling & Trash	2.00	-	1.00
Relief Driver	4.00	4.00	5.00
Recycling Attendant	2.00	2.00	2.00
Route Driver	40.00	43.00	43.00
Solid Waste Facility Maintenance Worker	1.00	1.00	1.00
Maintenance Worker III - Recycling & Trash Coll.	1.00	1.00	1.00
Administrative Coordinator - Recycling & Trash Coll.	2.00	2.00	2.00
Scale House Attendant	1.00	1.00	1.00
	<u>59.00</u>	<u>64.00</u>	<u>66.00</u>
Airport Services Division:			
Airport Services Manager	1.00	1.00	1.00
Financial Coordinator - Airport	1.00	1.00	1.00
Flight Line Operations Supervisor	1.00	1.00	1.00
Lead Maintenance Worker - Airport	1.00	1.00	1.00
Flight Line Operations Technician	4.00	4.00	4.00
Airport Maintenance Worker III	1.00	1.00	1.00
Administrative Assistant - Airport	1.00	1.00	1.00
Customer Service Representative - Airport	1.00	1.00	1.00
Maintenance Worker I - Airport	0.60	0.60	0.60
	<u>11.60</u>	<u>11.60</u>	<u>11.60</u>
Total Business-Type Activity	<u>165.10</u>	<u>174.10</u>	<u>181.10</u>
Total Positions - Citywide	<u>797.00</u>	<u>812.60</u>	<u>822.60</u>

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**CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM**

Since 1988, the City of Fayetteville has produced a five year Capital Improvements Program (CIP). The CIP examines the infrastructure and capital needs of the City for the next five years. The CIP is reviewed and updated biennially to reflect the changing needs of the community and changes in available funding for financing capital projects. The CIP should be considered a financial planning tool that lists the City's capital improvement projects and schedules the projects for funding and implementation. The CIP should also be considered one of the primary policy making instruments utilized by the Mayor and City Council. The City's practice has been to adopt the CIP for the forthcoming five year period and then incorporate the projects for the following two years into the next two budget processes.

The subsequent pages provide a summary of the 2020 Capital Improvements Program listed by improvement area, followed by a listing of the capital projects which the City plans for 2020.

2020 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2020 Projects 2018-2022 CIP	2020 Proposed Budget
<u>2100 - Street Fund:</u>		
Transportation & Fleet Building Improvements	\$ 25,000	\$ 25,000
Sidewalk Improvements	380,000	0
	<u>405,000</u>	<u>25,000</u>
<u>2130 - Parking Fund:</u>		
Meadow Street Parking Deck Improvements	20,000	20,000
Meter/Pay Station Upgrade & Replacements	30,000	0
Parking Enforcement Upgrades	20,000	0
Parking Infrastructure Improvements	20,000	0
Parking Lot Improvements & Overlays	25,000	25,000
Parking Technology Equipment Replacements	10,000	0
Spring Street Parking Deck Improvements	25,000	25,000
	<u>150,000</u>	<u>70,000</u>
<u>2250 - Parks Development Fund:</u>		
Community Park Improvements	912,000	912,000
Parks Fixed Assets	0	55,000
	<u>912,000</u>	<u>967,000</u>
<u>2300 - Impact Fee Fund:</u>		
Fire Impact Improvements	95,000	95,000
Police Impact Improvements	137,000	137,000
Wastewater Impact Improvements	300,000	300,000
Water Impact Improvements	400,000	400,000
	<u>932,000</u>	<u>932,000</u>

2020 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2020 Projects 2018-2022 CIP	2020 Proposed Budget
<u>4470 - Sales Tax Capital Improvements Fund:</u>		
7-Hills Walker Family Residential Facility	52,000	52,000
Accounting Office Equipment	6,000	6,000
Animal Services Improvements	18,000	18,000
Apple Warehouse Stabilization Project	0	400,000
Audit Expense	8,000	8,000
Building Efficiency Improvements	40,000	40,000
Building Improvements	260,000	260,000
Central Dispatch Center Improvements	35,000	35,000
City Hall A-V Maintenance	10,000	10,000
Citywide Radio System Replacement	100,000	100,000
Cost Share / ROW / Intersection / Street Calming	100,000	100,000
Cyber Security	10,000	10,000
Digital Signage Implementation	12,000	12,000
Document Management	22,000	22,000
Drainage Maintenance	100,000	100,000
Employee Gym Equipment	10,000	10,000
Fayetteville-AR.gov Technical Improvements	23,000	23,000
Fire Apparatus Replacements	1,500,000	1,500,000
Fire Facility Maintenance	140,000	140,000
Fire Information Technology Updates	50,000	50,000
Firefighter Safety Equipment	20,000	20,000
Forestry & Habitat Improvements	26,000	26,000
Geographic Information System (GIS)	50,000	50,000
In-House Pavement Improvements	2,200,000	2,000,000
Library Materials Purchases	542,000	442,000
Library Technology Equipment Replacements	205,000	105,000
Lights of the Ozarks	23,000	23,000
Local Area Network (LAN) Upgrade	109,000	109,000
Other Drainage Improvements	200,000	200,000
Park Paving Improvements	58,000	58,000
Parking Lot Improvements (City Employee)	10,000	10,000
Parks & Recreation Safety and ADA	15,000	15,000
Police Ballistic Protection	89,000	89,000
Police Building Improvements	75,000	75,000
Police Interagency Communications	70,000	70,000
Police Network Core & Distribution Switches	34,000	34,000
Police Radio Replacement	44,000	44,000
Police Specialized Equipment	65,000	65,000
Police Take Home Vehicles	68,000	68,000
Police Technology Improvements	83,000	83,000
Police Unmarked Vehicles	80,000	80,000
Police Virtual Server & Storage Area Network (SAN)	20,000	20,000
Police Weapons Replacement	36,000	36,000

2020 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2020 Projects 2018-2022 CIP	2020 Proposed Budget
Sidewalk Improvements	500,000	500,000
Stormwater Quality Management	160,000	160,000
Technology Equipment Replacements	100,000	100,000
Telecommunication Systems Upgrades	60,000	60,000
Television Center Equipment	25,000	25,000
Traffic Signal Improvements	150,000	150,000
Trail Development	1,500,000	1,500,000
Woolsey Homestead Historic Restoration Project	163,000	163,000
	<u>9,276,000</u>	<u>9,276,000</u>

2020 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2020 Projects 2018-2022 CIP	2020 Proposed Budget
<u>5400 - Water & Sewer Fund:</u>		
Backflow Prevention Assemblies	10,000	10,000
Building Improvements - WWTP	150,000	2,700,000
Filter Cell Replacement - WWTP	0	0
Lake Sequoyah Sediment Removal	500,000	500,000
Phosphorus Standards Management	50,000	50,000
Plant Pumps & Equipment - WWTP	500,000	1,311,000
Sanitary Sewer Rehabilitation	1,500,000	500,000
Upgrade/Replace Lift Stations - WWTP	150,000	227,000
Utilities Financial Services Improvements	10,000	10,000
Utilities Technology Improvements	20,000	20,000
Water & Sewer Building & Office Improvements	50,000	50,000
Water & Sewer Equipment Expansions	50,000	1,028,000
Water & Sewer Impact Fee Cost Sharing	150,000	2,720,000
Water & Sewer Rate/Operations Study	20,000	0
Water & Sewer Relocations - Bond Projects	500,000	11,881,000
Water & Sewer Technology Equipment Replacements	20,000	20,000
Water & Sewer Improvements Defined by Study	0	50,000
Water Tank Improvements	0	200,000
Water Meters	325,000	325,000
Water Storage & Pump Station Maintenance	90,000	165,000
Water System Rehabilitation & Replacement	2,000,000	1,122,000
Wastewater Treatment/Water Quality Improvements	0	540,000
West Water Transmission Line	50,000	0
	<u>6,145,000</u>	<u>23,429,000</u>
<u>5500 - Recycling & Trash Collection Fund:</u>		
Compost Site Improvements	15,000	15,000
Master Plan Expansion	610,000	610,000
Recycling & Trash Collection Rate Study	0	0
RTC Compactors	100,000	0
RTC Containers	50,000	0
RTC Route Optimization & RFID System	96,000	0
RTC Technology Equipment Replacements	8,000	0
	<u>879,000</u>	<u>625,000</u>
<u>5550 - Airport Fund:</u>		
Airport Equipment Replacement	18,000	18,000
Terminal Improvements	80,000	58,000
	<u>98,000</u>	<u>76,000</u>

2020 Capital Improvements (By Funding Source) Compared to Approved CIP

Project Description	2020 Projects 2018-2022 CIP	2020 Proposed Budget
<u>9700 - Shop Fund:</u>		
Fleet - Backhoes/Loaders	322,000	322,000
Fleet - Car Wash	50,000	50,000
Fleet - Construction Equipment	45,000	45,000
Fleet - Light / Medium Utility Vehicles	247,000	775,000
Fleet - Heavy Utility Vehicles	160,000	560,000
Fleet - Other Vehicles / Equipment	683,000	1,348,000
Fleet - Police / Passenger Vehicles	251,000	279,000
Fleet - Recycling / Trash Vehicles / Equipment	1,845,000	1,845,000
Fleet - Tractors / Mowers	317,000	282,000
Fleet Fixed Assets	0	150,000
Fleet Management System Upgrade	0	170,000
Transportation & Fleet Building Improvements	27,000	27,000
	<u>3,947,000</u>	<u>5,853,000</u>
	<u>\$ 22,744,000</u>	<u>\$ 41,253,000</u>

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM DIRECTIONAL INFORMATION

Introduction

The Capital Improvements Program (CIP) for the City of Fayetteville examines the infrastructure and capital needs of the City for the next five years. The CIP will be reviewed and updated on a biennial basis to reflect the changing needs of the community and changes in available monies for financing capital projects. The City's philosophy concerning the use of the CIP is that it should be considered as a financial planning tool that lists the City's capital improvement projects, places the projects in a priority order, and schedules the projects for funding and implementation. The CIP should be considered as a major policy tool for the Mayor and City Council.

Capital Improvement Policy

The CIP is approached as a valuable tool to be used in the development of responsible and progressive financial planning. The program is developed in accordance with the financial policies of the City. The policies and the CIP form the basis for making various annual capital budget decisions and support the City's continued commitment to sound, long-range financial planning and direction. The City's official Capital Improvements Policy is as follows:

- The City will prepare a biennial update of a five-year CIP, which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available sources.
- When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five-year period. These projects and improvements will be prioritized by year and by funding source. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs associated with a project or an improvement will also be given consideration in the establishment of priorities.
- The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
- The City will incorporate the reasonable findings and recommendations of the City's Boards, Commissions, Committees, and Citizens' task forces as they relate to capital projects and improvements.
- The City will seek input on the establishment of projects and project priorities from the public through hearings at committee and ward meetings.

What Projects are in the CIP

Projects and their cumulative component areas totaling \$10,000 or more should be included in the CIP. Projects costing less than \$5,000 are not considered capital and are funded through program operating budgets.

Projects in the CIP can include:

- obligations for labor and materials and contractors involved in completing a project
- acquisition of land or structures
- engineering or architectural services, professional studies, or other administrative costs
- expenses for City vehicles and equipment
- renovating or expanding City facilities, grounds, or equipment

Financing

The City finances capital improvements on, essentially, a pay-as-you-go basis utilizing revenue from the 1% City sales tax originally adopted in 1993, the 1% Parks Development (Hotel, Motel, Restaurant) sales tax adopted in 1996, and operating revenues from the Airport, Shop, Water & Sewer, and Recycling & Trash Collection funds. The 1% City Sales Tax revenue is divided between General Fund operations and capital. The current split, which began with the 2008 budget, is 60% for General Fund and 40% for Sales Tax Capital Improvements Fund. Until 2008, the split as established in 2003 was equal. Prior to June 2003, the revenue was divided 75% for Sales Tax Capital Improvements Fund and 25% for General Fund. In addition, long-term debt is considered and utilized only when the City faces a project that is of such importance and sufficient financial magnitude as to warrant a bond issue.

The CIP is not a financing document in and of itself. Rather, the CIP is utilized as a planning document that places projects in the annual budget whereby funds are appropriated for them by the City Council. Prior to actual initiation of project work, required contracts are presented to the Mayor or City Council, as appropriate, for final approval of expending funds.

Project Cost Determination

All projects are costed using a “Basis of Cost Estimate” table that provides the estimated basis used for the requested funds. If two or more basis of cost estimates are used to calculate a funding request, the estimate that represents the majority of the estimated funds is used.

Basis of Cost Estimate Table for CIP 2018-2022
Cost of Comparable Facility or Equipment
Rule of Thumb Indicator, Unit Costs
Cost Estimated by Engineer, Architect, or Vendor
Preliminary Estimate
Ball Park “Guesstimate”

Priority Selection of Projects

The CIP will rely on priorities defined by the Mayor, City Council, and City staff. As always, criteria such as government-imposed mandates, usefulness to the community, and impact on operational expenses will be reviewed in establishing priorities. A priority is assigned to each project by year and by funding source. Projects for which no funding is anticipated to be available will be placed on an "Unfunded Projects List," which will identify the cost of the project. This list identifies the project as being viable, but one for which no funding is presently available. Unfunded projects may be funded if actual revenue is above projected revenue, if costs on funded projects are below budget, or if another funding source is identified.

The Parks and Recreation Advisory Board, Airport Board, City Council Street Committee, City Council Water & Sewer Committee, and City Council Equipment Committee meetings all provide committee and public input and guidance regarding parks, streets, bridge and drainage improvements, water and sewer improvements, and equipment purchases planned for the next five years.

City of Fayetteville, Arkansas
2020 Capital Projects
Summary by Project Category

Project Category	Sales Tax Capital Improvement Fund	Special Revenue Funds	Enterprise Funds	Shop Fund	Total
Airport Improvements	\$ 0	\$ 0	\$ 76,000	\$ 0	\$ 76,000
Animal Services Improvements	18,000	0	0	0	18,000
Bridge & Drainage Improvements	460,000	0	0	0	460,000
Facility Improvements	352,000	0	0	27,000	379,000
Fire Improvements	1,710,000	95,000	0	0	1,805,000
Information Technology Improvements	374,000	0	0	0	374,000
Library Improvements	547,000	0	0	0	547,000
Media Services Improvements	47,000	0	0	0	47,000
Miscellaneous Capital Improvements	563,000	0	0	0	563,000
Other Capital Improvements	14,000	0	0	0	14,000
Parking Improvements	0	70,000	0	0	70,000
Parks & Recreation Improvements	122,000	967,000	0	0	1,089,000
Police Improvements	809,000	137,000	0	0	946,000
Recycling & Trash Collection Improvements	0	0	625,000	0	625,000
Street Improvements	100,000	0	0	0	100,000
Trail Improvements	1,500,000	0	0	0	1,500,000
Transportation Improvements	2,660,000	25,000	0	0	2,685,000
Vehicles & Equipment	0	0	0	5,826,000	5,826,000
Wastewater Treatment Improvements	0	0	4,828,000	0	4,828,000
Water & Sewer Improvements	0	700,000	17,138,000	0	17,838,000
Water & Sewer Services Improvements	0	0	1,463,000	0	1,463,000
	<u>\$ 9,276,000</u>	<u>\$ 1,994,000</u>	<u>\$ 24,130,000</u>	<u>\$ 5,853,000</u>	<u>\$ 41,253,000</u>

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM (2018-2022)
Project Summary

Funding Source / Category / Division	Projected 2018	Projected 2019	Projected 2020	Projected 2021	Projected 2022	Total 2018-2022
2100 - STREET:						
<u>Street Improvements</u>						
Street (410)						
Sidewalk Improvements	\$ 380,000	\$ 380,000	\$ 380,000	\$ 380,000	\$ 380,000	\$ 1,900,000
	380,000	380,000	380,000	380,000	380,000	1,900,000
<u>Facility Improvements</u>						
Street (410)						
Transportation & Fleet Building Improvements	30,000	25,000	25,000	60,000	0	140,000
	30,000	25,000	25,000	60,000	0	140,000
Street - Total	410,000	405,000	405,000	440,000	380,000	2,040,000
2130 - PARKING:						
<u>Parking Improvements</u>						
Parking Management (430)						
Meadow Street Parking Deck Improvements	162,000	20,000	20,000	20,000	20,000	242,000
Parking Lot Improvements & Overlays	25,000	25,000	25,000	25,000	25,000	125,000
Parking Infrastructure Improvements	10,000	15,000	20,000	20,000	20,000	85,000
Parking Technology Equipment Replacements	10,000	1,000	10,000	9,000	3,000	33,000
Parking Enforcement Upgrades	5,000	15,000	20,000	20,000	20,000	80,000
Meter/Pay Station Upgrade & Replacements	0	15,000	30,000	45,000	45,000	135,000
Spring Street Parking Deck Improvements	0	10,000	25,000	25,000	25,000	85,000
	212,000	101,000	150,000	164,000	158,000	785,000
Parking - Total	212,000	101,000	150,000	164,000	158,000	785,000
2250 - PARKS DEVELOPMENT:						
<u>Parks & Recreation Improvements</u>						
Parks & Recreation (520)						
Community Park Improvements	789,000	1,281,000	912,000	1,000,000	1,000,000	4,982,000
	789,000	1,281,000	912,000	1,000,000	1,000,000	4,982,000
Parks Development - Total	789,000	1,281,000	912,000	1,000,000	1,000,000	4,982,000
2300 - IMPACT FEE:						
<u>Fire Improvements</u>						
Fire Department (300)						
Fire Impact Fee Improvements	89,000	92,000	95,000	98,000	101,000	475,000
	89,000	92,000	95,000	98,000	101,000	475,000
<u>Police Improvements</u>						
Police (200)						
Police Impact Fee Improvements	115,000	133,000	137,000	142,000	155,000	682,000
	115,000	133,000	137,000	142,000	155,000	682,000
<u>Water & Sewer Improvements</u>						
Utilities Director (700)						
Water Impact Fee Improvements	400,000	400,000	400,000	400,000	400,000	2,000,000
Wastewater Impact Fee Improvements	300,000	300,000	300,000	300,000	300,000	1,500,000
	700,000	700,000	700,000	700,000	700,000	3,500,000
Impact Fee - Total	904,000	925,000	932,000	940,000	956,000	4,657,000
4470 - SALES TAX CAPITAL IMPROVEMENTS:						
<u>Animal Services Improvements</u>						
Animal Services (671)						
Animal Services Improvements	33,000	51,000	18,000	48,000	0	150,000
	33,000	51,000	18,000	48,000	0	150,000
<u>Bridge & Drainage Improvements</u>						
Engineering (621)						
Other Drainage Improvements	400,000	200,000	200,000	200,000	200,000	1,200,000
Stormwater Quality Management	160,000	160,000	160,000	160,000	160,000	800,000
Drainage Maintenance	50,000	50,000	100,000	100,000	100,000	400,000
	610,000	410,000	460,000	460,000	460,000	2,400,000

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM (2018-2022)
Project Summary

Funding Source / Category / Division	Projected 2018	Projected 2019	Projected 2020	Projected 2021	Projected 2022	Total 2018-2022
<u>Facilities Management Improvements</u>						
Facilities Management Improvements (140)						
Building Improvements	290,000	390,000	260,000	134,000	194,000	1,268,000
7-Hills Walker Family Residential Facility	57,000	57,000	52,000	51,000	40,000	257,000
Sustainability & Resilience (631)						
Building Efficiency Improvements	40,000	40,000	40,000	40,000	40,000	200,000
	387,000	487,000	352,000	225,000	274,000	1,725,000
<u>Fire Improvements</u>						
Fire Department (300)						
Fire Apparatus Replacements	865,000	1,000,000	1,500,000	1,300,000	1,100,000	5,765,000
Fire Facility Maintenance	75,000	75,000	140,000	190,000	136,000	600,000
Fire Information Technology Updates	40,000	60,000	50,000	50,000	60,000	260,000
Firefighter Safety Equipment	0	17,000	20,000	40,000	40,000	117,000
Fire Mobile Radios	0	0	0	0	500,000	500,000
	980,000	1,152,000	1,710,000	1,580,000	1,820,000	7,242,000
<u>Information Technology Improvements</u>						
Information Technology (170)						
Technology Equipment Replacements	130,000	85,000	100,000	155,000	165,000	635,000
Local Area Network (LAN) Upgrades	125,000	200,000	109,000	115,000	136,000	685,000
Telecommunication Systems Upgrades	20,000	20,000	60,000	20,000	20,000	140,000
Storage Area Network (SAN)	40,000	0	0	200,000	0	240,000
Cyber Security	25,000	10,000	10,000	10,000	10,000	65,000
Fayetteville-AR.gov Technical Improvements	20,000	22,000	23,000	24,000	25,000	114,000
Document Management	20,000	22,000	22,000	23,000	23,000	110,000
Geographic Information System (GIS)	50,000	50,000	50,000	50,000	50,000	250,000
Regional Park Fiber and Network	30,000	15,000	0	0	0	45,000
*Hansen Version 8 Upgrade	500,000	75,000	0	0	0	575,000
	960,000	499,000	374,000	597,000	429,000	2,859,000
* This project may require funding from the General Fund.						
<u>Library Improvements</u>						
Library (080)						
Library Materials Purchases	431,000	413,000	542,000	561,000	581,000	2,528,000
Library Technology Equipment Replacements	75,000	34,000	205,000	185,000	101,000	600,000
	506,000	447,000	747,000	746,000	682,000	3,128,000
<u>Media Services Improvements</u>						
Media Services Improvements (060)						
City Hall Room 111 Audio-Visual Upgrade	97,000	0	0	0	0	97,000
Television Center Equipment	50,000	85,000	25,000	50,000	50,000	260,000
Digital Signage Implementation	12,000	12,000	12,000	12,000	12,000	60,000
City Hall A-V Maintenance	10,000	10,000	10,000	10,000	10,000	50,000
	169,000	107,000	47,000	72,000	72,000	467,000
<u>Miscellaneous Capital Improvements</u>						
Facilities Management (140)						
Woolsey Homestead Historic Restoration	90,000	150,000	163,000	141,000	200,000	744,000
	90,000	150,000	163,000	141,000	200,000	744,000
<u>Other Capital Improvements</u>						
Accounting & Audit Improvements (130)						
Audit Expense	8,000	8,000	8,000	8,000	8,000	40,000
Accounting Office Equipment	0	0	6,000	0	0	6,000
Engineering (621)						
GPS Survey Equipment	0	36,000	0	0	0	36,000
	8,000	44,000	14,000	8,000	8,000	82,000
<u>Parks & Recreation Improvements</u>						
Parks & Recreation (520)						
Parks & Recreation Software	35,000	0	0	0	0	35,000
Park Paving Improvements	58,000	58,000	58,000	58,000	58,000	290,000
Lake Fayetteville Watershed Grant Match	10,000	0	0	0	0	10,000
Parks & Rec Maintenance Work Order System	30,000	0	0	0	0	30,000
Lake Improvements	0	100,000	0	0	0	100,000
Forestry & Habitat Improvements	32,000	26,000	26,000	25,000	25,000	134,000
Parks & Recreation Safety & ADA	15,000	15,000	15,000	15,000	15,000	75,000
Lights of the Ozarks	23,000	23,000	23,000	23,000	23,000	115,000
Parks & Recreation Master Plan	50,000	150,000	0	0	0	200,000
	253,000	372,000	122,000	121,000	121,000	989,000

