

City of Fayetteville Staff Review Form

2021-0843

Legistar File ID

11/16/2021

City Council Meeting Date - Agenda Item Only
N/A for Non-Agenda Item

Kevin Springer

10/25/2021

BUDGET & INFORMATION MGMT (133)

Submitted By

Submitted Date

Division / Department

Action Recommendation:

A RESOLUTION TO ADOPT THE 2022 ANNUAL BUDGET AND WORK PROGRAM

Budget Impact:

Citywide	Citywide												
Account Number	Fund												
Project Number	Project Title												
Budgeted Item? <u> No </u>	<table border="0" style="width: 100%;"> <tr> <td style="width: 60%;">Current Budget</td> <td style="width: 10%;">\$</td> <td style="width: 10%; text-align: right;">-</td> <td style="width: 10%;"></td> </tr> <tr> <td>Funds Obligated</td> <td>\$</td> <td style="text-align: right;">-</td> <td></td> </tr> <tr> <td style="border-top: 1px solid black;">Current Balance</td> <td style="border-top: 1px solid black;">\$</td> <td style="border-top: 1px solid black; text-align: right;">-</td> <td style="border-top: 1px solid black;"></td> </tr> </table>	Current Budget	\$	-		Funds Obligated	\$	-		Current Balance	\$	-	
Current Budget	\$	-											
Funds Obligated	\$	-											
Current Balance	\$	-											
Does item have a cost? <u> No </u>	<table border="0" style="width: 100%;"> <tr> <td style="width: 60%;">Item Cost</td> <td style="width: 10%;">\$</td> <td style="width: 10%; text-align: right;">-</td> <td style="width: 10%;"></td> </tr> <tr> <td style="border-top: 1px solid black;">Budget Adjustment</td> <td style="border-top: 1px solid black;">\$</td> <td style="border-top: 1px solid black; text-align: right;">-</td> <td style="border-top: 1px solid black;"></td> </tr> <tr> <td style="border-top: 1px solid black;">Remaining Budget</td> <td style="border-top: 1px solid black;">\$</td> <td style="border-top: 1px solid black; text-align: right;">-</td> <td style="border-top: 1px solid black;"></td> </tr> </table>	Item Cost	\$	-		Budget Adjustment	\$	-		Remaining Budget	\$	-	
Item Cost	\$	-											
Budget Adjustment	\$	-											
Remaining Budget	\$	-											
Budget Adjustment Attached? <u> No </u>													

V20210527

Purchase Order Number: _____

Previous Ordinance or Resolution # _____

Change Order Number: _____

Approval Date: _____

Original Contract Number: _____

Comments:



MEETING OF NOVEMBER 16, 2021

TO: Mayor and City Council

THRU: Susan Norton, Chief of Staff
Paul A. Becker, Chief Financial Officer

FROM: Kevin Springer, Budget Director

DATE: October 25, 2021

SUBJECT: Proposed 2022 Annual Budget & Work Program

RECOMMENDATION:

Consider the Proposed 2022 Annual Budget & Work Program for adoption at the November 16, 2021 City Council meeting.

BACKGROUND/DISCUSSION:

The Proposed 2022 Annual Budget & Work Program will be distributed to City Council on Tuesday, November 9, 2021. Listed below is a schedule of hearing dates for the Proposed 2022 Annual Budget & Work Program.

Date	Budget Meeting / Location
Tuesday, November 9, 2021	City Council Agenda Meeting, Room 219 / Zoom
Saturday, November 13, 2021 (8:00 AM)	Budget Discussion Meeting, Room 219 / Zoom
Tuesday, November 16, 2021	City Council Meeting, Room 219 / Zoom
<i>Additional meetings to be scheduled if needed.</i>	

If you have any questions concerning the Proposed Annual Budget & Work Program, please feel free to contact either Paul A. Becker at 575-8330 or Kevin Springer at 575-8226.

BUDGET/STAFF IMPACT:

ATTACHMENTS:

City of Fayetteville, Arkansas

2022 Annual Budget and Work Program

City Council and Other Elected Officials

Sonia Gutierrez	Ward 1, Position 1
D'Andre Jones	Ward 1, Position 2
Mark Kinion	Ward 2, Position 1
Vacant	Ward 2, Position 2
Sloan Scroggin	Ward 3, Position 1
Sarah Bunch	Ward 3, Position 2
Teresa Turk	Ward 4, Position 1
Holly Hertzberg	Ward 4, Position 2
Kit Williams	City Attorney
Kara Paxton	City Clerk / Treasurer
Clinton "Casey" Jones	District Judge

Submitted by

Lioneld Jordan	Mayor
Susan Norton	Chief of Staff
Paul A. Becker	Chief Financial Officer
Michael Reynolds	Police Chief
Brad Hardin	Fire Chief

Prepared by

Kevin Springer	Budget Director
Holly Black	Senior Financial Analyst



CITY OF
FAYETTEVILLE
ARKANSAS

VISION STATEMENT

To keep Fayetteville a vibrant and welcoming city that encourages diversity, creativity, and innovation while providing our citizens the opportunity to thrive.

City of Fayetteville, Arkansas
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CITY OF
FAYETTEVILLE
ARKANSAS

November 16, 2021

Members of the City Council and Citizens of Fayetteville:

I am pleased to submit the 2022 Annual Budget and Work Program for the City of Fayetteville. This budget has been prepared in accordance with the Arkansas Statutes and City Ordinances that require the Mayor, under the mayor-council form of government, to submit to the City Council the annual budget for approval. This budget allocates necessary funding for all municipal operations as well as necessary adjustments to the Capital Improvements Program for 2022. It does include potential salary increases in 2022 which will be considered in the first quarter of 2022 based on the completion and approval of a salary survey for non-uniformed personnel.

Once again, the current budget was formulated in the context of my primary budget goals considering current economic conditions.

2022 Budgetary Goals

My primary goals for 2022 are as follows:

- *To present a budget with necessary program requests and which includes necessary divisional increases*
- *To provide the same or increased levels of service to the citizens as previously delivered*
- *To continue to provide services to the citizens in the most efficient and effective manner possible*
- *To fund needed Capital Improvements as can be afforded*

Financial Environment

Although certain economic activities continued to be negatively impacted by restrictions required to address the coronavirus, other sources of revenue remained strong through the third quarter of fiscal 2021. HMR taxes, parking revenue, and court fees and fines were hit extremely hard as were revenues associated with park activities and social events in 2020; however, these revenue categories showed improvement in 2021. Sales tax collections did extremely well in 2021 and building permit revenues continued to remain strong. The General Fund revenues for 2021 are estimated to be 11.12% over budgeted amounts, and we expect revenues to increase slightly in 2022. Unemployment for the Fayetteville-Springdale-Rogers area is at 2.7% for August 2021, which compares favorably to the rest of the state and nation and is down considerably from this time last year.

Conclusion

I believe that this budget is based on realistic revenue and expenditure estimates. This budget continues to provide for the best possible level of services while still providing sufficient reserves to meet continued volatility that may surface.

2021 has continued to be an extremely busy year for the City as many new infrastructure projects were undertaken. I am confident that with the Council's continued support, we will accomplish many positive things in 2022. With the combined efforts of this Administration and City Council support, I am sure that we will again meet the challenges facing the City of Fayetteville in 2022 and will achieve continued growth in the long run.



Lioneld Jordan, Mayor



CITY OF
FAYETTEVILLE
ARKANSAS

November 16, 2021

Mayor Lioneld Jordan, Members of the City Council and Citizens of Fayetteville:

The budget being presented is the 2022 operating budget. It does not include re-budgets that represent programs approved and appropriated in prior years which, as of the end of fiscal 2021, remain uncompleted. Re-budgets also include amounts generated by previous bond issues in the Capital Project Funds which remain unspent as of December 31, 2021. Total re-budgets could be up to \$189,000,000. These re-budgets will be presented for addition to the 2022 operating budget early in the first quarter of 2022.

The economy in Fayetteville has provided challenges in 2021 but has performed well in view of the restrictions required by the pandemic. Increased sales tax collections coupled with stable building permitting fees have offset court fee declines and service charge losses in the General Fund. HMR, Parking and Airport revenues are climbing back to normal levels, and other funds have continued to perform well despite the financial environment. Forecasted 2022 sales taxes are expected to be approximately 19.98% more than the 2021 budgeted amount, and residential and commercial building starts have rebounded in 2021. The large increase in estimated sales tax reflects the incorporation of internet sales collections as well as a population increase of 21% between the census of 2010 and 2020. It is anticipated that permits for construction will be flat in 2022 compared to 2021. Total General Fund revenues are expected to be up 1.44% compared to estimated 2021 as overall economic conditions are expected to remain stable in 2022. Water and Sewer revenue collections have increased slightly in fiscal 2021 and are expected to increase in 2022. Fuel sales at the Airport have increased by almost 85% in 2021 compared to 2020 and are expected to maintain that level in 2022. Revenue estimates for 2021 HMR tax collections are predicted to be approximately 27.4% over 2020, and revenues for 2022 are expected to be 3.2% more than 2021 collections. Franchise fees are currently estimated to be flat compared to 2020 and are expected to have a slight increase in 2022.

The significant projected revenue increase has allowed the administration to recommend 24.3 new positions for 2022. These positions are needed because of the increased work load experienced by City operating divisions.

The 2022 General Fund budget represents a net expenditure increase from the 2021 adopted budget of approximately \$6.5 million (see page VII for details). Personnel expenses account for the majority of the increase.

2022 ANNUAL BUDGET & WORK PROGRAM EXECUTIVE SUMMARY

This budget is formulated with the Enterprise Funds being budgeted on an accrual basis except for depreciation, which is not included in the budget, and both capital expenditures and bond principal payments, which are included in the expenditure budgets.

Governmental funds are budgeted on the modified accrual basis.

The total budget allocated by expenditure category is displayed in the following table.

Summary of Fund Expenditures by Category (In Dollars)

Category	Adopted 2021	Proposed 2022	Change In Dollars	2022 % of Total Budget
Personnel Services	\$ 59,213,669	\$ 66,283,889	\$ 7,070,220	34.8%
Materials & Supplies	5,452,864	6,137,023	684,159	3.2%
Services & Charges	24,240,608	26,193,846	1,953,238	13.7%
Maintenance	4,563,004	4,927,420	364,416	2.6%
Fuel	4,185,767	4,786,326	600,559	2.5%
Internal Charges	7,568,033	7,382,675	(185,358)	3.9%
Purchased Water	9,060,000	10,338,000	1,278,000	5.4%
WWTP Operations	9,920,481	10,625,358	704,877	5.6%
Total Operating Expenses	124,204,426	136,674,537	12,470,111	71.7%
Transfers Out	667,000	1,927,000	1,260,000	1.0%
Debt Service	25,889,774	30,026,094	4,136,320	15.7%
Capital	21,082,800	22,218,369	1,135,569	11.6%
Total Expenses	\$ 171,844,000	\$ 190,846,000	\$ 19,002,000	100.0%

The 2022 Budget is \$190,846,000. This is an increase of 11% when compared to 2021, or approximately \$19 million. The majority of this increase is \$7 million in Personnel Services, which is due to salary increases given in 2021 and proposed new personnel. There is also an increase in debt service of over \$4 million which represents the mandatory redemption of sales tax bonds based on anticipated increased collections.

The following table indicates the percentage of total budget allocated by funds.

Fund Totals as Percent of Total Operating Budget

Funding Source	Adopted 2021		Proposed 2022	
	Budget	% of Total	Budget	% of Total
General	\$ 49,545,000	29.0%	\$ 56,085,000	29.4%
Water & Sewer	44,916,000	26.1%	47,880,000	25.1%
Sales Tax Bond	22,517,000	13.1%	26,495,000	13.9%
Recycling & Trash Collections	14,202,000	8.3%	14,931,000	7.8%
Sales Tax Capital Improvements	9,131,000	5.3%	10,862,000	5.7%
Street	6,866,000	4.0%	8,691,000	4.6%
Shop	8,959,000	5.2%	7,792,000	4.1%
Parks Development	2,944,000	1.7%	4,256,000	2.2%
Airport	2,557,000	1.5%	3,124,000	1.6%
Library Bonds 2017	1,885,000	1.1%	2,023,000	1.1%
Parking	1,474,000	0.9%	1,711,000	0.9%
Police Pension	1,563,000	0.9%	1,563,000	0.8%
Fire Pension	1,361,000	0.8%	1,361,000	0.7%
Community Development Block Grant	1,097,000	0.6%	1,148,000	0.6%
Impact Fee	940,000	0.5%	956,000	0.5%
HMR Tax Bonds 2014	702,000	0.4%	702,000	0.4%
TIF Bond	386,000	0.2%	410,000	0.2%
Parking Deck Bonds	384,000	0.2%	384,000	0.2%
Drug Law Enforcement	360,000	0.2%	423,000	0.2%
Replacement & Disaster Recovery	39,000	0.0%	38,000	0.0%
Residential District Parking	16,000	0.0%	11,000	0.0%
	<u>\$ 171,844,000</u>	<u>100.0%</u>	<u>\$ 190,846,000</u>	<u>100.0%</u>

An examination of the overall budget indicates that the General Fund is the largest fund being 29.4% of the total. The Water & Sewer Fund is second at 25.1% of the total. The combination of these funds is 54.5% of the total budget. The Sales Tax Bond Fund (budget to repay outstanding bonds) is 13.9% of the budget. Thus, the three largest funds represent over two-thirds of the total operating budget.

An important part of this budget document is the City's Financial Policies delineated in pages 4 through 8 which are incorporated as a part of the budget. These policies include the following:

- Revenue Policy
- Expenditure Policy
- Debt Policy
- Reserve Policy
- Investment & Cash Management Policy
- Capital Improvement Policy
- Financial Reporting Policy
- Administrative Procedures to Adjust the Approved Budget

Overview of City’s Major Funds:

General Fund is the major operating fund in the Governmental Fund category and is comprised of activities not accounted for specifically in other funds.

The traditional functions of government are included in the General Fund which include the following: general government services (Mayor’s Administration, District Court, City Clerk and City Attorney), fire, police, finance, facilities management, animal services, telecommunications, parks and recreation, media services, library funding, engineering, planning, building safety, and information technology.

General Fund Revenue:

The General Fund revenue budget was based on the following assumptions:

- County Sales Tax is projected to increase at a rate of 2% over 2021 estimates.
- City Sales Tax is projected to increase at a rate of 2% over 2021 estimates.
- The revenue split for City Sales Tax remains at approximately 60% to General Fund operations and 40% to the Sales Tax Capital Fund.
- Property Taxes are projected to increase based on current assessed valuation forecasted.
- Franchise Fees are projected to be 2.37% more than estimated collections for 2021.
- The All Other Revenues category is projected to be relatively flat compared to 2021 expected collections.

Based on these revenue assumptions, the major revenue sources for the General Fund in 2021 are projected to be as follows:

City’s Share of County Sales Tax	\$19.33	million
City Sales Tax	16.22	million
Franchise Fees	6.38	million
Property Tax Millage	4.47	million
Intergovernmental Income	3.03	million
Charges for Services	2.73	million
Licenses & Permits	2.00	million
Fines & Forfeitures	0.85	million
Alcoholic Beverage Taxes	0.81	million
Other	0.26	million
Total	<u>\$56.08</u>	<u>million</u>

General Fund Expenditures:

The \$6.5 million increase in the General Fund is primarily due to 2021 salary increases and new personnel. One million dollars for salary increases have been included in salary contingency in this budget. This will be evaluated in the first quarter of fiscal 2022 based on the results of a salary survey for non-uniformed personnel. Administration is requesting 15.30 new positions in this fund for 2022.

Payroll expenditures are based on full employment.

The significant changes in General Fund for 2022 compared to 2021 are as follows:

2021 General Fund Budget - Adopted **\$ 49,545,000**

Additions:

Personnel & Personnel Benefits	5,122,273
Professional/Contract Services	365,275
Utilities & Telephone	165,839
Motorpool	137,908
Outside Agencies	135,082
Software Maintenance/Lease	123,253
Materials & Supplies	108,150
Uniforms/Personal Equipment	81,534
Services & Charges	73,840
Election	60,000
Building & Grounds Maintenance	48,906
Travel & Training	45,544
Minor Equipment	35,352
Miscellaneous	15,000
Insurance - Vehicles & Property	18,100
Equipment Maintenance/Fixed Assets	3,944
	<u>6,540,000</u>

2022 General Fund Budget - Proposed **\$ 56,085,000**

Major policy issues to be considered for General Fund in the future include:

- A consistent long-term method to incorporate annual wage increases in the adopted operation budget based on salary survey indications.
- A continued examination of the City's overall long-term revenue stream to match required maintenance expenditures and for needed capital expansion amounts.

The **Street Fund** is primarily financed by turnback revenues received from the State of Arkansas and turnback monies received from the County Road Millage Tax. State turnback is received from a half-cent sales tax levied by the State for State highways and bridges. State turnback also comes from motor fuel taxes collected by the State and returned to the City on a per capita basis. These monies are utilized to maintain and repair City streets, rights-of-way, drainage, traffic control and maintenance, and City owned sidewalks. Amounts are also allocated for public transit to Razorback and Ozark Transit systems.

State turnback for 2022 is projected at approximately \$4.1 million. The half cent transportation tax passed by statewide referendum and the wholesale taxes are expected to provide \$2.78 million combined. The City also receives 80% of the road millage levied by the Quorum Court on real and personal property located within the City. This should generate approximately \$1.7 million. Based on revenue estimates, \$1 million has been added to the sidewalk capital program. Administration is requesting 3.0 new positions in this fund for 2022.

The **Parking Fund** has been established to account for the revenue and expense associated with the paid parking program. A revenue bond issue for the construction of a parking facility was issued in December of 2012. In addition to operating expenses, net revenue from this fund is pledged for payment of that bond issue. Revenues have begun to bounce back, therefore, revenues are being projected to be slightly more than expenses for 2022.

The **Parks Development Fund** accounts for the revenue and expenditures of the Parks HMR tax approved by the voters in 1995 as modified by the 2012 referendum. The \$4.25 million in planned expenditures for 2022 includes \$1.1 million in capital improvements. The fund is budgeted to have a \$219,000 loss for 2022, which will be accommodated from reserves. Administration is requesting 2.0 new positions in this fund for 2022. This is due to the additional workload resulting from the expansion of park property.

The **Impact Fee Fund** accounts for the revenues and expenditures related to the collection of water, wastewater, police, and fire impact fees. The collection of these fees is expected to be approximately equal to be slightly lower than 2021 estimated collections. These fees can only be used to address capital needs resulting from increased development.

The **Sales Tax Capital Improvements Fund** accounts for the revenue and expenditures of the City's sales and use taxes which are used for acquisition and improvement projects as well as equipment additions and replacements that are included in the City's five-year capital improvements program as adjusted. Additional amounts have been requested in this fund based on projected revenue increases.

The **Water & Sewer Fund** accounts for the revenue sources as well as the operation and maintenance expenses of the City's water and sewer system. This includes water purchases from Beaver Water District, all water and sewer functions, the operation of the wastewater treatment plants, meter and backflow operations, and utilities financial services. The capital expenditure portion of this fund will be \$11.77 million for 2022 as a backlog of capital improvement projects will be addressed in the coming year.

For 2022, the Water & Sewer Fund is projected to have an operating gain of \$9.7 million, excluding depreciation expense and before capital expenditures. The wastewater treatment plant operations are budgeted at \$10.6 million, which represents 29.4% of the total operating expenses. The water purchases budgeted for 2022 represent the second largest expenditure for operations in the fund at \$10.3 million. This represents approximately 28.6% of total operating expenditures. This fund has a budgeted deficit of \$2 million for 2022 after capital expenditures and debt service. However, sufficient reserves are available to meet this deficit. Administration is requesting 2.0 new positions in this fund for 2022.

The **Recycling & Trash Collection Fund** is responsible for the operation of the City's solid waste collection and disposal, recycling program, and composting program. Revenues for the fund are obtained from fees levied for trash collection, recycling revenue, and container sales or leases. Recycled items also generate revenue for the system. For 2022, the Recycling & Trash Collection Fund is projected to have a balanced budget before capital expenditures. Administration is requesting 1.0 new position in this fund for 2022.

The **Airport Fund** provides for the operation and maintenance of the City's municipal airport. The Airport Fund's revenue is generated from fuel sales and rents and leases. Major capital improvements have traditionally been funded by state and federal grant programs. For 2022, the Airport Fund is projected to have an operating surplus of \$120,000 before depreciation and capital expenditures. Administration is requesting 1.0 new position in this fund for 2022.

The **Shop Fund** is an internal service fund that provides for the acquisition, maintenance, and replacement of equipment and vehicles utilized by the City's operating divisions. The Shop Fund's source of revenue is from charges to other City operating funds based on usage and replacement needs. The Shop Fund has a budgeted surplus of \$3.8 million for 2022 after capital expenditures of \$2.6 million. However, this surplus is needed for and restricted to future replacements of vehicles and equipment.

2022 Capital Budget

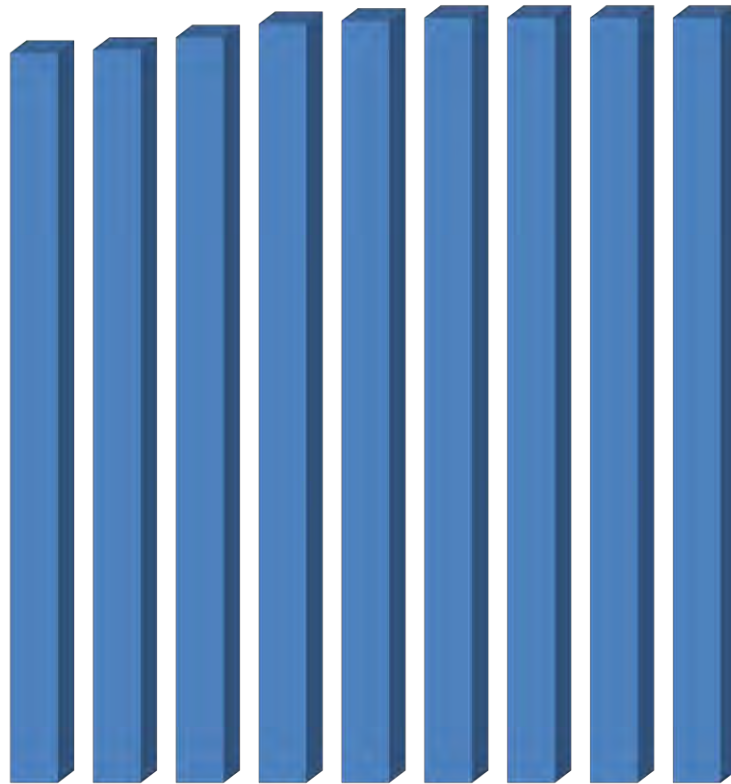
This plan contains a total of \$28,944,000 for capital projects in 2022. A detailed listing of the projects planned for 2022 is included under the Capital and Debt section.

Position Control

Position Funding Changes in 2022

One position was added during the 2021 fiscal year. For the 2022 budget, 4.0 FTEs are being inactivated and 28.3 FTEs are being requested.

Below is a history of total authorized positions by activity from 2014 to 2022.



Fund	2014	2015	2016	2017	2018	2019	2020	2021	2022	Change
General	469.20	467.70	478.90	486.40	489.50	495.25	498.25	499.25	512.55	13.30
Street	68.50	69.50	69.50	69.50	69.50	69.50	70.50	70.50	73.50	3.00
Parking	8.80	9.80	9.80	11.00	11.00	11.00	11.00	11.00	11.00	-
Community Development Block Grant	3.85	3.60	5.60	6.60	6.85	6.85	6.85	6.85	6.85	-
Parks Development	27.35	29.35	30.15	31.40	31.55	31.40	32.40	32.40	36.40	4.00
Drug Law Enforcement	4.00	5.00	5.00	5.00	5.00	5.00	3.00	3.00	3.00	-
Water & Sewer	93.50	93.50	93.50	94.50	94.50	98.50	103.50	103.00	105.00	2.00
Recycling & Trash Collection	57.00	57.00	57.00	59.00	59.00	64.00	66.00	66.00	67.00	1.00
Airport	12.60	12.60	11.60	11.60	11.60	11.60	11.60	11.60	12.60	1.00
Shop	18.50	18.50	18.50	18.50	18.50	19.50	19.50	19.50	19.50	-
Total	763.30	766.55	779.55	793.50	797.00	812.60	822.60	823.10	847.40	24.30
Change from Prior Year	6.77	3.25	13.00	13.95	3.50	15.60	10.00	0.50	24.30	

CLOSING

The appropriations requested in this budget are the result of a collaborative effort among all City Division Heads, Department Directors, and City Budget Staff members. It is built on the policies, goals, and objectives outlined by the Mayor and City Council. It represents the financial and operational plan for the City of Fayetteville for 2022. The appropriations contained in this budget will provide for quality municipal services that meet the needs of the Citizens of Fayetteville and it is, hereby, submitted by the Mayor to the City Council for consideration and adoption.

Respectfully submitted,



Paul A. Becker
Chief Financial Officer

Respectfully submitted,



Kevin Springer
Budget Director



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Fayetteville
Arkansas**

For the Fiscal Year Beginning

January 01, 2021

Christopher P. Morill

Executive Director

RESOLUTION NO. ???-21

A RESOLUTION ADOPTING THE PROPOSED 2022 ANNUAL BUDGET AND WORK PROGRAM AS AMENDED.

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF FAYETTEVILLE, ARKANSAS:

Section 1. That the City Council of the City of Fayetteville, Arkansas hereby adopts the Proposed 2022 Annual Budget and Work Program. A copy of the Budget, marked Exhibit "A" is attached hereto and made a part hereof.

PASSED and APPROVED this the 16th day of November, 2021.

APPROVED:

ATTEST:

By: _____
LIONELD JORDAN, Mayor

By: _____
KARA PAXTON , City Clerk/Treasurer

FAYETTEVILLE ARKANSAS



- Best Places to Live in the U.S. top ten, *US News & World Report*, 2016-2021 (Number 4 in 2021)
- Number 6, Bicycle Friendly Businesses, People for Bikes, 2021
- Number 8, Best U.S. cities for bicycling, People for Bikes, 2020
- 15 Cities Where Business is Booming and Salaries are Rising, *CNBC Make It*, 2019
- Cities A List, Carbon Disclosure Project, 2019
- Best Places for Bikes, No. 15, People for Bikes, 2019
- Tree City USA, Arbor Day Foundation, 26 years



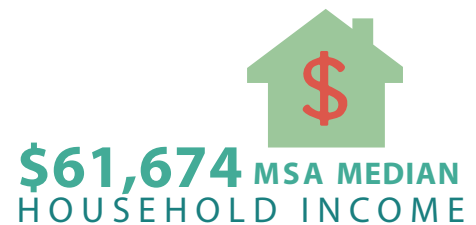
CITY OF
FAYETTEVILLE
ARKANSAS

Located in one of the **fastest growing** regions in the country, the **City of Fayetteville** is a progressive, business-friendly community at the cultural epicenter of Northwest Arkansas. Fayetteville is home to nearly **94,000 people**, and has now become the second largest city in Arkansas. With a median age of 27, the City has attracted millennials and Gen-Xers alike from across the country. These factors, plus the City's commitment to improving quality of life, make Fayetteville a **prime location** for **retail and accommodation** sector growth.



The University of Arkansas

Established in 1871, the University of Arkansas at Fayetteville is the flagship campus of the University of Arkansas system. With **more than 29,000 students** enrolled, the university attracts a diverse student population. The campus has a strong student population stemming from the Dallas/Fort Worth Metroplex. Fayetteville has a robust consumer base and is ideal to tap into a young market



City of Fayetteville

Community Overview & Statistics

HISTORY

- Fayetteville’s earliest recorded history was written by Frank Pierce in about 1819.
- By 1828 several families settled around Fayetteville.
- In 1870 Fayetteville became an incorporated city.
- In 1872 the University of Arkansas opened in Fayetteville.

LOCATION

- Fayetteville is the county seat of Washington County.
- It is 30 miles east of Oklahoma and 50 miles south of Missouri.
- Fayetteville is located near the tallest mountains in the Ozark Mountain Range.
- The City encompasses 55.9 square miles.