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM (2018-2022)
Project Summary

Funding Source / Category / Division	Projected 2018	Projected 2019	Projected 2020	Projected 2021	Projected 2022	Total 2018-2022
<u>Police Improvements</u>						
Police (200)						
Police Ballistic Protection	41,000	18,000	89,000	42,000	9,000	199,000
Police Weapons Replacement	65,000	40,000	36,000	30,000	20,000	191,000
Police Specialized Equipment	95,000	232,000	65,000	170,000	25,000	587,000
Police Building Improvements	75,000	25,000	75,000	199,000	140,000	514,000
Police Technology Improvements	58,000	95,000	83,000	78,000	43,000	357,000
Police Unmarked Vehicles	40,000	110,000	80,000	100,000	80,000	410,000
Police Take Home Vehicles	62,000	65,000	68,000	142,000	148,000	485,000
Police Virtual Server & Storage Area Network	20,000	0	20,000	0	0	40,000
Employee Gym Equipment	10,000	10,000	10,000	10,000	10,000	50,000
Citywide Radio System Replacement	200,000	100,000	100,000	100,000	100,000	600,000
Police Mobile Computer Terminal Repl.	0	225,000	0	0	0	225,000
Police Mobile Video Recorder Repl.	0	38,000	0	0	0	38,000
Police K9 Replacement	0	12,000	0	12,000	0	24,000
Police Equipment Replacement	0	10,000	0	0	10,000	20,000
Police Interagency Communications	0	0	70,000	0	0	70,000
Police Radio Replacement	0	0	44,000	44,000	44,000	132,000
Central Dispatch Center Improvements	0	0	35,000	0	0	35,000
Police Network Core & Distribution Switches	0	0	34,000	0	38,000	72,000
Police eTicket Equipment Replacement	0	0	0	0	60,000	60,000
	666,000	980,000	809,000	927,000	727,000	4,109,000
<u>Street Improvements</u>						
Engineering (621)						
Cost Share/ROW/Intersection/Street Calming	100,000	100,000	100,000	100,000	100,000	500,000
	100,000	100,000	100,000	100,000	100,000	500,000
<u>Trail Improvements</u>						
Transportation Services (410)						
Trail Development	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
<u>Transportation Improvements</u>						
Parking Management (430)						
Parking Lot Improvements (City Employee)	10,000	10,000	10,000	10,000	10,000	50,000
Transportation Services (410)						
In-House Pavement Improvements	2,216,000	2,200,000	2,200,000	2,200,000	2,200,000	11,016,000
Sidewalk Improvements	600,000	500,000	500,000	500,000	500,000	2,600,000
Traffic Signal Improvements	110,000	150,000	150,000	150,000	150,000	710,000
Wireless Traffic Signal Control	40,000	0	0	0	0	40,000
	2,976,000	2,860,000	2,860,000	2,860,000	2,860,000	14,416,000
Sales Tax Capital Improvements - Total	9,238,000	9,159,000	9,276,000	9,385,000	9,253,000	46,311,000
5400 - WATER & SEWER:						
<u>Wastewater Treatment Improvements</u>						
Utilities Director (700)						
Phosphorus Standards Management	50,000	50,000	50,000	50,000	50,000	250,000
Wastewater Treatment Plant 730)						
Plant Pumps & Equipment - W.W.T.P.	405,000	355,000	500,000	500,000	500,000	2,260,000
W.W.T.P. Building Improvements	30,000	30,000	150,000	150,000	150,000	510,000
Upgrade & Replace Lift Stations - W.W.T.P.	50,000	100,000	150,000	150,000	150,000	600,000
Lake Sequoyah Sediment Removal	500,000	500,000	500,000	500,000	500,000	2,500,000
Filter Cell Replacement - W.W.T.P.	1,000,000	0	0	0	0	1,000,000
	2,035,000	1,035,000	1,350,000	1,350,000	1,350,000	7,120,000
<u>Water & Sewer Improvements</u>						
Water & Sewer Maintenance (720)						
Water System Rehabilitation & Replacement	1,885,000	2,065,000	2,000,000	2,000,000	2,000,000	9,950,000
Sanitary Sewer Rehabilitation	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Water & Sewer Relocations - Bond Projects	500,000	500,000	500,000	500,000	500,000	2,500,000
Water Storage & Pump Station Maintenance	100,000	115,000	90,000	50,000	50,000	405,000
Water & Sewer Equipment Expansions	400,000	50,000	50,000	50,000	50,000	600,000
Water/Sewer Impact Fee Cost Sharing Projects	150,000	150,000	150,000	150,000	150,000	750,000
West Water Transmission Line	50,000	50,000	50,000	50,000	50,000	250,000
	4,585,000	4,430,000	4,340,000	4,300,000	4,300,000	21,955,000

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM (2018-2022)
Project Summary

Funding Source / Category / Division	Projected 2018	Projected 2019	Projected 2020	Projected 2021	Projected 2022	Total 2018-2022
Water & Sewer Services Improvements						
Utilities Financial Services Improvements (710)						
Utilities Financial Services Improvements	10,000	10,000	10,000	10,000	10,000	50,000
Utilities Technology Improvements	20,000	30,000	20,000	20,000	20,000	110,000
Water & Sewer Maintenance (720)						
Water & Sewer Building/Office Improvements	50,000	50,000	50,000	50,000	50,000	250,000
Water Meters	325,000	325,000	325,000	325,000	325,000	1,625,000
Water & Sewer Rate/Operations Study	20,000	20,000	20,000	20,000	20,000	100,000
Backflow Prevention Assemblies	10,000	10,000	10,000	10,000	10,000	50,000
Water/Sewer Technology Equipment Repl.	30,000	20,000	20,000	35,000	25,000	130,000
	465,000	465,000	455,000	470,000	460,000	2,315,000
Water & Sewer - Total	7,085,000	5,930,000	6,145,000	6,120,000	6,110,000	31,390,000
5500 - RECYCLING & TRASH COLLECTION:						
Recycling & Trash Collection Improvements						
Recycling & Trash Collection (750)						
Transfer Station Improvements	123,000	27,000	0	20,000	0	170,000
Recycling & Trash Collection Rate Study	40,000	0	0	0	0	40,000
Master Plan Expansion	638,000	207,000	610,000	7,000	7,000	1,469,000
Scale House Improvements	64,000	42,000	0	0	0	106,000
RTC Technology Equipment Replacements	10,000	1,000	8,000	8,000	8,000	35,000
Truck Electrical Outlets & Block Heaters	0	12,000	0	0	0	12,000
Cart Washer	0	25,000	0	0	0	25,000
Recycling & Trash Collection Containers	0	0	50,000	0	50,000	100,000
Recycling & Trash Collection Compactors	0	0	100,000	100,000	100,000	300,000
Compost Site Improvements	0	0	15,000	0	0	15,000
RTC - Route Optimization & RFID System	0	96,000	96,000	96,000	96,000	384,000
Material Recovery Improvements	0	0	0	64,000	420,000	484,000
	875,000	410,000	879,000	295,000	681,000	3,140,000
Recycling & Trash Collection - Total	875,000	410,000	879,000	295,000	681,000	3,140,000
5550 - AIRPORT:						
Aviation Improvements						
Aviation (760)						
Airport Pavement Painting	100,000	0	0	0	0	100,000
Airport Lighting Improvements	20,000	0	0	0	0	20,000
Terminal Improvements	75,000	40,000	80,000	50,000	0	245,000
Airport Equipment Replacement	18,000	18,000	18,000	18,000	18,000	90,000
	213,000	58,000	98,000	68,000	18,000	455,000
Airport - Total	213,000	58,000	98,000	68,000	18,000	455,000
9700 - SHOP:						
Vehicles & Equipment Improvements						
Fleet Operations (770)						
Fleet - Police / Passenger Vehicles	261,000	455,000	251,000	421,000	506,000	1,894,000
Fleet - RTC Vehicles / Equipment	1,166,000	1,352,000	1,845,000	1,460,000	675,000	6,498,000
Fleet - Construction Equipment	260,000	0	45,000	0	130,000	435,000
Fleet - Backhoes / Loaders	0	117,000	322,000	255,000	565,000	1,259,000
Fleet - Heavy Utility Vehicles	278,000	420,000	160,000	1,065,000	0	1,923,000
Fleet - Tractors / Mowers	307,000	433,000	317,000	141,000	128,000	1,326,000
Fleet - Light / Medium Utility Vehicles	545,000	564,000	247,000	500,000	380,000	2,236,000
Fleet - Other Vehicles / Equipment	180,000	321,000	683,000	85,000	333,000	1,602,000
Fleet Car Wash	563,000	310,000	50,000	0	0	923,000
	3,560,000	3,972,000	3,920,000	3,927,000	2,717,000	18,096,000
Facility Improvements						
Fleet Operations (770)						
Transportation & Fleet Building Improvements	30,000	31,000	27,000	0	60,000	148,000
	30,000	31,000	27,000	0	60,000	148,000
Fleet - Total	3,590,000	4,003,000	3,947,000	3,927,000	2,777,000	18,244,000
All Funding Sources - Total	\$ 23,316,000	\$ 22,272,000	\$ 22,744,000	\$ 22,339,000	\$ 21,333,000	\$ 112,004,000

**City of Fayetteville, Arkansas
2020 Capital Budget**

Project Title & Description	Budgeted 2020
2100 - Street Fund:	
<u>2100.410.5500 - Street Capital Projects</u>	
Transportation & Fleet Building Improvements (18001): This project is for energy efficiency, weatherization, and facility improvements which includes the repair and replacement of inefficient HVAC equipment, lighting upgrades, weatherization roof coating, ADA improvements, security improvements, exterior painting, and other facility repairs.	\$ 25,000
2100.410.5500 - Total	<u>25,000</u>
2100 - Street Fund Total	<u><u>\$ 25,000</u></u>
2130 - Parking Fund:	
<u>2130.430.9130 - Off-Street Parking</u>	
Meadow Street Parking Deck Improvements (15004): This project is for the on-going construction, renovation and maintenance of the Meadow Street Parking Deck, a nearly 40-year old parking garage located directly behind the Chancellor Hotel. A structural inspection of the deck identified several necessary repairs resulting from weatherization and general aging of the parking deck. Repair work is ongoing and while most of the issues are not structurally significant, long-term maintenance problems can occur if not properly addressed.	\$ 20,000
Parking Lot Improvements & Overlays (06001): This project is to maintain the City's public parking lots. The City currently has twelve public parking lots located in the Downtown Business and the Entertainment Districts. The surface lots are asphalt that periodically require general maintenance such as crack seal, seal coat, re-striping, pothole patching, and bumper block replacement. These lots also require a complete asphalt overlay on a less frequent basis. This parking maintenance program provides routine maintenance and improvements in rotation for these lots as needed.	25,000
<u>2130.430.9132 - Spring St. Municipal Parking Deck</u>	
Spring Street Parking Deck Improvements (15003): This project is for the on-going maintenance of the parking deck on Spring Street.	25,000
2130.430.9132 - Total	<u>25,000</u>
2130 - Parking Fund Total	<u><u>\$ 70,000</u></u>

**City of Fayetteville, Arkansas
2020 Capital Budget**

Project Title & Description	Budgeted 2020
2250 - Parks Development Fund	
<u>2250.520.9255 - Parks Development Capital</u>	
Community Park Improvements (13001): This project is to update, expand, and replace facilities within community parks to better serve citizens as well as add new amenities that meet the current citizen needs.	\$ 912,000
Parks Fixed Assets (20009): The purpose of this project is to purchase a Turf Tank robotic athletic field liner for Soccer fields. Allows staff to more efficiently and accurately layout and paint soccer fields.	\$ 55,000
2250.520.9255 - Total	<u>967,000</u>
2250 - Parks Development Fund Total	<u><u>\$ 967,000</u></u>
2300 - Impact Fee Fund	
<u>2300.200.9300 - Police Impact Fees</u>	
Police Impact Improvements (07001): The purpose of this project is to accumulate funding for police projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	\$ 137,000
2300.200.9300 - Total	<u>137,000</u>
<u>2300.300.9300 - Fire Impact Fees</u>	
Fire Impact Improvements (07003): The purpose of this project is to accumulate funding for fire projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	95,000
2300.300.9300 - Total	<u>95,000</u>
<u>2300.720.9300 - Water Impact Fees</u>	
Water Impact Improvements (07002): The purpose of this project is to accumulate funding for water projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	400,000
2300.720.9300 - Total	<u>400,000</u>
<u>2300.730.9300 - Wastewater Impact Fees</u>	
Wastewater Impact Improvements (07004): The purpose of this project is to accumulate funding for wastewater projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	300,000
2300.730.9300 - Total	<u>300,000</u>
2300 - Impact Fee Fund Total	<u><u>\$ 932,000</u></u>

City of Fayetteville, Arkansas
2020 Capital Budget

Project Title & Description	Budgeted 2020
4470 - Sales Tax Capital Improvements Fund	
<u>4470.060.8900 - Other Capital, Media</u>	
City Hall A-V Maintenance (18007): This project is for the replacement of audio-visual equipment that malfunctions and is irreparable, reaches end-of-life status in manufacturer support, or is supplanted by a newer/improved model.	\$ 10,000
Digital Signage Implementation (18009): This project is to add, replace and/or upgrade digital signage messaging equipment inside or outside City buildings. This equipment includes large-screen technology, message delivery technology, small-screen information delivery, and kiosk and interactive technologies.	12,000
Television Center Equipment (02061): This project is to replace and upgrade equipment at the Television Center for PEG operation. The equipment includes production technology, studio equipment and accessories, lighting, sound, signal processing, telecasting equipment, file storage, field equipment, etc. The Television Center also provides equipment support for the audio-visual needs of the Administration and City Departments/Divisions, including the purchase of and/or replacement of needed equipment when necessary, such as A/V displays, audio and video equipment, processors, and other A/V system equipment.	25,000
4470.060.8900 - Total	47,000
<u>4470.080.8080 - Library Improvements</u>	
Library Materials Purchases (02049): This project provides Fayetteville citizens access to library materials that meet recreational and informational needs of the community. Youth collections emphasize materials that encourage and enforce literacy development including picture books, step-up-to-chapter books, audiobooks, eBooks, and fiction and nonfiction books. Adult collection highlights include popular and award-winning fiction and nonfiction books, audiobooks, eBooks, films, and a robust genealogy collection. This project also supports the purchase of microfilm readers used by researchers providing access to the Library's local history collection. Collection size is approximately 325,000 items and is expected to grow by 15% annually with focuses on high demand titles and holds ratio reductions.	442,000
Library Technology Equipment Replacements (04004): This project is to provide new and/or upgraded technology infrastructure and services to library staff and patrons. The technology replacement cycle is typically five years or less depending upon utilization. The project includes but is not limited to: all personal computing stations (staff and public); circulating technology equipment including laptops, iPads, and DVD players; server infrastructure; IP camera-based digital CCTV system; VoIP phone system; IP speaker web-based mass communication and paging system; networking equipment; Starr Island learning stations; and various pieces of trending digital equipment for a patron technology innovation center/maker space.	105,000
4470.080.8080 - Total	547,000

**City of Fayetteville, Arkansas
2020 Capital Budget**

Project Title & Description	Budgeted 2020
<u>4470.090.8900 - Other Capital, Miscellaneous</u>	
Woolsey Homestead Historic Restoration Project (15008): This project is to reconstruct the Woolsey homestead, surrounding outbuildings, and cemetery back to the 1840's era to allow tours and educational events. The overall project is to create a tourism, educational, and historical preservation component. The property is close to the Woolsey Wet Prairie and trail system.	163,000
Apple Warehouse Stabilization Project (20001): This project is to stabilize and preserve the basic structure of the Apple Warehouse Building, located on the northeast corner of the intersection of West and Spring Streets in downtown Fayetteville.	400,000
4470.090.8900 - Total	563,000
<u>4470.140.8900 - Other Capital, Facilities</u>	
7-Hills Walker Family Residential Facility (18004): This project is for facilities maintenance for the 7-Hills Homeless Center at the Walker Family Residential Facility. The assessment of repairs or replacements includes HVAC equipment, appliances, plumbing, lighting, paint, floor coverings, millwork, and asphalt sealer.	52,000
Building Efficiency Improvements (15009): This project consists of annual, smaller scale energy efficiency, weatherization, and water conservation improvements to city buildings. Included in the project are the repair and replacement of inefficient HVAC equipment, lighting upgrades, insulation, window repair/replacement, and water efficiency projects. Energy assessments may need to be performed on several buildings to identify the scope of specific projects.	40,000
Building Improvements (02046): This project is for the repairs to city facilities. The repairs and replacements include damaged and worn roofs and HVAC systems. The project also provides for other improvements such as remodels, which includes painting, light fixtures, plumbing fixtures, ceilings, floor coverings, fire alarms, furniture, and window replacements.	260,000
4470.140.8900 - Total	352,000
<u>4470.170.8170 - Information Technology Improvements</u>	
Cyber Security (18005): This project is to provide comprehensive cyber security training across the City, helping to mitigate security risk and improve security posture. This holistic approach to cyber security would provide internal and external penetration testing to ensure the network is as secure and protected as possible. This training will help to manage the problem of social engineering and phishing attacks.	10,000
Document Management (02094): This project is to add additional scanners, licenses, and new functionality as processes are automated within the Laserfiche Electronic Document Management System (EDMS). Each year Laserfiche usage is expanded to new users and divisions and to develop new use cases to improve document management needs such as individual user licenses, server licenses, and forms licenses.	22,000
Fayetteville-AR.gov Technical Improvements (04047): This project provides for expansion, enhancements, third-party application integration, promotion, and maintenance of the City's website. Fayetteville-AR.gov utilizes a hosted Content Management System (CMS) that is configured and maintained by a third party. This project allows for the continuation of improvements to the website by improving stability, security, communications, web payments, and the overall marketing of the City.	23,000

City of Fayetteville, Arkansas
2020 Capital Budget

Project Title & Description	Budgeted 2020
<p>Geographic Information System (GIS) (02055): This project is to upgrade and expand the City's Geographic Information Systems (GIS) computer hardware, software, and data to support daily operations, short term planning and long range planning. This includes computer hardware, software, geographic data, and personnel designed to efficiently capture, store, update, manipulate, analyze, and display all forms of geographically referenced information. GIS provides data, analysis, and operational support for 911, Police operations, Fire operations, Planning, Engineering, Parks and Recreation, Economic Development, Water and Sewer Utilities, Transportation, and Utility Billing projects.</p>	50,000
<p>Local Area Network (LAN) Upgrade (02056): This project is to upgrade and expand the City's Local Area Network (LAN) infrastructure. The LAN is used by all divisions in the City across thirty locations connecting approximately 850 devices. While most components of the LAN are on a five-year life cycle, consideration is given to increases in the system's user base and advances in technology that create a need for hardware and operating system upgrades. In the next five years, most of the existing servers, switches, and other network hardware will be replaced. Staff also has plans to add technology that will increase the speed and reliability of the different aspects of the LAN. Specifically, redundant and/or battery protected power supplies, internet redundancy, internal/external network penetration testing, security awareness training, network management and testing tools, Wide Area Network (WAN) optimization hardware, additional monitoring and alerting, and tools to help manage and deploy security policy.</p>	109,000
<p>Technology Equipment Replacements (02057): This project is for the replacement of failing and outdated personal computers (PCs), printers, and monitors. In 2016, staff performed a thorough inventory of citywide technology equipment to document the fund, division, program, location, purchase date, and cost of each piece of equipment. A structured replacement schedule was developed that defined a standard useful life for each of the following equipment types: PCs, laptops, tablets, printers, and scanners. Each year the proposed replacement plan will be reviewed to ensure equipment is utilized to its maximum useful life but replaced when needed to ensure optimal employee efficiency.</p>	100,000
<p>Telecommunication Systems Upgrades (04001): This project is for system upgrades, additional equipment, and new software features that become available for users, as well as for additional licenses needed for users adding onto various modules such as the paging system, recording system, etc. and to provide phone replacements as needed.</p>	60,000
4470.170.8170 - Total	374,000

City of Fayetteville, Arkansas
2020 Capital Budget

Project Title & Description	Budgeted 2020
<u>4470.200.8200- Police Improvements</u>	
Citywide Radio System Replacement (18013): This project is for citywide radio replacements. The last citywide radio project was completed in 2011. Radio systems typically start experiencing problems with equipment failures after several years due to age. It is not unusual to begin having problems acquiring parts as the system degrades. A new radio system is costly and planning for the future replacement of the City's radios is important.	100,000
Employee Gym Equipment (13028): This project is to upgrade and replace older, outdated equipment at the City's gym. On-going maintenance of the equipment and facility are vital to the health and wellness of city employees. An updated gym supports the City's Engagement Committee's efforts to provide a convenient and reliable place to exercise which can decrease lost work time due to injury or illness and minimize potential increases in health insurance premiums for the City and its employees.	10,000
Police Ballistic Protection (13011): This project provides the 50% local match and any shortfall from federal funding for the purchase of bulletproof vests for new officers, the replacement of expired bulletproof vests, and new/replacement tactical bulletproof vests for members of the Emergency Response Team (ERT). Federal, State, and Local mandates exist for all officers to wear bulletproof vests when engaging in law enforcement activities. This project further funds ballistic protection equipment for the ERT including ballistic shields, plates, and a blanket. The level III shield is designed to stop small arms ammunition and is lighter and more mobile. The level IV shield is heavier and rated to stop larger ammunition fired from rifles. The ERT members also have level IV ballistic plates carried within their ballistic vests. The ballistic blanket can be quickly deployed for high risk situations including the protection of officers and civilians as a personal shield or in vehicle transport.	89,000
Police Building Improvements (02047): This project is for major repairs of the Police Department's building including but not limited to security door lock systems, major plumbing and electrical issues, roof repairs and replacement, minor re-models for the police facility, and buildings at the radio tower sites and warehouse.	75,000
Police Specialized Equipment (02062): This project is to replace outdated and/or malfunctioning equipment used during police operations. Examples of this equipment include traffic control equipment, bicycle replacement, wireless remote surveillance cameras, portable speed display signs for use in school zones, radar units, conductive energy weapons, and other items used in police operations. This equipment is necessary to the on-going, efficient, and safe operations of the Police Department.	65,000
Police Take Home Vehicles (16007): This project is to expand the take-home vehicle program. Eligibility for this program is based on an officer's seniority and requirement that residence is within the city limits. Benefits include: 1) The presence of marked patrol vehicles have a positive effect on crime prevention, community policing efforts and residents feel safer. 2) Take-home vehicles last longer due to officers' sense of ownership and the vehicles are not being used 24/7 by several officers. 3) Officers with take-home vehicles are more readily available to respond to an emergency or critical incident. 4) Officers utilizing take-home vehicles will not need to spend approximately half an hour every shift loading and unloading required equipment and performing inspections for damage and contraband. 5) A take-home vehicle program is excellent for recruitment and retention of police officers and allows the Department to compete with neighboring agencies in Springdale, Rogers, and Bentonville.	68,000
Police Technology Improvements (06002): This is an on-going project for the replacement of obsolete or malfunctioning department desktop computers, software, printers, and other peripheral equipment.	83,000