POPULATION / SIZE

- Current population: 93,949 (estimate from US Census Bureau July 1, 2021).
- Fayetteville is the second largest city in the State of Arkansas.
- Fayetteville median age is 27.9

REGIONAL MSA STATISTICS

- Population: 536,120
- Average annual unemployment: 4.5% (2020)
- Average annual wages: \$50,461 (May 2020)
- Percent of population with bachelor’s degree or higher: 33.1%
- Median Household Income: \$61,674
- Poverty Rate: 12.6%
- Business Establishments: 13,700 (Q4, 2020)

ECONOMIC OVERVIEW AND QUALITY OF LIFE

Located in one of the fastest growing regions in the country, the City of Fayetteville is the cultural epicenter of Northwest Arkansas. Fayetteville has attracted millennials and adults alike from across the country. The quality of life Fayetteville offers plays a large role in its ever-growing population base. Northwest Arkansas is home to the headquarters for three of the state’s top employers: Walmart, Tyson Foods, and J. B. Hunt. The rapid growth of population and businesses is a product of the economic landscape that has produced a thriving business climate for the region.

RECOGNITION AND NATIONAL RANKINGS

- | | | |
|---|--|------|
| • Best Places to Live | No. 4, <i>US News & World Report</i> | 2021 |
| • Bicycle Friendly Businesses | No. 6, League of American Bicyclists | 2021 |
| • Top Vacation Spots for Biking | People for Bikes | 2021 |
| • Bike City Designation | Union Cycliste Internationale | 2021 |
| ○ 1 st US city to receive this honor | | |
| • Best Places to Live in the US | No. 4, <i>US News & World Report</i> | 2020 |
| • Best Cities for Bicycling | No. 8, People for Bikes | 2020 |

City of Fayetteville

Community Overview & Statistics (cont.)

PARKS AND RECREATION

- There are 73 Park properties maintained and 4,010 acres of park land and lakes.
- Current Trail mileage (numbers are rounded):
 - Hard-surface trails – 54 miles
 - Natural trails – 56 miles
- Fayetteville was selected to host the Cyclo-Cross 2021 World Championship events at Centennial Park. Master plans were completed for the construction of cyclo-cross and mountain biking facilities at the park, and several trails have been completed and opened to the public.

INFRASTRUCTURE, TRANSPORTATION, AND GROWTH

- Fayetteville is conveniently located for travel north and south by Interstate 49 which connects to Interstate 40 in Ft. Smith to the south and to Highway 412 to the north which connects to Interstate 44 in Joplin. Both Interstate 40 and Interstate 44 are major east/west interstate highways.
- Fayetteville has a local airport used primarily by private owners of airplanes. The City also has an easy commute to the NWA Regional Airport which provides nationwide commercial transportation.
- Through June 30, 2021, constructed 10.2 miles of asphalt overlay and .35 miles of sidewalk.
- Through the second quarter of 2021, the city installed 123 new water connections and 100 new sewer connections.
- Through the second quarter of 2021, the Utilities Department installed 1,955 feet of water & sewer pipe.

MEDICAL RESOURCES

- Washington Regional Medical Center
- University of Arkansas for Medical Sciences-Northwest Campus
- Veterans' Health Care System of the Ozarks
- Fayetteville Family Medical Center
- Northwest Health Physicians' Specialty Hospital
- Springwoods Behavioral Health
- Vantage Point Behavioral Health Hospital
- Neurosurgery Spine Center
- Encompass Health Rehabilitation Hospital
- Walker Heart Institute
- Willow Creek Women's Hospital

CONCLUSION

The City of Fayetteville is experiencing a vibrant and healthy economic climate, demonstrating steady growth over the past few years in all measurable indicators – from record increases in sales tax, building permits, and population growth to infrastructure development that provides building blocks for the future and sustains and enhances the quality of life. Fayetteville is a progressive, business-friendly community and understands that it takes the partnership of the entire community to move its economic engine forward.

2021 ADDITIONAL STATISTICAL DATA

Date of Incorporation - August 23, 1870

Form of Government - Mayor/Council

Area (Sq. Miles) - 55.9

Fire Protection

Stations 8
Uniformed Employees 119

Sewer

Miles of Sanitary Sewers 562.06
Average Daily Treatment (Gallons) 17,200,000

Police Protection

Stations 1
Uniformed Employees 131

Public Educational System

Elementary/Middle 10 / 4
Junior High/High School 3 / 3
Full-Time Equivalent Teachers 815
Registered Students (2020-21) 10,204

Parks and Recreation Statistical Data

Number of park properties maintained 73
Number of playgrounds 25
Number of tennis courts: 11
 7 full-size, 4 junior
 Lighted: 6 full-size
 Unlighted: 1 full-size, 4 junior
Number of basketball goals 23
Number of softball/baseball fields 22
Number of community centers 1
Number of swimming pools 1
Number of soccer fields 15
Number of volleyball courts 6
Acres:
 Parks, Natural Areas, Trails 4,050
 Public Lands 28.87
 Leases 36
Trail Miles:
 Paved 54
 Natural 56

Building Permits

<u>Year</u>	<u>Number</u>	<u>Value (\$)</u>
2011	705	141,046,412
2012	881	328,676,401
2013	871	192,963,129
2014	1,006	267,935,074
2015	895	318,777,132
2016	1,107	342,983,693
2017	958	254,429,313
2018	914	357,787,294
2019	1248	405,668,134
2020	1294	364,449,414

Streets

Surface Type: Mileage
 Unpaved 5.9
 Paved 442.3

Unemployment Rate (%)

<u>Year</u>	<u>Rate</u>
2011	6.2
2012	5.6
2013	5.4
2014	4.5
2015	3.7
2016	2.9
2017	2.9
2018	2.8
2019	2.6
2020*	4.5
2021-6 mo avg	3.5

Water

Water Meters 46,693
Miles of Water Pipe 819.58
Beaver Water District Pumping Capacity (Gallons) 140,000,000
Pumping Capacity to Fayetteville (Gallons) 41,000,000
Average Daily Consumption (Gallons) 17,600,000
Fire Hydrants 5,015

*Unemployment increase due to COVID-19 pandemic

2010 Census - General Demographic Characteristics

DP-1-Geography-Fayetteville city, Arkansas: Profile of General Population and Housing Characteristics: 2010
2010 Demographic Profile Data

Subject	Number	Percent	Subject	Number	Percent
SEX AND AGE			Female population - continued		
Total population	73,580	100.0		27.5	(X)
Under 5 years	4,386	6.0	80 to 84 years	529	0.7
5 to 9 years	3,873	5.3	85 years and over	632	0.9
10 to 14 years	3,410	4.6			
15 to 19 years	7,203	9.8	Median age (years)	27.5	(X)
20 to 24 years	14,020	19.1			
25 to 29 years	8,020	10.9	16 years and over	30,461	41.4
30 to 34 years	5,666	7.7	18 years and over	29,830	40.5
35 to 39 years	4,342	5.9	21 years and over	25,228	34.3
40 to 44 years	3,789	5.1	62 years and over	4,190	5.7
45 to 49 years	3,659	5.0	65 years and over	3,414	4.6
50 to 54 years	3,581	4.9			
55 to 59 years	3,279	4.5	RACE		
60 to 64 years	2,600	3.5	Total population	73,580	100.0
65 to 69 years	1,673	2.3	One Race	71,318	96.9
70 to 74 years	1,181	1.6	White	61,661	83.8
75 to 79 years	1,104	1.5	Black or African American	4,379	6.0
80 to 84 years	854	1.2	American Indian and Alaska Native	785	1.1
85 years and over	940	1.3	Asian	2,267	3.1
			Asian Indian	445	0.6
Median age (years)	27.2	(X)	Chinese	644	0.9
			Filipino	161	0.2
16 years and over	61,305	83.3	Japanese	115	0.2
18 years and over	59,963	81.5	Korean	226	0.3
21 years and over	51,209	69.6	Vietnamese	243	0.3
62 years and over	7,240	9.8	Other Asian [1]	433	0.6
65 years and over	5,752	7.8	Native Hawaiian and Other Pacific Islander	172	0.2
			Native Hawaiian	15	0.0
Male population	36,993	50.3	Guamanian or Chamorro	9	0.0
Under 5 years	2,213	3.0	Samoan	14	0.0
5 to 9 years	1,933	2.6	Other Pacific Islander [2]	134	0.2
10 to 14 years	1,710	2.3	Some Other Race	2,054	2.8
15 to 19 years	3,362	4.6	Two or More Races	2,262	3.1
20 to 24 years	7,374	10.0	White: American Indian and Alaska Native [3]	739	1.0
25 to 29 years	4,359	5.9	White: Asian [3]	411	0.6
30 to 34 years	3,108	4.2	White: Black or African American [3]	585	0.8
35 to 39 years	2,265	3.1	White: Some Other Race [3]	216	0.3
40 to 44 years	1,979	2.7			
45 to 49 years	1,815	2.5	Race alone or in combination with one or more other race		
50 to 54 years	1,748	2.4	White	63,780	86.7
55 to 59 years	1,567	2.1	Black or African American	5,145	7.0
60 to 64 years	1,222	1.7	American Indian and Alaska Native	1,674	2.3
65 to 69 years	745	1.0	Asian	2,787	3.8
70 to 74 years	502	0.7	Native Hawaiian and Other Pacific Islander	255	0.3
75 to 79 years	458	0.6	Some Other Race	2,358	3.2
80 to 84 years	325	0.4			
85 years and over	308	0.4			
			HISPANIC OR LATINO		
Median age (years)	27.0	(X)	Total population	73,580	100.0
			Hispanic or Latino (of any race)	4,725	6.4
16 years and over	30,844	41.9	Mexican	3,204	4.4
18 years and over	30,133	41.0	Puerto Rican	199	0.3
21 years and over	25,981	35.3	Cuban	49	0.1
62 years and over	3,050	4.1	Other Hispanic or Latino [5]	1,273	1.7
65 years and over	2,338	3.2	Not Hispanic or Latino	68,855	93.6
Female population	36,587	49.7	HISPANIC OR LATINO AND RACE		
Under 5 years	2,173	3.0	Total population	73,580	100.0
5 to 9 years	1,940	2.6	Hispanic or Latino	4,725	6.4
10 to 14 years	1,700	2.3	White alone	2,263	3.1
15 to 19 years	3,841	5.2	Black or African American alone	78	0.1
20 to 24 years	6,646	9.0	American Indian and Alaska Native alone	51	0.1
25 to 29 years	3,661	5.0	Asian alone	12	0.0
30 to 34 years	2,558	3.5	Native Hawaiian and Other Pacific Islander alone	17	0.0
35 to 39 years	2,077	2.8	Some Other Race alone	1,964	2.7
40 to 44 years	1,810	2.5	Two or More Races	340	0.5
45 to 49 years	1,844	2.5	Not Hispanic or Latino	68,855	93.6
50 to 54 years	1,833	2.5	White alone	59,398	80.7
55 to 59 years	1,712	2.3	Black or African American alone	4,301	5.8
60 to 64 years	1,378	1.9	American Indian and Alaska Native alone	734	1.0
65 to 69 years	928	1.3	Asian alone	2,255	3.1
70 to 74 years	679	0.9	Native Hawaiian and Other Pacific Islander alone	155	0.2
75 to 79 years	646	0.9	Some Other Race alone	90	0.1
			Two or More Races	1,922	2.6

2010 Census - General Demographic Characteristics

RELATIONSHIP			Nonfamily households [7]	16,152	52.6
Total population	73,580	100.0	Householder living alone	11,202	36.5
In households	66,762	90.7	Male	5,553	18.1
Householder	30,726	41.8	65 years and over	450	1.5
Spouse [6]	10,380	14.1	Female	5,649	18.4
Child	14,985	20.4	65 years and over	1,419	4.6
Own child under 18 years	12,468	16.9			
Other relatives	2,587	3.5	Households with individuals under 18 years	7,569	24.6
Under 18 years	788	1.1	Households with individuals 65 years and over	4,091	13.3
65 years and over	274	0.4			
Nonrelatives	8,084	11.0	Average household size	2.17	(X)
Under 18 years	197	0.3	Average family size [7]	2.92	(X)
65 years and over	69	0.1			
			HOUSING OCCUPANCY		
Unmarried partner	2,240	3.0	Total housing units	36,188	100.0
In group quarters	6,818	9.3	Occupied housing units	30,726	84.9
Institutionalized population	1,124	1.5	Vacant housing units	5,462	15.1
Male	669	0.9	For rent	3,801	10.5
Female	455	0.6	Rented, not occupied	80	0.2
Noninstitutionalized population	5,694	7.7	For sale only	541	1.5
Male	2,744	3.7	Sold, not occupied	65	0.2
Female	2,950	4.0	For seasonal, recreational, or occasional use	315	0.9
			All other vacants	660	1.8
HOUSEHOLDS BY TYPE					
Total households	30,726	100.0	Homeowner vacancy rate (percent) [8]	4.1	(X)
Family households (families) [7]	14,574	47.4	Rental vacancy rate (percent) [9]	17.3	(X)
With own children under 18 years	7,076	23.0			
			HOUSING TENURE		
Husband-wife family	10,380	33.8	Occupied housing units	30,726	100.0
With own children under 18 years	4,611	15.0	Owner-occupied housing units	12,639	41.1
Male householder, no wife present	1,241	4.0	Population in owner-occupied housing units	30,524	(X)
With own children under 18 years	598	1.9	Average household size of owner-occupied units	2.42	(X)
Female householder, no husband present	2,953	9.6	Renter-occupied housing units	18,087	58.9
With own children under 18 years	1,867	6.1	Population in renter-occupied housing units	36,238	(X)
			Average household size of renter-occupied units	2.00	(X)

X Not applicable.

[1] Other Asian alone, or two or more Asian categories.

[2] Other Pacific Islander alone, or two or more Native Hawaiian and Other Pacific Islander categories.

[3] One of the four most commonly reported multiple-race combinations nationwide in Census 2000.

[4] In combination with one or more of the other races listed. The six numbers may add to more than the total population, and the six percentages may add to more than 100 percent because individuals may report more than one race.

[5] This category is composed of people whose origins are from the Dominican Republic, Spain, and Spanish-speaking Central or South American countries. It also includes general origin responses such as "Latino" or "Hispanic."

[6] "Spouse" represents spouse of the householder. It does not reflect all spouses in a household. Responses of "same-sex spouse" were edited during processing to "unmarried partner."

[7] "Family households" consist of a householder and one or more other people related to the householder by birth, marriage, or adoption. They do not include same-sex married couples even if the marriage was performed in a state issuing marriage certificates for same-sex couples. Same-sex couple households are included in the family households category if there is at least one additional person related to the householder by birth or adoption. Same-sex couple households with no relatives of the householder present are tabulated in nonfamily households. "Nonfamily households" consist of people living alone and households which do not have any members related to the householder.

[8] The homeowner vacancy rate is the proportion of the homeowner inventory that is vacant "for sale." It is computed by dividing the total number of vacant units "for sale only" by the sum of owner-occupied units, vacant units that are "for sale only," and vacant units that have been sold but not yet occupied; and then multiplying by 100.

[9] The rental vacancy rate is the proportion of the rental inventory that is vacant "for rent." It is computed by dividing the total number of vacant units "for rent" by the sum of the renter-occupied units, vacant units that are "for rent," and vacant units that have been rented but not yet occupied; and then multiplying by 100.

Source: U.S. Census Bureau, 2010 Census.

City of Fayetteville
Management Agenda Based on City Council Strategic Goals

Recommendations from the Fayetteville City Council’s Fayetteville Vision guide the City’s future policy, actions and operations. The City Management Team aligned major project areas with each of the following goals in development of the 2022 budget. Many of this coming year’s goals are a result of the voter-approved \$226,065,000 infrastructure improvement bonds passed in April 2019. The 2022 work plan includes both bond projects and regular operations represented in the 2022 budget. Given the ongoing uncertainty created by the COVID-19 global pandemic, the City Management Team has incorporated thoughtful planning, creativity and adaptation into the 2022 work plan in order to deliver the most value, benefit and service to the people and businesses of Fayetteville.

Financially Sustainable Government

Fiscal year 2020 saw an increase in sales taxes of almost 5% for the City and 8% for the City’s share of County sales taxes. In 2021 sales taxes trended upward at even higher percentages. Hotel-motel-restaurant (HMR) tax collections, which were down almost 20% in 2020, rebounded in 2021, showing increases of more than 20% compared to budget in 2021. Building permits continue to increase as new construction and renovation of existing buildings remains strong. Revenues in the enterprise funds also have shown increases in 2021 when compared to 2020, and we believe this will continue in 2022. However, the COVID-19 pandemic has continued to bring unique challenges to the City as revenue streams are volatile, and the duration of the pandemic is uncertain.

The City of Fayetteville’s 2022 budget contains significant increases in personnel as well as contractual and supply categories. The addition of parkland, streets and trails – either purchased or constructed – afforded by the 2019 infrastructure improvement bonds has created the need for additional personnel and supportive expenditures.

Because the job market has become extremely competitive, especially in the recruitment and retention of police officers, the 2022 budget also focuses on retention of existing personnel. Two salary increases were approved in 2021 (one of which had been deferred from 2020), and salary increases are anticipated in 2022. This budget, therefore, demonstrates the City’s commitment to recruit and retain a highly valued and productive work force.

Although 2022 may continue to be economically volatile, the City has accumulated sufficient reserves to expand services necessitated by infrastructure expansion and citizen needs. The City of Fayetteville will continue to provide efficient and effective services to its residents through good money management.

Economic recovery and growth

Throughout 2021, the City’s economic vitality efforts continued to focus on the economic impacts brought about by the pandemic. In the spring of 2021, commercial real estate projects and new businesses began to pick up following a year of dormancy. Many business sectors continue to feel the ongoing effects of the pandemic even as taxable sales began to exceed numbers seen during 2020.

The City’s efforts around economic vitality continued to evolve and adapt in light of the ongoing pandemic. Recognizing this, in April 2021 the Fayetteville City Council unanimously approved a resolution of intent to craft a new guiding Economic Vitality Master Plan for the next five years. In May

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

2021, Mayor Jordan appointed a steering committee to guide the development of the plan, which will serve as the foundation for the City's economic vitality efforts for the next five years.

The new Economic Vitality Plan addresses several strategic focus areas: workforce development and economic mobility for populations facing barriers to employment; small business support, development and retention; growth concept-oriented development (new employment opportunities and attainable housing); and economic recovery. Each of these focus areas will address economic equity and inclusion, the creative economy and arts, and environmental stewardship. The Department of Economic Vitality is on track to publish a full draft of the proposed goals, strategies and action items for public review in late summer of 2021. An extended public comment and review period will be held in early fall 2021.

For 2022, the economic vitality team will focus on expanding relevant place-making programs to other parts of the city. The Department of Economic Vitality also will focus on expanding workforce training programs available in Fayetteville, including hosting a small-scale developer training program. Within workforce development, staff will work to bring recognized credentials to job skill training assets already in Fayetteville, such as the Fayetteville Public Library expansion.

During 2022, the Department of Economic Vitality will begin focusing on a new economic priority identified in the new economic plan: workforce and attainable housing. As a key facet of growth concept-oriented development, increasing diverse housing options in appropriate locations will be a primary focus of the City's economic vitality efforts during the coming fiscal year.

Improving Customer Service through Creative Delivery of Services

Personnel: In 2021, the Human Resources (HR) Department evaluated paper processes and worked with Information Technology to transform many forms and processes into electronic formats. This helped to support a virtual workforce and limit crowded events, such as orientations, enrollments and educational meetings.

Wellness and health were a huge focus for employees in 2021. The Wellness & Engagement Committee created Wellness Passports to encourage staff to get active and incorporate other wellness initiatives into their daily lives.

In 2022, HR will focus on frontline supervisor and leadership training. To lower turnover and improve succession planning, new managers will be provided with the skills to manage their workforce on a day-to-day basis. Additionally, HR is piloting an intern program in partnership with the University of Arkansas to develop a recruitment pipeline for the future.

Communications and Marketing: Throughout 2021, the Communications and Marketing Department worked to address ongoing communications and public awareness needs amidst the changing landscape created by the pandemic. Additionally, a significant increase in Freedom of Information Act (FOIA) requests required more time and attention than previous years. These trends and their associated workloads are anticipated to continue into 2022. Increased communications and marketing efforts to promote 2019 infrastructure improvement bond projects began in 2021 and will continue as a key area of focus throughout 2022. Efforts to increase content, engagement and reach through social media channels showed success during the second half of 2021; these efforts will continue to be a key area of focus in 2022. A website redesign scheduled to be complete at the end of 2021 will help residents locate

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

information on the City's website and report issues more quickly and easily. Site analytics and search term review will help the team improve user experience and site functionality throughout the coming year.

Long Range Planning, Development Review and Permitting: Despite pandemic-related uncertainty and instability in 2021, the Development Services Department experienced a largely uninterrupted period of increasing development review, permitting and project management. While numerous municipalities ceased development review or drastically increased review times due to the pandemic, the implementation of EnerGov, the department's new planning, permitting and licensing software, afforded customers the opportunity to remotely submit projects, receive comments, pay fees and be issued permits despite the closure of public buildings. The viability of this new Citizen Self-Service portal was most recently evidenced by the volume of permits issued in July 2021, which saw associated fees exceeding 200% of budget expectations.

With this, and despite efficiencies gained by EnerGov, the workload associated with an increase in development has seen staff's capacity tested and responsiveness to residents and customers lengthen. Additionally, new ordinances – particularly those pertaining to stormwater standards, short-term rentals and the landlord registry – introduced more regulation and an associated dedication of staff resources.

Going into 2022, the department is eager to continue honing our processes to better meet the needs of both applicants and residents. Although broad in scope, this includes numerous specific efforts, including training, integrating numerous new staff, incorporating the Code Compliance group, evaluating ordinances for inefficiencies or inconsistencies with adopted long-range plans, refining public meeting processes and notifications to encourage participation, and implementing a major update to EnerGov.

Training seeks to further reduce the staff "silo effect" that adds delays to development review and public responsiveness. Additionally, training can leverage the potential of EnerGov by removing duplicative work and assuring a consistent review.

Coupling additional staff with efficiencies offered through training and software will expand opportunities to pursue other initiatives, including potential amendments to ordinances. These run the gamut, from the specific, such as adding clarification and removing complications within the business license ordinances, to the complex, like aligning development standards with the types of housing, services and jobs Fayetteville needs to grow responsibly. These efforts and work on other projects will necessitate active outreach while maintaining levels of development review and permitting services.

Finally, Development Services will continue its interdepartmental efforts to compliment projects citywide, from coordinating preservation of cultural and historic assets to leveraging the technical skills of other groups to present information to applicants and the public in the clearest and most accessible way possible. Interactions with other departments and divisions, employers, the University of Arkansas, franchise utilities, residents, municipalities across the region and varying levels of local, county and state government, place the department's staff in an ideal position to support initiatives that further the City's goals.

New Trends in Planning and Development: Efforts have begun to launch a multitude of projects and scrutinize development processes in 2022. After the 2020 revival of Fayetteville's long-range planning efforts, staff took up tasks ranging from audits of existing ordinances and plans to research and

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

outreach. This includes, but is not limited to, review and audit of residential zoning and development standards, continued long range planning in association with the 71B Corridor Plan, and establishment of new annexation and planned zoning district policies. Staff also will manage a new pre-approved building design program, in conjunction with selected consultants, in an effort to further the infill goals of the City's 2040 plan.

The department continues to evaluate existing processes and recalibrate ordinances where needed to ensure the development review process maintains consistency and efficiency.

Naturally Beautiful City, and a Fun and Safe City in Which to Live

The Fayetteville community is proud of its unique "sense of place" that has been nurtured and cultivated over decades. In the past, this sense of place was commonly captured and celebrated in postcard images. Now, in the digital age, a sense of place is curated through images, videos and memes shared on social media. These are the images used to promote tourism, lure businesses and industries, recruit students, faculty and researchers to the university and showcase what makes Fayetteville special. The community has been given a unique opportunity through the Cultural Arts Corridor bond to create entirely new public spaces that will enhance and celebrate Fayetteville's increasingly diverse and unique sense of place.

The Cultural Arts Corridor (recently renamed The Ramble) is an ambitious 50-acre public open space project that includes the natural restoration of the Fay Jones Woodland, the development of trail and pedestrian connections from a redeveloped Razorback Regional Greenway, the redesign and construction of a pedestrian-friendly West Avenue streetscape from South Street to Dickson Street, the development of a Civic Plaza on the existing West Avenue parking lot and the development of a multi-storied replacement parking structure on the northwest corner of Dickson Street and West Avenue.

Culture and the Arts in Fayetteville: In late 2021, the City will begin developing a local Cultural Arts Master Plan in partnership with the Northwest Arkansas Regional Arts Services Organization. Throughout 2022, the City will collaborate with the Fayetteville Arts Council, Experience Fayetteville and many public and private facilities working to foster arts programming in Fayetteville, so as to develop a plan that guides overall strategies, goals, partnerships, programs and policy development. The planning process will focus on community engagement and program evaluations to ensure diversity, equity and inclusion of all members of the artistic community.

Historic Preservation: Historic preservation is a critical piece of keeping our city beautiful. In 2019, guidelines for the Washington-Willow Historic District were completed and adopted by the Historic District Commission. Neighborhood proponents and the Historic District Commission members have initiated a petition drive to measure support for creation of a local district. If the petition drive produces a positive result, an ordinance to create the local district will be forwarded to City Council in 2022 for approval. Public support for this historic preservation effort will be important in preserving the enduring character of the Washington-Willow Historic District.

Additional progress will be made in 2022 on the Woolsey Farm and Homestead to include the continued restoration, reconstruction and permanent stabilization of the Farmstead House. The application for National Historic Register listing for the Woolsey Farmstead Cemetery was completed in 2021. Staff will continue to administer two state grants providing funding for a Historic Preservation and Cultural

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

Resources Master Plan and continued preservation and restoration of the Woolsey Cemetery. In addition to grant administration, staff will play a role in research, public involvement and project management throughout the course of both projects. At the John Porter Produce building, or “Apple Warehouse,” masonry repair and roof framing will be completed to ensure the ongoing stability of that historic structure.

Parks and Recreation: The Parks and Recreation department is in the process of developing a new Park System Master Plan that will provide guidance for the next 10 years of parks development in Fayetteville. The master planning effort, scheduled for completion in late 2022, includes inventory analysis, design workshops, detailed project plans and community engagement efforts. As this process nears completion, other park-related studies will be conducted, including a separate Parks Fundraising Feasibility and Planning Study that will provide a roadmap for future fundraising, placemaking and naming opportunities for parks amenities. An in-depth study of our urban forest will begin in 2022, with emphasis on how we maintain a strong urban canopy, mitigate climate and other environmental changes, and create a long-term maintenance strategy. Another study will focus on our park land dedication requirements, and a last study will focus on creating a conservation plan for the park system and city.

Several projects began or were complete in 2021 through Phase 1 of the Park Improvement bond. These include construction of four additional baseball fields and parking at Kessler Mountain Regional Park; development of Centennial Regional Park infrastructure; expansion of parking at Gulley Park; development of plans for neighborhood parks at Stone Mountain and Lierly Lane; and lighting and electrical enhancements at the Downtown Square Gardens. For 2022, decisions on projects using Phase 2 of the Park Improvement bond will be influenced by the work in our Park System Master Plan and other city initiatives.

Many new improvements are either being planned or are underway, including repair of the Yvonne Richardson Community Center gymnasium floor; Wilson Park bridge replacement and promenade construction, as well as tennis court resurfacing and sport light installation; soft-surface trail armoring at Kessler Mountain Regional Park, Gregory Park and Mt. Sequoyah trails to improve year-round accessibility; additional parking for soccer at Kessler Mountain Regional Park; repair of the Wilson Park Rock Building that houses park horticultural offices; installation of Gulley Park splash pad, and improvements to the playground area including replacement of the play structures; and improvements to restrooms at Finger, Walker, Wilson, Gulley, Lake Fayetteville, Veterans and Lewis parks. Additionally, planning for the new community park, Underwood Park, is expected to begin. This park is being dedicated and donated from land that was previously occupied by the Razorback Golf Course and is well located to serve the northwest portion of the city.