**City of Fayetteville, Arkansas
2020 Capital Budget**

Project Title & Description	Budgeted 2020
Police Unmarked Vehicles (06003): This project is to purchase unmarked vehicles that are a necessity for an effective Police Department. The Department utilizes unmarked vehicles for a variety of tasks including: gathering intelligence for investigation of narcotics, theft, vandalism, domestic terrorism, and civil disobedience; conducting pre-raid intelligence for the deployment of the Emergency Response Team; conducting alcohol enforcement patrols; and any activity that must be kept covert to be effective. The Department is recommending a three-year replacement for vehicles used in undercover capacities and a five-year replacement for vehicles used in an unmarked capacity. During undercover investigations, the same vehicles are used to affect arrests and to conduct surveillance, making it necessary to replace these vehicles more often.	80,000
Police Weapon Replacement (15013): This project is to replace department handguns, rifles, and shotguns. It also covers associated accessories for the weapons including but not limited to optics, lights, sights, and slings.	36,000
Police Virtual Server & Storage Area Network (SAN) (18014): This project is to purchase additional blade servers. A chassis capable of housing up to eight blade server modules has been purchased and deployed, with three modules already populating the chassis. The following request accounts for projected growth needs over the lifetime of the original purchase for additional blade servers.	20,000
Police Network Core & Distribution Switches (14008): This project is for the scheduled replacement of obsolete core and edge network switches that support on-going Police Department operations. These switches provide connectivity between all desktop computers and records management servers. Upgrades, updates, or technical support for the switch hardware/firmware are no longer available after five years of operation.	34,000
Central Dispatch Center Improvements (20002): This project is for a portable dispatch console. The console provides a full interface on a desktop, laptop, or tablet computer anywhere inside or outside of the radio network. It will provide mobile dispatch functionality that is familiar to the dispatchers. Staff would be able to manage radio operations from any remote location with an internet connection. This would be beneficial during large scale events, such as Bikes, Blues, and BBQ, tactical call outs, or during a natural disaster. If staff had to evacuate the dispatch center, this piece of equipment would allow the same radio communication features staff currently has no matter where the operations are located.	35,000
Police Radio Replacement (20004): This project is to replace police radios. Motorola has issued an "Intent to Cancel" notice for XTS/XTL radios. Parts and warranty will no longer be available for these radios. The Police Department has thirty-two (32) radios which will need to be replaced. Many of these radios will be 15 years old by the time of replacement.	44,000
Police Interagency Communications (20003): This project is to replace seventy-two (72) Kenwood mobile and portable radios on the Washington County Radio System. Washington County plans to replace the system in 2020. The equipment staff currently uses will no longer work on the new system.	70,000
4470.200.8200 - Total	809,000

**City of Fayetteville, Arkansas
2020 Capital Budget**

Project Title & Description	Budgeted 2020
<u>4470.300.8300 - Fire Improvements</u>	
Fire Apparatus Replacements (03019): This project is for the replacement of fire apparatus. The Fire Department has experienced a dramatic increase in emergency call volume which is impacting the replacement cycle for the fleet. The general industry standard guideline is for a fire apparatus to serve on the front line for seven years and in the reserve fleet for three years for a total of 10 years of reliable service.	1,500,000
Fire Facility Maintenance (02006): This project is for major repairs to 10 existing facilities. In 2020, funds will be allocated to install fire sprinklers in Station #7. Repairs include but are not limited to roofing, plumbing or drainage repairs and replacements, remodeling, fencing, driveway replacements, generators, stability assessments, fire escape replacements, and structural repairs to stations. This project allows for necessary repairs to the Fire Department's multiple fire stations, office locations, and facilities.	140,000
Fire Information Technology Updates (10017): This project will allow for the replacement of systems as they become technologically obsolete or inoperable without interrupting daily operations. With computer devices in all apparatus as well as all fire stations, staff is currently supporting and maintaining over 90 computers, mobile devices and software applications for 122 personnel. As technology infiltrates personal protective equipment, such as face pieces and sensors, there is a growing demand to support and maintain new technology. In addition, there is personnel accountability technology that helps account for the overall status of personnel and records movements into and out of an emergency incident.	50,000
Firefighting Safety Equipment (16002): This project is to replace the cascade systems and air bottles. The cascade systems are the machines used to refill the Fire Department's breathing air bottles and are nearing the end of a usable service life. In addition, the self-contained breathing apparatus (SCBA) air bottles must be replaced after 15 years of service. Replacement of SCBA Testing Equipment and Fit Testing equipment.	20,000
4470.300.8300 - Total	<u>1,710,000</u>

**City of Fayetteville, Arkansas
2020 Capital Budget**

Project Title & Description	Budgeted 2020
<u>4470.410.8410 - Transportation Improvements</u>	
In-House Pavement Improvements (02052): This project is for the systematic overlay of existing streets and includes curb cuts, curb and guttering, pavement striping, and preparation costs for overlays. Overlaying each street is intended to optimize the longevity of roadways and minimize significant maintenance requirements resulting in fewer complete renovations at a substantially greater cost. Micro surfacing has been introduced as a pavement preservation method to extend the life of existing asphalt streets.	2,000,000
Parking Lot Improvements (City Employee) (11004): This project is for on-going improvements to City employee parking lots that are not utilized by the general public.	10,000
Sidewalk Improvements (02053): This project is to improve the connectivity of the sidewalk system by constructing new and repairing existing sidewalks.	500,000
Traffic Signal Improvements (02063): This project is for the installation of new traffic signals, upgrades, replacement of UPS back-up system batteries, and the reflective sign material mandated by the latest version of the FHWA Manual on Uniform Traffic Control Devices (MUTCD). All these functions are to enhance the safety and movement of pedestrians and vehicles throughout the City. New signal locations are determined as warranted by specific guidelines contained in the MUTCD. Upgrades are to provide for more efficient operation by reduced travel time/delay, decreased exhaust emissions, and increased safety. The UPS system requires complete replacement of all batteries every four years to remain reliable in the event of power interruptions. The sign material is to meet the minimum levels of reflectivity set forth in the MUTCD for night time visibility.	150,000
4470.410.8410 - Total	2,660,000
<u>4470.520.8520 - Parks & Recreation Improvements</u>	
Forestry & Habitat Improvements (15012): This project is for tree plantings and replacements in areas where trees are damaged including median right-of-way replacements. Median replacements are for the first three years after planting assuming 15% mortality rate. Other items included in this project are The Celebration of Trees which is required for the City's Tree City USA designation and habitat restoration and invasive removal projects such as the Lake Fayetteville Prairie restoration. This project is also used for the annual operational motor pool cost for a stump grinder and chipper.	26,000
Lights of the Ozarks (02001): This project is for the Lights of the Ozarks display which is an extremely popular annual event that takes place from Thanksgiving to New Year's Eve. Approximately 500,000 lights are displayed around the downtown square where an estimated 300,000 people come to view the display.	23,000
Park Paving Improvements (16004): This project is to overlay and/or replace existing interior roads and parking areas. Many of the parks are aging and pavement surfaces are deteriorating. Priorities have historically been to replace and upgrade facilities, however, the infrastructure is beginning to fail in some areas and is in need of repair. This project will repave approximately 3,300 square yards of surfacing per year. In 2019, funds will be used as a grant match for a low impact design parking area at the Regional Park. Additional parks will be assessed each year and prioritized.	58,000
Parks & Recreation Safety & ADA (15011): This project is to bring park equipment into ADA compliance such as swings, play equipment, and sidewalk connections as well as to address safety hazards that may occur over time.	15,000
4470.520.8520 - Total	122,000

**City of Fayetteville, Arkansas
2020 Capital Budget**

Project Title & Description	Budgeted 2020
<u>4470.621.8810 - Bridge & Drainage Improvements</u>	
Drainage Maintenance (11021): This project is to replace deteriorated or inadequate drainage structures or pipes to improve water flow and reduce localized flooding.	100,000
Other Drainage Improvements (02108): This project is for drainage projects needed to mitigate flooding, repair and upgrade existing systems, cost share with developments when applicable, and for storm drainage materials for use in projects constructed by in-house crews. Funding will be accumulated where possible for additional large drainage projects.	200,000
Stormwater Quality Management (02097): This project is on-going and includes activities required to comply with the City's National Pollutant Discharge Elimination System (NPDES) Permit that is administered by the Arkansas Department of Environmental Quality. The funding is also used for other stormwater projects that focus on improving water quality in accordance with the City's Nutrient Reduction Plan, including stream restoration projects, funding for water quality groups, and project management and administration.	160,000
4470.621.8810 - Total	460,000
<u>4470.671.8900 - Other Capital, Animal Services</u>	
Animal Services Improvements (14002): This project is for facilities maintenance of the Animal Services building. This project includes HVAC replacement, plumbing upgrades, replacing fixtures with LED lighting, window replacements in the dog room, roof replacement on the main shelter building, and the purchase of a generator.	18,000
4470.671.8900 - Total	18,000
<u>4470.800.8820 - Street Improvements</u>	
Cost Share / ROW / Intersection / Street Calming (02116): This project is for developer cost shares to complete street improvements associated with developments that are necessary but are not the full responsibility of the developer and provides for construction of miscellaneous street projects.	100,000
4470.800.8820 - Total	100,000
<u>4470.800.8830 - Trail Improvements</u>	
Trail Development (02016): This project is to increase production of the trail program by providing resources for new trail development and surface replacement on existing trails.	1,500,000
4470.800.8830 - Total	1,500,000
<u>4470.800.8900 - Other Capital, Non-Departmental</u>	
Audit Expense (47038): This project is the Sales Tax Capital Fund portion of the annual audit cost.	8,000
Accounting Office Equipment (20005): This project is to replace the check sealer in the Accounting & Audit Division. The sealer is used on payroll checks whether the checks are a direct deposit or an actual check. The life expectancy for the current sealer is seven years.	6,000
4470.800.8900 - Total	14,000
4470 - Sales Tax Capital Improvements Fund Total	\$ 9,276,000

**City of Fayetteville, Arkansas
2020 Capital Budget**

Project Title & Description	Budgeted 2020
5400 - Water & Sewer Fund	
<u>5400.720.1840 - Meter Operations Capital</u>	
Backflow Prevention Assemblies (02066): This project is for installation and/or replacement of backflow prevention assemblies on city facilities to meet requirements for city ordinances and the Arkansas Department of Health regulations. Additionally, the City will be contracting with a third party service to track and store the backflow inspection data on residential installations.	\$ 10,000
Utilities Financial Services Improvements (03038): This project is for various improvements in office hardware, software, communications, computers, safety features, and office configuration. Examples of specific improvements include the purchase of advanced communications capability to improve customer service and employee efficiency. This project should leverage technological improvements.	10,000
Utilities Technology Improvements (15019): This project is to upgrade technology in the Utilities Financial Services and the Water & Sewer offices. This includes hardware and software for customer swipe and pay stations and kiosks, software for customer self-service applications, upgrade to the Remit Plus software, a camera surveillance system, and iPads and software upgrades for the Water & Sewer Operations Division.	20,000
Water Meters (02065): This project is for the replacement of old water meters that are no longer repairable, expansion meters for new water service, and for purchasing new meters with technological advancements over older style meters. The handheld and remote style meter reading mechanisms will be replaced in addition to the meters.	325,000
Water & Sewer Building & Office Improvements (15020): This project is for structural maintenance, repairs, additions and remodels, and the replacement of HVAC units at the existing facility for the Water & Sewer Division.	50,000
Water & Sewer Equipment Expansions (13019): This project is for expansion equipment for the Water & Sewer Division. The list of potential equipment includes a tandem axle dump truck, a service truck, a skid steer loader, a backhoe, and a trailer. Additional expansions include leak detection equipment, an upgraded inventory bar code system, a light tower, skid steer attachments, and other equipment as identified.	1,028,000
Water & Sewer Technology Equipment Replacements (02057): This project is for the replacement of failing and outdated personal computers (PCs), printers, and scanners. In 2016, Information Technology staff performed a thorough inventory of citywide technology equipment to document the fund, division, program, location, purchase date, and cost of each piece of equipment. A structured replacement schedule was developed that defined a standard useful life for each of the following equipment types: PCs, laptops, tablets, printers, and scanners. Each year the proposed replacement plan will be reviewed to ensure equipment is utilized to its maximum useful life but replaced when needed to ensure optimal employee efficiency.	20,000
5400.720.1840 - Total	<u>1,463,000</u>

**City of Fayetteville, Arkansas
2020 Capital Budget**

Project Title & Description	Budgeted 2020
<u>5400.720.5600 - Capital Water Mains</u>	
Lake Sequoyah Sediment Removal (17004): This project is for the dredging at Lake Sequoyah for sedimentation removal. The removal of sedimentation will restore Lake Sequoyah depths and volume for recreation and create sediment storage. There is also the potential for phosphorus removal considerations and nutrient trading credits.	500,000
Water & Sewer Impact Fee Cost Sharing (04039): This project involves all cases where impact fees are used to cost share with and thus supplement other funding sources to increase capacity in the water distribution, the pumping and storage system or the wastewater collection and treatment system.	2,412,000
Water & Sewer Relocations - Bond Projects (11011): This project is for various water and sewer relocations required as a result of the City's Transportation Bond Program, Arkansas Department of Transportation, and other transportation projects where the street bond fund does not have sufficient funds to cover the utility relocations. Projects are to be paid first from any remaining water/sewer revenue bond funds, if available. Capacity increases should be paid from impact fee funds, if available.	11,881,000
Water Storage & Pump Station Maintenance (15021): This project is for the system-wide maintenance of the water pump stations and grounds and includes the replacement of generators and pumps and refurbishing tanks.	165,000
Water System Rehabilitation & Replacement (12009): This project provides for upgrading, replacing, or rehabilitating existing water infrastructure consisting of water storage, pumping, and distribution assets system-wide. Specific work will be determined based on the Water Master Plan and the need to stop leaks, reduce water loss, increase local or area flow and/or pressure in areas with insufficient capacity to meet current and projected future domestic, commercial, and industrial flow, and fire flow demands. Projects may create loops, purchase easements, and replace or rehabilitate existing pipes, pump stations, and/or storage assets. This project may use water and sewer funds, impact fees, or cost shares where appropriate.	1,122,000
W/S Improvements Defined by Study (10007): This project allows for funding of smaller-scale water and sewer improvements that are identified as a result of master planning efforts and engineering studies. The utility department constantly has planning efforts in various stages, and projects are routinely identified which need to be implemented. This project allows projects implementation without delaying for overall yearly budget allocation. These projects may pertain to system capacity, bottlenecks, fire or domestic water flow, compliance, rehabilitation, or resolution of other operational issues.	50,000
Water Tank Improvements (14010): This project allows for routine life-cycle maintenance and rehabilitation of the City's water storage tanks as identified during recurring interval inspections. Specific tasks may include safety upgrades for compliance, removal and application of coating systems (paint), and addition of mixing systems.	200,000
5400.720.5600 - Total	16,330,000

**City of Fayetteville, Arkansas
2020 Capital Budget**

Project Title & Description	Budgeted 2020
<u>5400.720.5700 - Sewer Mains Construction</u>	
Water & Sewer Impact Fee Cost Sharing (04039): This project involves all cases where impact fees are used to cost share with and thus supplement other funding sources to increase capacity in the water distribution, the pumping and storage system or the wastewater collection and treatment system.	308,000
Sanitary Sewer Rehabilitation (02017): This project analyzes, repairs, upgrades, and replaces sewer collection system components to ensure adequate capacity and reduce storm and ground water flows entering the system. Rehabilitation is required system-wide and increases the capacity of the overall system by reducing demand used by infiltration and inflow. This project includes replacing, lining, and bursting existing sewer mains and manholes, upgrading lift stations, installing some main extensions and relief lines/capacity upgrades, upgrading the system model, purchasing easements, and sanitary sewer evaluation studies.	500,000
5400.720.5700 - Total	808,000
<u>5400.730.5800 - Wastewater Plant Capital</u>	
Building Improvements - W.W.T.P. (02032): This project is for structural maintenance, repairs, and replacement of the existing buildings or parts of the buildings at both wastewater treatment plants.	2,700,000
Phosphorus Standards Management (10027): This project supports efforts by the City operating independently or as part of a regional Northwest Arkansas team relating to phosphorus and other potential changes to stream standards, water quality standards and regulations, and wastewater discharge requirements. The City may join in regional efforts coordinated through Northwest Arkansas Regional Planning, the Northwest Arkansas Council, or other similar cooperative efforts.	50,000
Plant Pumps & Equipment - W.W.T.P. (02069): This project provides funding for routine life-cycle maintenance, rehabilitation, and replacement of all mechanical and electrical apparatuses associated with both wastewater treatment plants. This project allows personnel to adapt to the needs of each season and year and still maintain compliance. Many pieces of the equipment are essential to the wastewater treatment process. The equipment may suffer catastrophic failure and become unusable with little advance warning. The plant cannot operate and continue to produce permit complying effluent without adequate equipment.	1,311,000
Wastewater Treatment/Water Quality Imps (13018): This project provides funding for various streambank restoration and water quality projects in local watersheds that have a direct impact on the City's permit compliance for wastewater discharges into the White and Illinois rivers. Many of these projects are partnerships with other non-profits, sometimes involving matching funds from other federal agencies or organizations. This project will also fund the study and assessment of removing the historic pump-station road dam on the White River.	540,000

**City of Fayetteville, Arkansas
2020 Capital Budget**

Project Title & Description	Budgeted 2020
Upgrade/Replace Lift Stations - W.W.T.P. (02068): This project is to maintain the lift stations for the wastewater treatment plants. The lift stations provide a vital function in the overall treatment of wastewater. The stations are exposed to extreme wear conditions and must be upgraded routinely. Additionally, new developments within the City increases the flow to various stations requiring additional or higher capacity equipment.	227,000
5400.730.5800 - Total	<u>4,828,000</u>
5400 - Water & Sewer Fund Total	<u><u>\$ 23,429,000</u></u>

5500 - Recycling & Trash Collection Fund

5500.750.5080 - Solid Waste Projects

Master Plan Expansion (18016): This project is to support the continued implementation of the Solid Waste Reduction, Diversion, and Recycling Master Plan. This would include expansion of the food waste organics composting program, additional recycling services for multi-family complexes of various sizes, and for construction and demolition recovery.

\$ 610,000

Compost Site Improvements (20006): This project is to widen the entrance and road leading to the compost facility building on Armstrong Street as well as paving the current gravel road for better access to the facility by the public.

15,000

5500.750.5080 - Total 625,000

5500 - Recycling & Trash Collection Fund Total \$ 625,000

5550 - Airport Fund

5550.760.3960 - Airport Capital Expense

Airport Equipment Replacement (18019): This project is for the accumulation of funds for the planned replacement of airport equipment. The equipment was originally purchased with grant funding that is no longer available. The units to be replaced are a sweeper, two dump trucks, a backhoe, a skid steer loader, a mule, and a generator.

\$ 18,000

Terminal Improvements (18020): This project is for improvements to the interior and exterior of the terminal building. The improvements include adding a fire alarm system, replacing the skylight, updating plumbing fixtures, replacing ceiling tiles, carpet and flooring, and updating exterior fixtures.

58,000

5550.760.3960 - Total 76,000

5550 - Airport Fund Total \$ 76,000

9700 - Shop Fund

9700.770.1910 - Vehicle Maintenance

Fleet Fixed Assets (20008): The purpose of this project is to replace obsolete or high maintenance equipment or purchase essential equipment to be used for the operation of Fleet Operations. For 2020, the purchase of a overhead crane is planned for the lifting of heavy duty equipment such as dump trucks during repairs.