The Park Maintenance group has been moved into the Public Works Department and will benefit from efficiencies gained with shared personnel and equipment resources, which will include the formation of a capital improvement construction crew to handle smaller park construction projects in-house, a combined trails maintenance and trail construction crew to streamline operations and construction, and a combined forestry crew to provide consistent and proactive tree maintenance in City-owned properties.

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

In addition to the normal Lights of the Ozarks installation, improved pedestrian and garden lighting will be added to the Downtown Square Gardens. Playground upgrades and improvements will be made at several parks, including David Lashley and Holland Park, and parking lot improvements will be made at Walker Park and Lake Fayetteville.

For 2022, ongoing prairie management will occur at Callie's Prairie, and native grass and wildflowers will be planted along the trail system and at Centennial Park and Kessler Mountain Regional Park. Staff also will take on the maintenance of over 20 miles of new single-track mountain bike trails at Centennial Park along the Fayetteville Traverse, an additional 4 miles of paved trail and an additional 76 mowed acres at Centennial and Underwood parks. Additional horticulture gardens will be added and maintained at the Cultural Arts Corridor, Centennial Park, Gulley Park, Kessler Mountain Regional Park and Wilson Park. The parks volunteer coordinator will continue to engage the community and provide volunteer opportunities, including lake cleanups, as well as litter control and invasive plant removal along the trail system and within many parks as part of the Adopt-a-Park & Adopt-a-Trail programs.

The City continues to partner with Fayetteville Public Schools after more than 25 years to combine funding and share resources to jointly provide facilities that benefit all our residents for a variety of uses. These include recreation and education at Vandergriff, Holcomb and Asbell gyms and the newly purchased Lewis Soccer Complex. Parks and Recreation also has a long-standing partnership with the Fayetteville Boys and Girls Club and the Senior Adult Center at Walker Park to provide recreational opportunities for all citizens.

Public Safety: According to the 2020 U.S. Census, Fayetteville is the second largest city in the state by population. The 2022 budget addresses public safety operations for police, fire and 911 services, and it allows these departments to provide essential emergency services to our growing community. For budget year 2022, an increase in calls for service and 911 calls are anticipated.

Capital needs for public safety departments are included with allocations for radio communications equipment, additional portable speed displays, scheduled body-worn camera replacements, technology improvements, computer replacements and ballistic protection, as well as firefighting safety equipment.

The Police and Fire departments' responsiveness to requests from citizens for public safety services continues to be a priority for both departments. Focus on community involvement and engagement, as well as professional training remain key to ensure innovative solutions and services are provided to the Fayetteville community.

The Central Dispatch Center will begin the process for obtaining Public Safety Communications Accreditation in the 2022 budget year. This program is a process for reviewing and internally assessing operations and procedures to ensure best practices are in place. The focus of this assessment is on quality assurance, interoperability, emerging technologies, risk analysis, training and other operational functions.

Priority projects in 2022 include the anticipated completion of Fire Stations #8 and #9 and completion of the new Police Headquarters facility. Other priorities also include beginning construction on Fire Station #10 and the police substation in the Downtown and Dickson Street Entertainment District. The Police Department's move to the new facility will present complexities for relocating dispatch communications

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

equipment, property and evidence inventories, records, and information technology without a disruption of service.

Finally, 2022 budgets identify funding and personnel needs, including the Police Department's efforts to recruit and retain highly-qualified personnel. This will support the City's goal to provide a safe community as Fayetteville continues to attract new residents and businesses.

Greater Ease of Mobility with Effective Transportation Systems

Implementation of the Mobility Plan includes the following:

- Expanding and maintaining the City's trail system, sidewalk network and roadways
- Expanding mobility options throughout downtown
- Funding of Ozark Regional Transit and University of Arkansas bus systems
- Improving intersections to increase capacity and movement of vehicles
- Developing and implementing traffic calming policies
- Upgrading signals at all intersections, standardizing to the latest technologies that allow for more flexibility and functionality
- Using pavement inventory to develop a pavement maintenance workplan with Transportation funds and additional funds allocated for pavement maintenance in the Street Improvement bond
- Upgrades to parking technology in the Downtown and Dickson Street Entertainment District to provide better customer experience and lower operating costs; replacing the standard meters with "smart" meters on streets and payment kiosks in downtown parking lots will allow additional payment options and provide other benefits to both customers and City Enforcement staff
- Coordination with construction of the new downtown parking deck to provide state-of-the-art parking technology and plan for a future move to pay-by-plate service throughout the downtown parking districts

Several transportation and mobility initiatives are articulated in Phase 1 of the Street Improvement bond. Work on many of these projects will continue in 2022, including:

- Fulbright Expressway/Shiloh Drive intersection construction
- 71B Corridor design work (North Street to East Township Street)
- North Street design (Garland Avenue to North Mission Boulevard)
- Millsap Road/North College Avenue improvements design
- Rolling Hills Drive improvements construction
- Downtown pedestrian improvements, to include Spring Street lighting, completion of Church Avenue, Prairie Street/West Avenue improvements, and lighting, sidewalk and paving on Dickson Street
- West Deane Street/West Sycamore Street and North Porter Road (Midtown) Corridor design and construction work, to include construction of improvements adjacent to the City Public Safety Campus at Deane Street and Porter Road
- West 15th Street and South Razorback Road intersection construction
- West Center Street and Harmon Avenue intersection construction

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

- Completion of the East Sain Street extension
- Archibald Yell Boulevard safety improvements construction
- Completion of East Zion Road improvements

Trail improvements include:

- Clabber Creek Trail (Deane Solomon Road to Truckers Drive)
- Tsa La Gi Trail connection at Razorback Road
- Hamestring Bridge connection
- Ruppel Road Trail (West Wedington Drive to West Mount Comfort Road)
- Lake Fayetteville Trail (replacement across the dam)
- Mission Boulevard Trail (East Maple Street to East Viewpoint Drive)
- Maple Street Cycle Track
- Midtown Trail Corridor (Porter Road, Deane Street, Sycamore Street, Poplar Street)

Ecosystem Preservation

The City's ecosystem preservation goals focus on climate action planning, the maintenance and preservation of our natural ecosystems and resources, pollution reduction initiatives and environmental protection policies, programs and projects.

The Sustainability and Resilience Department has identified three areas of focus for 2022: Energy Action, Carbon Emission Reduction and Climate Resilience. The City is working to improve the energy efficiency of its buildings and assets and to add clean energy generation at City facilities to complement recently constructed onsite 10 MW solar energy production arrays at wastewater treatment plants.

Other areas in which the City will focus on ecosystem preservation include:

- Reducing litter and improving waste diversion
- Preserving and enhancing the water quality of the City's streams through stormwater and low-impact development infrastructure installation and maintenance
- Removing contaminants from the stormwater system using a sweeper program
- Adding new publicly available electric vehicle charging stations
- Executing urban forestry initiatives and habitat improvements through tree and native plantings and invasive plant removal
- Conducting a study of impacts to Lake Fayetteville water quality
- Restoring and maintaining streams
- Expanding a voluntary commercial food-waste recovery program, focusing on large food-waste generators
- Creating and providing technical assistance materials for businesses that participate in organics composting and the improvement of universal commercial organics recovery

The Sustainability Department will document these and other city-wide sustainability efforts through the U.S. Green Building Council's LEED for Cities initiative.

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

Well-Maintained Infrastructure and Facilities

City assets, such as buildings, roads, sidewalks and trails, as well as digital infrastructure, are important components of having well-maintained infrastructure and facilities. Several ongoing projects throughout 2022 will continue a focus on maintaining current infrastructure, including street repair, rehabilitation and construction; improved sidewalks for overall city walkability; improved parks and trail infrastructure; and long-term planning to improve efficiency and upkeep of all City facilities. Partnerships with the University of Arkansas and Fayetteville Public Schools to address infrastructure needs and improvement of connections for streets, trails and sidewalk development will continue to be a priority for the City as we budget for various maintenance projects and programs, such as:

- Coordinated deployment of smart city infrastructure in conjunction with ongoing City capital improvement projects
- Pavement and sidewalk condition inventory to develop multi-year pavement preservation and sidewalk improvement programs
- Design and construction of several major drainage projects in the Drainage Improvement bond
- Use of ultra-thin asphalt overlays where appropriate to extend pavement life and reduce lane-mile costs
- Recycling asphalt milling to reduce the need for new materials and the overall cost of asphalt purchased
- Enhanced sidewalks and crosswalk safety improvements near schools
- Expansion of street lighting throughout the City
- Electric vehicle charging station installation in various parking facilities

In 2022, additional staff in the Parks Maintenance and Transportation Division within the Public Works Department will establish a crew focused on tree installation and maintenance in public spaces. This will allow for more proactive trimming and maintenance of existing tree canopy and for planting of new trees to increase canopy coverage in public rights of way and other City property.

Renovation of the runway at Fayetteville Executive Airport at Drake Field is planned for 2022. This renovation will require closure of the runway in summer 2022, but it will result in a new asphalt surface that will serve airport customers for many years to come. Roof repairs to hangars are planned as well. These improvements will be funded primarily through federal and state grants.

2022 Drainage Maintenance projects to be funded from Phase I of the 2019 Drainage Improvement bond include:

- Missouri Creek: This project will help reduce flooding in the Rolling Hills area. It will include the installation of several storm sewers. Also, it will include the removal of deadfall, invasive species and obstructions along Missouri Creek. Design was completed in May 2021 with bidding in June. Unfortunately, the bids were too high, and the project is currently being revised through fall 2021 to get it back within budget. The project is currently scheduled to be complete by September 2022, with project construction cost estimated to be around \$4.6M.
- Sunbridge Drive/College Avenue: This project currently is planned to include the installation of storm sewer along North College Avenue and East Sunbridge Drive to reduce flooding of structures and the roadway at the intersection. The full design was completed in June 2021 with

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

construction of at least a portion of the improvements to follow in the Phase 2 of this bond. The current total project construction cost is estimated to be around \$5.5M, and bidding is planned for fall 2022 with construction starting shortly thereafter.

- Fairlane Street/Elmhurst Avenue/McClinton Street: This project is planned to include the installation of stormwater retention/detention, along with stormwater quality features provided this can be worked out with the impacted landowners. It is also planned to include storm sewer within the Fincher Subdivision off East Morningside Drive to help reduce flooding within the area. Design is currently scheduled to be complete in late 2021, with construction to follow in the Phase 2 portion of this bond. The current project construction cost is estimated to be around \$3.2M, and bidding is planned for fall 2022 with construction starting shortly thereafter.
- Stream Restoration: This project includes the analysis and restoration of stream banks within the Clear Creek/Illinois River Watershed. A grant for restoration efforts in the amount of \$300,000 was awarded in August 2020 by the EPA. Four locations have been selected for consideration, although it is not anticipated there will be enough funds to complete all four. The current bond allocates \$100,000 as matching funds for the grant. Design is scheduled to be complete by fall 2022 with construction following shortly thereafter.
- Stonebridge Meadows Subdivision: This project includes alleviating flooding of multiple residents along South River Meadows Drive and South Cherry Hills Drive. It will include the replacement of undersized pipes and minor grading within the area. The current project is scheduled for completion of design by fall 2021 with construction to follow in late 2022 within Phase 2 of the bond.

2022 Water and Sewer maintenance and Wastewater Treatment projects include:

- Completion of the 750,000 gallon Gulley Road elevated water storage tank
- Completion of the 250,000 gallon Township Street elevated water storage tank (to replace the existing 75,000 gallon tank)
- Bidding, and possibly the start of construction, for a new 100,000 gallon Benson Mountain elevated water storage tank (to replace the existing 35,000 gallon standpipe)
- Work on the Markham Water Tank refurbishment
- Construction of a booster station at the Kessler Mountain water storage tanks
- Consideration of mixers in some water tanks
- Water pressure management implementation in specific areas to improve water quality, reduce stress on pipes and limit water loss due to leakage
- Wastewater Treatment Plant building improvements, including electrical systems overhaul at the Noland Plant (Phase I (high voltage) is complete, and Phase II (lower voltage) is currently being designed)
- Replacement of all 12 aeration tank mixers at the Noland Plant
- Sewer lift station upgrades and replacement
- Study/design of Lake Sequoyah sediment removal options, to continue using the lake as a sediment catchment for Beaver Lake
- Water and Sewer infrastructure replacement of deteriorating assets, including pipe replacements on Huntsville Road, Persimmon Street, the intersection of West Ila Street and North Shady Avenue, and the Western Park Mobile Home Park

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

- Design for Water and Sewer relocations for Highway 112 (Truckers Drive to Howard Nickell Road) and Highway 16 (South Stone Bridge Road to Roberts Road)
- Utilities Financial Services and technology improvements
- Continuation of the Water and Sewer rate/operations study
- Advanced Metering Infrastructure program initiation. This technology will allow the customer to track their water usage, assist the utility in leak detection and allow the billing and collection division to download usage directly into the system.
- Supervisory Control and Data Acquisition (SCADA) network upgrade, replacing all core network equipment to improve functionality, enhance security, and monitor and manage water and wastewater operations
- Utility relocations associated with Arkansas Department of Transportation roadway improvements throughout the city
- Utility relocations and reconstruction associated with the Cultural Arts Corridor and projects within the Street Improvement bond
- Sewer manhole rehabilitation
- Update of the Sewer Collection System Master Plan
- Continuing the planning and easement acquisition for a Western Corridor transmission water main bond.

2022 Recycling and Trash Collection Division focus areas include:

- Education on recycling, composting and other waste reduction/minimization
- Expanding commercial and multi-family residential recycling collection programs
- Refining and expanding commercial food-waste collection and composting programs
- Expanding residential food-waste drop-off and collection
- Expanding and refining the emerging compost distribution and delivery program
- Implementation of collection route optimization initiatives
- Recycling and Trash facility optimization and efficiency improvements
- Ongoing participation in establishment of regional construction and demolition debris recovery facilities

2022 City Facilities Maintenance projects include:

- Continuing to provide reliably safe workplaces through COVID-19 response efforts, including enhanced cleaning and disinfecting of frequently touched surfaces throughout the workday and installation of shields to protect employees and visitors
- Continuing improvements to City-owned buildings to advance energy efficiency goals and provide more productive work environments for employees through upgrades to building lighting and HVAC systems, roofing maintenance and replacements, and office space reorganizations
- Continuing with the next phases of preservation, stabilization and maintenance of the Woolsey Farmstead site and the Porter Produce building

2022 Information Technology projects include:

- Ongoing support of current technology for all departments, continual review of technology opportunities to improve operations and support for needs within capital improvement projects

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

- Implementation of new complaint management system (See-Click-Fix) to streamline how the community submits non-emergency work requests. The new system will allow the public to report an issue through a mobile website, mobile application or the City’s website. Each issue will be routed to the appropriate department and integrated into the City’s new work order system to improve the efficiency of addressing citizen concerns.
- Providing support for 2019 infrastructure bond projects to ensure technology needs are addressed and provide a value on investment. This includes considering fiber conduit installations to support future smart city technology projects.
- Finding opportunities where technology can improve efficiency and reduce operational cost throughout the City. This includes transitioning from paper-based work orders to tablet computers to improve access to information for field workers and reduce duplicate data entry.
- Leveraging the new asset management and work order software within Parks and Recreation, Facilities Management, Water and Sewer, Transportation, Airport, and Recycling and Trash to improve access to information and operational efficiency.
- Continuing to expand the Laserfiche document imaging system to automate internal and external form submission in order to reduce paper and decrease review time.
- Utilizing the Geographic Information System (GIS) to ensure the City integrates the “where” in critical analysis by leveraging advanced mapping capabilities.
- Managing the City’s cybersecurity program to protect City assets, which will enhance Fayetteville’s reputation as a safe community.

Overall City Operations

The quality of overall operations is a critical element to the City’s ability to successfully and efficiently serve the people of Fayetteville. Organizational effectiveness is a specific area that Fayetteville City Council has highlighted as a key component for maintaining and improving City operations. A Lean Government review program in 2021 for all operational functions has helped the City develop a continuous process for achieving efficiencies and improving customer service. Most notably, the Transportation, Engineering, Airport, Fleet, Parking, and Parks Maintenance divisions were organized into the newly formed Public Works Department in 2021. Also in 2021, Code Compliance was incorporated into the Building Safety department. In the 2022 budget year, similar work to reduce duplication across divisions and find operational efficiencies will continue.

Communication between department heads to address cross-divisional projects, streamlining processes, reducing barriers to service and red tape, and eliminating silo operations will continue to be the primary goals for organizational effectiveness at the City.

CITY OF FAYETTEVILLE, ARKANSAS
THE BUDGET PROCESS

The budgets of governmental funds (for example General Fund, Street Fund, and Parks Development Fund) are prepared on the modified accrual basis for revenues and expenditures. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. Expenditures are recorded when the related fund liability is incurred. The proprietary and trust fund types (Water & Sewer Fund, Recycling & Trash Collection Fund, and Airport Fund) are budgeted on a full accrual basis except for depreciation which is excluded and both capital purchases and bond principal payments which are included as expenditures. Not only are expenditures recognized when the liability is incurred but revenues are recognized when they are due and owing to the City (for example, water user fees are recognized as revenue when bills are produced). Agency funds are not budgeted since they are custodial in nature and do not involve measurement of results of operations.

The Comprehensive Annual Financial Report shows the status of the City's finances on the basis of "Generally Accepted Accounting Principles" (GAAP). This conforms to the way the City prepares its budget. Formal budgets exist for all funds and fund types, except agency funds, but the budget-to-actual comparison reports are prepared only for the governmental fund types (General, Special Revenue, and Capital Projects).

The Annual Budget and Work Program is a fiscal plan which presents the services which will be provided to the community and the funds needed to perform these services. The type and level of service is defined by the use of program objectives, which are further defined by performance measures. The Mayor is responsible for formulating the fiscal plan and presenting it to the City Council for approval and adoption. The key steps and dates in this process are described below:

1. **Budget Preparation, July**

The budget was prepared using the City's financial software. Staff from the departments and divisions attended training for security access and instructions for the budget maintenance module. Target budgets were set for each fund and/or program. The target budget excluded service expansion requests and new personnel requests. These items are considered separately.

2. **Capital Requests, April - August**

Five Year Capital Improvements modification requests were submitted for review and prioritization. Approval of the requests were based on a review of prioritized lists by the Chief Financial Officer and Budget staff to see if original cost and continuing costs were within the available funding range. Capital items with a cost greater than \$5,000 should appear in the Five-Year Capital Improvements Programs.

3. **Budget Requests Submitted by Department/Division Heads, August**

The Department/Division Heads emailed notification to the budget staff after completing budget submissions requesting their 2021 funding. The budget staff then verified that budget submissions were correct and within specified targets.

4. **Analysis of Each Proposed Program Budget, August to September**

During this period, meetings, as needed, are conducted with each Department Director. At these meetings, the submitted program budgets are evaluated in their entirety and additions and cuts are made to balance the funds with the service requirements. The Proposed Budget and Work Program is the result of this process.

5. **Consideration and Approval of the Budget, Beginning to Adoption**

The proposed budget is discussed with the Mayor beginning in August and through November. The Mayor presents the comprehensive Proposed Annual Budget and Work Program to the City Council in November. Public discussions on the budget are conducted at agenda sessions and City Council meetings beginning in November, and a special meeting is held the Saturday before the second City Council meeting in November.

6. **Implementing the Budget, January**

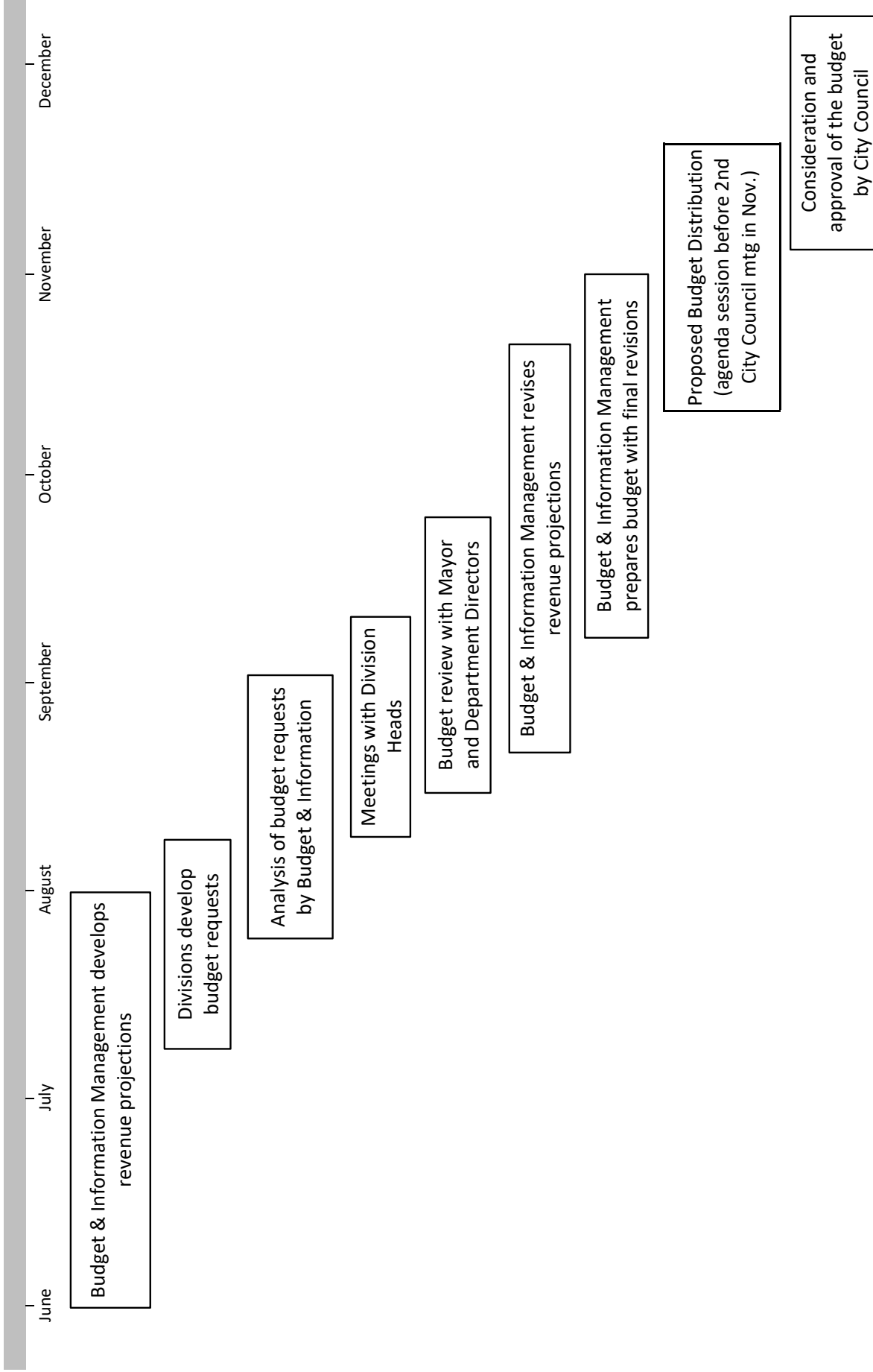
Using the Enterprise Resource Planning system, budget amounts are split into the projected funding level needed for each month. These work papers are input into the computer system to assist in the control of the adopted budget throughout the budget year.

7. **Adjusting the Budget, January - December**

The budget may be adjusted throughout the budget year. Depending on the amount of the adjustment, approval may come from the Budget Director, Chief Financial Officer, Mayor or the City Council. A detailed explanation of the Budget Adjustment Policy is listed on pages 7 and 8.

The public meetings throughout the budget process are considered to be an essential part of the budget process as they are designed to solicit feedback from the City Council on the City's operations and services. In accord with continuing efforts to apprise the public of City activities, the Annual Budget and Work Program is made available for review by all interested persons at the Fayetteville Public Library and the City Clerk's Office. In addition, a downloadable version of the budget is found on the City's web site: <http://www.fayetteville-ar.gov>. Public notification of this information is made in a local newspaper and on the Fayetteville Government Channel. As always, the public is invited to attend all meetings, retreats, and hearings regarding consideration of the budget.

CITY OF FAYETTEVILLE, ARKANSAS
THE BUDGET PROCESS



CITY OF FAYETTEVILLE, ARKANSAS

FINANCIAL POLICIES

The purpose of this section is to present the policies that the City follows in managing its financial and budgetary affairs. These are general statements of policies, which represent long-standing principles, traditions, and practices that have guided the City in maintaining financial stability.

REVENUE POLICY

- The City will strive to maintain a broad and diversified revenue base that will equitably distribute the burden of supporting City services and will protect the City from short-term fluctuations in any one revenue source.
- The City will actively support economic and industrial development recruitment and retention efforts to provide for a solid revenue base.
- The City will maintain timely collection systems and implement necessary enforcement strategies to collect revenues from available sources.
- The City will establish user fees and charges for services, when feasible, at levels related to the cost of providing the services. The City will review the fees and charges on a periodic basis to determine the modifications needed to keep pace with the cost of providing the services.
- The City will establish, when feasible, self-supporting enterprise funds and internal service funds in which a relationship between revenues and expenditures clearly exists.
- The City will project revenues on a conservative basis so that actual revenues will consistently meet or exceed budgeted revenues.
- The City will maintain a budgetary control system and will prepare reports that compare actual revenues to budgeted amounts.
- The City will review annually and revise, where necessary, its cost allocation formula.
- The City will limit the designation of General Fund revenues for specified purposes to maximize flexibility in budgeting and revenue utilization.

EXPENDITURE POLICY

- Basic and essential services provided by the City will receive first priority for funding.
- The City will establish performance measurements for all program areas, when feasible. These measures will reflect the demand, workload capability, and projected outcomes for the program to accomplish its objectives.
- The City will strive to adopt a balanced budget, by fund, for all funds maintained by the City, in which total anticipated revenues must equal or exceed the budgeted expenditures for each fund. However, if this cannot be attained, the City will utilize unallocated fund reserves, which have been carried forward from prior years.
- The City will maintain a budgetary control system to ensure adherence to the adopted budget and will prepare reports that compare actual expenditures to budgeted amounts.
- The City will attempt to refrain from budgeting non-recurring or one-time revenue for ongoing expenses.
- The City will provide access to medical, dental, life, and long-term disability insurance for its employees. The cost for these benefits will be a shared responsibility between the City and its employees.
- The City will provide access to appropriate retirement plans for its employees. The City will make contributions for eligible employees at the percentage defined for each of the respective retirement plans.

DEBT POLICY

- The City will maintain a policy of full disclosure on financial reports and bond prospectus.
- The City will maintain communications with bond rating agencies and continue to strive for improvements in the City's bond rating.
- The City will pay for all capital projects and capital improvements on a pay-as-you-go basis using current revenues whenever possible. If a project or improvement cannot be financed with current revenues, long-term or short-term debt or capital leases will be recommended.
- The City will refrain from issuing long-term debt for a period in excess of the expected useful life of the capital project.
- The City will use special assessment revenue or other self-supporting bonds instead of general obligation bonds, when feasible.
- The City will seek refinancing of outstanding debt if it is determined that the City will benefit by reduced interest expense over the remaining life of the bonds of at least 3% of the principal being refunded.
- The City will require that General Fund and Street Fund debt service shall not exceed 10% of annual general and road tax revenues and the principal amount of General and Street Fund debt shall not exceed 5% of the assessed taxable property.
- Outstanding short-term debt and Amendment 78 debt obligations combined shall not exceed 5% of the City's taxable real property.

RESERVE POLICY

- The City will maintain a minimum reserve of sixty (60) days of annual regular general fund operating expenditures for the General Fund in Undesignated Fund Balance. The minimum unreserved General Fund Balance cannot be reduced without specific City Council Resolution.
- The City will maintain a minimum reserve of at least 10% of current year operating expenditures for the Street Fund in Undesignated Fund Balance. If existing reserves exceed the required

level, such funds may be used to provide for non-recurring expenditures. The City will use monies in the 10% reserve only in times of emergency or fiscal and economic hardship.

- The City will attempt to maintain a cash and investments balance of not less than 10% of current year operating expenditures for all Enterprise Funds.
- The City will maintain a Shop Fund reserve necessary to fund the replacement and expansion of the City's vehicles and equipment.