\$ 150,000

9700.770.1910 - Total 150,000

City of Fayetteville, Arkansas
2020 Capital Budget

Project Title & Description	Budgeted 2020
<u>9700.770.1920 - Capital Expense</u>	
Fleet - Backhoes / Loaders (02076): The purpose of this project is to replace obsolete or high maintenance construction equipment which is no longer suited for regular line service.	\$ 322,000
Fleet - Construction Equipment (02077): The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for regular service.	45,000
Fleet - Light / Medium Utility Vehicles (02078): The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for regular service.	775,000
Fleet - Heavy Utility Vehicles (02079): The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for regular service.	560,000
Fleet - Other Vehicles / Equipment (02080): The purpose of this project is to replace obsolete or high maintenance vehicles and equipment which are no longer suited for regular service.	1,348,000
Fleet - Police / Passenger Vehicles (02081): The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for service.	279,000
Fleet - Recycling/Trash Vehicles/Equipment (02082): The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for service.	1,845,000
Fleet - Tractors / Mowers (02083): The purpose of this project is to replace obsolete or high maintenance vehicles which are no longer suited for service.	282,000
Fleet Car Wash (18021): This project is to build a separate, stand alone building to house a two-bay car wash. The current unit is located inside the Fleet Operations facility which creates water damage as well as takes up work space. One bay would be for the larger vehicles such as the trash and dump trucks. The second bay would be for average sized vehicles that are currently outsourced to a local vendor.	50,000
Fleet Management System Upgrade (20007): The current Fleet Management Software (FMS) is used to track all of the City's vehicles and equipment. This project is to purchase an updated version of the FMS. The new version, FASTER WEB, is more user friendly and has many more capabilities to help streamline the current workload of Fleet employees.	170,000
Transportation & Fleet Building Improvements (18001): This project is for energy efficiency, weatherization, and facility improvements which includes the repair and replacement of inefficient HVAC equipment, lighting upgrades, weatherization roof coating, ADA improvements, security improvements, exterior painting, and other facility repairs.	27,000
9700.770.1920 - Total	<u>5,703,000</u>
9700 - Shop Fund Total	<u>\$ 5,853,000</u>
Total Capital Improvements Program - 2020 Projects	<u>\$ 41,253,000</u>

City of Fayetteville, Arkansas
2018 - 2022 Capital Improvements Program
Operating Impacts

Source / Division / Project Title	Description of Operating Impact	2018	2019	2020	2021	2022	Total
General Fund							
Bridge & Drainage Improvements Engineering							
Other Drainage Improvements	Effect on operations depends on the improvement	0	0	0	0	0	0
Stormwater Quality Management	Effect on operations depends on the improvement	0	0	0	0	0	0
Drainage Maintenance	Effect on operations depends on the improvement	0	0	0	0	0	0
Facility Improvements		0	0	0	0	0	0
Facilities Management							
Building Improvements	No effect on operations	0	0	0	0	0	0
7-Hills Walker Family Residential Facility	No effect on operations	0	0	0	0	0	0
Sustainability & Resilience							
Building Efficiency Improvements	Reduction in utility and maintenance costs	(20,000) (20,000)	(25,000) (25,000)	(30,000) (30,000)	(35,000) (35,000)	(40,000) (40,000)	(150,000) (150,000)
Fire Safety Improvements							
Fire		0	0	0	12,000	12,000	24,000
Fire Apparatus Purchase Program	Expansion unit - motor pool charges	0	0	0	0	0	0
Fire Facility Maintenance - Cost Savings	No effect on operations	0	0	0	0	0	0
Fire Information Technology Updates	No effect on operations	0	0	0	0	0	0
Firefighter Safety Equipment	No effect on operations	0	0	0	0	0	0
Fire Mobile Radios	No effect on operations	0	0	0	0	0	0
Information Technology Improvements		0	0	0	12,000	12,000	24,000
Information Technology							
Technology Equipment Replacement	New personnel - 1.0 FTE	0	57,516	57,516	57,516	57,516	230,064
Local Area Network (LAN) Upgrade	Hardware maintenance cost will increase for new expansion items	6,250	6,250	10,000	5,450	5,950	33,900
Telecommunication Systems Upgrades	Slight increases in software maintenance and licensing as head count increases across the City	13,600	1,000	1,000	1,000	1,000	17,600
Storage Area Network (SAN)	No effect on operations	0	0	0	0	0	0
Cyber Security	No effect on operations	0	0	0	0	0	0
Fayetteville-AR.gov Technical Improvements	No effect on operations	0	0	0	0	0	0
Document Management	No effect on operations	0	0	0	0	0	0
Geographic Information System (GIS)	No effect on operations	0	0	0	0	0	0
Regional Park Fiber and Network	Hardware maintenance cost increase with addition of network equipment	1,500	750	0	0	0	2,250
Hansen Version 8 Upgrade	Software maintenance	0	100,000	100,000	100,000	100,000	400,000
		21,350	165,516	168,516	163,966	164,466	683,814

City of Fayetteville, Arkansas
2018 - 2022 Capital Improvements Program
Operating Impacts

Source / Division / Project Title	Description of Operating Impact	2018	2019	2020	2021	2022	Total
Library Material Purchases & Improvements							
Library							
Library Materials Purchases	No effect on operations	0	0	0	0	0	0
Library Computer Replacements	No effect on operations	0	0	0	0	0	0
Media Services Improvements							
Media Services							
City Hall Room 111 Audio-Visual Upgrade	No effect on operations	0	0	0	0	0	0
Television Center Equipment	No effect on operations	0	0	0	0	0	0
Digital Signage Implementation	No effect on operations	0	0	0	0	0	0
City Hall A-V Maintenance	No effect on operations	0	0	0	0	0	0
Parks & Recreation Improvements							
Parks & Recreation							
Parks & Recreation Software	No effect on operations	0	0	0	0	0	0
Park Paving Improvements	No effect on operations	0	0	0	0	0	0
Lake Fayetteville Watershed Grant Match	No effect on operations	0	0	0	0	0	0
Parks & Rec. Maintenance Work Order System	Increase in software maintenance	0	10,000	10,000	10,000	10,000	40,000
Lake Improvements	Increase in building and grounds maintenance	0	0	2,000	2,000	2,000	6,000
Forestry & Habitat Improvement	No effect on operations	0	0	0	0	0	0
Safety & ADA	No effect on operations	0	0	0	0	0	0
Lights of the Ozarks	No effect on operations	0	0	0	0	0	0
Urban Forestry Analysis Update	No effect on operations	0	0	0	0	0	0
Other/Miscellaneous Capital Improvements							
Accounting & Audit		0	10,000	12,000	12,000	12,000	46,000
Audit Expense	No effect on operations	0	0	0	0	0	0
Accounting Office Equipment	No effect on operations	0	0	0	0	0	0
Animal Services							
Animal Service Improvements	No effect on operations	0	0	0	0	0	0
Engineering							
GPS Survey Equipment	No effect on operations	0	0	0	0	0	0
Facilities Management							
Woolsey Homestead Historic Restoration Project	No effect on operations	0	0	0	0	0	0

City of Fayetteville, Arkansas
2018 - 2022 Capital Improvements Program
Operating Impacts

Source / Division / Project Title	Description of Operating Impact	2018	2019	2020	2021	2022	Total
Police Safety Improvements							
Police							
Police Ballistic Protection	No effect on operations	0	0	0	0	0	0
Police Weapon Replacement	No effect on operations	0	0	0	0	0	0
Police Specialized Equipment	No effect on operations	0	0	0	0	0	0
Police Building Improvements	No effect on operations	0	0	0	0	0	0
Police Technology Improvements	No effect on operations	0	0	0	0	0	0
Police Unmarked Vehicles	No effect on operations	0	0	0	0	0	0
Police Take Home Vehicles	Increase in motorpool charges	13,140	28,080	43,920	77,200	114,380	276,720
Police Virtual Server & Storage Area Network	The purchase will increase the VMWare license maintenance renewal per year, as well as the VEEAM backup software license renewals	0	3,000	3,000	6,000	6,000	18,000
Employee Gym Equipment							
Citywide Radio System Replacement	No effect on operations	0	0	0	0	0	0
Police Mobile Computer Terminal Replacement	No effect on operations	0	0	0	0	0	0
Police Mobile Video Recorder Replacement	No effect on operations	0	0	0	0	0	0
Police K9 Replacement	No effect on operations	0	0	0	0	0	0
Police Equipment Replacement	No effect on operations	0	0	0	0	0	0
Police Interagency Communications	No effect on operations	0	0	0	0	0	0
Police Radio Replacement	No effect on operations	0	0	0	0	0	0
Central Dispatch Improvements	Annual maintenance cost after the 5 year warranty expires	0	0	0	0	0	0
Police Network Core/Distribution Switch	No effect on operations	0	0	0	0	0	0
Police eTicket Equipment Replacement	No effect on operations	0	0	0	0	0	0
		13,140	31,080	46,920	83,200	120,380	294,720
Total General Fund Impacts							
		14,490	181,596	197,436	236,166	268,846	898,534

City of Fayetteville, Arkansas
2018 - 2022 Capital Improvements Program
Operating Impacts

Source / Division / Project Title	Description of Operating Impact	2018	2019	2020	2021	2022	Total
Street Fund							
Transportation Improvements							
Transportation							
In-House Pavement Improvements	Newly paved streets have no immediate effect on operations. Maintenance costs increase as streets age and deteriorate. The costs for asphalt patching, crack sealing, and street striping will occur. As more bike lanes are added, the costs for maintaining roadway markings will also increase. Construction of new sidewalks will not immediately result in additional operating costs. Pressure washing, resealing, caulking joints, and other maintenance to existing sidewalks will increase the cost of materials and supplies.	75,000	75,000	75,000	75,000	75,000	375,000
Sidewalk Improvements	Construction of new sidewalks will not immediately result in additional operating costs. Pressure washing, resealing, caulking joints, and other maintenance to existing sidewalks will increase the cost of materials and supplies.	10,000	10,000	10,000	10,000	10,000	50,000
Traffic Signal Improvements	The installation of new traffic signals will result in increased utility and maintenance costs	20,000	20,000	20,000	20,000	20,000	100,000
Wireless Traffic Signal Control	No effect on operations	0	0	0	0	0	0
Trail Development	An additional FTE and mower is required for every 10 miles of new trail added which is scheduled to occur by 2021. Utility costs increase as lighting and water fountains are also added.	50,000	50,000	50,000	111,900	100,900	362,800
Transportation/Fleet Building Improvements	No effect on operations						
Engineering							
Cost Share / ROW / Intersection / Street Calming	No effect on operations	0	0	0	0	0	0
Parking Management							
Parking Lot Improvements (City Employee)	No effect on operations	0	0	0	0	0	0
		155,000	155,000	155,000	216,900	205,900	887,800
Total Street Fund Impacts		155,000	155,000	155,000	216,900	205,900	887,800

City of Fayetteville, Arkansas
2018 - 2022 Capital Improvements Program
Operating Impacts

Source / Division / Project Title	Description of Operating Impact	2018	2019	2020	2021	2022	Total
Parking Fund							
Parking Improvements							
Parking Management							
Meadow Street Parking Deck Improvements	No effect on operations	0	0	0	0	0	0
Parking Lot Improvements and Overlays	No effect on operations	0	0	0	0	0	0
Parking Infrastructure Improvements	Estimate 10 new lights at \$40 per month for electricity	4,800	4,800	4,800	4,800	4,800	24,000
Parking Computer and Printer Replacements	No effect on operations	0	0	0	0	0	0
Parking Enforcement Upgrades	Monthly software service payments are estimated to increase by \$200 for software upgrades and real-time availability application. Additional operational costs include estimated costs for replacement and maintenance associated with LPR cameras and lot sensors.	3,400	3,400	3,400	3,400	3,400	17,000
Meter/Pay Station Upgrade & Replacements	Operational costs include monthly service fees for smart meters at \$5/month for 200 on-street meters and an increase in monthly service fees for four new pay stations at \$100 per month. Operational costs for the monthly service fees for smart meters could also be offset with rate changes. A three year warranty will be included with the initial camera purchase. Ongoing maintenance costs for the cameras will be approximately \$500 per year.	0	12,000	16,800	16,800	16,800	62,400
Spring Street Parking Deck Improvements		0	0	500	500	500	1,500
Total Parking Fund Impacts		8,200	20,200	25,500	25,500	25,500	104,900
		8,200	20,200	25,500	25,500	25,500	104,900
Parks Development Fund							
Parks & Recreation Improvements							
Community Park Improvements	2018- Walker & Gulley splash pads utility cost for water is estimated at \$40,000; electricity at \$2,000; and building and maintenance costs are estimated at \$6,000 for general repairs each year. 2020- Skate Park lighting utility cost is estimated at \$3,000 per year. 2021- New pavilion restrooms at Gulley estimated \$2,000 utility (electric, water, sewer), \$1,000 janitorial supplies, and \$1,500 building and maintenance.	48,000	48,000	51,000	55,500	55,500	258,000
Total Parks Development Fund Impacts		48,000	48,000	51,000	55,500	55,500	258,000
		48,000	48,000	51,000	55,500	55,500	258,000

City of Fayetteville, Arkansas
2018 - 2022 Capital Improvements Program
Operating Impacts

Source / Division / Project Title	Description of Operating Impact	2018	2019	2020	2021	2022	Total
Water & Sewer Fund							
Wastewater Treatment Improvements							
Utilities Director							
Phosphorus Standards Management	No effect on operations	0	0	0	0	0	0
Wastewater Treatment Plant							
Plant Pumps and Equipment - W.W.T.P	No effect on operations	0	0	0	0	0	0
W.W.T.P. Building Improvements	No effect on operations	0	0	0	0	0	0
Upgrade and Replace Lift Stations - W.W.T.P	No effect on operations	0	0	0	0	0	0
Lake Sequoyah Sediment Removal	No effect on operations	0	0	0	0	0	0
Filter Cell Replacement - W.W.T.P	No effect on operations	0	0	0	0	0	0
		0	0	0	0	0	0
Water & Sewer Improvements							
Water & Sewer Maintenance							
Water System Rehabilitation/Replacement	No effect on operations	0	0	0	0	0	0
Sanitary Sewer Rehabilitation	No effect on operations	0	0	0	0	0	0
Water and Sewer Relocations - Bond Projects	No effect on operations	0	0	0	0	0	0
Water Storage and Pump Station Maintenance	No effect on operations	0	0	0	0	0	0
Water & Sewer Equipment Expansions	New personnel (5.0 FTEs) and motorpool charges (Four expansion units).	0	345,100	356,600	368,600	381,100	1,451,400
Water Impact Fee Cost Sharing Projects	No effect on operations	0	0	0	0	0	0
West Water Transmission Line	No effect on operations	0	0	0	0	0	0
		0	345,100	356,600	368,600	381,100	1,451,400
Water & Sewer Services Improvements							
Utilities Financial Services Improvements	No effect on operations	0	0	0	0	0	0
Utilities Technology Improvements	No effect on operations	0	0	0	0	0	0
Water & Sewer Maintenance							
Water & Sewer Building and Office Improvements	No effect on operations	0	0	0	0	0	0
Water Meters	No effect on operations	0	0	0	0	0	0
Water & Sewer Rate/Operations Study	No effect on operations	0	0	0	0	0	0
Backflow Prevention Assemblies	No effect on operations	0	0	0	0	0	0
Technology Equipment Replacements	No effect on operations	0	0	0	0	0	0
		0	0	0	0	0	0
		0	0	0	0	0	0
Total Water & Sewer Fund Impacts		0	345,100	356,600	368,600	381,100	1,451,400

City of Fayetteville, Arkansas
2018 - 2022 Capital Improvements Program
Operating Impacts

Source / Division / Project Title	Description of Operating Impact	2018	2019	2020	2021	2022	Total
Recycling & Trash Collection Fund							
Solid Waste Improvements							
Solid Waste & Recycling							
Transfer Station Improvements	No effect on operations	0	0	0	0	0	0
Recycling & Trash Collection Rate Study	No effect on operations	0	0	0	0	0	0
Solid Waste Reduction, Diversion & Recycling Master Plan	New personnel cost (4.0 FTEs) and motor pool charges (three expansion units)	119,200	357,500	357,500	357,500	357,500	1,549,200
Scale House Improvements	No effect on operations	0	0	0	0	0	0
Technology Equipment Replacements	No effect on operations	0	0	0	0	0	0
Truck Plug Ins - Parking Lot	No effect on operations	0	0	0	0	0	0
Cart Washer	No effect on operations	0	0	0	0	0	0
Recycling & Trash Collection Containers	No effect on operations	0	0	0	0	0	0
Recycling & Trash Collection Compactors	No effect on operations	0	0	0	0	0	0
Compost Site Improvements	No effect on operations	0	0	0	0	0	0
Route Optimization & RFID System	The systems will have a monthly fee. The implementation of the new equipment will improve collection times by utilizing better routing options and improve customer service by verifying collections in real time.	0	25,200	36,550	48,000	53,650	163,400
Material Recovery Improvements	No effect on operations	0	0	0	0	0	0
		119,200	382,700	394,050	405,500	411,150	1,712,600
Total Recycling & Trash Collection Fund Impacts		119,200	382,700	394,050	405,500	411,150	1,712,600
Airport Fund							
Airport Improvements							
Aviation							
Airport Pavement Painting	No effect on operations						
Airport Lighting Improvements	Reduced electricity and maintenance costs	\$ (12,000)	\$ (12,000)	\$ (12,000)	\$ (12,000)	\$ (12,000)	\$ (60,000)
Terminal Improvements	Energy cost savings expected	(5,203)	(5,203)	(5,203)	(5,203)	(5,203)	(26,015)
Airport Equipment Replacement	Increase in motorpool charges	16,247	16,247	16,247	16,247	16,247	81,235
		(956)	(956)	(956)	(956)	(956)	(4,780)
Total Airport Fund Impacts		(956)	(956)	(956)	(956)	(956)	(4,780)

City of Fayetteville, Arkansas

Source / Division / Project Title	Description of Operating Impact	2018	2019	2020	2021	2022	Total
Shop Fund							
Vehicles & Equipment							
Fleet Operations							
Fleet - Police / Passenger Vehicles	No effect on operations	0	0	0	0	0	0
Fleet - Solid Waste Vehicles / Equipment	No effect on operations	0	0	0	0	0	0
Fleet - Construction Equipment	No effect on operations	0	0	0	0	0	0
Fleet - Backhoes / Loaders	No effect on operations	0	0	0	0	0	0
Fleet - Heavy Utility Vehicles	No effect on operations	0	0	0	0	0	0
Fleet - Tractors / Mowers	No effect on operations	0	0	0	0	0	0
Fleet - Light / Medium Utility Vehicles	No effect on operations	0	0	0	0	0	0
Fleet - Other Vehicles / Equipment	No effect on operations	0	0	0	0	0	0
Fleet - Car Wash	Utilities will increase due to having two bays and an increased in the amount of vehicles washed. However, the proposed car wash has a filtering system that allows for 75-80% of the water to be re-used.	0	0	(7,000)	(7,000)	(7,000)	(21,000)
Transportation & Fleet Building Improvements	Maintenance and efficiency upgrades will reduce energy consumption. The maintenance cost is shared by the Transportation and Fleet Operations divisions and assigned by square footage.	0	0	(4,200)	(4,200)	(4,200)	(12,600)
Total Shop Fund Impacts		0	0	(11,200)	(11,200)	(11,200)	(33,600)
TOTAL PROJECTS - ALL FUNDS		0	0	(11,200)	(11,200)	(11,200)	(33,600)
		\$ 343,934	\$ 1,131,640	\$ 1,167,430	\$ 1,296,010	\$ 1,335,840	\$ 5,274,854
Projects By Fund - All Sources							
General Fund		\$ 14,490	\$ 181,596	\$ 197,436	\$ 236,166	\$ 268,846	\$ 898,534
Parking Fund		8,200	20,200	25,500	25,500	25,500	104,900
Parks Development Fund		48,000	48,000	51,000	55,500	55,500	258,000
Street Fund		155,000	155,000	155,000	216,900	205,900	887,800
Water & Sewer Fund		0	345,100	356,600	368,600	381,100	1,451,400
Recycling & Trash Collect Fund		119,200	382,700	394,050	405,500	411,150	1,712,600
Airport Fund		(956)	(956)	(956)	(956)	(956)	(4,780)
Shop Fund		0	0	(11,200)	(11,200)	(11,200)	(33,600)
		\$ 343,934	\$ 1,131,640	\$ 1,167,430	\$ 1,296,010	\$ 1,335,840	\$ 5,274,854

City of Fayetteville's Debt Position

The City of Fayetteville has established a practice and policy of paying for all capital projects and capital improvements on a pay-as-you-go basis using current revenues, whenever possible. If a project or improvement is of sufficient size and need that it cannot be financed with current revenues, long-term debt will be recommended. The basis for this policy is that the City has maintained a commitment to infrastructure improvement and maintenance. The City also considers the cost versus the benefits of debt financing. A recommendation is made only when the benefits outweigh the costs. The City's debt policy also states that the City will attempt to refinance outstanding debt if a determination is made that the City will benefit by reduced interest expense over the remaining life of the bonds.

Like most municipalities, the City of Fayetteville borrows funds through tax exempt municipal bonds. The City carefully analyzes each proposed bond issue to determine the need for the improvement, its useful life, and current and future revenues available to provide debt service. Existing debt service requires resources from both general governmental resources and enterprise fund resources.

Bond Ratings

The City's debt policy states that communications will be maintained with the bond rating agencies and that the City will continue to strive for improvements in the City's bond rating. Such communications are vitally important because generally speaking, the higher rating a city has the lower the interest rate that must be paid. As such, the City will periodically confer with the rating agencies to update them on the financial status of the City.

The following schedule briefly describes the ratings provided by Standard & Poor for municipal bonds.

Standard & Poor's Credit Ratings for Municipal Bonds

<u>Ratings</u>	<u>Description</u>
AAA	Best quality, extremely strong capacity to pay principal and interest.
AA	High quality, very strong capacity to pay principal and interest.
A	Upper medium quality, and strong capacity to pay principal and interest.
BBB	Medium grade quality, adequate capacity to pay principal and interest.
BB and Lower	Speculative quality, low capacity to pay principal and interest.

Description of Outstanding Bonds

Special Obligation Bonds

Property Tax Increment Interest Accretion Bonds (Highway 71 East Square Redevelopment District No. 1 Project), Series 2005 (Not Rated): The bonds are special obligations of the City payable solely from the Property Tax Increment of the District and monies in the funds and accounts established under the Indenture. The proceeds of the bonds were issued for the purpose of financing the costs of acquisition of certain real property within the City, the demolition of existing structures thereon, site preparation in connection therewith and the construction of sidewalk and crosswalk improvements. The original issue amount was \$3,725,000.

Sales and Use Tax Capital Improvement and Refunding Bonds, Series 2019A (AA-): The bonds are special obligations payable solely from and secured by a pledge of the receipts of a special city-wide sales and use tax at the rate of one percent (1.00%). The proceeds of the bonds are for the purpose of defeasing and redeeming certain outstanding indebtedness of the City secured by sales and use taxes; financing all or a portion of the costs of certain street improvements, trail system improvements, drainage improvements, parks system improvements, City facilities improvements, arts corridor improvements, police facilities improvements and firefighting facilities improvements. The original issue amount was \$124,425,000.

Sales and Use Tax Capital Improvement Bonds, Series 2019B (AA-): The bonds are special obligations payable solely from and secured by a pledge of the receipts of a special city-wide sales and use tax levied at the rate of one percent (1.00%). The proceeds of the bonds are for the purpose of financing all or a portion of the costs of economic development projects. The original issue amount was \$3,170,000.

Arkansas Ad Valorem Tax Library Expansion Bonds, Series 2017 (A): The Series 2017 Bonds are special limited tax obligations of the City secured by and payable solely from receipts of the Library Tax and the Special Tax Collections. The City will levy the Library Tax at the rate of one and two-tenths (1.20) mill (.0012) for collection in 2017 and continuously in each year thereafter. The Series 2017 Bonds do not constitute an indebtedness of the City within the meaning of any constitutional or statutory debt limitation or restriction. The issuance of the Series 2017 Bonds shall not directly, indirectly or contingently obligate the City to levy or pledge any taxes whatsoever or to make any appropriation for the payment of the Series 2017 Bonds, except as described herein with respect to the Tax Receipts. The issue amount was \$26,500,000.

Revenue Bonds

Parking Revenue Improvement Bonds, Series 2012 (Not Rated): The bonds are payable solely from the net parking revenues. The bonds do not constitute an indebtedness of the City within the meaning of any constitutional or statutory debt limitation or restriction. The issuance of the Series 2012 Bonds shall not directly, indirectly or contingently obligate the City to levy or pledge any taxes whatsoever or to make any appropriation for the payment of the Series 2012 Bonds. The original issue amount was \$6,220,000.

Hotel, Motel & Restaurant Gross Receipts Tax and Tourism Revenue Capital Improvement and Refunding Bonds, Series 2014 (A+): These bonds are special obligations of the City and were issued for the purpose of paying a portion of the costs of redeeming all of the outstanding Hotel & Restaurant Gross Receipts Tax Refunding Bonds, Series 2003 Bonds, paying a portion of the costs of expanding and renovating the Walton Arts Center and paying a portion of the costs of acquiring, constructing and equipping a regional park within the City. The bonds are payable solely from amounts received by the City from a 1% Hotel & Restaurant Gross Receipts tax. The original issue amount was \$10,980,000.