INVESTMENT AND CASH MANAGEMENT POLICY

- The City will deposit all receipts on a timely basis.
- The City will strive to maximize the return on its investment portfolio without jeopardizing principal amounts.
- The City will limit its investments to the types of securities provided for by Arkansas statutes.
- The City will diversify its investments by maturity date to protect against market fluctuations.
- The City will purchase securities from qualified institutions based on competitive bids in an effort to obtain the highest available rates.

CAPITAL IMPROVEMENT POLICY

- The City will prepare and update, as needed, a five-year Capital Improvements Program (CIP), which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available revenue sources.
- When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five-year period. These projects and improvements will be prioritized by year and by funding source. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs

associated with a project or an improvement will also be given consideration in the establishment of priorities.

- The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
- The City will seek input from the public by holding public hearings in relation to the establishment of major projects and major project priorities.
- The City will incorporate the reasonable findings and recommendations of other City Boards, Commissions, Committees, and Citizen task forces, as they relate to capital projects and improvements.
- The City will seek annual renewal of the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

FINANCIAL REPORTING POLICY

- The City's accounting system will maintain records in accordance with accounting standards and principles outlined by the Governmental Accounting Standards Board (GASB), Financial Accounting Standards Board (FASB), and the State of Arkansas.
- The City will employ an independent accounting firm to perform an annual audit of the City's finances and make the annual audit available to all required and interested parties. The audit shall be completed and submitted to the State of Arkansas within 210 days of the close of the fiscal year.
- The City will produce monthly and quarterly financial statements reporting the current periods' activity for all funds maintained by the City.
- The City will maintain an internal audit function, which will be charged with adopting and routinely monitoring internal controls of the City.
- The City will prepare an annual budget document that provides a basic understanding of the City's planned financial operations for the coming fiscal year. Copies of the proposed and final budget will be made available to all interested parties and opportunities will be provided for citizen input prior to final decisions on the budget.

CITY OF FAYETTEVILLE, ARKANSAS ADMINISTRATIVE PROCEDURES TO ADJUST THE APPROVED BUDGET

PURPOSE:

The procedures outlined in this section define, standardize, and set forth responsibilities for budget adjustments.

DEFINITION AND EXPLANATION:

During the fiscal year, needs arise for expenditure budget adjustments to enable divisions to adapt to changing conditions. There are two types of expenditure budget adjustments which can be defined as follows:

- 1) **Budget Adjustment** – this is a transfer from one category within a fund budget to another category. The fund total does not change.
- 2) **Budget Amendment** – this is an addition to the overall budget total of the fund. It increases the total expenditure amount authorized for the fund. Any budget amendment must be supported by an increase in revenue or come from available fund balance.

DEPARTMENT DIRECTORS AND DIVISION HEADS RESPONSIBILITIES:

All Department Directors and Division Heads are mandated to stay within each operational program budget as adopted and to stay within the total budget for each capital project. **Neither the Accounting nor Purchasing Divisions will process payments or purchase orders, which will cause a program or capital project to be over the annual budget amount.**

Each operational division is grouped into programs (i.e., Engineering - Administration, Engineering - Plans & Specifications, Engineering - Right-of-Way, etc.). Budget adjustments will be required in the following instances:

- 1) When the budgeted amount per operational program is exceeded (an offsetting adjustment must be made from another operational program).
- 2) When the budgeted amount for a capital project is exceeded (an offsetting adjustment must be made from another capital project or another program).

Requested adjustments to an operational program must be submitted on a budget adjustment form with sufficient justification for the need. Any changes in the personnel services category must meet the City's policy for raises, promotions, and staff increases.

BUDGET ADJUSTMENT APPROVAL PROCESS:

Budget Amendments

- 1) All budget amendments must be approved by the City Council other than mandatory redemptions and other expenditures delegated to a Bond Trustee via a bond trust agreement. Budget amendments appropriate additional revenue or allocation of reserves.

Budget Adjustments

- 1) Budget adjustments within categories, within divisions of a fund, can be made with the approval of the Budget Director (see page 10 for a division listing).
- 2) Budget adjustments between categories, within a division of a fund, can be made with the approval of the Budget Director and Chief Financial Officer.
- 3) Budget adjustments within the personnel services category between departments within a fund will be approved by the Budget Director, the Chief Financial Officer, and the Chief of Staff.
- 4) Budget adjustments between categories within an approved program will be approved by the Budget Director and the Chief Financial Officer.
- 5) All other budget adjustments must be approved by the City Council.

BUDGET AMENDMENT REPORTING:

As a matter of practice, staff will provide information regarding Budget Amendments to the City Council on a quarterly basis.

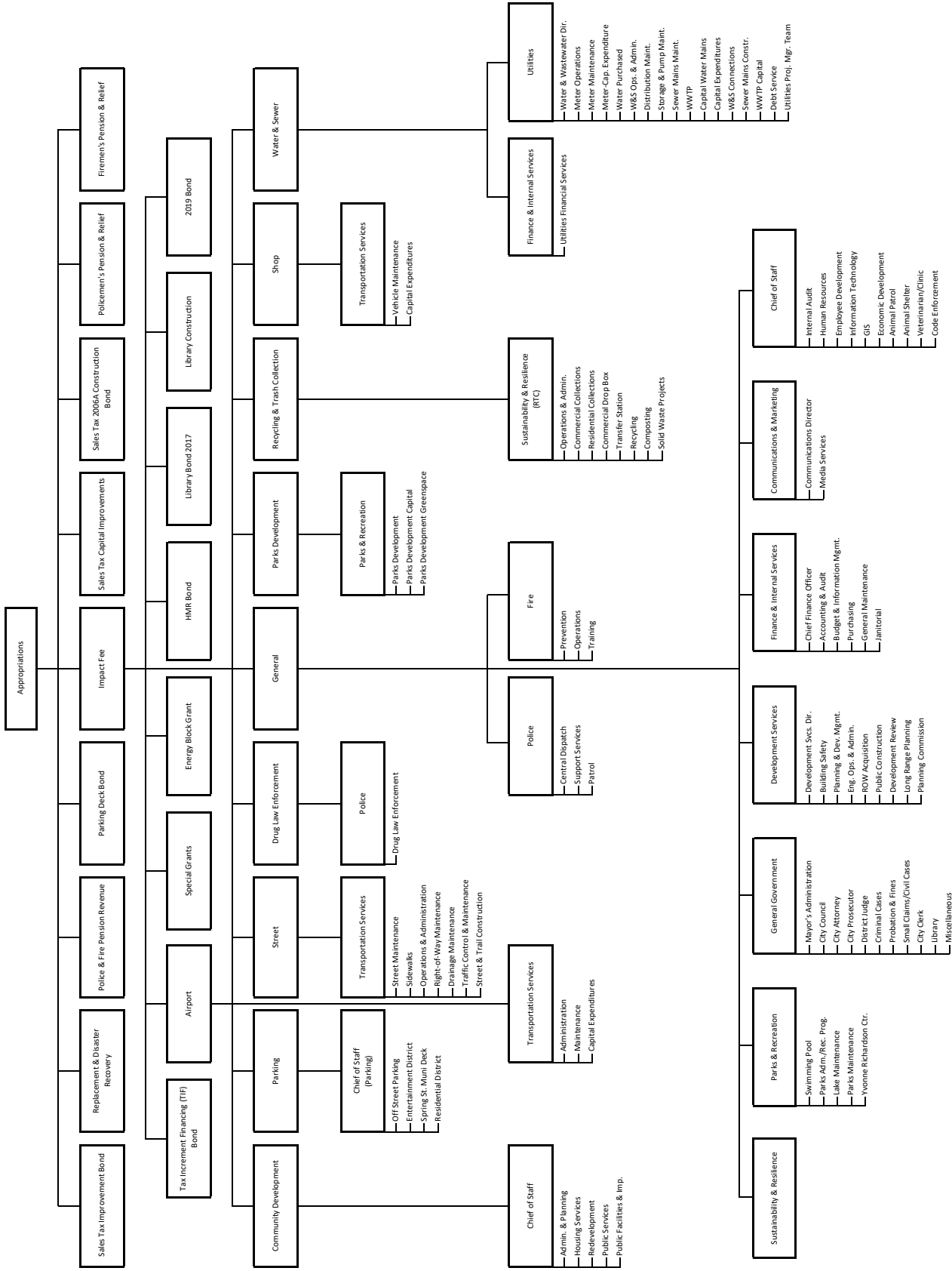
**CITY OF FAYETTEVILLE, ARKANSAS
BUDGET ORGANIZATIONAL STRUCTURE**

FUND	In governmental accounting, a fund is a fiscal and accounting entity with a self-balancing set of accounts, created and maintained for a particular purpose. It has transactions subject to legal or administrative restrictions. A separate budget is provided for each fund.
ACTIVITY	Activities are the major groups of items which are functionally related, regardless of the Department or Division that is responsible. This type of classification provides a useful Budget summary that is consistent even though changes in the organizational structure may occur.
DEPARTMENT	Departments are the major organizational sub-divisions. They have a broad overall purpose. The City of Fayetteville is organized into eleven operating departments: General Government, Police, Fire, Chief of Staff, Sustainability & Resilience, Parks & Recreation, Utilities, Development Services, Communications & Marketing, Transportation Services, and Finance & Internal Services. Each Department has a director who reports to the Chief of Staff except the Police and Fire Chiefs who report directly to the Mayor.
DIVISION	Divisions are the major operational areas of the City. Each Division has been assigned to one of the Departments listed above according to the type of activity it performs. For example, the Recycling & Trash Collection Division is part of the Sustainability & Resilience Department. A listing of divisions is on the following page.
PROGRAM	Programs are the operating units within the Division. Each program represents a specific type of activity within its Division aimed at providing a service for which the City is responsible. For example, the Recycling & Trash Collection Division contains the following programs: Administration, Commercial Collections, Residential Collections, Commercial Drop Box Collections, Transfer Station, Recycling, and Composting.
CATEGORY	Within each program, each expenditure item is grouped into a category of related expenditures. The budget for each program is listed by categorical total. Examples of a category include: Personnel Services, Materials and Supplies, Services and Charges, Maintenance, Motor Pool Charges, Capital, Transfers to Outside Agencies, Cost Reimbursements, and Operating Transfers.

DEPARTMENTAL REPORTING STRUCTURE

DEPARTMENT	DIVISIONS
General Government	<ul style="list-style-type: none"> Mayors Administration City Council City Attorney City Prosecutor City Clerk/Treasurer Fayetteville District Court Library
Chief of Staff	<ul style="list-style-type: none"> Chief of Staff Animal Services Community Resources Economic Development Human Resources Information Technology
Sustainability & Resilience	<ul style="list-style-type: none"> Sustainability & Resilience Recycling & Trash Collection
Police Department	<ul style="list-style-type: none"> Police Central Dispatch
Fire Department	<ul style="list-style-type: none"> Fire Department
Parks & Recreation Department	<ul style="list-style-type: none"> Parks & Recreation
Finance & Internal Services Department	<ul style="list-style-type: none"> Chief Financial Officer Accounting & Audit Budget & Information Management Facilities Management Purchasing Utilities Financial Services
Development Services Department	<ul style="list-style-type: none"> Development Services Director Building Safety Development Review Long Range Planning
Communications & Marketing Department	<ul style="list-style-type: none"> Communications & Marketing Media Services
Public Works Department	<ul style="list-style-type: none"> Airport Services Engineering Fleet Operations Parking Management Transportation Services
Utilities Department	<ul style="list-style-type: none"> Utilities Director Water & Sewer Maintenance Wastewater Treatment Plant

Consolidated Fund-Department-Program Structure



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CITY OF FAYETTEVILLE, ARKANSAS POLICE RETENTION PAY PACKAGE

Overview:

Retention pay is designed to develop and foster an environment within the Fayetteville Police Department (FPD) where sworn employees will have an incentive to enhance, and further their careers at the FPD. The “2021 Fire and Police Pay Benefits Study Report” by the Johansen Group show the FPD is significantly behind the other participating agencies within our competitive fields concerning retention pay programs. The FPD has always been a progressive institution in developing strong community bonds, recruiting and maintaining a professional, highly educated, and fundamentally sound workforce. We must strive to attract high-level recruits for employment as well as develop and retain our superb officers. The addition of longevity pay, education pay, and specialized pay, and shift differential will allow the City of Fayetteville to enhance their market position.

Longevity Pay:

Sworn members of the Police Department receive longevity pay based on completed consecutive years of service during previous pay period as follows:

- i) Completed years of service 5 – 9 will receive \$250 annually split by pay period
- ii) Completed years of service 10 – 14 will receive \$500 annually split by pay period
- iii) Completed years of service 15 – 19 will receive \$1,000 annually split by pay period
- iv) Completed years of service 20 – 24 will receive \$2,000 annually split by pay period
- v) Completed years of service 25+ will receive \$3,000 annually split by pay period

Education Pay:

Sworn members of the Police Department shall receive the following amounts of compensation for completing certain police-related education requirements, as follows:

- i) Officers with 60 college credits or Associates Degree will receive 3% of their hourly rate.
- ii) Officers with a Bachelor’s Degree will receive 6% of their hourly rate.
- iii) Officers with a Master’s or Doctorate Degree will receive 7% of their hourly rate.

**CITY OF FAYETTEVILLE, ARKANSAS
POLICE RETENTION PAY PACKAGE (cont.)**

Specialized Pay:

Sworn members of the Police Department shall receive 2% specialized pay for each of the following specialization(s) maintained up to 4 (maximum 8% specialized pay) specialized pay of their hourly rate.

- | | |
|-------------------------|-----------------------------------|
| (1) ERT/CNT Team Member | (4) Active Field Training Officer |
| (2) Peer Team Member | (5) Accident Reconstructionist |
| (3) Bilingual | (6) Drug Recognition Expert |
| | (7) Honor Guard Member |

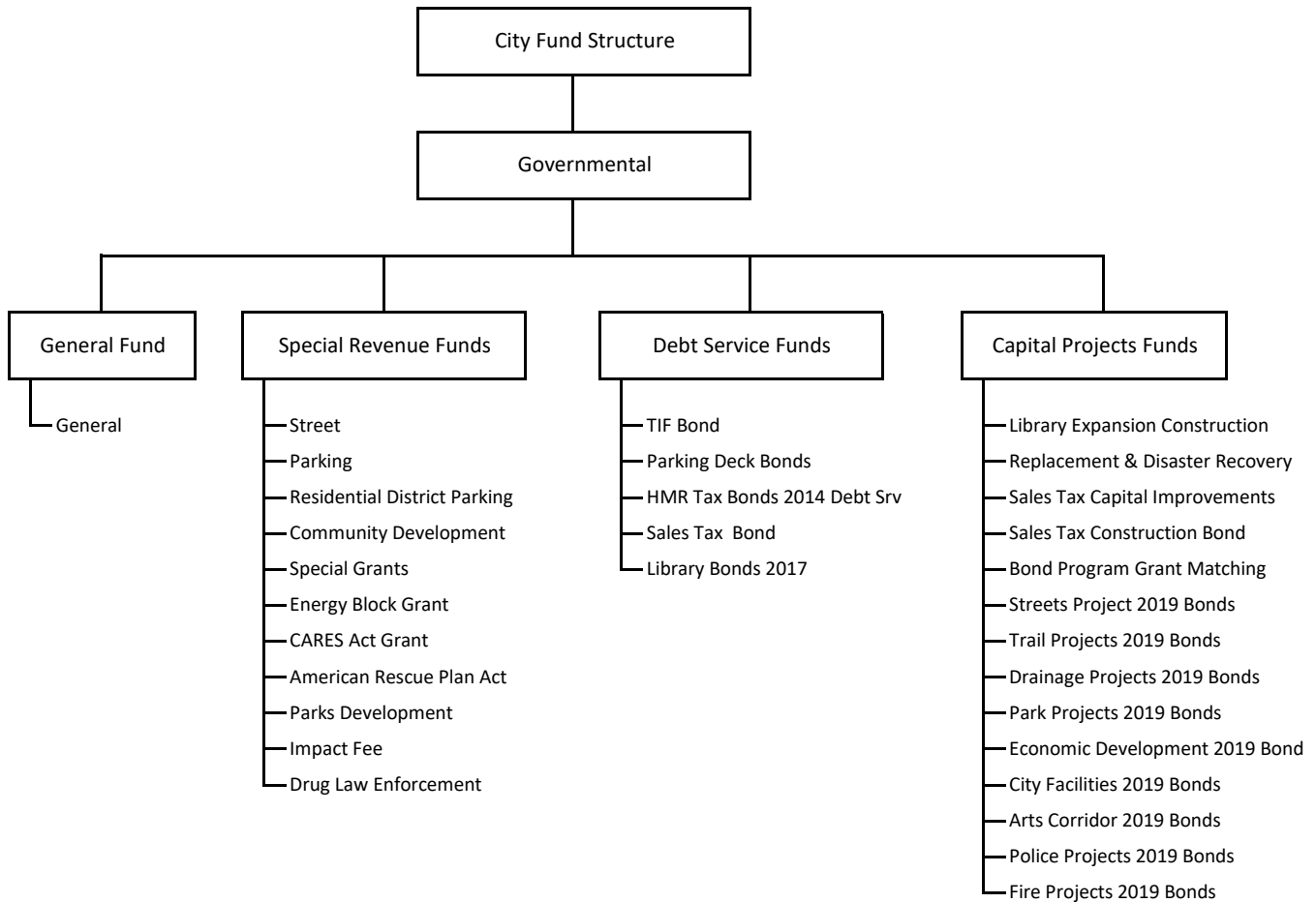
Specialized pay changes will typically occur annually based on training and testing; however, promotions and reassignments can also effect team membership.

Shift Differential:

Shift differential will be paid at a rate of \$1.50 per hour worked by night shift and entertainment district patrol officers for the hours worked between 7:00 p.m. and 7:00 a.m. Any temporary assignments that involve performing a uniformed enforcement activity will qualify for this shift differential. Call outs for investigative purposes will not be eligible for shift differential pay.

City of Fayetteville, Arkansas

Chart of Governmental Fund Types



As noted by the chart above, the City utilizes all four (4) major Governmental fund types: General, Special Revenue, Debt Service, and Capital Projects.

General Fund - General fund is the general operating fund of the City. It is used to account for all financial resources except those accounted for in other funds.

Special Revenue Funds - Special Revenue funds are used to account for the proceeds of specific revenue sources, which are designated or required to finance particular functions or activities of the City.

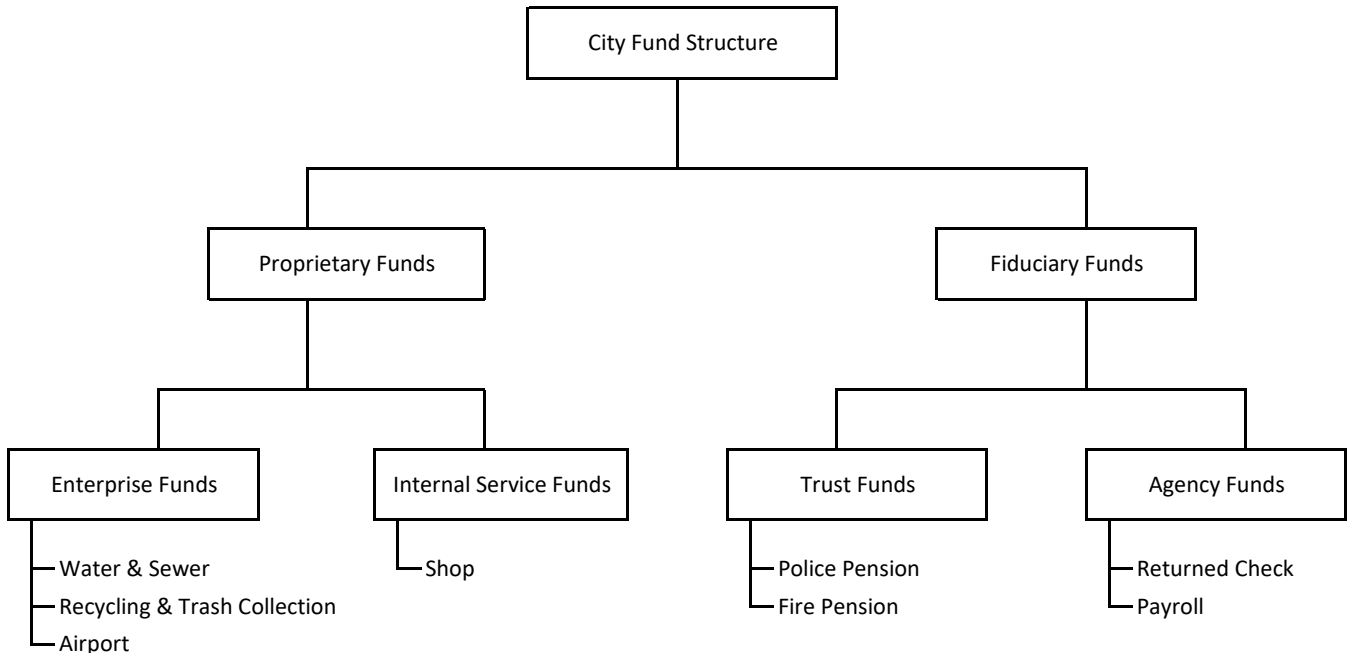
Debt Service Funds - Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs other than debt service payments made by enterprise funds.

Capital Projects Funds - Capital projects funds are used to account for financial resources to be used for the acquisition and construction of assets of a relatively permanent nature other than those financed by proprietary funds.

As a note of explanation for the following combined statements, the revenues are listed by major source and the expenditures are listed by major department or service. The operation transfers are listed both in and (out).

City of Fayetteville, Arkansas

Chart of Proprietary and Fiduciary Fund Types



As noted by the chart above, the City utilizes the Enterprise and Internal Service funds in the Proprietary fund type and the Trust and Agency funds in the Fiduciary fund type.

Enterprise Funds - Enterprise funds are used to account for operations (A) that are financed and operated in a manner similar to private business enterprise, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (B) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

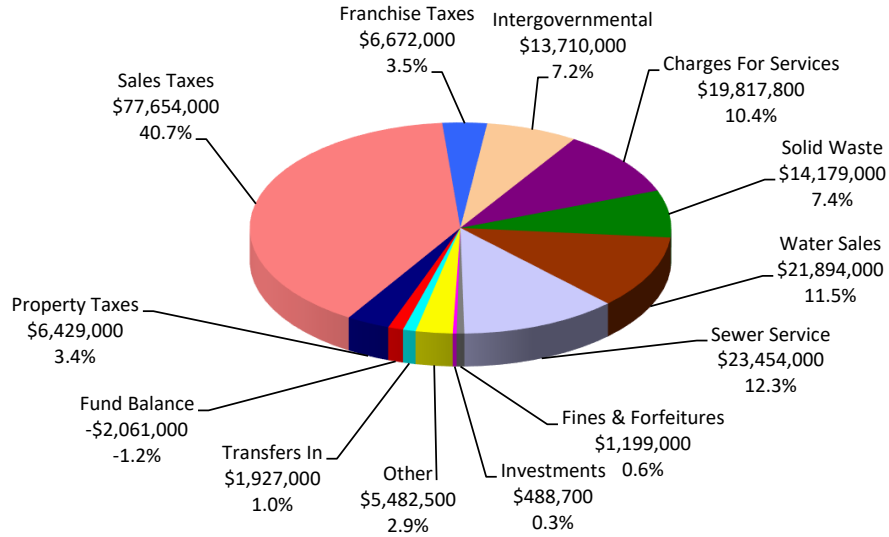
Internal Service Funds - Internal service funds are used to account for the financing of goods or services provided by one division of the City to other divisions of the City, on a cost reimbursement basis.

Trust Funds and Agency Funds - Trust funds and agency funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. Trust funds are accounted for in essentially the same manner as proprietary funds. Agency funds are custodial in nature and do not involve measurement of results of operation.

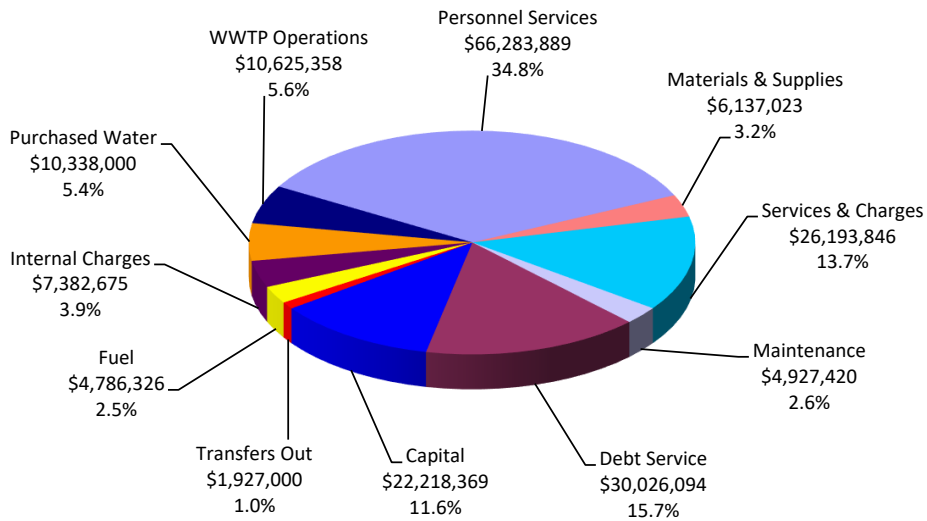
In reference to the following combined statements, the revenues are listed by major source and the expenses are listed by major department or service. Also shown are depreciation, non-operating revenue and (expenses), transfers in and (out), and net income.

City of Fayetteville, Arkansas

Sources of Funds for 2022 \$190,846,000



Uses of Funds for 2022 \$190,846,000



Note: The Sources of Funds chart includes revenues from all City funds. The Uses of Funds chart includes expenditures from all funds including capital expenditures in the Proprietary fund types. In compliance with GAAP, Proprietary fund balances do not reflect capital expenditures.

City of Fayetteville, Arkansas
Multi-Year Comparison
Budget Expenditures

	Adopted 2018	Adopted 2019	Adopted 2020	Adopted 2021	Proposed 2022
Major Funding Sources:					
General	\$ 45,586,000	\$ 48,242,000	\$ 49,921,000	\$ 49,545,000	\$ 56,085,000
Street	6,911,000	6,815,000	6,953,000	6,866,000	8,691,000
Parking	2,011,000	1,876,000	1,898,000	1,474,000	1,711,000
Community Development Block Grant	920,000	973,000	992,000	1,097,000	1,148,000
Parks Development	3,282,000	3,814,000	3,646,000	2,944,000	4,256,000
Drug Law Enforcement	518,000	516,000	546,000	360,000	423,000
Water & Sewer	39,096,000	41,525,000	56,220,000	44,916,000	47,880,000
Recycling & Trash Collections	12,800,000	13,432,000	14,788,000	14,202,000	14,931,000
Airport	2,255,000	2,461,000	2,531,000	2,557,000	3,124,000
Shop	9,334,000	9,187,000	10,881,000	8,959,000	7,792,000
	<u>122,713,000</u>	<u>128,841,000</u>	<u>148,376,000</u>	<u>132,920,000</u>	<u>146,041,000</u>
Other Funding Sources:					
Residential District Parking	0	0	0	16,000	11,000
Impact Fee	904,000	925,000	932,000	940,000	956,000
TIF Bond	178,000	200,000	248,000	386,000	410,000
Parking Deck Bonds	384,000	385,000	389,000	384,000	384,000
HMR Tax Bonds 2014	709,000	707,000	706,000	702,000	702,000
Sales Tax Bond	21,959,000	22,664,000	22,751,000	22,517,000	26,495,000
Library Bonds 2017	1,775,000	1,850,000	1,868,000	1,885,000	2,023,000
Replacement & Disaster Recovery	60,000	69,000	69,000	39,000	38,000
Sales Tax Capital Improvements	9,238,000	9,540,000	9,276,000	9,131,000	10,862,000
Sales Tax Construction Bond	5,000	6,000	0	0	0
Police Pension	1,563,000	1,563,000	1,563,000	1,563,000	1,563,000
Fire Pension	1,361,000	1,361,000	1,361,000	1,361,000	1,361,000
	<u>38,136,000</u>	<u>39,270,000</u>	<u>39,163,000</u>	<u>38,924,000</u>	<u>44,805,000</u>
	<u>\$ 160,849,000</u>	<u>\$ 168,111,000</u>	<u>\$ 187,539,000</u>	<u>\$ 171,844,000</u>	<u>\$ 190,846,000</u>

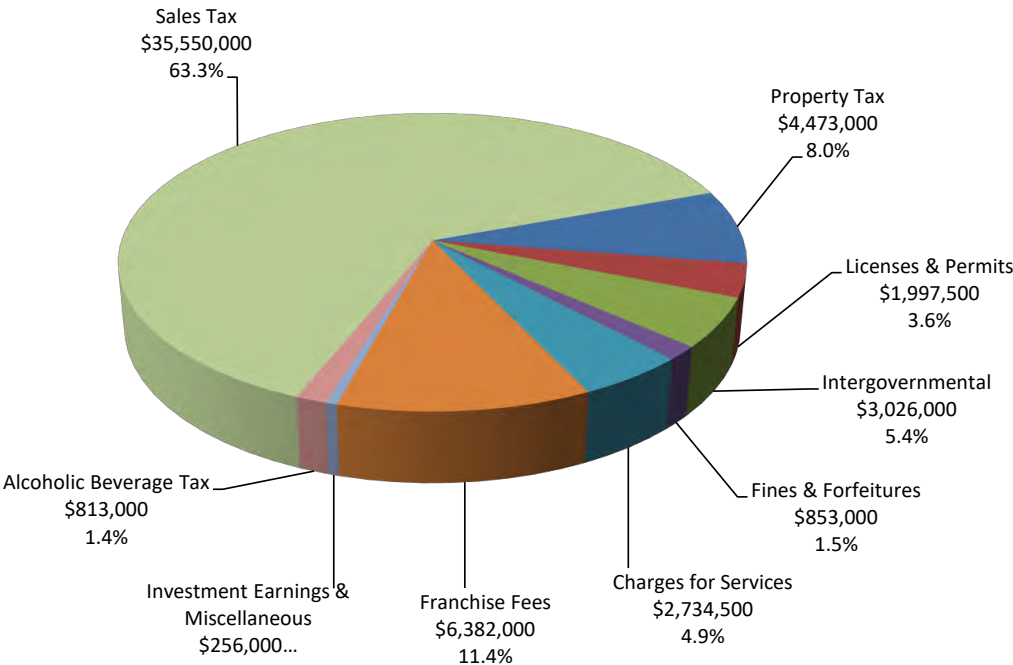
This comparison of adopted budgets is included to show the scope and growth of City operations in a multi-year format. This presentation is traditional but continues to include interfund transfers. Rather than restating all of the budgets, it is recommended that emphasis be placed on the significant entries, which are the individual funds. A more detailed discussion of each individual fund is included in the specific section devoted to that fund.

General Fund (1010)

General Fund Revenues

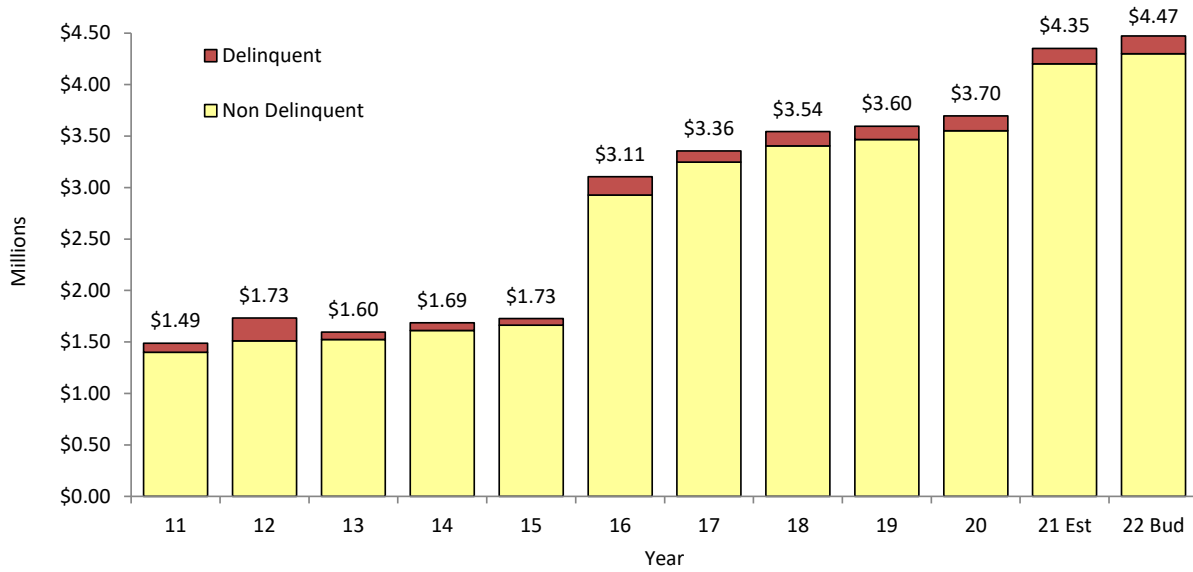
Total estimated revenue available in 2022 to support the General Fund is approximately \$56.1 million. These overall General Fund Revenue projections are based on historical trend data, expected population increases, and current performance of the national, state, and local economies based on statistical information.

Sources of Funds for 2022
\$ 56,085,000



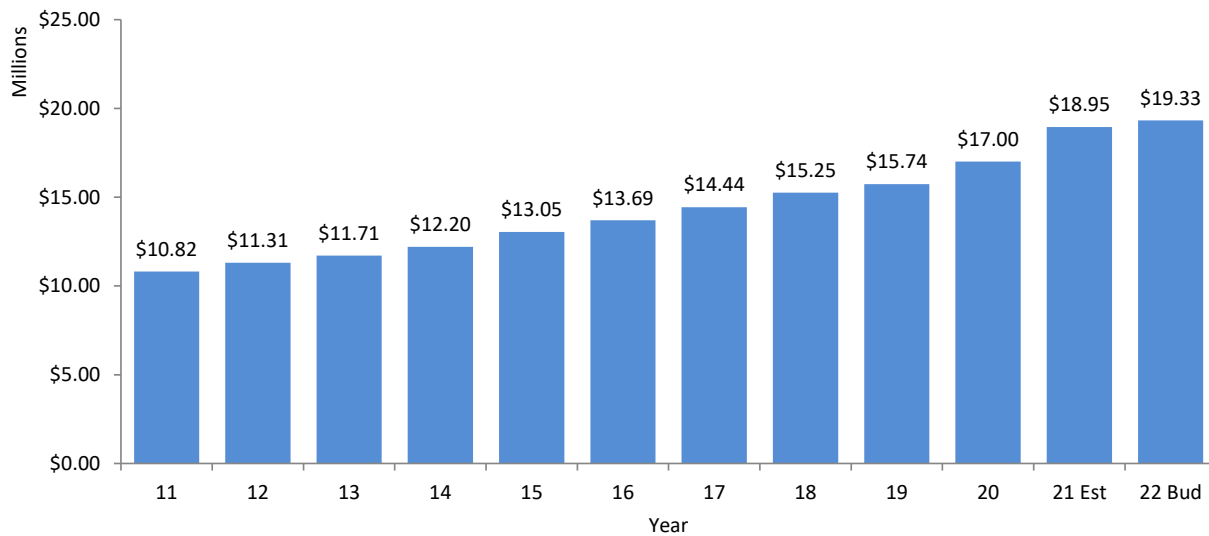
Property Taxes: Property Tax revenue makes up 8% of total General Fund Revenue. The tax rate currently approved is 2.3 mills. The City of Fayetteville has a discretionary limit of 5.0 mills, which is set by law. By law, millage decisions must be made by the end of October of each year by the City Council and filed with the County.

Property Taxes



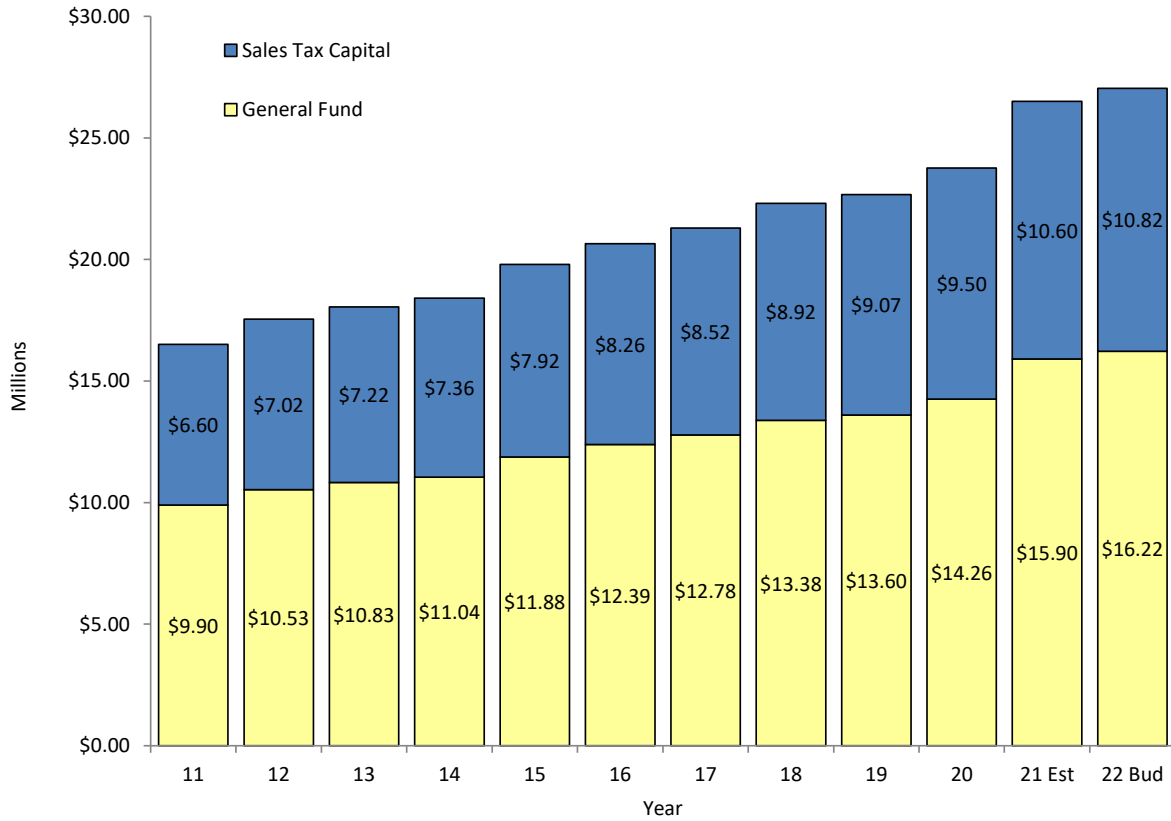
County Sales Tax: The largest source of General Fund revenue is the County Sales Tax at 34.5%. The City receives a prorated share (38.2%) of the 1% County Sales Tax based on population as of the most recent federal census. Sales Tax growth averaged 2.4% per year from 2010 to 2020. Budgeted 2022 revenue is projected to be 2% higher than the current 2021 estimated collections.

County Sales Tax



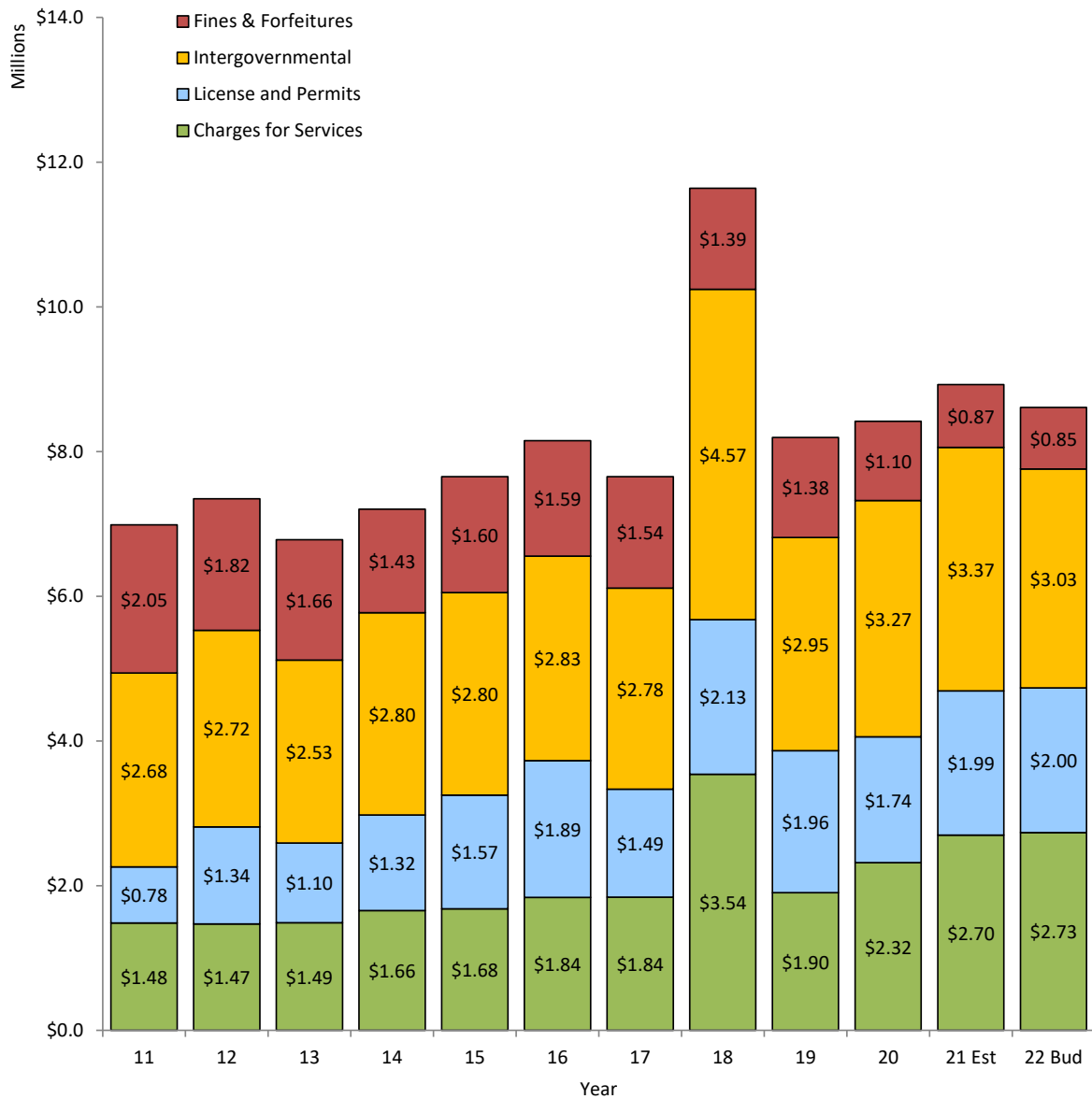
City Sales Tax: The second largest source of General Fund revenue is the City Sales Tax at 28.9% of total revenue. Sales Tax growth averaged 4.3% per year from 2010 to 2020. Estimates for 2021 are expected to be 11.6% higher compared to 2020 actual receipts, and the 2022 budget is estimated to be 2% over 2021 estimated collections. The 1% City Sales Tax revenue is divided between General Fund operations and capital. The current split, which began with the 2008 budget, is 60% for General Fund and 40% for Sales Tax Capital Improvements Fund.

Total City Sales Tax Collected by Fund



Other Revenues: Other Revenues (Licenses & Permits, Intergovernmental, Charges for Services, and Fines & Forfeitures) as a whole make up 15.4% of total General Fund revenue. The largest generator of Licenses & Permits Revenue is Building Permits which are projected to be flat in 2022 compared to estimated 2021 collections. The many other types of revenues and permits issued by the City are projected to remain level compared to 2021 collections. Intergovernmental revenues consist of State Turnback and State/Federal grants and are projected to be less in 2022 compared to estimated 2021 revenue. This is because grant revenue is not estimated until the actual grant is awarded, which is normally mid-year. Charges for Services consists of a multitude of fees such as parks and recreation fees, 911 reimbursements, and planning fees. Fines & Forfeitures revenues consist of court fines and are expected to be less than estimated 2021.

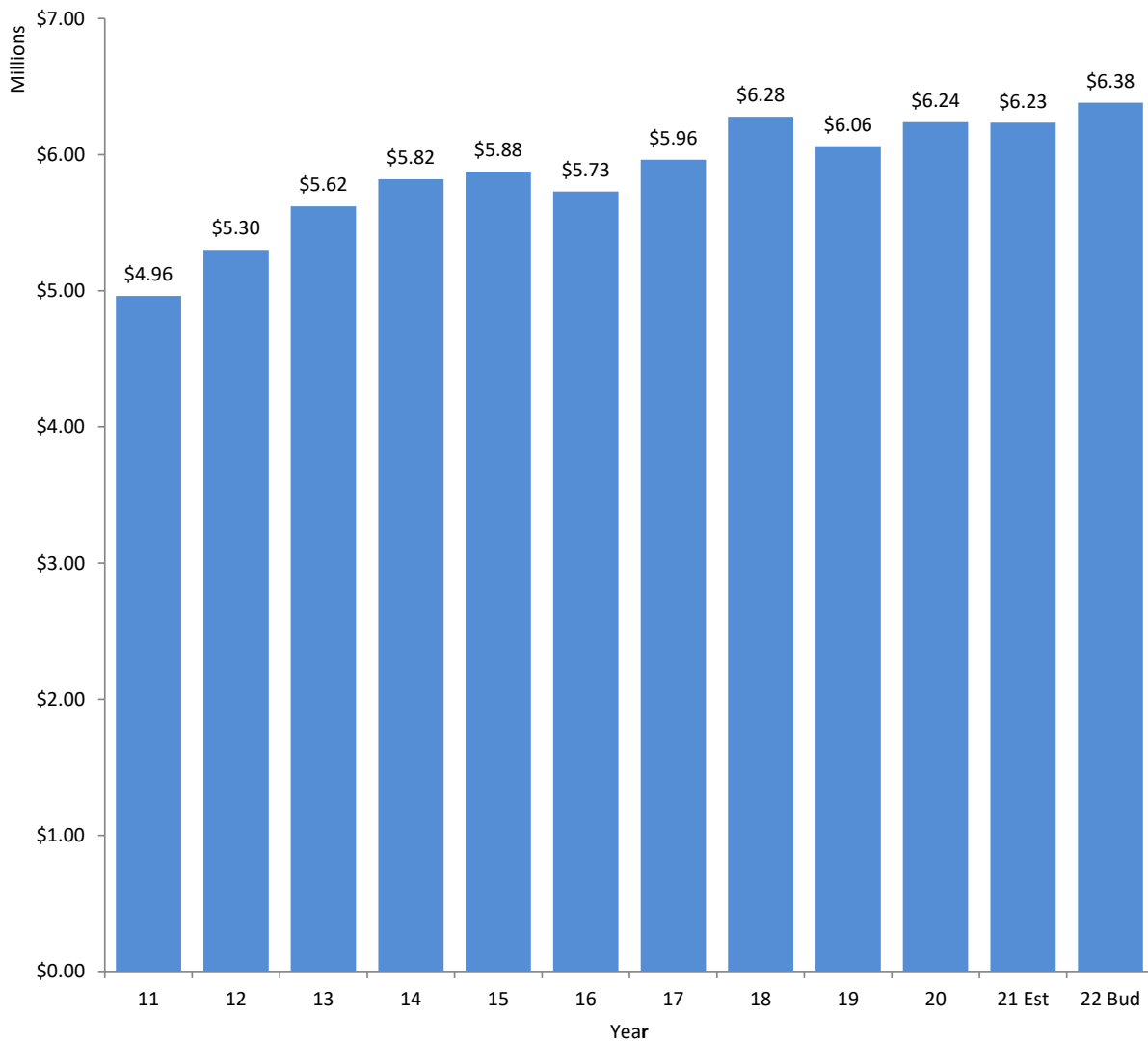
General Fund - Other Revenue



Franchise Fees: Franchise fees as a category make up 11.4% of total General Fund revenue. The City collects franchise fees from all utility companies in Fayetteville for the use of City Rights-of-Way. All of the franchise fee agreements reflect a percentage of gross utility revenue generated. Although franchise fees are a direct cost of the utilities business, all utilities except AEP (SWEPCO) and the City of Fayetteville’s Recycling & Trash Collection and Water & Sewer Divisions show the fee as an additional item on the consumer’s invoice. The 2022 budget is set to be higher than estimated 2021.

Currently, Black Hills Energy (formerly Source Gas) pays 3% of annual sales before taxes on residential and commercial customers and 1% on industrial customers. AT&T and Prairie Grove Telephone pay 4% of all access line billing. AT&T Video and Cox Communications pay 5% of annual gross sales on everything except internet access revenue. The Water & Sewer utility pays 4.25% and the Recycling & Trash Collection utility pays 3% on annual gross sales. AEP Electric and Ozarks Electric Co-Op pay 3% of gross revenues on domestic customers and 1% on industrial consumers.

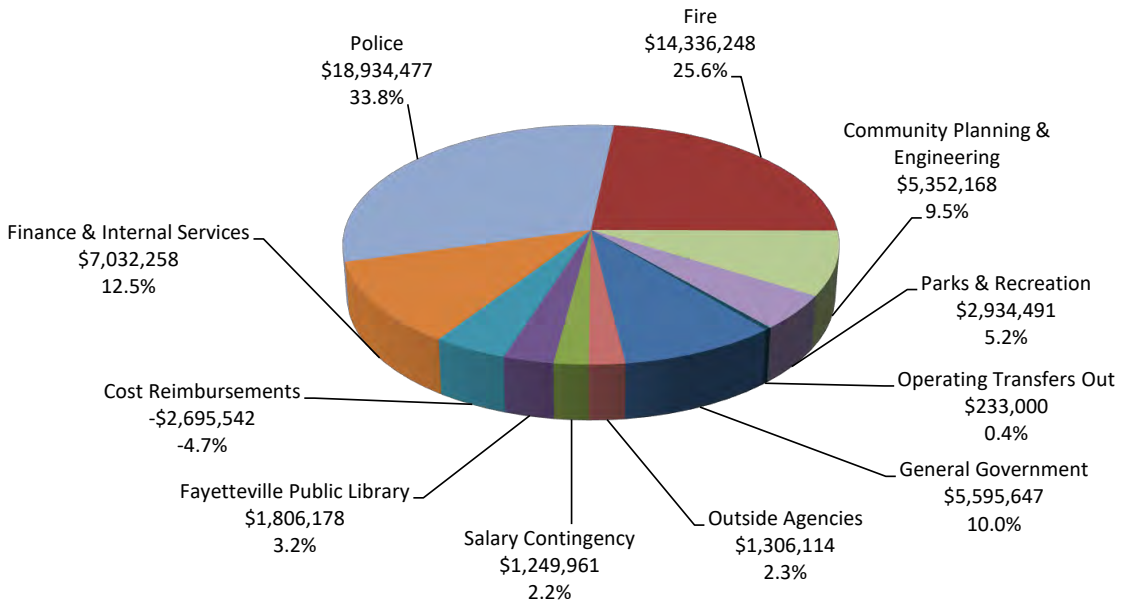
Franchise Fees



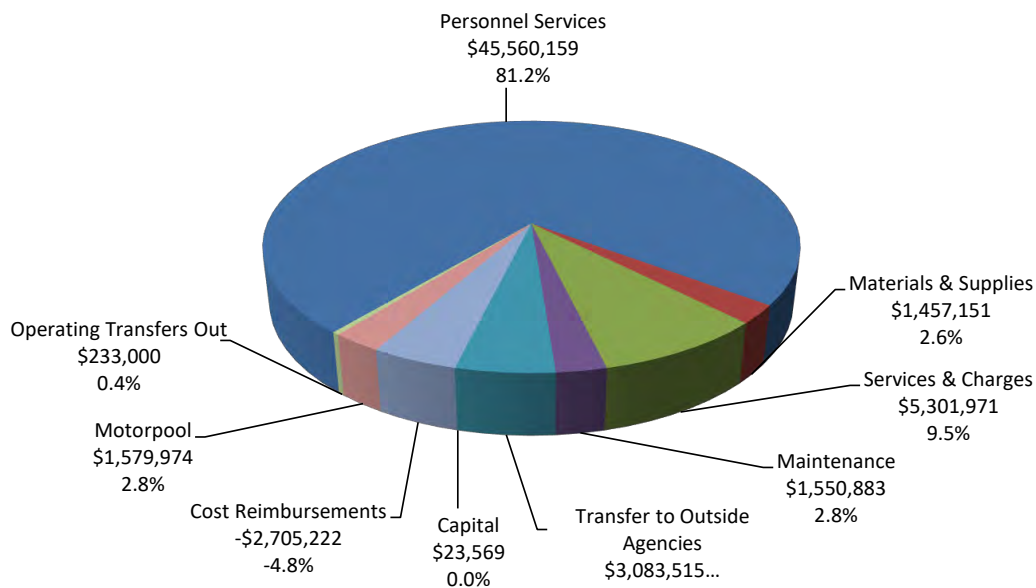
General Fund Expenses

Total uses of funds in 2022 for the City's General Fund totals \$56,085,000. The charts below show the total General Fund expenditure budget by operating activity and expense category.