City of Fayetteville, Arkansas
Bonds Outstanding
December 31, 2019

Description	Outstanding			
	Bond Issue	Due Dates	Interest Rates	Principal Outstanding
<u>Special Obligation Bonds</u>				
Tax Increment Interest Accretion Bonds	2005	2006-2029	6.50%	\$ 2,810,000
Sales and Use Tax Capital Improvement and Refunding Bonds, Series 2019A	2019	2020-2035	1.60-5.00%	124,425,000
Sales and Use Tax Capital Improvement Bonds, Series 2019B	2019	2020	2.20%	3,170,000
Arkansas Ad Valorem Library Expansion Tax Bonds, Series 2017	2017	2018-2047	3.00%	24,960,000
				<u>155,365,000</u>
<u>Revenue Bonds</u>				
Parking Revenue Improvement Bonds, Series 2012	2012	2013-2037	1.00-3.63%	5,125,000
HMR Tax Bonds 2014 Debt Service Series 2014	2014	2015-2039	2.00-3.00%	9,440,000
				<u>14,565,000</u>
				\$ <u><u>169,930,000</u></u>

City of Fayetteville, Arkansas
2020 Debt Service Payment Schedule

	Outstanding			
Description	Bond Issue	Principal	Interest	Total
Special Obligation Bonds				
Sales and Use Tax Capital Improvement and Refunding Bonds, Series 2019A	2019	\$ 2,060,000	\$ 4,398,014	\$ 6,458,014
Sales and Use Tax Capital Improvement Bonds, Series 2019B	2019	3,170,000	84,463	3,254,463
Arkansas Ad Valorem Library Expansion Tax Bonds, Series 2017	2017	545,000	870,805	1,415,805
		<u>5,775,000</u>	<u>5,353,282</u>	<u>11,128,282</u>
Revenue Bonds				
Parking Revenue Improvement Bonds, Series 2012	2012	225,000	155,470	380,470
HMR Tax Bonds 2014 Debt Service Series 2014	2014	330,000	373,012	703,012
		<u>555,000</u>	<u>528,482</u>	<u>1,083,482</u>
		<u>\$ 6,330,000</u>	<u>\$ 5,881,764</u>	<u>\$ 12,211,764</u>

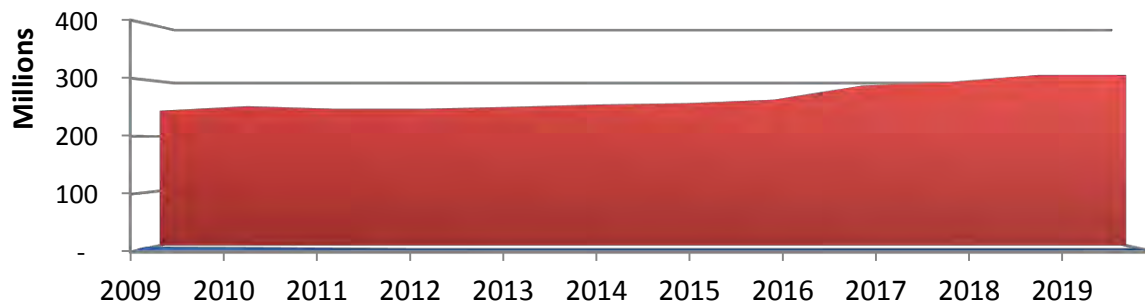
City of Fayetteville, Arkansas
Computation of Legal Debt Margin
December 31, 2019

General Obligation Debt Limit

Debt margin is a calculation based on the assessed value of property located within the City limits. The debt limit is established by state statute and is limited to 20% of assessed value.

2019 Assessed Value		\$ 1,559,049,846 *
Debt Limit - 20% of Assessed Value		311,809,969
General Obligation Bonds Payable	\$	-
Less: Debt Service Fund		-
Total Debt Applicable to Debt Limit		-
Legal Debt Margin		<u>\$ 311,809,969</u>

Debt Applicable to Debt Limit 2009-2019



Enterprise Fund Debt Limit (Revenue Bond Debt)

Enterprise fund debt is established by the cash flow for each enterprise fund. For example, the Water & Sewer Fund must be able to generate sufficient cash flows to meet normal operating and capital, as well as provide sufficient resources to meet the annual debt service requirements. Prior to issuing enterprise fund bonds, an analysis of current revenues and expenses is conducted to determine the revenues required to support a bond issue.

Special Obligation Bond Debt Limit

Special obligation bond debt is limited by the maximum amount the special source (such as sales tax) can generate within terms of bond covenants.

** Note: The assessed value does not include City utilities.*

City of Fayetteville, Arkansas
Total Debt to Maturity Schedule - All Funds
December 31, 2020

Maturity Year	Principal Amount				Interest	Annual Debt Requirement
	Beginning Balance	Additions	Reductions	Ending Balance		
2020	\$ 169,930,000	\$ 0	\$ 6,330,000	\$ 163,600,000	\$ 5,881,764	\$ 12,211,764
2021	163,600,000	0	7,315,000	156,285,000	4,897,414	12,212,414
2022	156,285,000	0	7,650,000	148,635,000	4,555,754	12,205,754
2023	148,635,000	0	8,005,000	140,630,000	4,197,566	12,202,566
2024	140,630,000	0	8,380,000	132,250,000	3,821,987	12,201,987
2025	132,250,000	0	8,775,000	123,475,000	3,428,131	12,203,131
2026	123,475,000	0	9,190,000	114,285,000	3,014,974	12,204,974
2027	114,285,000	0	9,610,000	104,675,000	2,577,929	12,187,929
2028	104,675,000	0	9,835,000	94,840,000	2,368,072	12,203,072
2029	94,840,000	0	12,885,000	81,955,000	13,273,008 *	26,158,008
2030	81,955,000	0	10,285,000	71,670,000	1,917,734	12,202,734
2031	71,670,000	0	10,515,000	61,155,000	1,701,790	12,216,790
2032	61,155,000	0	10,715,000	50,440,000	1,480,197	12,195,197
2033	50,440,000	0	10,955,000	39,485,000	1,252,643	12,207,643
2034	39,485,000	0	11,175,000	28,310,000	1,032,161	12,207,161
2035	28,310,000	0	11,405,000	16,905,000	806,177	12,211,177
2036	16,905,000	0	1,925,000	14,980,000	581,752	2,506,752
2037	14,980,000	0	2,000,000	12,980,000	507,323	2,507,323
2038	12,980,000	0	1,690,000	11,290,000	436,993	2,126,993
2039	11,290,000	0	1,750,000	9,540,000	377,517	2,127,517
2040	9,540,000	0	1,115,000	8,425,000	315,924	1,430,924
2041	8,425,000	0	1,150,000	7,275,000	278,293	1,428,293
2042	7,275,000	0	1,190,000	6,085,000	239,480	1,429,480
2043	6,085,000	0	1,230,000	4,855,000	199,317	1,429,317
2044	4,855,000	0	1,265,000	3,590,000	161,803	1,426,803
2045	3,590,000	0	1,305,000	2,285,000	123,220	1,428,220
2046	2,285,000	0	1,345,000	940,000	83,417	1,428,417
2047	940,000	0	940,000	0	42,395	982,395
	<u>\$ 169,930,000</u>	<u>\$ 0</u>	<u>\$ 169,930,000</u>	<u>\$ 0</u>	<u>\$ 59,554,733</u>	<u>\$ 229,484,733</u>

* Assumes maximum exposure if no TIF Bonds are redeemed until final maturity.

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

Mayor's Administration

Division Overview

The Mayor is the elected Chief Executive Officer for the City of Fayetteville and is the presiding officer for the City Council. As Chief Executive Officer of the City, the Mayor has a statutory duty to oversee the enforcement of City policies, ordinances, administrative rules and state laws, as well as direct City offices and employees to discharge their duties. The Mayor accomplishes this task by providing and maintaining an open door policy for residents, business interests, and other interest parties to discuss City policies, concerns and requests.

Chief of Staff

Division Overview

This division is responsible for the management of the fourteen divisions that comprise the Operations Department. This program directs and manages these divisions in a manner that will minimize operational costs and provide excellent service to the customers of the department, which include the citizens of the community and internal City departments/divisions. This division is also responsible for the Emergency Management of significant emergency events that take place within the City of Fayetteville and manages those events to best utilize resources available, minimize risk to citizens, and ensure a fast response to hazards that impact the City.

Communications & Marketing

Division Overview

This division reports to the Chief of Staff and is the primary point-of-contact for dissemination of public information concerning City activities, programs, and special events and serves as the overall clearinghouse for public information to be provided to the City Council, press, and public. This division maintains the websites (internet and intranet) and the City's social media channels. The director is public policy advisor to the Mayor, develops working relationships that facilitate and promote the City's legislative agenda, and oversees the operations of the Division of Media Services.

City Attorney

Division Overview

This division provides general legal advice, drafts of ordinances, resolutions, contracts, and special services to the City Council, Mayor, Planning Commission, and Board of Adjustments, as well as City departments and staff. This office also represents the City in land condemnation and other civil cases in State and Federal courts and in appeals to State and Federal appellate courts.

City Prosecutor

Division Overview

This office investigates, prepares, and prosecutes cases set for trial in District and Circuit courts and takes complaints, which results in the City Prosecutor sending a warning letter, issuing a prosecutor subpoena, filing a warrant, or closing the file. The City Prosecutor deals with all crimes of misdemeanor status which occur within the Fayetteville city limits. The hot check program assists Fayetteville merchants and citizens in regaining lost revenue due to receiving checks returned by financial institutions for insufficient funds or account closed status (hot checks).

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Complaints/Circuit Court Cases	727/36	800/20	675/32	700/30
2. Code Complaints	166	175	175	170
3. Warrant/Nonwarrant Charges	464/9,660	600/10,800	440/10,900	450/10,900
4. DWI's	1,752	2,000	2,100	2,050
6. Trials - District & Circuit Courts	51	70	60	50

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

Fayetteville District Court

Division Overview

The District Judge is an elected position responsible for the adjudication of all criminal and civil cases. This division provides a forum for the prompt resolution of cases filed. The criminal program is responsible for processing all criminal and traffic violations filed by area law enforcement agencies. The small claims and civil program provides a forum for citizens to file lawsuits to recover money or property valued at \$25,000.00 or less. The Court Services Officer is responsible for all public service related programs, court security and issuance of all criminal commitments.

FY2019 Highlights & Accomplishments

1. The collection of all fines/costs/fees and bonds became full responsibility of the court.
2. Trained and transitioned the court staff to be the sole collector of bonds, fine costs and fees.

FY2020 Objectives

1. Enhance the collection of fines, costs and fees by the utilization of future personnel.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Criminal Cases Filed	19,481	22,000	20,000	21,000
2. Civil Cases Filed	1,799	2,000	1,950	2,000
3. Criminal Cases Disposed	25,600	25,500	26,000	26,000
4. Criminal Trial Settings	1,700	1,500	1,440	1,650
5. Fines/Costs Assessed	\$ 4,580,430	\$ 4,695,000	\$ 4,650,000	\$ 4,675,000
6. Fines/Costs Collected	\$ 2,725,095	\$ 2,850,000	\$ 2,875,000	\$ 2,900,000
8. Dollar Value Public Service Completed	57,255	67,980	67,500	67,875

Economic Development

Division Overview

This division assists the Mayor, City Council, Chief of Staff, Department Directors, Division Heads and staff in the execution and implementation of the Fayetteville First Economic Development Strategic Plan. Additionally, this position serves as the primary point of contact for all economic development activities, responses to site selectors/owners/business representatives interested in investing in the City and works towards retaining, recruiting, and expanding economic development opportunities resulting in jobs retention and growth, as well as sales and property tax growth in the City. The four key focus areas of the division are Business Retention and Expansion, Retail and Mixed-Use Development, Workforce Development, and Growth Concept focused development. This division is directly responsible for the administration of contracted economic development services currently provided by the Fayetteville Chamber of Commerce and StartUp Junkie Consulting.

FY2019 Highlights & Accomplishments

1. Business Development Manager Hired- expanding capacity for internal economic development services.
2. Delivering Fayetteville's first Workforce Development Plan to the City Council (completed by FY19).
3. Expanded the City's presence and reach at ICSC RECON.
4. Managed the refocus of contract services to the four key focus areas listed above.
5. Launched internal economic development marketing campaign.

FY2020 Objectives

1. Business Development Manager to meet revenue targets by August of 2020.
2. Begin implementation of the Fayetteville Workforce Development Plan including the recruitment of a new training program to City.
3. Focus on high-wage job growth in sectors such as Information Technology and Research and Development through collaboration with the University of Arkansas and Arkansas Research and Technology Park.
4. Begin the recruitment of catalytic projects to develop live/work/play/shop nodes within each ward in conjunction with the City's growth concept map (parcel identification, visioning sessions, economic analyses for Tier 1 and Tier 2

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Net New Businesses Opened within Targeted Industry Sectors	248	160	131	160
2. Net New Jobs created within Targeted Industry Sectors and average wages	934	650	332	500
3. New Retail/Service establishments opened	168	125	80	125
4. Inquiries from prospective companies	78	100	67	100
6. Number of Businesses licensed for the year	3,847	3,850	3,850	3,900

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

Media Services

Division Overview

This division operates the Fayetteville Government Channel (FGC), the Fayetteville Public Access Channel (FPTV) and the Fayetteville Education Channel. The City Television Center is equipped, maintained and configured with technologies suited for government, public access and education (PEG) television, video production and public training. This division also supports City Administration with internal and external media creation.

FY2019 Highlights & Accomplishments

1. Completed digital upgrade to City Hall Room 111 multi-purpose room.
2. Digitized and rescued approx. 300 VHS-tape-archived City meetings ('90s-'00s).
3. Completed TV Center Studio broadcast LED efficiency lighting upgrade.
4. Created new podcasting suite in TV Center.
5. FGC won one Bronze Telly Award; FPTV won two Bronze Telly Awards.

FY2020 Objectives

1. Reconstitute and relaunch the Fayetteville Education Channel.
2. Digitize the public access tape archive of approx. 2,000 tapes.
3. Continue sustainable growth of FPTV.
4. Increase City department/division use of TV Center/FPTV for messaging.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. FGC Meetings Recorded	348	370	345	345
2. FGC Event Programs Produced	24	35	31	30
3. FGC Total Program Hours	530	540	524	525
4. FPTV Hours TV Center Used*	0	0	0	2,202
5. FPTV Class Participations*	0	0	0	442
6. FPTV Internal Produced Programs	1,024	945	938	945
7. FPTV External Produced Programs	486	450	452	445

*New data category for 2020

Internal Audit

Division Overview

This division assists the Mayor, City Council, Department Directors, Division Heads, and staff in realizing a satisfactory operation to safeguard the resources and assets of the City. The Internal Auditor objectively reviews and appraises accounting and operating records and internal controls throughout the City, reports exceptions noted, and recommends practical and economic corrective actions to be taken. This program provides an independent evaluation of City activities in order to promote economy, effectiveness, and efficiency in the City by using sound management principles and by maintaining a high level of public trust and confidence in the City's staff and public officials to deliver desired and needed services.

FY2019 Highlights & Accomplishments

1. Reviewed 2018 Financial Statements.
2. Reviewed Parking Controls.
3. Reviewed the FEMA Assistance to Firefighters Grant.
4. Oversaw FEMA landslide repair project at Kessler Mountain Regional Park.

FY2020 Objectives

1. Complete 2020 audit plan as approved by the Audit Committee.
2. Assist in the deployment of the new Asset Management software.
3. Assist with the new Bond Projects as needed.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Performance Audits	4	4	4	4
3. Audit Committee Meetings	3	3	3	3

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

City Clerk/Treasurer

Division Overview

This division maintains the official records and public documents of the City. It also provides support for the City Council by preparing agendas and recording and transcribing the proceedings of the meetings. Staff maintains the City's Code of Ordinances, works in cooperation with the Washington County Election Commission in planning elections, and maintains the Policies and Procedures Manual for the City. This division maintains the City's Boards and Committees, schedules meetings for City rooms, and maintains a calendar of those meetings. The City Clerk also serves on the Fire and Police Pension Boards, attends the meetings, prepares the agendas and correspondence, and records and transcribes the proceedings of the meetings.

FY2019 Highlights & Accomplishments

1. Began scanning ordinances and resolutions directly into Laserfiche for employee access.
2. Increased permanent record retention.

FY2020 Objectives

1. Archive additional permanent documents.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Meetings Attended	253	290	250	275
2. Agendas & Minutes Prepared	105/32	105/33	110/33	120/30
3. Ordinances & Resolutions Passed	113/276	90/250	100/290	100/260
4. Committee Vacancies & Applicants	65/134	65/155	65/130	70/140
5. Meeting Rooms Scheduled	1,080	1,250	1,150	1,130
6. Elections Coordinated	2	0	1	2
7. Permanent Record Retention	466,145	650,000	650,000	700,000
9. Code of Ordinances Updates	32	45	30	30

City of Fayetteville, Arkansas
Finance & Internal Services Activity
Division Overviews and Performance Measures

Chief Financial Officer

Division Overview

This division's primary purpose is to provide leadership and overall direction to the various divisions within the Finance & Internal Services Department. The Chief Financial Officer (CFO) establishes and directs budget parameters to accomplish the Mayor's overall goals and objectives for the fiscal year, advises the Mayor and/or City Council of citywide financial issues, and provides alternative solutions to financial problems or issues. The CFO is also responsible for the monitoring and management of the current year budget on a day-to-day basis and provides advice and support to the Mayor and Chief of Staff on an as-needed basis.

Human Resources

Division Overview

This division is committed to attracting and retaining a diverse, highly qualified and high performing multi-generational workforce. A diverse and highly talented workforce will support the delivery of excellent services to the citizens of Fayetteville. Staff will administer a competitive total rewards package and support a work environment that is safe, healthy and enriching. Policies and practices will be administered and effectively communicated to support the City in meeting its goals through our most valuable resource - City employees.

FY2019 Highlights & Accomplishments

1. Completion of police and fire pay survey and pay plan updates.
2. 3.6% increase in number of health screenings completed.
3. Administer the process for eleven civil service tests.

FY2020 Objectives

1. Streamline and improve software processes for job applicants and hiring managers.
2. Completion of merit employee pay survey and any pay plan update.

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Performance Measures				
1. New Hires	180	175	175	175
2. Employees Newly Eligible for Retirement Plans	50	60	62	65
3. Job Applications Processed	5,480	6,500	6,500	6,500
4. Workers' Comp Injuries with Medical Treatment	86	80	88	88

Accounting & Audit

Division Overview

The Accounting and Audit Division is responsible for maintaining accurate and timely financial information and reporting this information to the City Administration and to the public. The division oversees the external audit and prepares the Comprehensive Annual Financial Report.

FY2019 Highlights & Accomplishments

1. Successful external audit.
2. Participated in successful implementation of Park's Civic Rec software and Tyler Cashiering software.

FY2020 Objectives

1. Successful external audit.
2. Successful implementation of EnerGov software.

	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
Performance Measures				
1. External Audit	1	1	1	1
2. Funds Maintained	31	31	43	43
3. Financial Statements Prepared	26	26	26	26
4. Outstanding Bond Issues	10	10	11	11
5. Payrolls prepared	31	30	30	27
6. Pensions Distributed	24	24	24	24

City of Fayetteville, Arkansas
Finance & Internal Services Activity
Division Overviews and Performance Measures

Budget & Information Management

Division Overview

This division is responsible for preparing and monitoring the City's Annual Budget and Work Program, preparing the bi-annual update to the City's Capital Improvements program and ensuring those funds are expended/expensed as appropriated by City Council. Additionally, the division performs special duties and conducts special studies as requested by the Chief Financial Officer, the Mayor, and the City Council. Finally, the division compiles and reviews performance measures and quarterly reports submitted by other City divisions to ensure the accuracy of the listed statistics relating to the budgeted performance measures.

FY2019 Highlights & Accomplishments

1. Began the process of migrating paper forms to Laserfiche forms.
2. Created the 2019 Bonds process, accounts and projects.

FY2020 Objectives

1. Continue to migrate paper forms to Laserfiche forms.

	Actual	Budgeted	Estimated	Budgeted
<i>Performance Measures</i>	2018	2019	2019	2020
1. Budget Submissions Reviewed	96	96	96	105
2. CIP Submissions Reviewed	153	103	82	100
3. Programs Reviewed: Budget	128	130	157	175
4. Budget Adjustments Processed	405	450	315	350
5. Funds Reviewed	24	24	34	34

Facilities Management

Division Overview

This division maintains City owned buildings to provide safe and sound environments, mechanical and electrical systems. The division performs janitorial and other services on City owned facilities maintaining cleanliness on the interior and exterior. Other duties are keeping grounds in presentable fashion, safe entry and egress to each building, securing the facilities and setting up of programs and functions. Project Management is also provided on all building projects to ensure projects are on time, within budget, and meet industry quality tolerances.

FY2019 Highlights & Accomplishments

1. Razorback Road CDBG Building Renovation.
2. Wilson Park Landscape Office HVAC Upgrade and Renovations.
3. Facilities Management Offices Upgrades.
4. Water and Sewer Conference Room Addition.
5. Utilities Call Center and Office Renovations.
6. Fleet Vehicle Wash.

FY2020 Objectives

1. Town Center Plaza Restoration.
2. City Hall new entry, and south HC parking.
3. Woolsey Farmstead Reconstruction.
4. Oversee Bond Projects: PD, Fire, CAC, Dickson street parking deck.
5. Recycle & Trash Solar Panel/ Gold LEED Certification.
6. Porter Building stabilization .

	Actual	Budgeted	Estimated	Budgeted
<i>Performance Measures</i>	2018	2019	2019	2020
1. City Owned Building	68	71	72	73
2. City Buildings Maintained	55	60	61	63
3. City Buildings Janitorial Services	14	14	14	14
4. Service Request	610	500	500	500
5. Managed Projects <\$20,000	25	19	19	22
6. Managed Projects >\$20,000	25	24	26	13
7. PM Inspections	400	410	416	416

City of Fayetteville, Arkansas
Finance & Internal Services Activity
Division Overviews and Performance Measures

Purchasing

Division Overview

This division is responsible for assisting in the purchase of all supplies and acquiring construction and miscellaneous services for all City departments in accordance with State and Federal statutes, City ordinances, and proper purchasing procedures, as well as disposing of surplus City property. This division also manages the City's insured and self-insured programs. Management of the insured program includes the evaluation of insurance needs, the purchase of insurance policies, and coordination of all losses. Management of the self-insured program includes the judgement and damages from which all third-party liability and City property damages under deductibles or uninsured are paid.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Purchase Orders Issued	731	700	857	900
2. Purchasing Card Volume	\$ 11,701,837	12,000,000	\$ 12,000,000	\$ 12,000,000
3. Purchasing Card Transactions	17,861	17,500	19,000	19,000
4. Surplus Auctions Conducted	180	87	87	150
5. Surplus Auction Volume	\$ 538,381	\$ 538,381	\$ 538,381	\$ 465,464
6. Formal Bids/RFP's/RFQ's Requested	90	100	80	100
7. Bid/RFP/RFQ Volume	\$ 28,863,045	\$ 70,000,000	\$ 40,000,000	\$ 97,000,000
8. Insurance Claims Processed	92	83	108	100
9. Number of Vehicles and Equipment Insured	865	890	890	905
10. Total Insured Value for Real Property, Equipment, and Vehicles	\$329,185,970	\$333,475,366	\$333,475,366	\$365,465,427
11. Active Renewable Contracts Managed*	N/A	N/A	N/A	130

*New data category for 2020

Information Technology

Division Overview

This division provides Information Technology (IT) and Geographic Information Systems (GIS) support for City divisions across 53 locations and approximately 800 user accounts. IT strives to ensure technology requests and projects are implemented in accordance with citywide goals and initiatives. IT focuses on implementing processes and procedures to ensure the effective and economical use of IT resources, while improving staff efficiency and improving services to the citizens of Fayetteville. Staff makes every effort to operate equipment to its maximum useful life, but also budgets enough funds to replace equipment when needed to ensure optimal efficiency. To manage the replacement of technology items, IT maintains an accurate inventory and standardized replacement schedule for technology-based products. GIS provides geographic information and geographic data management services to all City departments.

FY2019 Highlights & Accomplishments

1. Deployed new Parking Mgmt software, payment website, and ticket writers.
2. Replaced all Police Mobile Computers.
3. Deployed new Tyler Cashiering Point of Sale software with Chip CC Readers.
4. Replaced all virtual server equipment in the data center.
5. GIS analyzed impervious surface to support the storm water utility study.
6. Completed CivicRec software implementation.

FY2020 Objectives

1. Implement EnerGov Development Services software.
2. Implement Lucity Asset Management and Work Order software.
3. Replace all Fire Mobile Computers.
4. Continue to provide GIS and IT support for storm water feasibility utility study.
5. Provide technology support for bond projects (Police, Fire, Cultural Arts).
6. Continue to install conduit for future fiber connectivity.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Service Requests - Desktop	1,487	4,000	2,000	2,100
2. Service Requests - Network/Systems	1,776	1,200	2,000	2,000
3. Service Requests - Application Systems	580	1,100	700	900
4. Service Requests - Fire	153	300	350	400
5. Service Requests - Telecommunications	177	300	275	300
6. Service Requests - Police	2,024	2,000	2,300	2,400
7. Projects	N/A	90	93	91

City of Fayetteville, Arkansas
Police Activity
Division Overviews and Performance Measures

Central Dispatch

Division Overview

This division is a 24-hour operation, which provides emergency and non-emergency call taking and dispatching for police, fire, and City services, as needed. The division is also the primary answering point for the City of Fayetteville's 9-1-1 calls, which includes transferring emergency calls to the appropriate agencies. This division strives to handle all calls in a professional, accurate, and timely manner.

FY2019 Highlights & Accomplishments

1. Attained Association of Public-Safety Communications Officials International (APCO) Training Program Certification.
2. Certified as a National Center for Missing and Exploited Children (NCMEC) Partner in their Missing Kids Readiness Program.
3. Created a recruiting card to distribute to potential dispatch recruits.

FY2020 Objectives

1. Meet the National Emergency Number Association (NENA) call-answering standard by answering ninety percent (90%) of all 9-1-1 calls within ten (10) seconds and ninety-five percent (95%) within twenty (20) seconds.
2. Meet the National Fire Protection Association (NFPA) standard of processing ninety percent (90%) of fire calls within sixty-four (64) seconds and ninety-five percent (95%) within one hundred six (106) seconds.
3. Participate in tabletop exercises to review proper steps in a disaster.

<i>Performance Measures</i>	<i>Actual 2018</i>	<i>Budgeted 2019</i>	<i>Estimated 2019</i>	<i>Budgeted 2020</i>
1. Total Calls for Service	62,062	65,604	61,900	62,800
A. Police	47,081	49,400	47,000	47,500
B. Fire	12,324	13,500	12,500	13,000
C. Citywide	2,657	2,704	2,400	2,300
2. Police Self-Initiated Calls	47,601	51,000	48,000	49,000
3. Telephone (Minus 9-1-1)	118,863	145,000	112,000	113,000
4. 9-1-1 Calls	39,482	40,000	40,150	40,150
5. Average 9-1-1 Calls Per Day	108	110	110	110

City of Fayetteville, Arkansas
Police Activity
Division Overviews and Performance Measures

Police Department

Division Overview

This department provides patrol and investigative services including detection and suppression of criminal activity, traffic enforcement and accident investigation while striving to provide our citizens with a safe community to live and work. The department provides for the dispatching of emergency and non-emergency calls for the police and fire departments, as well as for other City services. The department provides administrative control, logistical support, policy setting, and decision making relative to all aspects of police operations. The Commission on Accreditation for Law Enforcement Agencies (CALEA) and the Arkansas Law Enforcement Accreditation Program (ALEAP) accreditation processes ensure the department follows best police practices, provides efficient use of resources and improves delivery of services to the community.

FY2019 Highlights & Accomplishments

1. Our UCR violent crime rate has continued to decline since 2017.
2. The police department transferred one patrol officer to concentrate patrol efforts on trails and parks.
3. The Criminal Investigation Division partnered with the Community Oriented Policing Division to develop presentations to help educate the community on the latest crime trends and patterns. The police department participated in approximately 174 community engagement events (Coffee with a Cop, National Night Out, Car Seat Clinics, etc.).
4. Patrol Division concentrated efforts on improving pedestrian and traffic safety through specific, directed and dedicated traffic enforcement in problem areas, including schools and bus stops.
5. The 4th JDDTF sought to disrupt and dismantle illicit drug markets by investigating drug distributors and/or drug trafficking organizations.

FY2020 Objectives

1. Provide our citizens with a safe community.
2. Expand community outreach through new and established programs.
3. Continue training employees and supervisors in the areas of leadership, diversity and inclusion, and procedural justice.
4. Recruit and retain a competent and diverse workforce, and develop staff for future leadership opportunities.
5. Begin phase 1 of the design of the new police department headquarters building.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Calls for Service	47,079	50,000	47,928	48,000
2. Emergency Response Time	5:41	6:00	5:32	5:35
3. Traffic Accidents	3,039	3,200	2,578	3,000
4. Tickets Issued	9,474	10,000	10,968	10,000
5. Warnings Issued	9,738	10,000	11,434	10,000
6. Arrests Made	4,744	4,200	5,038	4,200
7. DUI/DWI Arrests Made	670	1,080	544	600
8. Investigative Cases Assigned	1,211	1,200	1,234	1,200
9. Drug Task Force Cases	500	540	416	425
10. Community Outreach Events	174	200	200	200

City of Fayetteville, Arkansas
Fire Activity
Division Overviews and Performance Measures

Fire Department

Division Overview

This department responds to all types of hazards encountered by citizens including fires, situations of entrapment, emergency medical calls, and hazardous materials incidents. The department's goal is to arrive on scene of every fire response in 6 minutes and 20 seconds or less, 90% of the time. This department is responsible for public education, code enforcement/building inspections and fire origin/cause investigations with the goal to investigate 100% of all fires, inspect commercial occupancies in addition to the state mandated inspections, and reach children and adults annually with seasonal safety messages and training. All personnel are provided with effective and realistic training based on fire and medical service standards, information analysis, and emergency response demands. The hazardous materials response program was established through an interlocal cooperation agreement between the City of Fayetteville and all cities, towns and rural areas within Washington County.

FY2019 Highlights & Accomplishments

1. Bond Package Passage.
2. Grant Funded Physical Fitness Equipment for all stations received.
3. New Ladder Apparatus Purchase.

FY2020 Objectives

1. Hire a General Contractor for Fire Station Construction Project.
2. Finalize Design of Fire Stations with Architect.
3. Start Construction on Fire Stations.
4. Purchase New Ladder Apparatus and Fire Engine.

	Actual	Budgeted	Estimated	Budgeted
<i>Performance Measures</i>	2018	2019	2019	2020
1. Fire Responses	546	664	635	655
2. EMS Responses	9,324	9,270	9,659	9,947
3. Rescue Responses	647	833	635	655
4. Other Responses	1,822	2,252	1,780	1,833

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Development Services

Division Overview

This division facilitates changes necessary to accommodate the community's anticipated rapid growth and expansion by continually assisting the community in adjusting its vision for the future, regulatory framework, and capital improvement projects. The division ensures that developers, builders, and business entrepreneurs investing and building in the community are treated fairly and with consistency and predictability by coordinating the divisions of Planning, Engineering, and Building Safety. The division works across divisional and departmental lines of authority to create a seamless, efficient, and lean regulatory framework and procedures.

FY2019 Highlights & Accomplishments

1. Completion of 71B Corridor Plan.
2. Implementation of Storm Drainage Utility fee.
3. Phase I implementation of Mayor's 2019 bond program.
4. Completion of 2040 City Plan update.

FY2020 Objectives

1. Implement new permitting software - EnerGov.
2. Implement newly adopted City Plan 2040.
3. Continue implementation of the City's other plans, including the Mayor and Council's Strategic Plan, Downtown Master Plan, Mobility Plan, Active Transportation Plan, 71B Corridor Plan, and Neighborhood Plans.
4. Streamline the development review process and implement lean government principles.
5. Assist in the implementation and completion of the Mayor's 2019 Bond Program.

	Actual	Budgeted	Estimated	Budgeted
<i>Performance Measures</i>	2018	2019	2019	2020
1. Business Licenses - New	414	425	500	450
2. Business Licenses - Renewals	2,998	3,490	3,560	3,500

Sustainability & Resilience

Division Overview

This division is focused on guiding the City of Fayetteville towards becoming a resource efficient community of livable neighborhoods that meets present needs while providing opportunities to support the long term health, well-being and prosperity of future generations. The division develops and implements policies and projects that can be quantified through a triple bottom line accounting framework focused on social, environmental and financial performance metrics. The division also provides support and research services to other City departments and divisions and the City Council.

FY2019 Highlights & Accomplishments

1. Completed Wastewater Treatment Plant Solar and Battery Storage Project.
2. Completed Design of Phase 1 of the Cultural Arts Corridor Project.
3. Completed Single Use Plastics and EPS Analysis and Recommendations.
4. Implemented Energy Efficiency and Utility Savings Improvements at City Buildings.
5. Implemented E-Scooter Share Program as part of City Mobility Strategy.

FY2020 Objectives

1. Begin construction of Phase 1 of the Cultural Arts Corridor Project.
2. Deploy more Electric Vehicle Charging Stations in Downtown Fayetteville.
3. Continue to Implement Fayetteville Energy Action Plan.
4. Continue to implement Fayetteville Mobility Plan.
5. Continue to work across the City on Implementing Cross Divisions/Department Sustainability.

	Actual	Budgeted	Estimated	Budgeted
<i>Performance Measures</i>	2018	2019	2019	2020
1. Policy Analysis/Ordinance Adoption	8	6	9	9
2. Bicycle & Pedestrian Projects, Programs & Initiatives	15	15	14	14
3. Intra-Division Projects/Collaborations	14	13	15	13
4. Energy Efficiency & Renewable Energy Projects	7	7	8	7
5. Grants and Award Application	4	5	6	5

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Building Safety

Division Overview

This division promotes and protects the health, safety, and welfare of the citizens of Fayetteville by assuring that buildings are designed and constructed in accordance with current local, state, and national building codes. The division serves the community by performing inspections and consultations on-site and investigating complaints from the public. The division is also responsible for maintaining a building code reference library, archiving construction documents, and posting construction-related information and statistics to the City website.

FY2019 Highlights & Accomplishments

1. Completed Lean Government/Continuous Improvement review of processes.
2. Completed permitting & land use software (EnerGov) conversion.
3. Completed Ordinance revisions to Chapter 173 - Building Regulations.

FY2020 Objectives

1. Maintain Continuous Improvement Efforts.
2. EnerGov software implementation, training, & "go-live".
3. Revise & update Standard Operating Procedures (SOPs) and other Policies & Procedures.
4. Review and evaluate code resources for potential adoption by City Council.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Building Permit Applications	1,406	1,200	1,440	1,482
2. Building Permits Issued	1,390	1,100	1,310	1,348
3. Single-Family Permits	639	570	646	665
4. Commercial Permits*	48	N/A	28	29
5. Addition & Alteration Permits*	418	N/A	459	472
6. Inspections Performed	25,124	28,000	29,500	30,000
7. Total Issued Permits- All Types*	6,206	N/A	6,200	6,380

* New data category for 2020

City Planning

Division Overview

This division manages the administration and enforcement of zoning and development regulations for the City and its planning area; provides professional services and advice to the Mayor, City Council, Planning Commission, committees, and other City divisions involved in growth management; processes all land use activity and reviews building permits to ensure compliance; performs field analysis and inspection; formulates recommendations; responds to public inquiries and complaints; and issues violation notices when necessary. As growth continues at high rates, funds are organized to support the essential functions necessary to comply with notification requirements, public hearings, research, and reporting activities. Increased efficiency, productivity, and consistency are priorities for this program.

FY2019 Highlights & Accomplishments

1. Maintained service levels during record levels of development entitlements.
2. Completed multiple long range planning initiatives utilizing internal staff.
3. Updated Comprehensive Land Use Plan (City Plan 2040).

FY2020 Objectives

1. Continue lean government initiatives to improve customer service.
2. Code amendments to implement City Plan 2040 .
3. Implementation of 71B Corridor Plan.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Public Meetings & Agenda Sessions	103	100	95	100
2. Development Consultant Meetings/Hours	426/426	400/400	395/395	420/420
3. Planning Reports	529	425/425	500/500	450/450
4. Violations Reported	1,050	900	1,000	1,000
5. Building Permits Reviewed/Staff Hours	1,515/758	1,100/550	1,100/550	1,100/550

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Engineering

Division Overview

This division is responsible for all in-house professional engineering design services and provides contract management of outside engineering and construction services; design review and oversight of waterline, sanitary sewer, storm sewer, drainage, sidewalk, trail, and street projects; and engineering design criteria and specifications for all infrastructure work within the City. Staff provides technical review of all subdivisions, lot splits, and small and large scale developments for compliance with the City's design criteria. As a participant in the National Flood Insurance Program, this division provides flood hazard program administration and plan review, as well as EPA Phase II NPDES stormwater and erosion control program development and permit compliance. The Trails Coordinator housed in the division is responsible for planning design, permitting, and other tasks related to the Trail Construction Program. Other services include acquiring property, easements, and rights-of-way as required by various capital improvements in all City divisions, maintaining the records of City properties, easements, and rights-of-way; providing services for the sale or purchase of property; providing inspection and construction management services for projects designed and/or constructed by City staff; and reviewing for compliance on sidewalks and driveways.

FY2019 Highlights & Accomplishments

1. Planned and Programmed 2019 Transportation, Drainage, and Trail Bond projects.
2. Completed Stormwater Utility Study.
3. Completed Construction on Ruppel Road, Old Wire Road, and Hwy 112 projects.
4. Provided assistance on implementation of new development review software.
5. Updated Master Street Plan in accordance with Fayetteville Mobility Plan.
6. Completed pavement analysis and inventory project.

FY2020 Objectives

1. Management of 2019 Bond Program for Transportation, Trails, and Drainage.
2. Complete development review software implementation.
3. Update Minimum Street Standards to match master street plan, etc.
4. Design and management support for other divisions on bond and other projects.
5. Begin stormwater utility implementation per City Council direction.
6. Continue work on coordination between departments for long term Public Works (PW) workplans.

<i>Performance Measures</i>	<i>Actual 2018</i>	<i>Budgeted 2019</i>	<i>Estimated 2019</i>	<i>Budgeted 2020</i>
1. Construction Plan Reviews	428	525	475	500
2. Grading Permits Issued	48	80	60	65
3. Floodplain Development Permits Issued	5	7	4	6
4. Construction Projects Inspected	136	150	150	160
5. Residential Subdivision Final Plats	9	25	12	15
6. Sidewalk Inspections	1,599	1,850	1,100	1,400
7. City Projects Completed (Design)	18	16	17	18
8. Easement/ROW Acquisitions	57	65	40	70
9. Trails-Number of Trail Projects	4	6	5	6
10. Trails-Number of Miles Designed	2	5	2	3

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Community Resources

Division Overview

This division is responsible for the planning and implementation of projects/programs funded in whole or part by the HUD Community Development Block Grant (CDBG) and the HUD Special Needs Assistance Programs (SNAPS). The division provides assistance for low and moderate income residents and case management/housing for the homeless. The Code Compliance program ensures compliance to certain City codes.

FY2019 Highlights & Accomplishments

1. 9 housing units improved - affordable housing stock maintained.
2. 100 elderly and disabled residents assisted with taxi coupons.
3. HEARTH program at full capacity.
4. Funding provided for Salvation Army expansion and Headstart reopening at Fayetteville High School West Campus.
5. Entire code staff attended inaugural AR Chapter of American Association of Code Enforcement (AACE).

FY2020 Objectives

1. 10 housing units improved - affordable housing stock maintained.
2. 100 elderly and disabled residents will be assisted with taxi coupons.
3. HEARTH program at full capacity.
4. Funding provided for Salvation Army expansion and Headstart reopening at Fayetteville High School West Campus.
5. Continued involvement in AR AACE - to provide code officer training.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Public Hearings	2	2	2	2
2. CDBG & SNAPs Applications	2	2	2	2
3. Sub-Recipient Monitoring	1	4	4	2
4. Housing Projects	10	15	9	10
5. Taxi Coupons Issued	13,000	13,000	13,000	13,000
6. Code Compliance Service Requests	2,391	2,500	2,500	2,500
7. Service Requests with Cases	1,006	1,200	1,200	1,200

Animal Services

Division Overview

This program is a facility for handling animals, processing redemptions and adoptions, and educating the public regarding responsible animal ownership. The program provides 24-hour emergency services and enforces the Arkansas Rabies Control Act and City Ordinances. The program provides a clinic staffed with a veterinarian that allows for the animals adopted from the shelter to be spayed/neutered and the operation of an income based low cost spay/neuter clinic for City residents.

FY2019 Highlights & Accomplishments

1. Improved community outreach with several free vaccination and microchip clinics for low to moderate income
2. Continued to maintain a low euthanasia rate below the 10% "no kill" benchmark.

FY2020 Objectives

1. Continue to expand our community outreach program with more free vaccination and microchip clinics for low to moderate income citizens.
2. Continue to maintain a low euthanasia rate and a high rate of adoptions and returning lost pets to their owners.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Fayetteville Strays Intake	1,410	1,400	1,425	1,425
2. Fayetteville Owner Surrenders Intake	619	500	625	625
3. Citizen Service Requests	5,869	6,000	6,000	6,000
4. After Hours Emergency Responses	928	1,000	1,000	1,000
5. Animal Bite Investigations	89	70	100	100
6. Citations Issued	70	100	75	75
7. Animals Sterilized at Shelter Clinic	1,633	925	1,625	1,625

City of Fayetteville, Arkansas
Transportation Services Activity
Division Overviews and Performance Measures

Transportation Services

Division Overview

This division manages and coordinates construction and maintenance of rights-of-way, streets, sidewalks, trails, drainage, and traffic control within the City. Also managed by this division are the In-House Pavement Improvements, the Sidewalk Improvements, and the Trail Development projects which are funded in the City's Sales Tax Capital Fund.

FY2019 Highlights & Accomplishments

1. Completion of Gulley Park loop trail and extension of Niokaska Trail.
2. Asphalt overlay of 8.4 miles of streets as detailed in the overlay program.
3. Sidewalk program constructed 8,000 feet of sidewalk and 5,185 feet of curb.
4. Repaired or installed 2,550 linear feet of drainage pipe and structures.

FY2020 Objectives

1. Implement pavement management software to improve long range plans.
2. Supplement overlay program with funding from the bond program.
3. Repair or replace 8,000 feet of sidewalk in 2020.
4. Continue to upgrade drainage and repair current infrastructure as needed.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. ROW Brush/Tree Trimming Hours	5,800	5,000	4,900	5,000
2. ROW Mowing Hours	4,609	4,500	4,700	5,000
3. Tons of ROW Litter Removed	44	30	46	45
4. Street Sweeper Debris (Tons)	771	900	872	900
5. Asphalt Overlay (Miles)	9	10	11	11
6. Drain Pipe Installation (Feet)	8,967	2,500	2,550	3,500
7. Traffic Signals Maintained	126	128	132	135
8. Trail Construction (Miles)	2	3	3	3
9. Sidewalk Construction (Feet)	8,090	8,000	8,000	8,000
10. Curb Construction (Feet)	6,741	4,500	5,185	6,000

Parking Management

Division Overview

This division implements parking rules and enforces parking regulations for the Downtown and Entertainment Districts and Residential parking program. The division is responsible for increasing public awareness of ordinances which regulate parking, and responding to the needs of citizens regarding inquiries and complaints concerning parking matters. This division also manages event parking for Walton Arts Center performances and Razorback football games and oversees the City's special event permitting process.

FY2019 Highlights & Accomplishments

1. Replaced outdated enforcement hardware and software.
2. Expanded payment options for event parking to accept credit cards.
3. Oversaw completion of Meadow St. Municipal Deck rehab and improvements project.
4. Oversaw installation of Low Impact Development (LID) features, resurfacing, and retaining wall replacement for various parking lots.
5. Installed wayfinding signage in parking districts.

FY2020 Objectives

1. Replacement parking deck for Cultural Arts Corridor.
2. Continue installing updated signage to clarify regulations.
3. Pursue vendor to update parking pay stations and meters.
4. Expand adoption of mobile payment through education and marketing.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Citations issued	22,279	23,000	21,180	22,500
2. Number of Spaces managed	2,869	2,806	2,794	2,790
3. Number of Special Event Permits processed	101	90	90	90
4. Event Parking events staffed	109	110	110	110

City of Fayetteville, Arkansas
Transportation Services Activity
Division Overviews and Performance Measures

Fleet Operations

Division Overview

This division is responsible for the maintenance and replacement of vehicles and equipment to ensure the fleet is safe and will perform properly during operation. The total fleet size of 688 vehicles consists of 55 emergency response, 40 administrative support, 39 solid waste/recycling, 121 off-road, 184 light/medium/heavy duty trucks, 102 miscellaneous equipment, and 147 non-motor pool units. In-house maintenance is supported by sublet operations such as major air conditioner and automatic transmission repairs and accident repair/refinishing.

FY2019 Highlights & Accomplishments

1. Constructed a fuel station canopy to cover operators when pumping gas and dispensing Diesel Exhaust Fluid (DEF). The canopy is equipped with LED lighting for safety at night and cameras for documentation when needed.
2. Worked with the Sustainability Department to acquire more environmentally friendly vehicles, including our first fully electric car.
3. As of 2019, 77% of the Fleet Technicians are ASE Certified, 4 of which are Master Certified, including the only person in the state of Arkansas who is Master Certified in both ASE and EVT.