Uses of Funds by Activity for 2022
\$ 56,085,000

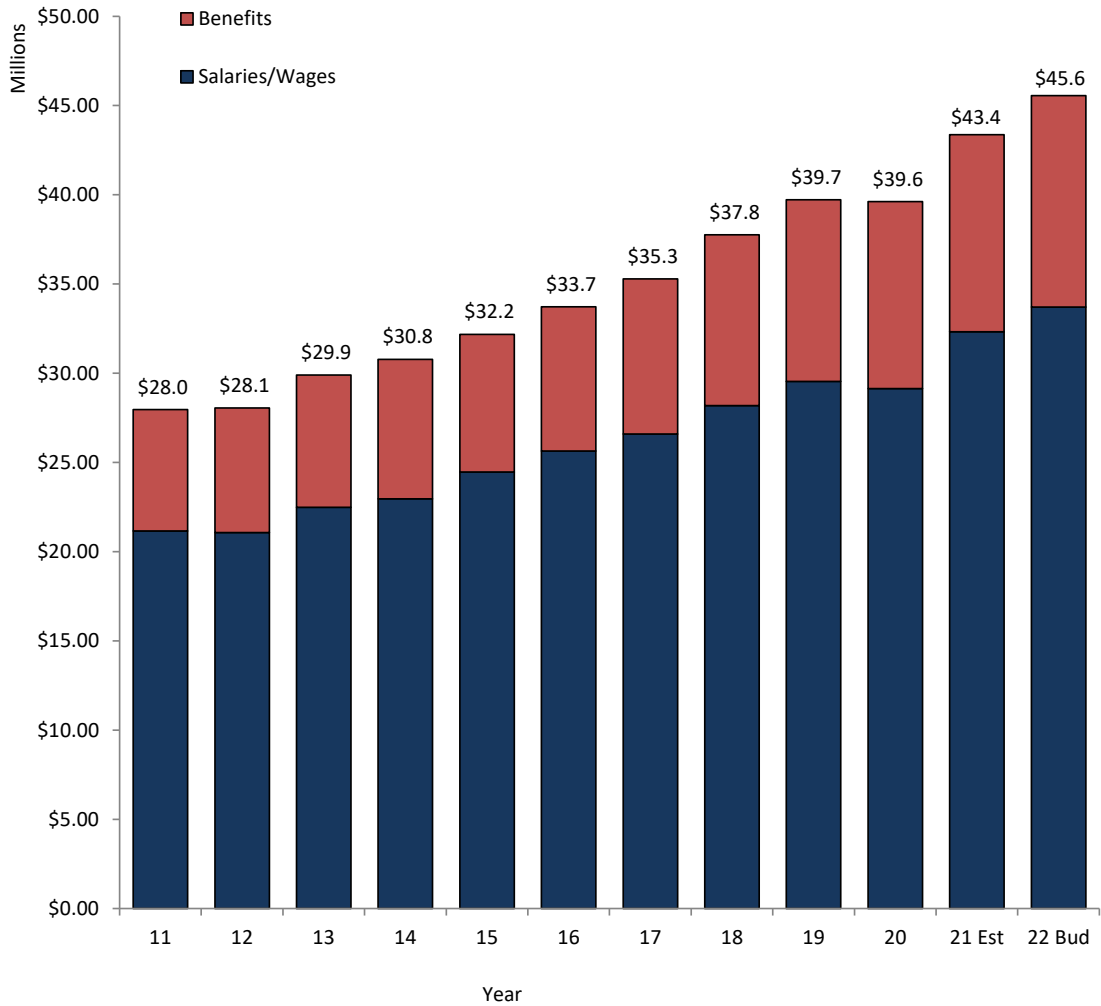


Uses of Funds by Category for 2022
\$ 56,085,000



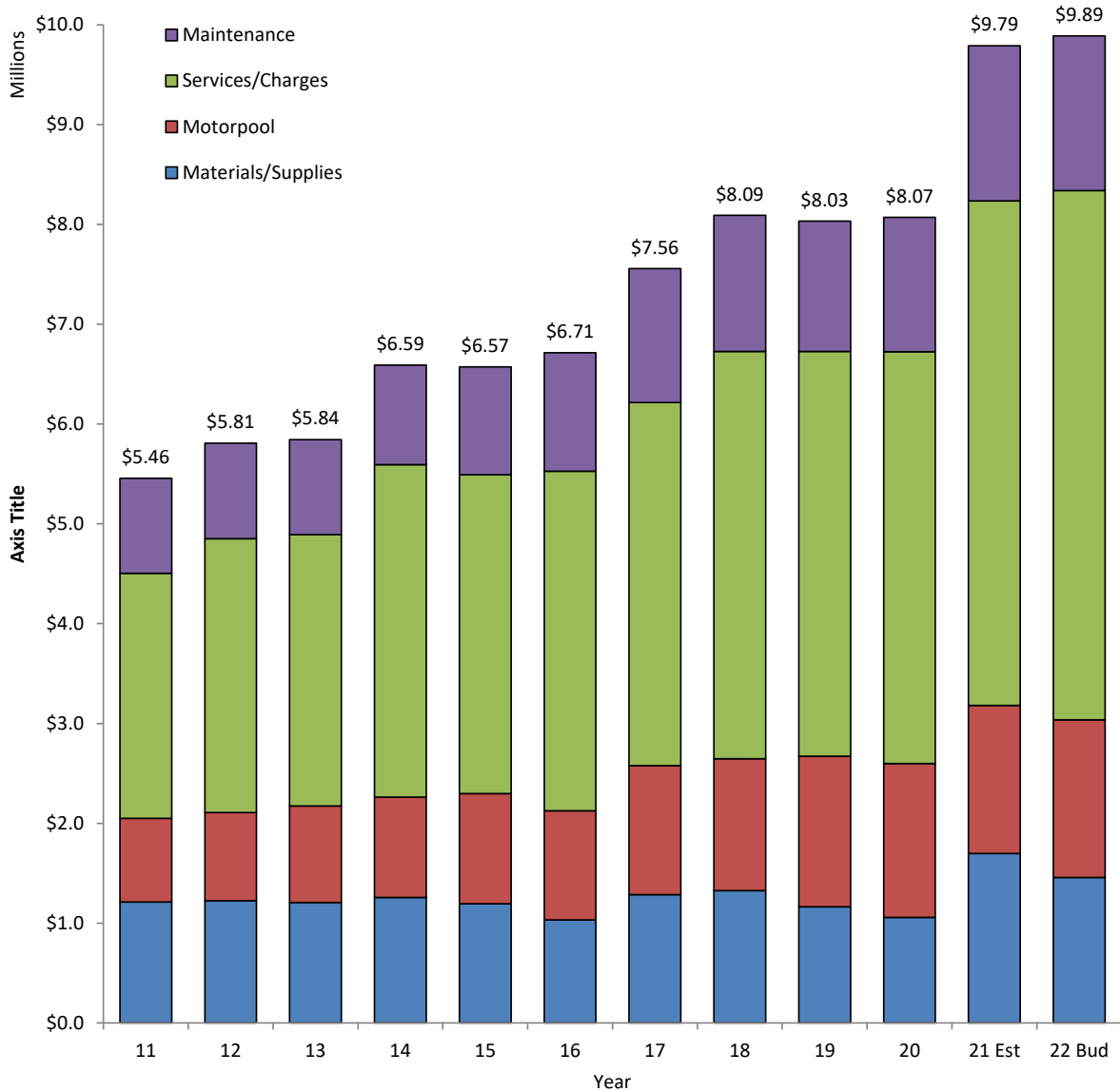
Personnel Services: Personnel Services represent the largest category of expense for the City’s General Fund at 81.2%. Personnel Services include Salaries & Wages, Overtime, Insurance, Pension, and Worker’s Compensation expenses. The Personnel Services category has averaged 3.8% growth per year from 2010 to 2020. A \$1,249,961 contingency amount has been included in this budget for accrued benefit payouts.

Personnel Services



Other Expenses: All other expenses represent 18.8% of the General Fund expenditures for 2022. Major other expenses total 17.6% of the General Fund budget and include the Maintenance, Services & Charges, Materials & Supplies, and Motor Pool categories. The Services & Charges Category includes contract services, publications and dues, etc. and represents 9.5% of the total General Fund budget. The Materials & Supplies Category includes copier/printing charges, minor equipment, fuel, and office supplies and represents 2.6% of the total General Fund budget. The Maintenance Category includes building and grounds maintenance, software maintenance, and various other small maintenance accounts and is 2.8% of the total General Fund budget. The Motorpool Category represents 2.8% of the total General Fund budget.

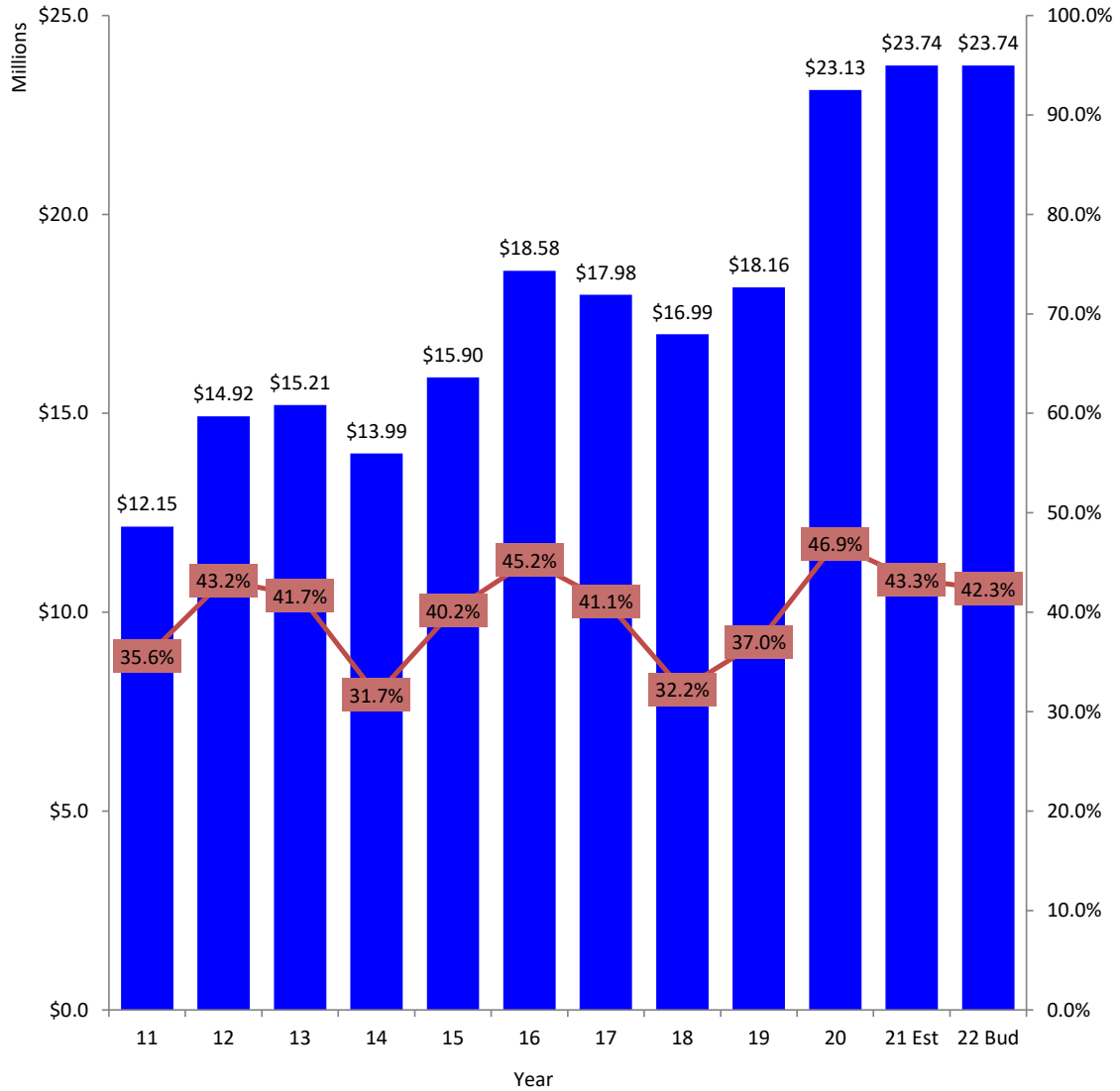
Other Expenses



General Fund - Fund Balance

The amount of minimum reserves to be maintained in undesignated fund balance for General Fund is sixty (60) days or 16.5% of annual regular general fund operating expenditures. The General Fund designation requirement was approved by the Fayetteville City Council on November 5, 2002 with Resolution 174-2002 and currently amounts to \$9,254,025.

**General Fund
Ending Undesignated Fund Balance and % of Expense**



City of Fayetteville, Arkansas
2022 Operating Budget
General Fund (1010)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Property Taxes	\$ 3,697,346	\$ 4,204,000	\$ 4,352,000	\$ 4,473,000
Sales Tax - County	17,001,105	16,070,000	18,948,653	19,328,000
Sales Tax - City	14,255,809	13,510,000	15,903,904	16,222,000
Alcoholic Beverage Taxes	522,572	695,000	813,000	813,000
Franchise Fees	6,238,326	5,944,000	6,234,000	6,382,000
Licenses & Permits	1,738,387	1,794,000	1,992,000	1,997,500
Intergovernmental	3,267,910	3,239,421	3,366,842	3,026,000
Charges for Services	2,317,588	2,693,036	2,698,047	2,734,500
Fines & Forfeitures	1,095,042	1,188,000	866,691	853,000
Investment Earnings	192,648	181,000	60,358	56,000
Other	356,089	298,756	248,785	200,000
Transfer from CARES Act	2,915,062	0	0	0
Total Revenues	<u>53,597,884</u>	<u>49,817,213</u>	<u>55,484,280</u>	<u>56,085,000</u>
Expenses:				
General Government Activity	5,402,857	6,251,898	6,251,898	5,595,647
- Outside Agencies	1,135,466	1,271,032	1,271,032	1,306,114
- Salary Contingency	0	386,603	386,603	1,249,961
- Fayetteville Public Library	1,696,939	1,706,178	1,706,178	1,806,178
- Cost Reimbursements	(2,695,542)	(2,695,542)	(2,695,542)	(2,695,542)
Finance and Internal Services Activity	5,976,604	6,762,838	6,762,838	7,032,258
Police Activity	16,631,196	18,733,135	18,733,135	18,934,477
Fire Activity	13,511,843	14,257,498	14,257,498	14,336,248
Community Planning & Engineering	4,588,996	5,294,896	5,294,896	5,352,168
Parks and Recreation Activity	1,902,741	2,628,895	2,628,895	2,934,491
Transfer to Drug Grant	169,109	233,000	233,000	233,000
Transfer to Shop	0	26,295	26,295	0
Transfer to Special Grants	0	13,659	13,659	0
Transfer to Replacement	1,000,000	0	0	0
Total Expenses	<u>49,320,209</u>	<u>54,870,385</u>	<u>54,870,385</u>	<u>56,085,000</u>
Income / (Loss)	<u>\$ 4,277,675</u>	<u>\$ (5,053,172)</u>	<u>\$ 613,895</u>	<u>\$ 0</u>
Total Budget	<u>\$ 49,320,208</u>	<u>\$ 54,870,385</u>	<u>\$ 54,870,385</u>	<u>\$ 56,085,000</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 18,163,748	\$ 23,129,629	\$ 23,129,629	\$ 23,743,524
Income / (Loss)	4,277,675	(5,053,172)	613,895	0
Designated FB Change (Increase)	688,206	0	0	0
Ending Undesignated Fund Balance	<u>\$ 23,129,629</u>	<u>\$ 18,076,457</u>	<u>\$ 23,743,524</u>	<u>\$ 23,743,524</u>

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>1010.015.0150 - Mayors Administration Program:</u>				
EX10 - Personnel Services	242,680	249,838	249,838	253,333
EX20 - Materials & Supplies	3,260	4,750	4,750	5,450
EX30 - Services and Charges	45,632	58,572	58,572	63,854
EX40 - Maintenance	0	100	100	100
Total	291,572	313,260	313,260	322,737
<u>1010.016.0160 - City Council Program:</u>				
EX10 - Personnel Services	171,828	169,976	169,976	168,586
EX20 - Materials & Supplies	66	414	414	414
EX30 - Services and Charges	3,899	20,214	20,214	20,214
Total	175,794	190,604	190,604	189,214
<u>1010.021.0210 - City Attorney Program:</u>				
EX10 - Personnel Services	343,573	355,300	355,300	358,774
EX20 - Materials & Supplies	1,222	3,600	3,600	4,120
EX30 - Services and Charges	8,234	18,492	18,492	19,292
Total	353,029	377,392	377,392	382,186
<u>1010.031.0310 - City Prosecutor Program:</u>				
EX10 - Personnel Services	673,585	716,182	716,182	727,809
EX20 - Materials & Supplies	11,799	12,500	12,500	10,610
EX30 - Services and Charges	11,207	14,185	14,185	17,455
EX40 - Maintenance	12,856	12,675	12,675	13,095
Total	709,446	755,542	755,542	768,969
<u>1010.036.1360 - Internal Audit Program:</u>				
EX10 - Personnel Services	99,197	105,264	105,264	106,554
EX20 - Materials & Supplies	0	600	600	600
EX30 - Services and Charges	771	2,830	2,830	3,040
Total	99,968	108,694	108,694	110,194
<u>1010.040.0400 - District Judge Program:</u>				
EX20 - Materials & Supplies	15,715	25,127	25,127	50
EX30 - Services and Charges	89,415	92,132	92,132	98,514
EX40 - Maintenance	11,864	12,500	12,500	12,500
Total	116,994	129,759	129,759	111,064
<u>1010.040.2010 - Criminal Cases Program:</u>				
EX10 - Personnel Services	334,891	431,187	431,187	432,446
EX20 - Materials & Supplies	3,459	8,443	8,443	9,499
EX30 - Services and Charges	4,300	5,904	5,904	5,904
Total	342,650	445,534	445,534	447,849

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>1010.040.2020 - Probation & Fine Collection Program:</u>				
EX10 - Personnel Services	28,014	28,881	28,881	29,221
EX20 - Materials & Supplies	0	400	400	400
EX30 - Services and Charges	695	1,325	1,325	1,325
Total	28,709	30,606	30,606	30,946
<u>1010.040.2030 - Small Claims & Civil Cases Program:</u>				
EX10 - Personnel Services	300,043	350,161	350,161	351,517
EX20 - Materials & Supplies	2,861	9,600	9,600	4,100
EX30 - Services and Charges	135	1,650	1,650	1,800
EX40 - Maintenance	0	103	103	103
Total	303,039	361,514	361,514	357,520
<u>1010.050.0500 - Economic Development Program:</u>				
EX10 - Personnel Services	224,256	244,496	244,496	247,924
EX20 - Materials & Supplies	1,503	2,420	2,420	2,220
EX30 - Services and Charges	361,956	363,080	363,080	378,280
Total	587,714	609,996	609,996	628,424
<u>1010.051.1510 - City Clerk/Treasurer Program:</u>				
EX10 - Personnel Services	368,575	443,997	443,997	433,037
EX20 - Materials & Supplies	8,655	14,200	14,200	16,800
EX30 - Services and Charges	32,225	42,083	42,083	47,083
EX40 - Maintenance	3,640	4,000	4,000	6,500
Total	413,095	504,280	504,280	503,420
<u>1010.055.0550 - Communications Program:</u>				
EX10 - Personnel Services	312,591	348,849	348,849	350,857
EX20 - Materials & Supplies	958	2,176	2,176	2,176
EX30 - Services and Charges	24,249	43,043	43,043	47,418
EX40 - Maintenance	0	500	500	0
Total	337,799	394,568	394,568	400,451
<u>1010.060.0600 - Media Services Program:</u>				
EX10 - Personnel Services	225,394	246,708	246,708	249,854
EX20 - Materials & Supplies	5,954	9,245	9,245	7,310
EX30 - Services and Charges	73,281	90,955	90,955	41,202
EX33 - Motorpool	2,308	5,815	5,815	1,341
EX40 - Maintenance	1,057	1,650	1,650	2,650
Total	307,994	354,373	354,373	302,357

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>1010.070.0700 - Chief of Staff Program:</u>				
EX10 - Personnel Services	97,173	75,334	75,334	68,361
EX20 - Materials & Supplies	239	4,980	4,980	5,480
EX30 - Services and Charges	15,919	21,218	21,218	89,210
EX33 - Motorpool	5,113	5,112	5,112	0
Total	118,443	106,644	106,644	163,051
<u>1010.070.0710 - Arts and Culture Program:</u>				
EX10 - Personnel Services	0	0	0	118,984
EX20 - Materials & Supplies	0	0	0	3,350
EX30 - Services and Charges	0	0	0	97,124
Total	0	0	0	219,458
<u>1010.080.5240 - Library Program:</u>				
EX30 - Services and Charges	19,538	28,777	28,777	28,777
EX70 - Transfers to Outside Entities	1,677,401	1,677,401	1,677,401	1,777,401
Total	1,696,939	1,706,178	1,706,178	1,806,178
<u>1010.090.6600 - Miscellaneous Program:</u>				
EX10 - Personnel Services	0	398,153	398,153	1,249,961
EX20 - Materials & Supplies	1,781	18,576	18,576	15,394
EX30 - Services and Charges	902,197	651,955	651,955	596,786
EX39 - Cost Allocation	(2,695,542)	(2,695,542)	(2,695,542)	(2,695,542)
EX40 - Maintenance	12,610	24,488	24,488	22,058
EX50 - Debt Service	275,188	825,563	825,563	0
EX70 - Transfers to Outside Entities	1,135,466	1,271,032	1,271,032	1,306,114
EX80 - Capital	24,943	37,000	37,000	23,569
EX90 - Miscellaneous	(107)	0	0	0
EX96 - Operating Transfers Out	1,000,000	26,295	26,295	0
Total	656,535	557,520	557,520	518,340
<u>1010.110.1100 - Chief Financial Officer Program:</u>				
EX10 - Personnel Services	180,340	200,983	200,983	203,337
EX20 - Materials & Supplies	298	369	369	365
EX30 - Services and Charges	3,855	6,140	6,140	7,141
Total	184,493	207,492	207,492	210,843
<u>1010.120.1210 - Human Resource Operations Program:</u>				
EX10 - Personnel Services	480,844	532,635	532,635	542,813
EX20 - Materials & Supplies	1,830	4,792	4,792	9,408
EX30 - Services and Charges	2,640	12,984	12,984	16,249
EX40 - Maintenance	0	150	150	150
Total	485,314	550,561	550,561	568,620

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>1010.120.1220 - Employee Benefits/Services Program:</u>				
EX10 - Personnel Services	411,974	513,160	513,160	512,310
EX20 - Materials & Supplies	0	50	50	50
EX30 - Services and Charges	171,785	315,626	315,626	290,481
EX40 - Maintenance	43,461	51,952	51,952	55,704
Total	627,219	880,788	880,788	858,545
<u>1010.131.1310 - Accounting & Audit Program:</u>				
EX10 - Personnel Services	816,415	838,814	838,814	860,409
EX20 - Materials & Supplies	7,510	12,800	12,800	8,800
EX30 - Services and Charges	35,433	44,204	44,204	50,884
EX40 - Maintenance	0	1,000	1,000	1,000
Total	859,357	896,818	896,818	921,093
<u>1010.133.1330 - Budget & Information Management Program:</u>				
EX10 - Personnel Services	277,392	351,402	351,402	360,311
EX20 - Materials & Supplies	2,169	4,800	4,800	4,150
EX30 - Services and Charges	4,017	8,883	8,883	10,156
EX40 - Maintenance	12	11	11	38
Total	283,589	365,096	365,096	374,655
<u>1010.140.1410 - General Maintenance Program:</u>				
EX10 - Personnel Services	449,674	498,966	498,966	519,304
EX20 - Materials & Supplies	16,318	20,399	20,399	25,599
EX30 - Services and Charges	22,937	26,159	26,159	26,338
EX33 - Motorpool	19,555	21,457	21,457	22,911
EX40 - Maintenance	42,892	40,865	40,865	44,152
Total	551,375	607,846	607,846	638,304
<u>1010.140.1420 - Janitorial Program:</u>				
EX10 - Personnel Services	263,034	289,196	289,196	337,356
EX20 - Materials & Supplies	41,877	40,994	40,994	42,094
EX30 - Services and Charges	21,406	20,360	20,360	20,685
EX40 - Maintenance	77	400	400	400
Total	326,394	350,950	350,950	400,535
<u>1010.160.1610 - Purchasing Program:</u>				
EX10 - Personnel Services	312,115	357,294	357,294	357,317
EX20 - Materials & Supplies	4,029	4,365	4,365	4,465
EX30 - Services and Charges	24,229	43,466	43,466	50,834
Total	340,373	405,125	405,125	412,616

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>1010.170.1710 - Information Technology Program:</u>				
EX10 - Personnel Services	1,045,999	1,098,628	1,098,628	1,121,550
EX20 - Materials & Supplies	24,327	27,748	27,748	27,748
EX30 - Services and Charges	259,903	319,052	319,052	412,662
EX33 - Motorpool	8,872	9,286	9,286	9,109
EX40 - Maintenance	564,096	578,600	578,600	592,750
Total	1,903,197	2,033,314	2,033,314	2,163,819
<u>1010.170.1720 - GIS Program:</u>				
EX10 - Personnel Services	362,941	396,713	396,713	413,558
EX20 - Materials & Supplies	443	1,750	1,750	1,750
EX30 - Services and Charges	1,112	10,470	10,470	11,070
EX40 - Maintenance	50,797	55,915	55,915	56,850
Total	415,293	464,848	464,848	483,228
<u>1010.200.2900 - Police Support Services Program:</u>				
EX10 - Personnel Services	2,230,287	2,384,220	2,384,220	2,393,853
EX20 - Materials & Supplies	78,364	96,877	96,877	103,208
EX30 - Services and Charges	452,992	513,068	513,068	550,930
EX33 - Motorpool	35,709	13,634	13,634	12,138
EX40 - Maintenance	223,400	286,374	286,374	263,951
EX96 - Operating Transfers Out	169,109	233,000	233,000	233,000
Total	3,189,860	3,527,173	3,527,173	3,557,080
<u>1010.200.2920 - Police Projects Program:</u>				
EX10 - Personnel Services	51,279	258,147	258,147	0
EX20 - Materials & Supplies	90,921	210,166	210,166	0
EX30 - Services and Charges	41,329	297,426	297,426	0
EX33 - Motorpool	13,267	42,976	42,976	0
EX70 - Transfers to Outside Entities	54,741	43,456	43,456	0
EX80 - Capital	0	271,024	271,024	0
Total	251,536	1,123,195	1,123,195	0
<u>1010.200.2940 - Police Patrol Program:</u>				
EX10 - Personnel Services	10,325,736	11,093,671	11,093,671	12,257,375
EX20 - Materials & Supplies	236,512	302,659	302,659	343,783
EX30 - Services and Charges	314,510	290,431	290,431	355,417
EX33 - Motorpool	759,108	749,889	749,889	719,046
EX40 - Maintenance	45,625	53,371	53,371	53,171
EX70 - Transfers to Outside Entities	0	10,420	10,420	0
Total	11,681,490	12,500,441	12,500,441	13,728,792

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>1010.260.2600 - Central Dispatch Program:</u>				
EX10 - Personnel Services	1,555,251	1,669,576	1,669,576	1,735,597
EX20 - Materials & Supplies	9,749	10,502	10,502	9,646
EX30 - Services and Charges	59,539	75,189	75,189	76,597
EX33 - Motorpool	13,359	13,540	13,540	13,246
EX40 - Maintenance	39,519	46,519	46,519	46,519
Total	1,677,418	1,815,326	1,815,326	1,881,605
<u>1010.300.3010 - Fire Prevention Program:</u>				
EX10 - Personnel Services	777,614	703,517	703,517	732,971
EX20 - Materials & Supplies	26,960	37,150	37,150	43,650
EX30 - Services and Charges	1,901	14,175	14,175	14,775
EX33 - Motorpool	62,133	35,981	35,981	54,549
EX40 - Maintenance	(0)	0	0	0
Total	868,608	790,823	790,823	845,945
<u>1010.300.3020 - Fire Operations Program:</u>				
EX10 - Personnel Services	11,116,637	11,655,491	11,655,491	11,559,705
EX20 - Materials & Supplies	165,126	353,375	353,375	271,940
EX30 - Services and Charges	435,812	618,347	618,347	684,573
EX33 - Motorpool	306,852	270,785	270,785	411,619
EX40 - Maintenance	154,692	157,840	157,840	150,840
EX90 - Miscellaneous	0	75	75	0
EX96 - Operating Transfers Out	0	13,659	13,659	0
Total	12,179,119	13,069,572	13,069,572	13,078,677
<u>1010.300.3030 - Fire Training Program:</u>				
EX10 - Personnel Services	378,018	306,336	306,336	300,387
EX20 - Materials & Supplies	16,796	21,240	21,240	25,050
EX30 - Services and Charges	8,321	24,600	24,600	25,975
EX33 - Motorpool	22,185	15,592	15,592	19,086
Total	425,320	367,768	367,768	370,498
<u>1010.300.3040 - Fire Hazardous Materials Program:</u>				
EX20 - Materials & Supplies	16,860	14,503	14,503	11,967
EX30 - Services and Charges	0	7,039	7,039	8,039
EX33 - Motorpool	20,945	19,452	19,452	18,122
EX40 - Maintenance	990	2,000	2,000	3,000
Total	38,795	42,994	42,994	41,128

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>1010.520.5210 - Swimming Pool Program:</u>				
EX10 - Personnel Services	24,167	118,466	118,466	134,066
EX20 - Materials & Supplies	6,166	15,574	15,574	19,062
EX30 - Services and Charges	7,408	31,578	31,578	36,313
EX33 - Motorpool	2,313	2,634	2,634	226
EX40 - Maintenance	1,545	2,389	2,389	12,384
Total	41,600	170,641	170,641	202,051
<u>1010.520.5220 - Parks Admin/Rec Programs Program:</u>				
EX10 - Personnel Services	584,199	735,607	735,607	770,577
EX20 - Materials & Supplies	29,577	78,661	78,661	95,040
EX30 - Services and Charges	81,143	194,340	194,340	244,709
EX33 - Motorpool	18,565	15,916	15,916	11,949
Total	713,483	1,024,524	1,024,524	1,122,275
<u>1010.520.5250 - Lake Maintenance Program:</u>				
EX10 - Personnel Services	8,491	9,498	9,498	9,809
EX20 - Materials & Supplies	1,127	744	744	2,611
EX30 - Services and Charges	98,596	105,391	105,391	109,218
EX33 - Motorpool	884	1,032	1,032	45
EX40 - Maintenance	773	1,403	1,403	1,536
Total	109,871	118,068	118,068	123,219
<u>1010.520.5260 - Parks Maintenance Program:</u>				
EX10 - Personnel Services	272,152	383,156	383,156	419,952
EX20 - Materials & Supplies	81,695	98,279	98,279	101,469
EX30 - Services and Charges	295,997	348,712	348,712	410,898
EX33 - Motorpool	105,978	112,007	112,007	135,453
EX39 - Cost Allocation	(10,437)	(9,680)	(9,680)	(9,680)
EX40 - Maintenance	109,750	134,657	134,657	177,181
Total	855,134	1,067,131	1,067,131	1,235,273
<u>1010.520.5280 - Yvonne Richardson Community Ctr Program:</u>				
EX10 - Personnel Services	145,579	184,645	184,645	206,459
EX20 - Materials & Supplies	9,111	7,155	7,155	8,960
EX30 - Services and Charges	25,879	50,396	50,396	30,202
EX33 - Motorpool	1,404	2,453	2,453	1,947
EX40 - Maintenance	679	3,882	3,882	4,105
Total	182,652	248,531	248,531	251,673