FY2020 Objectives

1. Upgrade the Fleet Software to make the department more efficient, streamlined and up to date on technology in general. This will also make it easier to run reports and be more visible to user departments.
2. Complete construction on the new car wash building. This is a huge project and will be an improvement for all City operators. It will house a wash bay for average size vehicles and large trucks, as well as a manual wash area, and will have sustainable features for added benefits.
3. Expand the working area in the Fleet Shop. With the completion of the new car wash, the old car wash will be demolished and turned into work space for the shop, which will provide two additional work bays.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Repair Requests	4,603	5,000	4,778	5,025
2. Vehicle/Equipment Repair Hours	13,424	14,000	13,642	14,500
3. Preventive Maintenance Service & Inspections	1,370	1,600	1,386	1,550
4. Preventive Maintenance Generated Repairs	525	600	516	600
5. Road Failures	363	390	346	375

City of Fayetteville, Arkansas
Parks & Recreation Activity
Division Overviews and Performance Measures

Parks & Recreation

Division Overview

This division manages parks and recreation programs to provide a safe and diversified park system that encourages community pride, visionary planning and operations, and environmental stewardship. Recreational programs include youth/adult soccer, girls softball, adult softball, kickball, co-ed volleyball, summer camps, special events and a race series. The Yvonne Richardson Community Center (YRCC) promotes diversified recreational, educational, and social programs. The division receives 1% Hotel/Motel/Restaurant (HMR) tax for construction, development, and maintenance of parks. Priority of staff will be the Phase I projects for the Parks Bond Program. Staff also administers the Tree Preservation and Park Land Dedication Ordinances.

FY2019 Highlights & Accomplishments

1. Installed the first synthetic turf in our park's system at Gary Hampton Softball Complex which attracted softball & baseball tournaments as well as extended league play
2. Hosted 12 public meetings and 24 special interest meetings for initial input for the Parks Strategic Plan.
3. Implemented new recreation management software system, Civic Rec, for registration, rentals, and schedules.
4. Projects cont'd to 2020: Walker Splash Pad, Gregory Park trail/parking lot improvements, Centennial and Gulley Park Master Plans, Gulley Park trail improvements, Kessler Park soccer field added, and Kessler Mountain Jam.

FY2020 Objectives

1. Execute Phase I of the Park Bond Projects.
2. Approval of the Parks and Recreation Strategic Master Plan by Parks & Recreation Advisory Board (PRAB) and City Council.
3. Completion of restroom improvements, Gulley Park Splash Pad, parking additions, and playground.
4. Improvements to Walker Skate Park lighting, Lake Fay Boat docks, Veterans and Kessler Park parking lots.
5. Provide exceptional programs and special events to enhance the quality of lives in the City.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Park Properties/Acreage Maintained	70 / 3,974	71 / 3,942	72 / 3,987	74 / 4,000
2. Trail Miles Maintained: Hard & Natural	49 / 38	52 / 38	50 / 38	52 / 54
3. Park & Trail Volunteer Hours	9,443	12,000	10,000	11,000
4. Recreation Program Participants	7,839	9,200	8,800	9,025
5. Race Series Events/Participants	6 / 4,446	6 / 4,525	6 / 4,525	5 / 5,000
6. Gulley Concert Attendance	6 / 5,650	6 / 6,500	6 / 7,000	6 / 7,000
7. YRCC Programs or Events/Participants	20 / 19,921	20 / 23,000	20 / 24,000	18 / 24,000
8. Swimming Pool Total Attendance	20,270	21,000	21,000	21,250
9. Fishing/Boating Permits for Lakes Fayetteville & Sequoyah	5,148	6,200	4,650	4,900
10. Escrow Trees Planted	0	60	60	80
11. Preservation Acres/Mitigated Trees	0	60	50 / 5,500	50 / 3,800

City of Fayetteville, Arkansas
Business-Type Activity
Division Overviews and Performance Measures

Utilities Director

Division Overview

This division is responsible for the management of two divisions: The Water, Sewer & Meter Maintenance Division and the Wastewater Treatment Plants (WWTPs), and coordinates various capital improvement projects. Program outcomes relate to drinking water quality, environmental protection, customer services, and adequate infrastructure. Departmental performance includes intangible and tangible measures with key indicators coming from trackable accomplishments, project advances, issue resolutions and reduction in non-revenue water. The project management team is also included in this division.

FY2019 Highlights & Accomplishments

1. Created a prioritized schedule for the maintenance and repair of an increased number of items at the WWTPs.
2. Co-purchased the Deadhorse Mountain Property to further the cause of improving water quality in the West Fork of the White River.
3. Designed the East Water Service Area Improvements, a multi-million dollar project to add water, storage, capacity and fire-flow protection to East Fayetteville, Goshen & the Township Area.
4. Designed and bid major electrical upgrades to the Paul R. Noland WWTP.
5. Completed the Sewer Service Agreement with the City of West Fork.
6. Eliminated the Masters Addition Lift Station.

FY2020 Objectives

1. Develop a Biosolids Master Plan.
2. Develop an Automated Metering Infrastructure (AMI) strategy.
3. Develop a final solids removal strategy for Lake Sequoyah.
4. Start and complete the Kitty Creek Sewer Upgrade Project.
5. Perform Water & Sewer Relocates as needed in support of the Mayor's Bond Program.
6. Begin installation of the electrical upgrades at the Paul R. Noland WWTP.
7. Begin construction of the East Water Service Area Improvements.

City of Fayetteville, Arkansas
Business-Type Activity
Division Overviews and Performance Measures

Utilities Financial Services

Division Overview

This division provides monthly billing services to utility customers and collects various revenues for the City. Utility billings include charges for water, sewer, fire protection, trash and recycling, and other charges related to these services. Over 45,500 utility accounts are maintained through monthly billing and the collection of payments across multiple payment channels. City revenues collected include impact fees, court fines, building permits, HMR taxes, and parking tickets. These revenues are reconciled daily by Utilities Financial Services. This division is also responsible for accounting and financial work pertaining to the Water and Sewer Fund.

FY2019 Highlights & Accomplishments

1. Call center expansion - added 2 new employees, which has reduced call wait times.
2. eSuites rollout in early August. Customers are now able to view full utility bill online, sign up for paperless billing, and view water consumption detail.
3. Transitioned to new point of sale system for revenue collection.
4. Set up customer application in Laserfiche to electronically process final customer transactions and transfers received via telephone.

FY2020 Objectives

1. Set up kiosks in the customer deposit center to be able to do all applications electronically. This last step will allow the customer turn on/transfer on and turn off/transfer off processes to be done paperless.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Utility Bills Processed	519,660	506,200	519,800	519,900
2. On/Off and Internal Orders Processed	34,957	33,600	34,201	34,000
3. New Accounts Added	1,081	988	1,051	1,000
4. Utility Payments Processed	496,325	481,612	504,875	495,000
5. Utility Deposits Processed	6,940	7,670	7,408	7,500
6. Other Cash Receipts Processed	117,882	117,555	117,995	117,555
7. Total Utility Customers Billed	43,155	44,297	44,297	44,297

Water & Sewer Maintenance

Division Overview

This division manages the operations, maintenance, and safety of the water distribution system, water storage tanks and pump stations, sewer mains and manholes, meter reading and maintenance, backflow prevention, both wastewater treatment plants, and new service connections.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Water Leaks Repaired	841	630	640	830
2. Water Line Constructed (Feet)	106	5,000	3,500	1,000
3. Fire Hydrants Repaired/Installed	73	100	120	100
4. Sewer Lines Cleaned (Feet)	398,871	650,000	650,000	650,000
5. Sewer Line Replaced/Sliplined (Feet)	8,672	9,000	8,000	8,000
6. New Water/Sewer Connections	308	350	370	350
7. Meters Read	518,129	502,000	503,000	525,000
8. Meters Installed	860	750	750	750
9. Meter Accounts	44,150	43,650	43,500	44,600
10. Meters Tested	813	1,000	1,000	1,000
11. Backflow Devices Tested	89	150	150	150

City of Fayetteville, Arkansas
Business-Type Activity
Division Overviews and Performance Measures

Wastewater Treatment

Division Overview

This division manages the operations, maintenance, safety, and compliance of the wastewater treatment facilities, lift stations, and the Biosolids Management Site. Additionally, this division monitors and maintains the Woolsey Wet Prairie Wetlands site.

FY2019 Highlights & Accomplishments

1. Managed a 2.5 million dollar capital improvement project list. Historical annual available funds was \$350,000.
2. Evaluated using Liquid Oxygen with the Ozone Disinfection System. Test results show that more ozone can be produced using liquid oxygen instead of using oxygen supplied.
3. Provided support for the Solar Energy Project for the two Water Resource Recovery Facilities.
4. Implemented Biosolids Management Site hay harvesting improvements. This saved the City of Fayetteville \$19,000 in annual operating costs.
5. SCADA Phase II Security Hardening.
6. Arkansas and Oklahoma phosphorus lawsuit settlement.

FY2020 Objectives

1. Finish Condition Assessment's for the Noland WRRF, West Side WRRF, Lift Stations, and the Biosolids Management Site.
2. Complete Phase III SCADA Upgrade.
3. Complete Biosolids Management Study.
4. Prepare for West Side WRRF permit renewal.
5. Submit the Biosolids Management Site No Discharge Permit renewal application.
6. Begin Facilities Plan Study/Wastewater Master Plan.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Biosolids Contract	\$ 7,723,849	\$ 8,500,000	\$ 6,981,332	\$ 7,166,985
2. Average MGD Treated	14.10	14.90	14.90	16.02
3. Average BOD Loading (lbs/day)	29,704	31,238	31,238	32,213
4. Average TSS Loading (lbs/day)	25,514	27,614	31,238	29,673

Aviation

Division Overview

This division manages the Fayetteville Municipal Airport (Drake Field) to FAR Part 139 Standards, administers Federal and State Aviation Grant funding, and oversees capital development projects, the self-serve fuel facility, tenant leases, and the FBO.

FY2019 Highlights & Accomplishments

1. Airport Boiler Replacement Project (State Funded).
2. Completion of Taxiway B Rehab (FAA Funded).
3. Completion of Airfield Marking Project (State Funded).

FY2020 Objectives

1. Complete Beacon and Wind Cone Project (State Funded).
2. T-Hangar Door Rehab Project (State Funded).
3. Fuel Farm Rehab Project (State Funded).
4. Implementation of fuel management software.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Fuel Dispensed (Gallons)	544,412	508,366	508,366	536,035
2. Number of Operations (Landings, Take Offs, Taxi)	21,769	22,000	22,000	22,000

City of Fayetteville, Arkansas
Business-Type Activity
Division Overviews and Performance Measures

Recycling Trash Collection

Division Overview

This division provides for the collections, transportation, disposal, processing, and marketing of trash and recyclables generated within the City. In addition to the commercial and residential collections of trash, recyclables, and yard waste, the division also administers other services including bulky waste curbside collection, ward bulky waste clean ups, an Adopt-A-Street litter program, apartment recycling, and special event trash and recycling services. Educational programs are provided and include the Recycle Something and Waste Not Use Less campaigns designed to create behavior changes towards more sustainable behaviors.

FY2019 Highlights & Accomplishments

1. Rate Study Complete and implemented.
2. Commercial Foodwaste Program implemented.
3. Apartment Recycling Program moving from 6 large complexes to 11 in service.
4. Commercial Glass Recycling program moved from pilot to full program.
5. Transfer Station Drain Improvements in process.

FY2020 Objectives

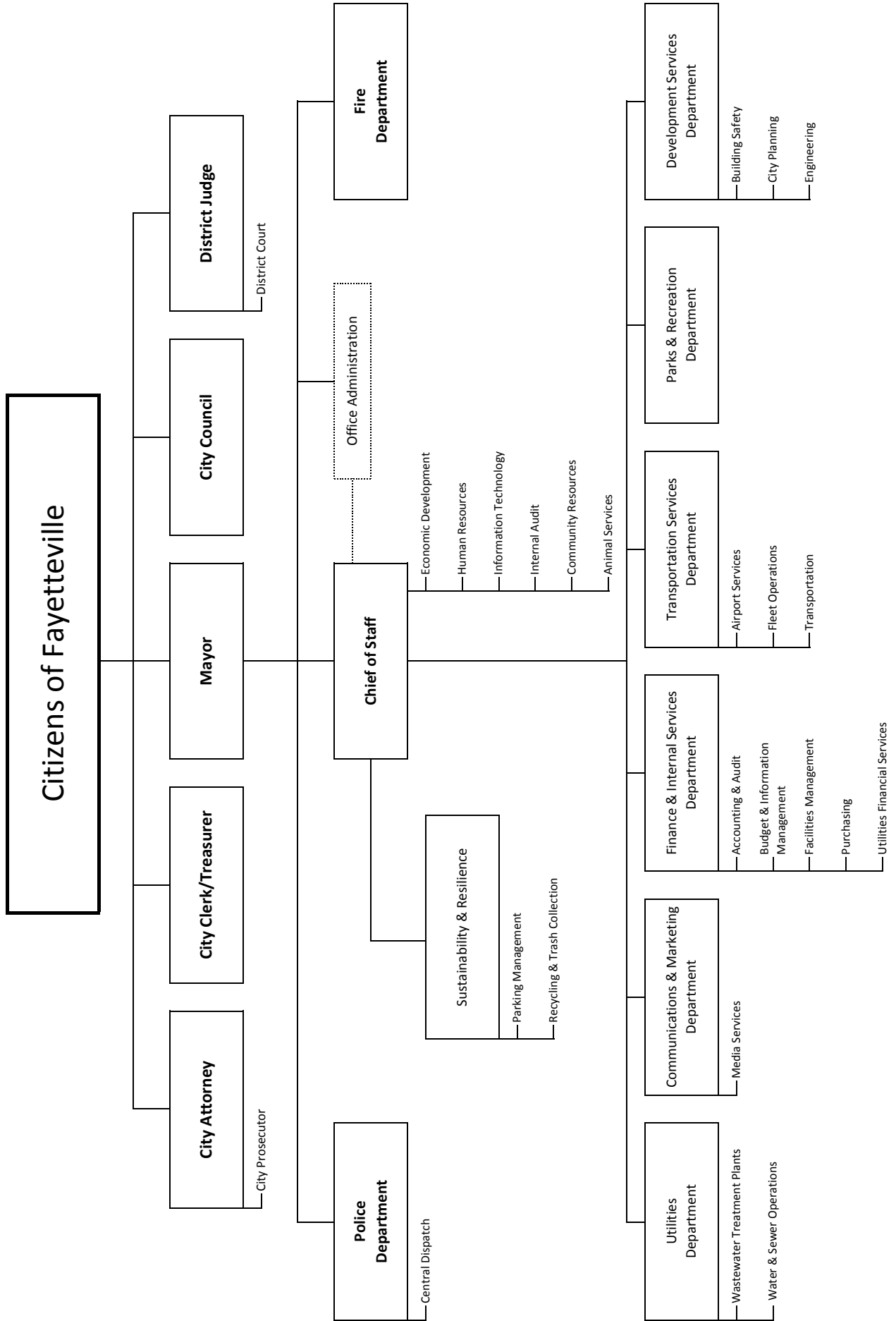
1. Continue to increase diversion of material from landfill with new programs growth.
2. Implement small apartment recycling program.

<i>Performance Measures</i>	Actual 2018	Budgeted 2019	Estimated 2019	Budgeted 2020
1. Commercial Accounts - Dumpster	1,422	1,700	1,500	1,700
2. Commercial Accounts - Carts	766	850	780	850
3. Commercial Accounts - Cardboard	229	300	247	300
4. Commercial Accounts - Recycling Bins	363	400	450	575
5. Commercial Accounts - Dumpster Paper Recycling	24	32	25	25
6. Apartment Recycling - Units	1,911	2,500	3,070	3,500
7. Residential Carts Collected	23,307	25,000	23,773	24,851
8. Total Drop Box Loads Pulled	3,677	3,600	3,450	3,565
9. Landfilled Waste	84,817	100,000	100,000	100,000
10. Recycling/Compost Tonnage Diverted	13,651	14,300	13,190	14,700
11. Compost/Mulch Sold - Cubic Yards	8,082	9,250	10,882	11,235

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City of Fayetteville, Arkansas

Organizational Chart



Officials of the City of Fayetteville, Arkansas

Elected Officials

Mayor	Lioneld Jordan	479.575.8330	mayor@fayetteville-ar.gov
Ward 1, Position 1	Sonia Gutierrez	479.409.5064	Ward1_pos1@fayetteville-ar.gov
Ward 1, Position 2	Sarah Marsh	N/A	Ward1_pos2@fayetteville-ar.gov
Ward 2, Position 1	Mark Kinion	479.442.7868	Ward2_pos1@fayetteville-ar.gov
Ward 2, Position 2	Matthew Petty	479.595.8703	Ward2_pos2@fayetteville-ar.gov
Ward 3, Position 1	Sloan Scroggin	479.841.1218	Ward3_pos1@fayetteville-ar.gov
Ward 3, Position 2	Sarah Bunch	479.601.1396	Ward3_pos2@fayetteville-ar.gov
Ward 4, Position 1	Teresa Turk	206.713.2265	Ward4_pos1@fayetteville-ar.gov
Ward 4, Position 2	Kyle Smith	479.274.8881	Ward4_pos2@fayetteville-ar.gov
City Attorney	Kit Williams	479.575.8313	kwilliams@fayetteville-ar.gov
City Clerk/Treasurer	Vacant	479.575.8323	City_clerk@fayetteville-ar.gov
District Judge	William A. Storey	479.587.3591	district_court@fayetteville-ar.gov

Management Staff

Executive Staff

Chief of Staff	Don Marr	479.575.8330	dmarr@fayetteville-ar.gov
Police Chief	Michael Reynolds	479.587.3500	police@fayetteville-ar.gov
Fire Chief	Brad Hardin	479.575.8365	fire@fayetteville-ar.gov

Senior Department Directors

Chief Financial Officer	Paul A. Becker	479.575.8330	pbecker@fayetteville-ar.gov
Communications & Marketing Director	Susan Norton	479.575.8330	snorton@fayetteville-ar.gov
Development Services Director	Garner Stoll	479.575.8233	gstoll@fayetteville-ar.gov
Parks & Recreation Director	Connie Edmonston	479.444.3471	parks_and_recreation@fayetteville-ar.gov
Transportation Services Director	Terry Gulley	479.575.8228	transportation@fayetteville-ar.gov
Utilities Director	Tim Nyander	479.718.7670	tnylander@fayetteville-ar.gov

Division Heads

Accounting Director	Marsha Hertweck	479.575.8281	accounting@fayetteville-ar.gov
Airport Services Manager	Summer Fallen	479.718.7642	sfallen@fayetteville-ar.gov
Billing & Collection Manager	Cheryl Partain	479.521.1258	cpartain@fayetteville-ar.gov
Budget Director	Kevin Springer	479.575.8347	budget_research@fayetteville-ar.gov
Building Safety Director	Matthew Cabe	479.575.8233	mcabe@fayetteville-ar.gov
City Engineer	Chris Brown	479.575.8206	engineering@fayetteville-ar.gov
City Prosecutor	Brian Thomas	479.575.8377	bthomas@fayetteville-ar.gov
City Planning Director	Andrew Garner	479.575.8267	agarner@fayetteville-ar.gov
Community Resources Director	Yolanda Fields	479.575.8260	community_services@fayetteville-ar.gov
Director of Economic Vitality	Devin Howland	479.575.8221	dhowland@fayetteville-ar.gov
Director of Media Services	Doug Bankston	479.444.3434	dbankston@fayetteville-ar.gov
Dispatch Manager	Kathy Stocker	479.587.3555	police@fayetteville-ar.gov
District Court Administrator	Dena Stockalper	479.587.3591	district_court@fayetteville-ar.gov
Facilities & Building Construction Mgr.	Wade Abernathy	479.575.8363	wabernathy@fayetteville-ar.gov
Fleet Operations Superintendent	Sara Glenn	479.444.3495	fleet@fayetteville-ar.gov
Human Resources Director	Missy Cole	479.575.8278	mcole@fayetteville-ar.gov
Information Technology Director	Keith Macedo	479.575.8367	kmacedo@fayetteville-ar.gov
Internal Auditor	Steve Dotson	479.575.8261	sdotson@fayetteville-ar.gov
Parking Manager	Justin Clay	479.575.8280	parking@fayetteville-ar.gov
Purchasing Manager	Andrea Foren	479.575.8256	purchasing@fayetteville-ar.gov
Recycling & Trash Collection Director	Jeff Coles	479.575.8398	recyclingandtrash@fayetteville-ar.gov
Sustainability & Resilience Director	Peter Nierengarten	479.575.8268	pnierengarten@fayetteville-ar.gov
Water & Sewer Operations Manager	Mark Rogers	479.575.8386	mrogers@fayetteville-ar.gov

City of Fayetteville, Arkansas
2020 Operating Budget
Outside Agency Funding

	Actual	Budgeted	Estimated	Budgeted
	2018	2019	2019	2020
<u>General Fund (1010):</u>				
Fayetteville Boys & Girls Club	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000
Your Media (Public Access Provider)	161,580	165,779	165,779	170,095
AAANWA (Senior Center)	98,887	103,887	103,887	109,080
Arkansas Air & Military Museum	23,946	23,600	23,600	26,000
Seven Hills Homeless Center	103,000	108,000	108,000	113,400
*NWA Regional Planning	51,506	51,506	51,506	51,506
*Central Emergency Medical Service	445,895	445,895	445,895	445,895
Total General Fund	<u>1,109,814</u>	<u>1,123,667</u>	<u>1,123,667</u>	<u>1,140,976</u>
<u>Street Fund (2100):</u>				
Ozark Regional Transit	446,183	486,608	486,608	532,228
Razorback Transit	250,000	260,000	260,000	273,000
Total Street Fund	<u>696,183</u>	<u>746,608</u>	<u>746,608</u>	<u>805,228</u>
 Total Outside Agency Funding	 <u>\$ 1,805,997</u>	 <u>\$ 1,870,275</u>	 <u>\$ 1,870,275</u>	 <u>\$ 1,946,204</u>

* These Outside Agencies Have Interlocal Governmental Agreements.