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>1010.610.6100 - Public Works Director Program:</u>				
EX10 - Personnel Services	0	0	0	175,011
EX30 - Services and Charges	0	0	0	3,980
Total	0	0	0	178,991
<u>1010.620.6200 - Development Services Director Program:</u>				
EX10 - Personnel Services	447,771	331,075	331,075	317,931
EX20 - Materials & Supplies	123	3,950	3,950	750
EX30 - Services and Charges	4,338	3,614	3,614	6,814
Total	452,232	338,639	338,639	325,495
<u>1010.621.6220 - Eng Operations & Admin Program:</u>				
EX10 - Personnel Services	715,420	997,459	997,459	857,355
EX20 - Materials & Supplies	18,284	24,769	24,769	30,819
EX30 - Services and Charges	17,515	28,281	28,281	32,546
EX33 - Motorpool	10,992	10,968	10,968	11,236
EX40 - Maintenance	0	230	230	230
Total	762,211	1,061,707	1,061,707	932,186
<u>1010.621.6230 - Engineering Land Acquisition Program:</u>				
EX10 - Personnel Services	99,061	90,913	90,913	93,695
EX30 - Services and Charges	305	850	850	850
Total	99,366	91,763	91,763	94,545
<u>1010.621.6240 - Engineering Public Construction Program:</u>				
EX10 - Personnel Services	290,993	302,449	302,449	341,413
EX20 - Materials & Supplies	6,311	8,940	8,940	9,940
EX30 - Services and Charges	1,407	2,810	2,810	2,810
EX33 - Motorpool	25,410	27,524	27,524	29,300
Total	324,121	341,723	341,723	383,463
<u>1010.630.6300 - Development Review Program:</u>				
EX10 - Personnel Services	540,857	518,329	518,329	429,793
EX20 - Materials & Supplies	8,412	18,188	18,188	16,318
EX30 - Services and Charges	13,262	20,620	20,620	24,020
EX33 - Motorpool	10,998	10,661	10,661	9,632
EX40 - Maintenance	0	350	350	350
Total	573,529	568,148	568,148	480,113
<u>1010.630.6305 - Planning Commission Program:</u>				
EX10 - Personnel Services	43,598	43,599	43,599	43,599
EX30 - Services and Charges	1,895	3,739	3,739	2,395
Total	45,493	47,338	47,338	45,994

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>1010.631.6310 - Sustainability & Resilience Program:</u>				
EX10 - Personnel Services	279,935	246,619	246,619	244,679
EX20 - Materials & Supplies	768	2,050	2,050	5,250
EX30 - Services and Charges	28,094	29,419	29,419	70,664
EX40 - Maintenance	16,057	0	0	16,000
Total	324,853	278,088	278,088	336,593
<u>1010.634.6340 - Long Range Planning Program:</u>				
EX10 - Personnel Services	0	181,149	181,149	182,541
EX20 - Materials & Supplies	0	1,400	1,400	1,400
EX30 - Services and Charges	0	2,687	2,687	5,185
Total	0	185,236	185,236	189,126
<u>1010.640.6400 - Building Safety Program:</u>				
EX10 - Personnel Services	511,001	635,564	635,564	943,532
EX20 - Materials & Supplies	13,106	17,964	17,964	33,411
EX30 - Services and Charges	16,864	24,438	24,438	59,925
EX33 - Motorpool	27,002	28,129	28,129	41,730
Total	567,973	706,095	706,095	1,078,598
<u>1010.642.6420 - CR Admin/Planning Program:</u>				
EX10 - Personnel Services	383,718	409,415	409,415	144,106
EX20 - Materials & Supplies	3,551	9,684	9,684	837
EX30 - Services and Charges	14,943	34,979	34,979	15,928
EX33 - Motorpool	20,975	19,223	19,223	1,449
Total	423,188	473,301	473,301	162,320
<u>1010.671.2710 - Animal Patrol/Emergency Response Program:</u>				
EX10 - Personnel Services	312,208	331,348	331,348	338,292
EX20 - Materials & Supplies	11,246	23,950	23,950	18,250
EX30 - Services and Charges	8,100	7,167	7,167	12,106
EX33 - Motorpool	48,625	50,976	50,976	55,840
EX40 - Maintenance	0	1,460	1,460	1,460
Total	380,179	414,901	414,901	425,948
<u>1010.671.2720 - Animal Shelter Program:</u>				
EX10 - Personnel Services	344,171	364,964	364,964	377,102
EX20 - Materials & Supplies	16,781	25,551	25,551	25,551
EX30 - Services and Charges	45,940	53,754	53,754	59,964
EX40 - Maintenance	8,765	11,386	11,386	11,656
Total	415,658	455,655	455,655	474,273

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 General Fund (1010)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>1010.671.2730 - Veterinarian/Clinic Program:</u>				
EX10 - Personnel Services	158,614	174,257	174,257	174,876
EX20 - Materials & Supplies	48,771	65,837	65,837	65,837
EX30 - Services and Charges	2,788	3,360	3,360	3,360
EX40 - Maintenance	212	450	450	450
Total	210,385	243,904	243,904	244,523
<u>1010.671.2740 - Animal Services Projects Program:</u>				
EX20 - Materials & Supplies	4,317	12,960	12,960	0
EX30 - Services and Charges	5,474	2,811	2,811	0
EX40 - Maintenance	16	67,627	67,627	0
EX80 - Capital	0	5,000	5,000	0
Total	9,807	88,398	88,398	0
Budget Total	\$ 49,320,208	\$ 54,870,385	\$ 54,870,385	\$ 56,085,000

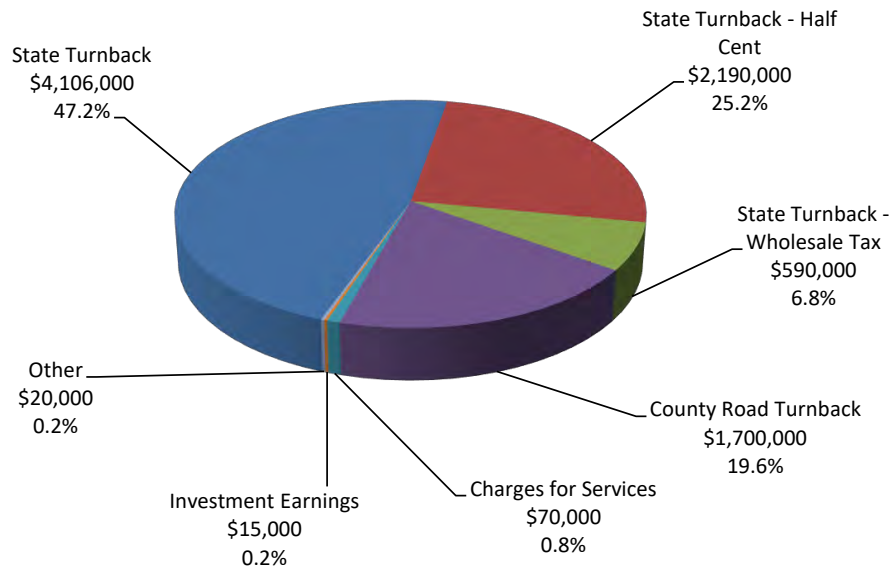
Street Fund (2100)

The Street Fund is primarily financed by turnback revenues received from the State of Arkansas, turnback monies received from the County Road Millage Tax, and turnback revenues from the wholesale sales tax on motor fuel and distillate special fuel which began in 2019. These monies are utilized to maintain and repair City streets, rights-of-way, drainage, traffic control and maintenance, and City owned sidewalks.

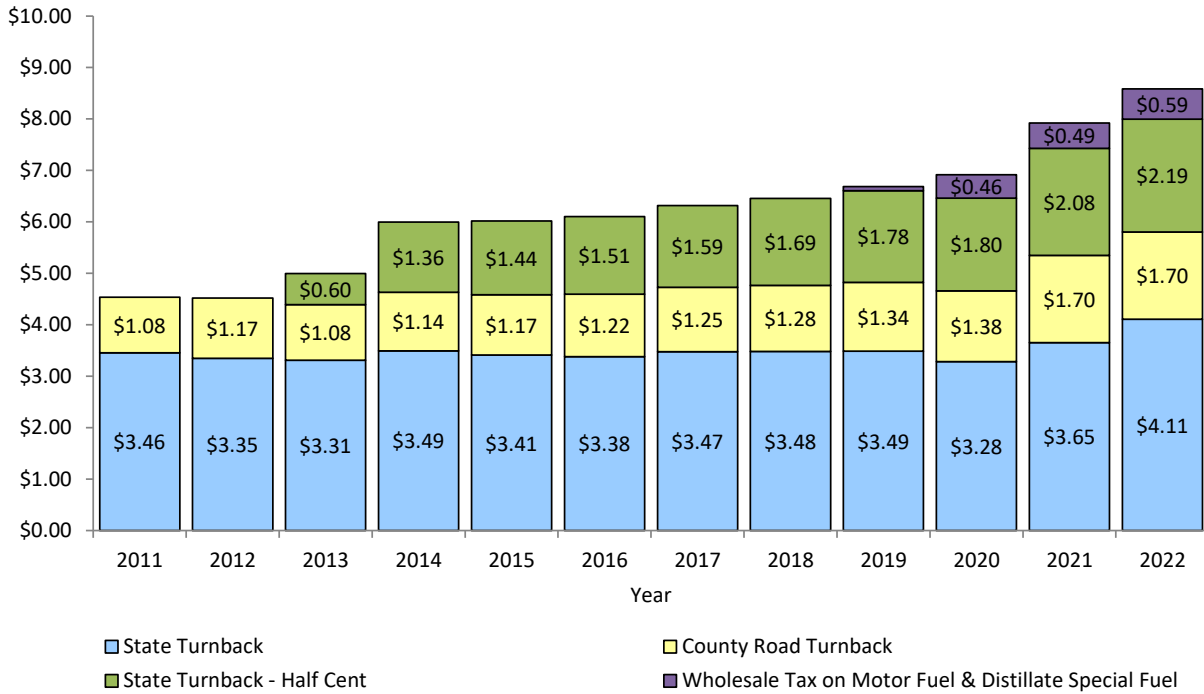
Street Fund Revenues

The majority of revenues for the Street Fund are motor fuel taxes collected by the State of Arkansas (state turnback) and returned to the City on a per capita basis. The City also receives state turnback from the state's half cent sales tax. In addition, the City receives 80% of the road millage levied by the Quorum Court on real and personal property located within the City. The current county levy is 1.1 mills. The county maximum allowable is 3.0 mills.

Sources of Funds for 2022 \$ 8,691,000



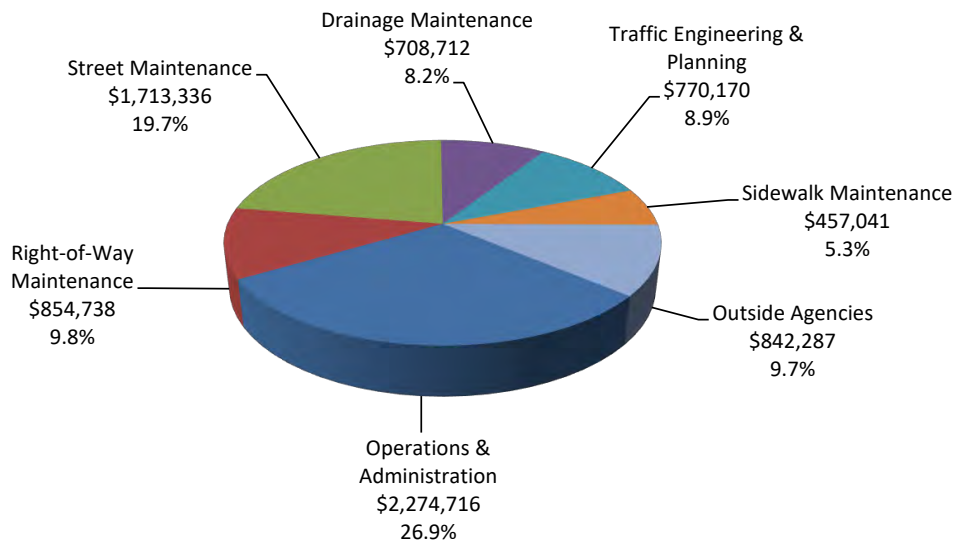
Street Fund Revenue History



Street Fund Expenses

The primary purpose of funds expended from the Street Fund relate to the maintenance, repair and construction of streets within the City of Fayetteville. Associated drainage maintenance activities as well as street sweeping are also programs supported by the Street Fund.

Uses of Funds for 2022 \$ 8,691,000



City of Fayetteville, Arkansas
2022 Operating Budget
Street Fund (2100)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
State Turnback	\$ 3,282,514	\$ 3,269,000	\$ 3,651,000	\$ 4,106,000
State Turnback - Half Cent	1,800,694	1,789,000	2,079,000	2,190,000
State Turnback - Wholesale Tax (Act 416)	455,711	300,000	490,000	590,000
County Road Turnback	1,375,701	1,340,000	1,700,000	1,700,000
Charges for Services	48,155	90,000	70,000	70,000
Investment Earnings	53,870	42,000	15,000	15,000
Other	41,949	36,000	23,000	20,000
Total Revenues	<u>7,058,594</u>	<u>6,866,000</u>	<u>8,028,000</u>	<u>8,691,000</u>
Expenses:				
Operations & Administration	1,800,803	2,156,641	2,156,641	2,274,716
Right-of-Way Maintenance	548,050	610,165	610,165	854,738
Street Maintenance	1,423,027	1,643,995	1,643,995	1,713,336
Drainage Maintenance	513,169	608,674	608,674	708,712
Traffic Engineering & Planning	739,172	767,185	767,185	770,170
Street Capital Projects	0	240,466	240,466	1,000,000
Street & Trail Construction	0	23,586	23,586	0
Sidewalk Maintenance	376,414	468,606	468,606	457,041
Outside Agencies	805,228	787,348	787,348	842,287
Transfer to Shop	0	7,100	7,100	70,000
Total Expenses	<u>6,205,863</u>	<u>7,313,766</u>	<u>7,313,766</u>	<u>8,691,000</u>
Income / (Loss)	<u>\$ 852,731</u>	<u>\$ (447,766)</u>	<u>\$ 714,234</u>	<u>\$ 0</u>
Total Budget	<u>\$ 6,205,862</u>	<u>\$ 7,313,766</u>	<u>\$ 7,313,766</u>	<u>\$ 8,691,000</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 4,548,384	\$ 5,401,115	\$ 5,401,115	\$ 6,115,349
Income / (Loss)	852,731	(447,766)	714,234	0
Ending Undesignated Fund Balance	<u>\$ 5,401,115</u>	<u>\$ 4,953,349</u>	<u>\$ 6,115,349</u>	<u>\$ 6,115,349</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Street Fund (2100)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>2100.410.4100 - Operations & Administration Program:</u>				
EX10 - Personnel Services	830,322	970,351	970,351	1,013,387
EX20 - Materials & Supplies	48,793	36,597	36,597	40,338
EX30 - Services and Charges	814,770	1,037,888	1,037,888	1,104,392
EX33 - Motorpool	21,472	17,541	17,541	15,750
EX39 - Cost Allocation	64,764	64,764	64,764	64,764
EX40 - Maintenance	20,681	20,500	20,500	27,085
EX70 - Transfers to Outside Entities	805,228	787,348	787,348	842,287
EX80 - Capital	0	9,000	9,000	9,000
Total	2,606,031	2,943,989	2,943,989	3,117,003
<u>2100.410.4110 - Right-of-Way Maintenance Program:</u>				
EX10 - Personnel Services	347,308	390,785	390,785	515,973
EX20 - Materials & Supplies	43,603	52,227	52,227	86,925
EX30 - Services and Charges	109	520	520	90,000
EX33 - Motorpool	149,847	155,133	155,133	158,940
EX40 - Maintenance	7,183	11,500	11,500	2,900
EX96 - Operating Transfers Out	0	0	0	70,000
Total	548,050	610,165	610,165	924,738
<u>2100.410.4120 - Street Maintenance Program:</u>				
EX10 - Personnel Services	458,185	734,039	734,039	740,383
EX20 - Materials & Supplies	182,757	277,378	277,378	294,878
EX30 - Services and Charges	9,394	10,580	10,580	2,000
EX33 - Motorpool	1,320,337	1,212,979	1,212,979	1,263,348
EX39 - Cost Allocation	(553,907)	(601,235)	(601,235)	(601,235)
EX40 - Maintenance	6,261	10,254	10,254	13,962
EX96 - Operating Transfers Out	0	7,100	7,100	0
Total	1,423,027	1,651,095	1,651,095	1,713,336
<u>2100.410.4130 - Drainage Maintenance Program:</u>				
EX10 - Personnel Services	277,065	355,283	355,283	422,885
EX20 - Materials & Supplies	77,478	114,516	114,516	134,516
EX30 - Services and Charges	3,418	5,980	5,980	11,000
EX33 - Motorpool	154,465	131,021	131,021	137,437
EX40 - Maintenance	742	1,874	1,874	2,874
Total	513,169	608,674	608,674	708,712

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
Street Fund (2100)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>2100.410.5315 - Traffic Engineering & Planning Program:</u>				
EX10 - Personnel Services	463,845	488,150	488,150	486,815
EX20 - Materials & Supplies	85,600	83,804	83,804	109,364
EX30 - Services and Charges	321	2,000	2,000	2,000
EX33 - Motorpool	90,623	87,958	87,958	76,191
EX40 - Maintenance	98,783	105,273	105,273	95,800
Total	739,172	767,185	767,185	770,170
<u>2100.410.5500 - Street Capital Projects Program:</u>				
EX30 - Services and Charges	0	4,090	4,090	0
EX40 - Maintenance	0	34,970	34,970	0
EX80 - Capital	0	201,406	201,406	1,000,000
Total	0	240,466	240,466	1,000,000
<u>2100.410.5520 - Street & Trail Construction Program:</u>				
EX10 - Personnel Services	0	23,586	23,586	0
EX20 - Materials & Supplies	25,761	54,810	54,810	54,810
EX33 - Motorpool	232,420	215,666	215,666	201,794
EX39 - Cost Allocation	(258,181)	(270,476)	(270,476)	(256,604)
Total	0	23,586	23,586	0
<u>2100.410.5530 - Sidewalks Program:</u>				
EX10 - Personnel Services	217,522	297,331	297,331	293,962
EX20 - Materials & Supplies	30,841	42,762	42,762	51,462
EX33 - Motorpool	143,317	137,743	137,743	120,847
EX39 - Cost Allocation	(16,267)	(16,230)	(16,230)	(16,230)
EX40 - Maintenance	1,000	7,000	7,000	7,000
Total	376,414	468,606	468,606	457,041
Budget Total	\$ 6,205,862	\$ 7,313,766	\$ 7,313,766	\$ 8,691,000

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Parking Fund (2130)

The Parking Fund accounts for funds received from meter revenues and parking lot rentals in the Downtown and Entertainment Districts. Expenses for the maintenance and operation of parking lots and parking spaces are paid from this fund.

The Parking Fund is also used to pay debt service for the 2012 Parking Improvements Revenue Bond Issue. Payments for contractual services provided to the City by The Walton Arts Center are also made from the Parking Fund.

For 2022, this fund is expected to have an increase in fund balance of \$17,000.

City of Fayetteville, Arkansas
2022 Operating Budget
Parking Fund (2130)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Downtown District Parking Revenue	\$ 458,944	\$ 486,000	\$ 575,000	\$ 683,000
Entertainment District Parking Revenue	622,570	976,000	912,000	1,041,000
Investment Earnings	13,610	11,000	4,000	4,000
Other	727,244	1,000	1,000	0
Total Revenues	<u>1,822,368</u>	<u>1,474,000</u>	<u>1,492,000</u>	<u>1,728,000</u>
Expenses:				
Downtown District Parking	623,329	689,577	689,577	778,404
Entertainment District Parking	256,888	324,498	324,498	361,902
Spring Street Municipal Parking Deck	48,163	81,325	81,325	86,694
Parking Management Projects	306,450	388,931	388,931	100,000
Transfer to Parking Deck Bond	379,769	384,000	384,000	384,000
Total Expenses	<u>1,614,599</u>	<u>1,868,331</u>	<u>1,868,331</u>	<u>1,711,000</u>
Income / (Loss)	<u>\$ 207,769</u>	<u>\$ (394,331)</u>	<u>\$ (376,331)</u>	<u>\$ 17,000</u>
Total Budget	<u>\$ 1,614,598</u>	<u>\$ 1,868,331</u>	<u>\$ 1,868,331</u>	<u>\$ 1,711,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 1,450,488	\$ 1,658,257	\$ 1,658,257	\$ 1,281,926
Income / (Loss)	207,769	(394,331)	(376,331)	17,000
Ending Undesignated Fund Balance	<u>\$ 1,658,257</u>	<u>\$ 1,263,926</u>	<u>\$ 1,281,926</u>	<u>\$ 1,298,926</u>

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
Parking Fund (2130)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>2130.430.9130 - Off-Street Parking Program:</u>				
EX10 - Personnel Services	409,404	440,850	440,850	447,808
EX20 - Materials & Supplies	60,596	78,557	78,557	102,757
EX30 - Services and Charges	68,379	63,436	63,436	117,374
EX33 - Motorpool	3,913	6,565	6,565	6,296
EX39 - Cost Allocation	8,844	8,844	8,844	8,844
EX40 - Maintenance	11,990	18,325	18,325	15,825
EX70 - Transfers to Outside Entities	60,202	73,000	73,000	79,500
Total	623,329	689,577	689,577	778,404
<u>2130.430.9131 - Entertainment District Parking Program:</u>				
EX10 - Personnel Services	132,383	175,156	175,156	198,336
EX20 - Materials & Supplies	5,324	4,030	4,030	4,031
EX30 - Services and Charges	106,777	126,311	126,311	141,469
EX33 - Motorpool	5,327	5,153	5,153	4,218
EX40 - Maintenance	7,076	13,848	13,848	13,848
Total	256,888	324,498	324,498	361,902
<u>2130.430.9132 - Spring St Municipal Parking Deck Program:</u>				
EX10 - Personnel Services	15,520	40,574	40,574	41,953
EX30 - Services and Charges	32,643	39,651	39,651	43,641
EX40 - Maintenance	0	1,100	1,100	1,100
EX96 - Operating Transfers Out	379,769	384,000	384,000	384,000
Total	427,932	465,325	465,325	470,694
<u>2130.430.9133 - Parking Management Projects Program:</u>				
EX20 - Materials & Supplies	0	107,449	107,449	50,000
EX30 - Services and Charges	0	23,341	23,341	10,000
EX80 - Capital	306,450	258,141	258,141	40,000
Total	306,450	388,931	388,931	100,000
Budget Total	\$ 1,614,598	\$ 1,868,331	\$ 1,868,331	\$ 1,711,000

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Residential District Parking Fund (2134)

The Residential District Parking Fund accounts for funds received from meter revenues in the Wilson Park South Neighborhood. Expenses for the maintenance and operation of parking lots and parking spaces are paid from this fund.

City of Fayetteville, Arkansas
 2022 Operating Budget
 Residential District Parking Fund (2134)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Investment Earnings	\$ 210	\$ 0	\$ 100	\$ 0
Wilson Park South Neighborhood Revenue	8,244	16,000	9,900	11,000
Total Revenues	8,454	16,000	10,000	11,000
Expenses:				
Wilson Park South Neighborhood	8,316	16,000	10,000	11,000
Total Expenses	8,316	16,000	10,000	11,000
 Income / (Loss)	 \$ 138	 \$ 0	 \$ 0	 \$ 0
 Total Budget	 \$ 8,316	 \$ 16,000	 \$ 10,000	 \$ 11,000
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 138	\$ 138	\$ 138
Income / (Loss)	138	0	0	0
Ending Undesignated Fund Balance	\$ 138	\$ 138	\$ 138	\$ 138

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Residential District Parking Fund (2134)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>2134.430.9134 - Wilson Park South Neighborhood Program:</u>				
EX10 - Personnel Services	0	6,691	691	6,691
EX20 - Materials & Supplies	1,969	649	649	1,000
EX30 - Services and Charges	6,348	8,660	8,660	3,309
Total	8,316	16,000	10,000	11,000
Budget Total	\$ 8,316	\$ 16,000	\$ 10,000	\$ 11,000

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Community Development Block Grant Fund (2180)

The Community Development Block Grant Fund accounts for the community development grant funds received from the Federal Department of Housing and Urban Development. Amounts budgeted for 2022 represent the remaining portion of the 2021 entitlement and the 2022 award. New funds will be awarded by September 2022.

Beginning November of 2015, the City received Special Needs Assistance Programs (SNAPS) grants from the Department of Housing and Urban Development for homeless assistance in the Fayetteville area. From that time forward, the City of Fayetteville has continued to administer that program.

City of Fayetteville, Arkansas
 2022 Operating Budget
 Community Development Block Grant Fund (2180)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Community Development Grant Funding	\$ 1,024,679	\$ 2,287,089	\$ 2,287,089	\$ 827,000
SNAPS HEARTH Grant Funding	190,209	873,843	774,366	321,000
CDBG Program Income	10,602	0	14,000	0
Endeavor Grant Funding	25,000	0	0	0
Other	3,124	11,509	11,509	0
Total Revenues	<u>1,253,614</u>	<u>3,172,441</u>	<u>3,086,964</u>	<u>1,148,000</u>
Expenses:				
Administration & Planning	113,024	239,134	239,134	101,423
Housing Services	586,289	1,577,825	1,577,825	466,001
Redevelopment	58,753	158,646	158,646	74,576
Public Service	243,224	264,534	264,534	105,000
Public Facilities & Improvements	40,760	50,000	50,000	80,000
HEARTH - AR0038	10,795	99,477	0	0
HEARTH - AR0039	20,364	109,535	109,535	33,000
HEARTH - AR0043	145,688	452,780	452,780	176,000
HEARTH - AR0044	13,052	135,600	135,600	36,000
HEARTH - AR0071	0	76,763	76,763	76,000
Endeavor Grant	0	25,000	25,000	0
Total Expenses	<u>1,231,949</u>	<u>3,189,294</u>	<u>3,089,817</u>	<u>1,148,000</u>
Income / (Loss)	<u>\$ 21,665</u>	<u>\$ (16,853)</u>	<u>\$ (2,853)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 1,231,949</u>	<u>\$ 3,189,294</u>	<u>\$ 3,089,817</u>	<u>\$ 1,148,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 14,699	\$ 36,364	\$ 36,364	\$ 33,511
Income / (Loss)	21,665	(16,853)	(2,853)	0
Ending Undesignated Fund Balance	<u>\$ 36,364</u>	<u>\$ 19,511</u>	<u>\$ 33,511</u>	<u>\$ 33,511</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Community Development Block Grant Fund (2180)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>2180.642.4930 - Administration & Planning Program:</u>				
EX10 - Personnel Services	102,676	116,861	116,861	88,353
EX20 - Materials & Supplies	809	25,503	25,503	3,491
EX30 - Services and Charges	9,538	96,770	96,770	9,579
Total	113,024	239,134	239,134	101,423
<u>2180.642.4940 - Housing Services Program:</u>				
EX10 - Personnel Services	257,533	311,810	311,810	270,744
EX20 - Materials & Supplies	2,877	20,930	20,930	5,235
EX30 - Services and Charges	320,451	1,240,780	1,240,780	183,677
EX33 - Motorpool	5,429	4,305	4,305	6,345
Total	586,289	1,577,825	1,577,825	466,001
<u>2180.642.4945 - Redevelopment Program:</u>				
EX10 - Personnel Services	43,947	73,157	73,157	55,865
EX20 - Materials & Supplies	1,447	26,733	26,733	5,820
EX30 - Services and Charges	7,739	53,995	53,995	8,702
EX33 - Motorpool	5,620	4,551	4,551	4,189
EX40 - Maintenance	0	210	210	0
Total	58,753	158,646	158,646	74,576
<u>2180.642.4955 - HEARTH - AR0038 Program:</u>				
EX30 - Services and Charges	10,795	99,477	0	0
Total	10,795	99,477	0	0
<u>2180.642.4956 - HEARTH - AR0043 Program:</u>				
EX30 - Services and Charges	145,688	452,780	452,780	176,000
Total	145,688	452,780	452,780	176,000
<u>2180.642.4957 - HEARTH - AR0044 Program:</u>				
EX30 - Services and Charges	13,052	135,600	135,600	36,000
Total	13,052	135,600	135,600	36,000
<u>2180.642.4958 - HEARTH - AR0039 Program:</u>				
EX30 - Services and Charges	20,364	109,535	109,535	33,000
Total	20,364	109,535	109,535	33,000

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Community Development Block Grant Fund (2180)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>2180.642.4959 - HEARTH - AR0071 Program:</u>				
EX30 - Services and Charges	0	76,763	76,763	76,000
Total	0	76,763	76,763	76,000
<u>2180.642.4960 - Endeavor/Other Grant/Donations Program:</u>				
EX30 - Services and Charges	0	25,000	25,000	0
Total	0	25,000	25,000	0
<u>2180.642.4970 - Public Services Program:</u>				
EX30 - Services and Charges	243,224	264,534	264,534	105,000
Total	243,224	264,534	264,534	105,000
<u>2180.642.4990 - Public Facilities & Improvements Program:</u>				
EX30 - Services and Charges	40,760	50,000	50,000	80,000
Total	40,760	50,000	50,000	80,000
Budget Total	\$ 1,231,949	\$ 3,189,294	\$ 3,089,817	\$ 1,148,000

Special Grants Fund (2230)

The Special Grants Fund includes grants which represent programs funded by the State or other special granting entities, which are budgeted and accounted for in this fund.