LISTING OF ACRONYMS

AAANWA.....	Area Agency on Aging of Northwest Arkansas
A&P	Advertising & Promotion
ADA	Americans with Disabilities Act
ADEQ	Arkansas Department of Environmental Quality
ADH.....	Arkansas Department of Health
AED	Automated External Deliberator
AEP	Arkansas Electric Power
AHTD	Arkansas Highway Transportation Department
AMRR	Arkansas and Missouri Railroad
APS.....	Advanced Public Safety
ARFF	Aircraft Rescue Fire Fighting
A/V.....	Audio/Visual
AVL	Automatic Vehicle Location
BMS	Bio-Solids Management Site
BWD	Beaver Water District
CAD	Computer Aided Design
CAFR.....	Comprehensive Annual Financial Report
CALEA.....	Commission on Accreditation for Law Enforcement Agencies
CAT	Community Access Television
CCTV.....	Closed Circuit Television
CDBG.....	Community Development Block Grant
CFO.....	Chief Financial Officer
CIP	Capital Improvements Program
CMS	Content Management System
CPI	Consumer Price Index
CPR	Cardiovascular Pulmonary Resuscitation
CPU	Central Processing Unit
DDS	Data Security Standards
DOT	Department of Transportation
DTF	Drug Task Force
DVD	Digital Versatile Disc
DWI	Driving While Intoxicated
ECM	Enterprise Content Management
EDMS.....	Electronic Document Management System
EMS	Emergency Medical Services
EMT.....	Emergency Medical Technician
EPA.....	Environmental Protection Agency
ERP	Enterprise Resource Planning
ERS	Emergency Response Station
ERT.....	Emergency Response Team
FAA	Federal Aviation Administration
FAR.....	Federal Aviation Regulation
FASB	Financial Accounting Standards Board
FBO	Fixed Based Operator
FCC.....	Federal Communication Commission
FEDC	Fayetteville Economic Development Council
FEEDC	Fayetteville Expressway Economic Development Corridor
FEMA.....	Federal Emergency Management Agency

LISTING OF ACRONYMS, (continued)

FGC.....	Fayetteville Government Channel
FHWA	Federal Highway Administration
FOIA	Freedom of Information Act
FPL.....	Fayetteville Public Library
FPTV	Fayetteville Public Access Channel
FTE	Full-Time Equivalent
GA.....	General Aviation
GAAP	Generally Accepted Accounting Principles
GASB.....	Governmental Accounting Standards Board
GFOA.....	Government Finance Officers Association
GHG.....	Greenhouse Gas
GIS.....	Geographic Information System
GPS	Global Positioning System
HEARTH	Homeless Emergency Assistance and Rapid Transition to Housing Act
HMI	Human Machine Integration
HMR	Hotel/Motel Restaurant Tax
HOME.....	HOME Grant Program
HR.....	Human Resources
HUD	Housing & Urban Development
HVAC.....	Heating, Ventilation, and Air Conditioning
IFS	Influent Pump Station
ILS	Integrated Library System
IP	Internet Protocol
IPP	Industrial Pretreatment Program
ISO.....	International Standards Organization
IT	Information Technology
LAN	Local Area Network
LED	Light Emitting Diode
LEED	Low Energy Electron Diffraction
LOPFI.....	Local Police and Fire Retirement
LPR	License Plate Recognition
MCT.....	Mobile Computer Terminal
MDT.....	Mobile Data Terminal
MGD	Million Gallons per Day
MLK	Martin Luther King
MMBTU.....	One Million British Thermal Units
MRF	Materials Recovery Facility
MSA.....	Metropolitan Statistical Area
MUTCD.....	Manual on Uniform Traffic Control Devices
MVR	Mobile Video Recorder
NEA	National Endowment for the Arts
NPDES	National Pollutant Discharge Elimination System
NWA.....	Northwest Arkansas
NWACC.....	Northwest Arkansas Community College
NWAEDD	Northwest Arkansas Economic Development District
NWARPC.....	Northwest Arkansas Regional Planning Commission
O&M	Operation & Maintenance
OCLC.....	Online Computer Library Center
ORT.....	Ozark Regional Transit

LISTING OF ACRONYMS, (continued)

PA.....	Public Address
PACE.....	Property Assessed Clean Energy
PAPI.....	Precision Approach Path Indicator
PC	Personal Computer
PCI	Payment Card Industry
PCIDSS	Payment Card Industry Data Security Standard
PEG	Public/Education/Government
PO	Purchase Order
PRAB.	Parks & Recreation Advisory Board
RFID.....	Radio-Frequency Identification
RFP	Request for Proposals
RFQ	Request for Qualifications
ROW.....	Right-of-Way
RTC.....	Recycling & Trash Collection
RTU	Remote Terminal Units
SAN	Storage Area Network
SCADA.....	Supervisory Control & Data Acquisition
SCBA	Self-Contained Breathing Apparatus
SSMA.....	SQL Server Migration Assistant
SNAPS	Special Needs Assistance Programs
SQL.....	Structured Query Language
SSO.....	Sanitary Sewer Overflow
SSRS.....	SQL Server Reporting Services
STAR	Sustainability Tools for Assessing & Rating
STP.....	Surface Transportation Program
SUV.....	Sport Utility Vehicle
SWEPCO	Southwestern Electric Power Company
TIF	Tax Increment Financing
TOD	Transit Oriented Development
TSS	Total Suspended Solids
TV	Television
UDC	Unified Development Code
UPS	Uninterruptable Power Supply
USACE.....	United States Army Corps of Engineers
USDA.....	United States Department of Agriculture
UTV	Utility Task Vehicle
UV	Ultra Violet
VoIP.....	Voice over Internet Protocol
VR.....	Video Recorder
W&S, W/S.....	Water & Sewer
WAC	Walton Arts Center
WAN.....	Wide Area Network
WORK.....	Watershed Conservation Resource Center
WWT.....	Wastewater Treatment
WWTP.....	Wastewater Treatment Plant
YRCC	Yvonne Richardson Community Center

GLOSSARY

ACCOUNTING SYSTEM. Records and procedures that discover, record, classify, and report information on the financial position and operations of a governmental unit or any of its funds.

ACCRUAL. Revenue and expenses are recorded when they are incurred.

AD VALOREM. A basis for levy of taxes upon property based on value.

AGENCY FUND. A fund consisting of resources received and held by the governmental unit as an agent for others.

APPROPRIATION. An authorization granted by the board to incur liabilities for specific purposes.

ASSETS. Probable future economic benefits obtained or controlled by a particular entity as a result of past transactions or events.

BALANCED BUDGET. A budget balanced by fund, means the total anticipated revenues are equal to or exceed the budgeted expenditures for that fund.

BOND. A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BOND DISCOUNT. The excess of the face value of a bond over the price for which it is acquired or sold.

BOND PREMIUM. The excess of the price at which a bond is acquired or sold over its face value.

BONDED DEBT. The portion of indebtedness represented by outstanding bonds.

BUDGET. A financial operating plan consisting of estimates of proposed expenditures for a given period and the proposed means of financing them.

BUDGET CONTROL. The control or management of the approved Budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

BUDGET DOCUMENT. The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body.

BUDGET MESSAGE. A general discussion of the budget as presented in writing by the Mayor to the City Council. The message contains an explanation of the principal budget items and recommendations regarding the financial policy for the coming year.

CAPITAL BUDGET. This budget deals with large expenditures for capital items normally financed by borrowing. Usually capital items have long-range returns, useful life spans, are relatively expensive, and have physical presence such as buildings, roads, sewage systems, etc.

CAPITAL IMPROVEMENT. Any property, asset, or improvement with an estimated value greater than five thousand dollars, and estimated life or usefulness of one or more years, including land, interest therein and including constructions, enlargements, and renovations.

CAPITAL IMPROVEMENT PROGRAM. An approach or technique for identifying and forecasting capital outlay decisions that a government expects to make over a five-year period.

CAPITAL OUTLAY. Expenditures that result in the acquisition of or addition to fixed assets.

CAPITAL PROJECTS FUND. A fund created to account for all resources to be used for the acquisition or construction of designated fixed assets.

CASH. Legal tender or coins that can be used in exchange for goods, debt, or services. This includes the value of assets that can be converted into cash immediately

CONSTRUCTION WORK IN PROGRESS. The cost of construction work that has been started but not yet completed and placed in service.

CONTINGENCY FUND. Funds set aside for unforeseen expenses of uncertain amounts or funds set aside for identified expenses, such as salary increases, but for which amounts are uncertain.

CONTRACTUAL SERVICE. An agreement to perform a service or task by external organizational units. A group of accounts which cover the above as well as travel and training and other miscellaneous services.

DEBT SERVICE. The amount of money necessary to pay interest on an outstanding debt, the principal of maturing bonds, and required contributions to a sinking fund for term bonds.

DEBT SERVICE FUND. A governmental type fund used to account for accumulations of resources that are restricted, committed, or assigned to expenditures for principal and interest.

DEMAND. Demand is the external factor that demonstrates the "need" for a program. Demand data enables decision-makers to adjust services and costs to respond to changes in direction for the service.

DEPARTMENT. Departments are the major organizational subdivisions. They have a broad overall purpose. In the City of Fayetteville organization structure, each department is comprised of one or more divisions.

DEPRECIATION. Expiration in the service life of fixed assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

DESIGNATED FUND. Funds created to account for assets set aside for a specific purpose.

DIVISION. Divisions are the major functional sub-divisions and correspond roughly to the departmental hierarchy used by the City. Each Division reports to one or more departments.

EFFECTIVENESS. Effectiveness data enables decision-makers to see that quality does not suffer as productivity increases, and that constituents are satisfied with services.

ENCUMBRANCE. An account used to record the estimated amount of contracts, salary commitments and purchase orders that are chargeable to an appropriation.

ENTERPRISE FUND. A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supporting by user charges.

EXPENDITURE. Under the current financial resources measurement focus (modified accrual basis), decreases in net financial resources not classified as other uses.

EXPENSE. An outflow of resources that results in the consumption of net assets by the entity during the reporting period..

FIDUCIARY FUND. Any fund held by a governmental unit as an agent or trustee.

FISCAL YEAR. A 12-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations.

FIXED ASSET. Long-term assets that are intended to be held or used, such as land, buildings, machinery, furniture, and other equipment. Fixed assets depreciate.

FRANCHISE TAX. Fees levied on a corporation in return for granting a privilege sanctioning a monopoly or permitting the use of public property, usually subject to regulation set by the governing body.

FULL-TIME EQUIVALENT POSITION (FTE). A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .33 of a full-time position.

FUND. A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities, or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE. Fund equity of a fund or in Governmental Funds, the amount assets exceed liabilities. Unrestricted Fund Balances are available for appropriation.

FUND EQUITY. The excess of assets over liabilities. A portion of the equity may be reserved, restricted or designated; the remainder is undesignated Fund Balance.

GENERAL FUND. A fund used to account for all transactions of a governmental unit that are not accounted for in another fund.

GOAL. A goal is a statement of desired conditions to be maintained or achieved through the efforts of an organization. Actual total achievement may be impossible, but the goal is a standard against which to measure progress toward ideal conditions. A goal is a definition of results toward which the work of the organization is directed.

GOVERNMENTAL FUND. A generic classification of funds used to account for activities primarily supported by taxes, grants, and similar revenue sources.

GRANT. A contribution by one governmental unit to another unit. The contribution is usually made to aid in the support of a specified function or for the acquisition or construction of fixed assets.

INCOME. A term used to represent the excess of revenues earned over the expenses incurred in carrying on an enterprise operation.

INTERGOVERNMENTAL REVENUE. Revenue from other governments. Grants, entitlements, and shared revenues are types of intergovernmental revenue.

INTERNAL SERVICE FUND. A fund established to finance and account for services and commodities furnished by a designated department to other departments. Amounts expended by the fund are reestablished from either operating earnings or by transfers from other funds.

INVESTMENT. Securities held for the production of income in the form of interest and dividends.

LIABILITY. Probable future sacrifices of economic benefits arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

LINE-ITEM. A detailed classification of an expense or expenditure classified by object within each Division.

LONG-TERM DEBT. Debt with a maturity of more than one year after the date of issuance.

MODIFIED ACCRUAL BASIS. Governmental funds use the modified accrual basis of accounting. Revenues are recognized in the period in which they become both available and measurable. Expenditures are recognized at the time a liability is incurred.

NET INCOME. A term used in governmental enterprise to designate the excess of total revenues over total expenses.

NONOPERATING EXPENSE. Proprietary fund expenses incurred in performance of activities not directly related to supplying the basic service by a governmental enterprise.

NONOPERATING INCOME. Proprietary fund income that is not derived from the basic operations of such enterprises.

OBJECT CODE. Expenditure classification according to the types of items purchased or services obtained; for example, personnel services, materials and supplies, contractual service, and capital.

OBJECTIVE. An objective is a decision about the amount of progress to be made within a specified period of time. It states in measurable and quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve the goal.

OPERATING TRANSFER. Legally authorized interfund transfers from a fund receiving revenue to the fund that makes expenditures.

ORDINANCE. A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PERFORMANCE BUDGET. A budget which relates appropriations to work loads. By featuring unit measures, performance budgets are believed to express official and citizen interest in the managerial value of efficiency.

PERFORMANCE MEASURES. Performance measures provide a means of identifying the level of service provided. Performance measures include a measurement of Demand, Workload, Productivity, and Effectiveness.

PROGRAM. Operating units within a Division. Each program represents a specific type of activity within its Division aimed at providing a service for which the City is responsible.

PROGRAM BUDGET. A budget which relates appropriations to goals. Budget makers practicing this approach strive to appropriate sums to non-organization, goal-oriented cost centers. Program budgeting is believed to express official and citizen interest in planning and in the effective use of resources.

PROGRAM OBJECTIVES. A program objective is a decision about the amount of progress to be made within a specified period of time in reducing the gap between real conditions and the ideal conditions described in the Program Description. It states in measurable quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve them.

PRODUCTIVITY. Unit cost (productivity data) enables decision-makers to measure efficiency, as opposed to total expenditures. Productivity unit costs can also be used to quickly estimate the cost of adding more service or savings realized from reductions in service.

PROPRIETARY FUND. Sometimes referred to as "income-determination" or "commercial-type" funds. Examples are enterprise and internal service funds.

RESERVE. An account that records a portion of the fund equity that must be segregated for some future use and which is not available for further appropriation or expenditure.

RETAINED EARNINGS. The accumulated earnings of an enterprise or internal service fund that have been retained in the fund and that are not reserved for any specific purpose.

REVENUE. Additions to fund financial resources other than from interfund transfers and debt issue proceeds.

SPECIAL REVENUE FUND. A fund established to account for revenues from specific taxes or other earmarked revenue sources that by law are designated to finance particular functions or activities of government.

TAX. A compulsory charge levied by a governmental unit for the purpose of raising revenue. These revenues are used to pay for services or improvements provided for the general public benefit.

UNRESERVED FUND BALANCE. The amount remaining in a fund that is not reserved for some future use and which is available for further appropriation or expenditure.

USER CHARGE. A charge levied against users of a service or purchasers of a product of an enterprise or internal service funds.

WORKLOAD. Workload data answers the question about how much service is being provided, as well as how output is meeting service demand. Workload data is also the basis, along with total expenditures, for unit cost or productivity indicators.

City of Fayetteville, Arkansas
Index

Acronyms.....	272- 274
Administrative Procedures to Adjust the Approved Budget.....	7- 8
Airport Fund (5550): Category Summary.....	167
Airport Fund (5550): Fund Description.....	163- 164
Airport Fund (5550): Operating Budget.....	165- 166
Arts Corridor 2019 Bonds Fund (4608): Category Summary.....	137
Arts Corridor 2019 Bonds Fund (4608): Fund Description.....	135
Arts Corridor 2019 Bonds Fund (4608): Fund Summary.....	136
Budget Executive Summary.....	III - XI
Budget Flowchart.....	3
Budget Organizational Structure.....	9- 10
Budget Process.....	1- 2
Budget Resolution.....	XII - XIII
Business-Type Activity - Division Overview.....	264- 267
Capital Budget (2020).....	218- 232
Capital Improvement Policy.....	5- 6
Capital Improvements Program Directional Information.....	210- 212
Capital Improvements Program Introduction.....	205- 209
Capital Improvements Program Operating Impacts (2018- 2022).....	233- 240
Capital Improvements Program Project Summary (2018- 2022).....	214- 217
Capital Projects Summary by Project Category (2020).....	213
Chart of Fund Types - Governmental.....	13
Chart of Fund Types - Proprietary & Fiduciary.....	14
City Facilities 2019 Bonds Fund (4607): Category Summary.....	133
City Facilities 2019 Bonds Fund (4607): Fund Description.....	131
City Facilities 2019 Bonds Fund (4607): Fund Summary.....	132
Community Development Block Grant Fund (2180): Category Summary.....	49- 50
Community Development Block Grant Fund (2180): Fund Description.....	47
Community Development Block Grant Fund (2180): Fund Summary.....	48
Community Overview.....	XI V- XXI
Community Planning & Engineering Activity - Division Overview.....	257- 260
Consolidated Fund - Department - Program Structure.....	11
Debt Policy.....	4- 5
Debt Position.....	241
Debt Service Payment Schedule.....	244
Debt to Maturity Schedule.....	246
Description of Outstanding Bonds.....	242
Drainage Projects 2019 Bonds Fund (4604): Category Summary.....	121
Drainage Projects 2019 Bonds Fund (4604): Fund Description.....	119
Drainage Projects 2019 Bonds Fund (4604): Fund Summary.....	120
Drug Law Enforcement Fund (2930): Category Summary.....	69
Drug Law Enforcement Fund (2930): Fund Description.....	67
Drug Law Enforcement Fund (2930): Fund Summary.....	68
Economic Development 2019 Bonds Fund (4606): Category Summary.....	129
Economic Development 2019 Bonds Fund (4606): Fund Description.....	127
Economic Development 2019 Bonds Fund (4606): Fund Summary.....	128
Energy Block Grant Fund (2240): Category Summary.....	57
Energy Block Grant Fund (2240): Fund Description.....	55
Energy Block Grant Fund (2240): Fund Summary.....	56
Expenditure Policy.....	4
Finance & Internal Services Activity - Division Overview.....	251- 253
Financial Reporting Policy.....	6

City of Fayetteville, Arkansas
Index

Fire Activity - Division Overview.....	256
Fire Pension Fund (6810): Category Summary.....	175
Fire Pension Fund (6810): Fund Description.....	173
Fire Pension Fund (6810): Operating Budget.....	174
Fire Projects 2019 Bonds Fund (4610): Category Summary.....	145
Fire Projects 2019 Bonds Fund (4610): Fund Description.....	143
Fire Projects 2019 Bonds Fund (4610): Fund Summary.....	144
General Fund (1010): Category Summary.....	27- 36
General Fund (1010): Fund Description.....	17- 25
General Fund (1010): Fund Summary.....	26
General Government & Miscellaneous Activity - Division Overview.....	247- 250
Glossary.....	275- 280
HMR Tax Bonds 2014 Debt Service Fund (3390): Category Summary.....	81
HMR Tax Bonds 2014 Debt Service Fund (3390): Fund Description.....	79
HMR Tax Bonds 2014 Debt Service Fund (3390): Fund Summary.....	80
Impact Fee Fund (2300): Category Summary.....	65
Impact Fee Fund (2300): Fund Description.....	63
Impact Fee Fund (2300): Fund Summary.....	64
Investment and Cash Management Policy.....	5
Legal Debt Margin Computation.....	245
Library Expansion Bond Fund (3450): Category Summary.....	89
Library Expansion Bond Fund (3450): Fund Description.....	87
Library Expansion Bond Fund (3450): Fund Summary.....	88
Library Expansion Construction Fund (4150): Category Summary.....	93
Library Expansion Construction Fund (4150): Fund Description.....	91
Library Expansion Construction Fund (4150): Fund Summary.....	92
List of Elected Officials, Administrative Officials, & Management Staff.....	270
Management Agenda.....	XX- XXX
Multi-Year Comparison - Adopted Budget Expenditures.....	16
Organizational Chart.....	269
Outside Agency Funding.....	271
Park Projects 2019 Bonds Fund (4605): Category Summary.....	125
Park Projects 2019 Bonds Fund (4605): Fund Description.....	123
Park Projects 2019 Bonds Fund (4605): Fund Summary.....	124
Parking Deck Bonds Fund (3380): Category Summary.....	77
Parking Deck Bonds Fund (3380): Fund Description.....	75
Parking Deck Bonds Fund (3380): Fund Summary.....	76
Parking Fund (2130): Category Summary.....	45
Parking Fund (2130): Fund Description.....	43
Parking Fund (2130): Fund Summary.....	44
Parks & Recreation Activity - Division Overview.....	263
Parks Development Fund (2250): Category Summary.....	61
Parks Development Fund (2250): Fund Description.....	59
Parks Development Fund (2250): Fund Summary.....	60
Personnel Detail by Activity & Division.....	191- 203
Personnel History by Activity.....	190
Personnel History by Funding Source.....	185
Personnel Summary by Activity (FTE).....	189
Personnel Summary by Funding Source (FTE).....	182

City of Fayetteville, Arkansas
Index

Personnel Summary by Funding Source (Program).....	186- 188
Personnel Summary by Organization Chart.....	181
Personnel Variation Summary	183- 184
Police Activity - Division Overview.....	254- 255
Police Pension Fund (6800): Category Summary.....	171
Police Pension Fund (6800): Fund Description.....	169
Police Pension Fund (6800): Operating Budget.....	170
Police Projects 2019 Bonds Fund (4609): Category Summary.....	141
Police Projects 2019 Bonds Fund (4609): Fund Description.....	139
Police Projects 2019 Bonds Fund (4609): Fund Summary.....	140
Recycling & Trash Collection Fund (5500): Category Summary.....	161- 162
Recycling & Trash Collection Fund (5500): Fund Description.....	157- 158
Recycling & Trash Collection Fund (5500): Operating Budget.....	159- 160
Replacement & Disaster Recovery Fund (4270): Category Summary.....	97
Replacement & Disaster Recovery Fund (4270): Fund Description.....	95
Replacement & Disaster Recovery Fund (4270): Fund Summary.....	96
Reserve Policy.....	5
Revenue Policy.....	4
Sales Tax Bond Fund (3440): Category Summary.....	85
Sales Tax Bond Fund (3440): Fund Description.....	83
Sales Tax Bond Fund (3440): Fund Summary.....	84
Sales Tax Capital Improvements Fund (4470): Capital Budget.....	104- 105
Sales Tax Capital Improvements Fund (4470): Category Summary.....	101- 103
Sales Tax Capital Improvements Fund (4470): Fund Description.....	99
Sales Tax Capital Improvements Fund (4470): Fund Summary.....	100
Sales Tax Construction Bond Fund (4520): Category Summary.....	109
Sales Tax Construction Bond Fund (4520): Fund Description.....	107
Sales Tax Construction Bond Fund (4520): Fund Summary.....	108
Schedule of Bonds Outstanding.....	243
Shop Fund (9700): Category Summary.....	180
Shop Fund (9700): Fund Description.....	177
Shop Fund (9700): Operating Budget.....	178- 179
Sources and Uses of Funds.....	15
Special Grants Fund (2230): Category Summary.....	53
Special Grants Fund (2230): Fund Description.....	51
Special Grants Fund (2230): Fund Summary.....	52
Street Fund (2100): Category Summary.....	40- 41
Street Fund (2100): Fund Description.....	37- 38
Street Fund (2100): Fund Summary.....	39
Streets Project 2019 Bonds Fund (4602): Category Summary.....	113
Streets Project 2019 Bonds Fund (4602): Fund Description.....	111
Streets Project 2019 Bonds Fund (4602): Fund Summary.....	112
TIF Bond Fund (3370): Category Summary.....	73
TIF Bond Fund (3370): Fund Description.....	71
TIF Bond Fund (3370): Fund Summary.....	72
Trail Projects 2019 Bonds Fund (4603): Category Summary.....	117
Trail Projects 2019 Bonds Fund (4603): Fund Description.....	115
Trail Projects 2019 Bonds Fund (4603): Fund Summary.....	116
Transmittal Memo from the Mayor to Council.....	I - II
Transportation Activity - Division Overview.....	261- 262
Water & Sewer Fund (5400): Category Summary.....	152- 156
Water & Sewer Fund (5400): Fund Description.....	147- 149
Water & Sewer Fund (5400): Operating Budget.....	150- 151

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