In 2013, a grant was received from the National Endowment of the Arts for a streetscape design project on School Avenue. This grant has been completed.

In 2015, a grant was received from the U.S. Department of Agriculture Farmers Market Promotion Program to expand and promote direct producer-to-consumer marketing for the Fayetteville Farmers Market. This grant has been completed.

In 2016, a grant was received from the Federal Emergency Management Agency to purchase a mobile training simulator for the Fire Department. This grant has been completed.

In 2017, a grant was received from the Federal Emergency Management Agency to purchase a Mobile Air Cascade Trailer. This grant has been completed. Also in 2017, a grant was received from The Walton Family Foundation to fund the design of an interactive outdoor cultural arts corridor along the Razorback Regional Greenway. This grant remains active.

In 2018, a grant was received from the Federal Emergency Management Agency for the purchase of physical fitness equipment. This grant has been completed.

The budgeted amount for 2022 is \$0. Any grants remaining open at the close of 2021 will be presented to the council on the reappropriation request in 2022.

City of Fayetteville, Arkansas
2022 Operating Budget
Special Grants Fund (2230)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Intergovernmental (Grants)	\$ 79,367	\$ 2,100	\$ 2,100	\$ 0
Transfer from General	0	13,659	13,659	0
Transfer from Impact Fee Fund	0	23,391	23,391	0
Commercial Grants	205,931	318,696	318,696	0
Total Revenues	285,298	357,846	357,846	0
Expenses:				
FEMA Fire Mobile Training Grant	0	25,491	25,491	0
FEMA Fire Mobile Air Cascade Trailer Grant	0	13,659	13,659	0
Cultural Arts Corridor Grant	205,931	318,696	318,696	0
FEMA Fire Physical Fitness Equipment	79,367	0	0	0
Total Expenses	285,298	357,846	357,846	0
 Income / (Loss)	 <u>\$ 0</u>	 <u>\$ 0</u>	 <u>\$ 0</u>	 <u>\$ 0</u>
 Total Budget	 <u>\$ 285,298</u>	 <u>\$ 357,846</u>	 <u>\$ 357,846</u>	 <u>\$ 0</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income / (Loss)	0	0	0	0
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Special Grants Fund (2230)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>2230.631.8006 - Cultural Arts Corridor Grant Program:</u>				
EX30 - Services and Charges	109,012	318,696	318,696	0
EX80 - Capital	96,919	0	0	0
Total	205,931	318,696	318,696	0
<u>2230.900.8004 - FEMA Fire Mobile Training Grant Program:</u>				
EX80 - Capital	0	25,491	25,491	0
Total	0	25,491	25,491	0
<u>2230.900.8005 - FEMA Mobile Air Cascade Trailer Program:</u>				
EX80 - Capital	0	13,659	13,659	0
Total	0	13,659	13,659	0
<u>2230.900.8007 - FEMA Fire Physical Fitness Equip Program:</u>				
EX20 - Materials & Supplies	79,367	0	0	0
Total	79,367	0	0	0
Budget Total	\$ 285,298	\$ 357,846	\$ 357,846	\$ 0

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Energy Block Grant Fund (2240)

The Energy Block Grant Fund was received from the United States Department of Energy as part of the American Recovery and Reinvestment Act in 2009. These funds were used to develop several greenhouse gas (GHG) reduction projects. The only project that is currently active is the Community Revolving Loan Fund, which loaned money to three local non-profit organizations to complete energy conservation retrofits on their facilities. The non-profits are repaying these loans over a 10 year period. When the loans mature in 2022, the City may use the repaid funds for energy conservation or renewable energy projects on City facilities.

City of Fayetteville, Arkansas
 2022 Operating Budget
 Energy Block Grant Fund (2240)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Investment Earnings	\$ 393	\$ 1,000	\$ 200	\$ 0
Other	22,080	22,000	22,300	6,000
Total Revenues	<u>22,473</u>	<u>23,000</u>	<u>22,500</u>	<u>6,000</u>
Expenses:				
Total Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Income / (Loss)	<u>\$ 22,473</u>	<u>\$ 23,000</u>	<u>\$ 22,500</u>	<u>\$ 6,000</u>
Total Budget	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 174,969	\$ 197,442	\$ 197,442	\$ 219,942
Income / (Loss)	22,473	23,000	22,500	6,000
Ending Undesignated Fund Balance	<u>\$ 197,442</u>	<u>\$ 220,442</u>	<u>\$ 219,942</u>	<u>\$ 225,942</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Energy Block Grant Fund (2240)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>2240.800.9240 - Energy Block Grant Program:</u>				
EX20 - Materials & Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ 0	\$ 0	\$ 0
Budget Total	\$ 0	\$ 0	\$ 0	\$ 0

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CARES Act Grant (2245)

The Coronavirus Aid, Relief and Economic Security Act (CARES Act) established the Coronavirus Relief Fund to provide ready funding to address unforeseen financial needs and risks created by the COVID-19 public health emergency.

City Council authorized acceptance of funding in the amount of \$2,915,062 for reimbursement of eligible public safety personnel expenses. This grant has been completed.

City of Fayetteville, Arkansas
 2022 Operating Budget
 CARES Act Grant Fund (2245)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Intergovernmental (Grants)	\$ 2,915,062	\$ 0	\$ 0	\$ 0
Total Revenues	<u>2,915,062</u>	<u>0</u>	<u>0</u>	<u>0</u>
Expenses:				
Transfer to General	2,915,062	0	0	0
Total Expenses	<u>2,915,062</u>	<u>0</u>	<u>0</u>	<u>0</u>
Income / (Loss)	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Budget	<u>\$ 2,915,062</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income / (Loss)	0	0	0	0
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 CARES Act Grant Fund (2245)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>2245.800.9245 - Cares Act:</u>				
EX96 - Operating Transfers Out	2,915,062	0	0	0
Total	2,915,062	0	0	0
Budget Total	\$ 2,915,062	\$ 0	\$ 0	\$ 0

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American Rescue Plan Act (2246)

The American Rescue Plan Act of 2021 is intended to combat the COVID-19 pandemic, including public health and economic impacts. The Act provides local fiscal aid to support urgent COVID-19 response efforts, cover increased expenditures, replenish lost revenue and mitigate economic harm from the COVID-19 pandemic. Funds may cover costs from March 3, 2021 through December 24, 2024.

The City of Fayetteville was awarded \$8,955,709 in June 2021. To date, \$493,969 has been appropriated. It is the intent of the City to appropriate the balance during 2022 fiscal year apart from this operating budget.

City of Fayetteville, Arkansas
 2022 Operating Budget
 American Rescue Plan Act Fund (2246)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Intergovernmental (Grants)	\$ 0	\$ 493,969	\$ 8,955,709	\$ 0
Investment Earnings	0	0	757	0
Total Revenues	<u>0</u>	<u>493,969</u>	<u>8,956,466</u>	<u>0</u>
Expenses:				
Vaccine Incentive Program (ARP)	0	400,000	400,000	0
NWA Council COVID/Vaccination Campaign	0	93,969	93,969	0
Total Expenses	<u>0</u>	<u>493,969</u>	<u>493,969</u>	<u>0</u>
Income / (Loss)	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 8,462,497</u>	<u>\$ 0</u>
Total Budget	<u>\$ 0</u>	<u>\$ 493,969</u>	<u>\$ 493,969</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 8,462,497
Income / (Loss)	0	0	8,462,497	0
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 8,462,497</u>	<u>\$ 8,462,497</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 American Rescue Plan Act Fund (2246)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>2246.800.9710 - Vaccine Incentive Program (ARP):</u>				
EX30 - Services and Charges	0	400,000	400,000	0
Total	0	400,000	400,000	0
<u>2246.800.9711 - NWA Council COVID Campaign:</u>				
EX70 - Transfers to Outside Entities	0	93,969	93,969	0
Total	0	93,969	93,969	0
Budget Total	\$ 0	\$ 493,969	\$ 493,969	\$ 0

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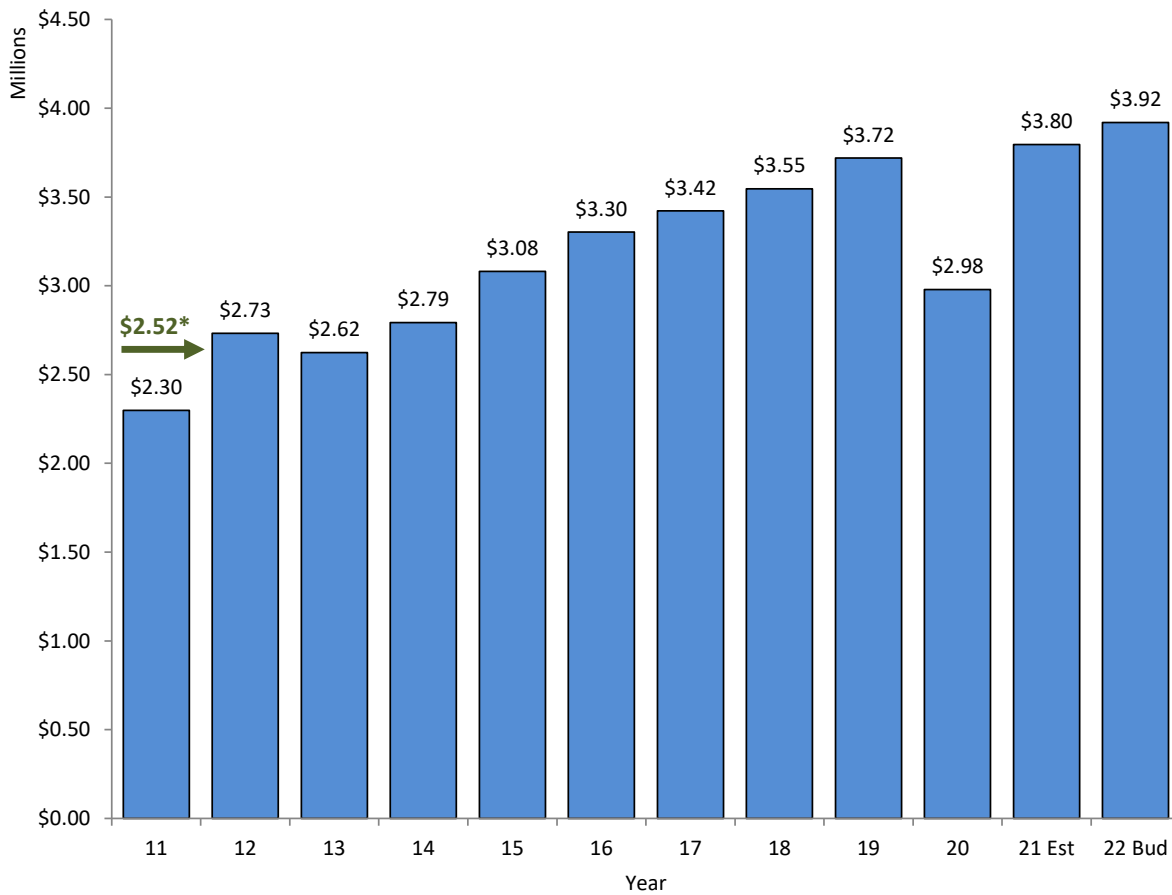
Parks Development Fund (2250)

The Parks Development Fund accounts for the revenue and expenditures of the Parks HMR tax approved by the voters in 1995. The \$4.26 million in planned expenditures for 2022 includes \$1,100,000 in capital improvements.

In 2010, a Citywide referendum was held and voters approved the use of these funds for capital projects and maintenance activities. The use of Park Development Funds for promotional activities is no longer permitted. Expenditures for promotional activities must be financed by parks funds allocated in the General Fund.

The HMR tax revenues are expected to increase slightly in 2022 compared to 2021 estimates.

**Parks Development Fund
Hotel-Motel-Restaurant (HMR) Tax Revenue**



* Actual collections for the 12 month period were \$2,521,145. The amount of \$2,732,283 is due to a one time change in account recognition basis used for the production of the 2012 financial statements. This resulted in the recognition of one extra month's collection of revenue in 2012.

City of Fayetteville, Arkansas
2022 Operating Budget
Parks Development Fund (2250)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Hotel, Motel, and Restaurant Taxes	\$ 2,978,986	\$ 2,900,000	\$ 3,796,000	\$ 3,919,000
Intergovernmental (Grants)	0	170,000	170,000	0
Charges for Services	62,609	35,000	105,500	105,500
Greenspace Fees Contribution	43,335	1,091,251	1,066,251	0
Investment Earnings	38,233	9,000	12,500	12,500
Other	19,442	0	6,749	0
Total Revenues	<u>3,142,605</u>	<u>4,205,251</u>	<u>5,157,000</u>	<u>4,037,000</u>
Expenses:				
Parks Development Program	2,419,817	2,772,941	2,772,941	3,056,000
Parks Development Capital	216,945	4,286,918	4,286,918	1,100,000
Parks Development Greenspace Capital	43,335	544,746	544,746	0
Transfer to Shop	45,144	0	0	100,000
Total Expenses	<u>2,725,241</u>	<u>7,604,605</u>	<u>7,604,605</u>	<u>4,256,000</u>
Income / (Loss)	<u>\$ 417,364</u>	<u>\$ (3,399,354)</u>	<u>\$ (2,447,605)</u>	<u>\$ (219,000)</u>
Total Budget	<u>\$ 2,725,242</u>	<u>\$ 7,604,605</u>	<u>\$ 7,604,605</u>	<u>\$ 4,256,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 4,115,830	\$ 4,533,194	\$ 4,533,194	\$ 2,085,589
Income / (Loss)	417,364	(3,399,354)	(2,447,605)	(219,000)
Ending Undesignated Fund Balance	<u>\$ 4,533,194</u>	<u>\$ 1,133,840</u>	<u>\$ 2,085,589</u>	<u>\$ 1,866,589</u>

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
Parks Development Fund (2250)

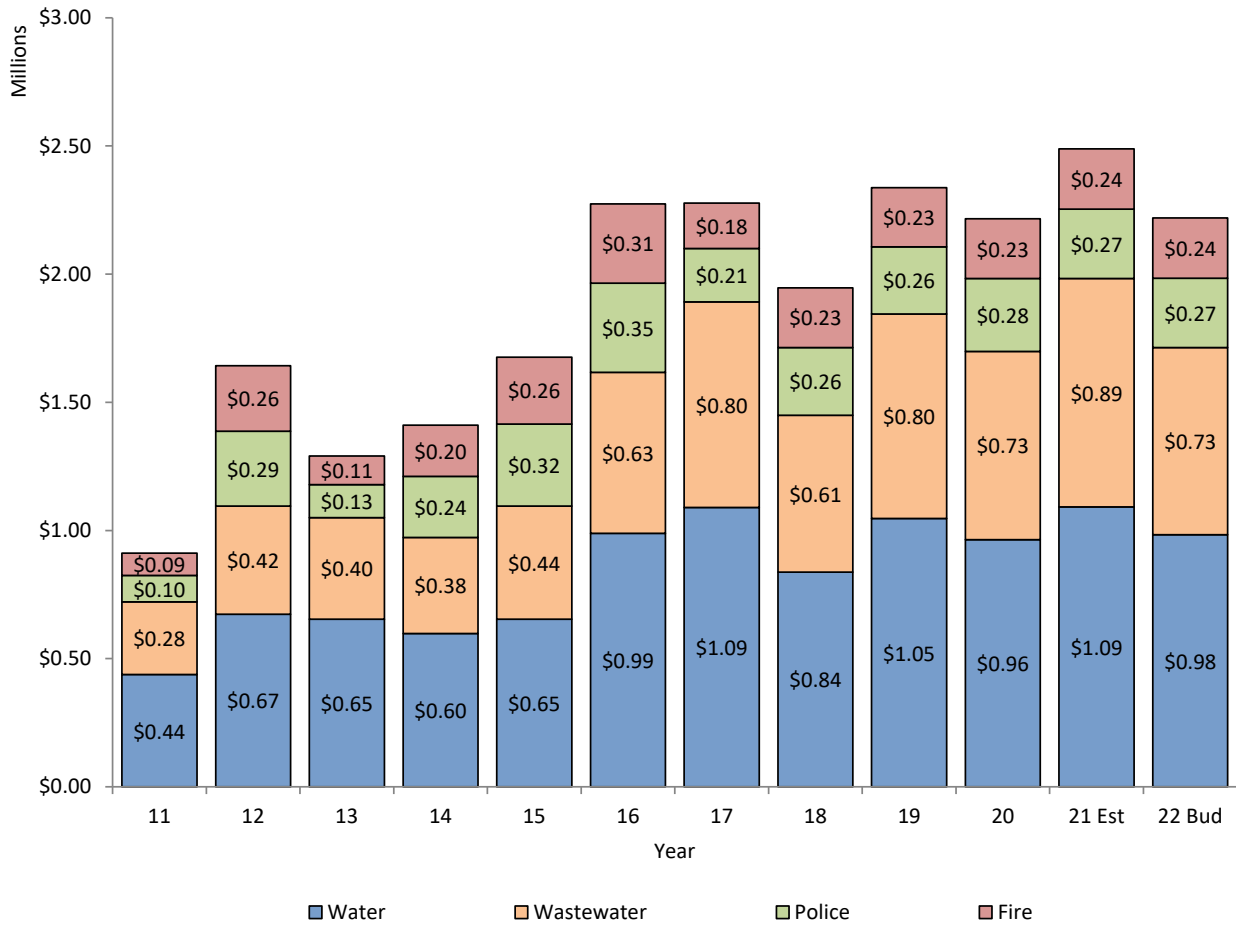
	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>2250.520.9250 - Parks Development Program:</u>				
EX10 - Personnel Services	1,742,930	1,992,344	1,992,344	2,208,356
EX20 - Materials & Supplies	83,830	155,295	155,295	143,194
EX30 - Services and Charges	75,740	115,416	115,416	215,498
EX33 - Motorpool	382,432	379,354	379,354	356,420
EX39 - Cost Allocation	110,532	110,532	110,532	110,532
EX40 - Maintenance	24,353	20,000	20,000	22,000
EX96 - Operating Transfers Out	45,144	0	0	100,000
Total	2,464,961	2,772,941	2,772,941	3,156,000
<u>2250.520.9255 - Parks Development Capital Program:</u>				
EX20 - Materials & Supplies	4,608	8,241	8,241	0
EX30 - Services and Charges	3,983	3,545	3,545	0
EX40 - Maintenance	3,844	885	885	0
EX80 - Capital	204,510	3,727,741	3,727,741	1,100,000
Total	216,945	3,740,412	3,740,412	1,100,000
<u>2250.520.9256 - Parks Dev Capital Greenspace Program:</u>				
EX30 - Services and Charges	0	30	30	0
EX80 - Capital	43,335	1,091,222	1,091,222	0
Total	43,335	1,091,252	1,091,252	0
Budget Total	\$ 2,725,242	\$ 7,604,605	\$ 7,604,605	\$ 4,256,000

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Impact Fee Fund (2300)

The Impact Fee Fund accounts for the revenues and expenditures related to the collection of the water, wastewater, police, and fire impact fees. The intent of impact fee charge is to ensure new developments bear a proportionate share of the cost of capacity improvements and ensure that the proportional share does not exceed the costs of the demand for additional capacity that is reasonably attributable to providing these services and facilities to the use and occupancy of the new developments. Impact fees for 2022 are expected to be less than the estimated 2021 amounts. Transfers are made to the appropriate expenditure fund when eligible programs are identified.

Impact Fee Collections



City of Fayetteville, Arkansas
 2022 Operating Budget
 Impact Fee Fund (2300)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Water Impact Fee	\$ 964,506	\$ 813,000	\$ 1,092,000	\$ 983,000
Wastewater Impact Fee	733,912	641,000	891,520	731,000
Police Impact Fee	284,121	267,000	270,000	270,000
Fire Impact Fee	233,883	231,000	235,000	235,000
Investment Earnings	195,816	171,000	46,744	44,000
Total Revenues	<u>2,412,238</u>	<u>2,123,000</u>	<u>2,535,264</u>	<u>2,263,000</u>
Expenses:				
Water Improvements	0	400,000	400,000	400,000
Wastewater Improvements	0	300,000	300,000	300,000
Police Improvements	143,341	2,120,192	2,120,192	155,000
Fire Improvements	0	378,845	378,845	101,000
Transfer to Water & Sewer	4,160,390	8,750,518	8,750,518	0
Transfer to Special Grants	0	23,391	23,391	0
Total Expenses	<u>4,303,731</u>	<u>11,972,946</u>	<u>11,972,946</u>	<u>956,000</u>
Income / (Loss)	<u>\$ (1,891,493)</u>	<u>\$ (9,849,946)</u>	<u>\$ (9,437,682)</u>	<u>\$ 1,307,000</u>
Total Budget	<u>\$ 4,303,731</u>	<u>\$ 11,972,946</u>	<u>\$ 11,972,946</u>	<u>\$ 956,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 15,330,622	\$ 13,439,129	\$ 13,439,129	\$ 4,001,447
Income / (Loss)	<u>(1,891,493)</u>	<u>(9,849,946)</u>	<u>(9,437,682)</u>	<u>1,307,000</u>
Ending Undesignated Fund Balance	<u>\$ 13,439,129</u>	<u>\$ 3,589,183</u>	<u>\$ 4,001,447</u>	<u>\$ 5,308,447</u>

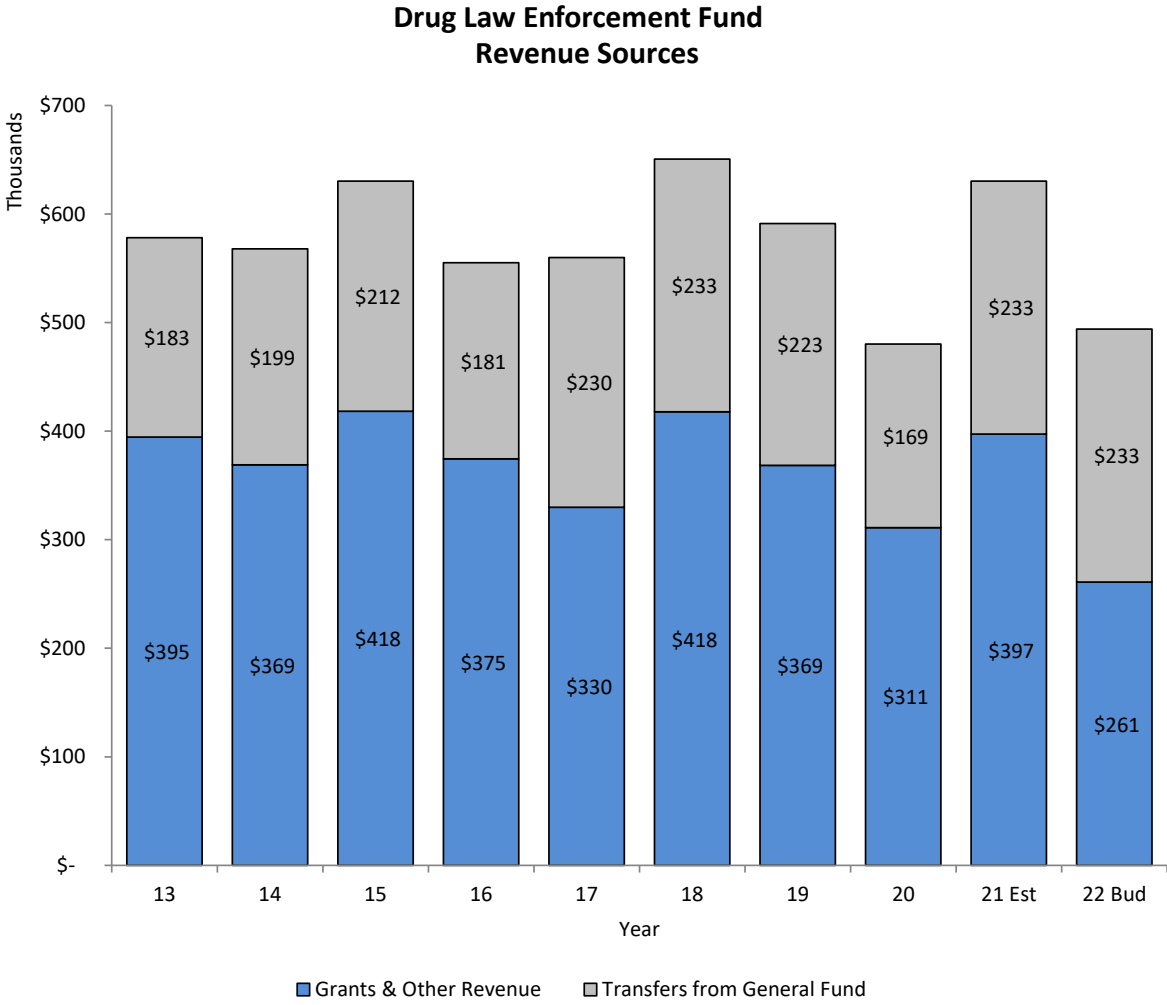
City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Impact Fee Fund (2300)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>2300.200.9300 - Impact Fee Program:</u>				
EX20 - Materials & Supplies	143,341	125,552	125,552	0
EX80 - Capital	0	1,994,640	1,994,640	155,000
Total	143,341	2,120,192	2,120,192	155,000
<u>2300.300.9300 - Impact Fee Program:</u>				
EX80 - Capital	0	378,845	378,845	101,000
EX96 - Operating Transfers Out	0	23,391	23,391	0
Total	0	402,236	402,236	101,000
<u>2300.720.9300 - Impact Fee Program:</u>				
EX80 - Capital	0	400,000	400,000	400,000
EX96 - Operating Transfers Out	1,742,749	5,088,961	5,088,961	0
Total	1,742,749	5,488,961	5,488,961	400,000
<u>2300.730.9300 - Impact Fee Program:</u>				
EX80 - Capital	0	300,000	300,000	300,000
EX96 - Operating Transfers Out	2,417,641	3,661,557	3,661,557	0
Total	2,417,641	3,961,557	3,961,557	300,000
Budget Total	\$ 4,303,731	\$ 11,972,946	\$ 11,972,946	\$ 956,000

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Drug Law Enforcement Fund (2930)

The Drug Law Enforcement Fund accounts for drug law enforcement grant funds received from the U.S. Department of Justice, passed through the State of Arkansas, in association with Washington County; the Cities of Springdale, Prairie Grove, Lincoln, Farmington, Greenland, Goshen, and West Fork; and the Fourth Judicial Prosecuting Attorney. The amounts indicated for 2022 are estimates of the remaining 2021 award. New awards are normally granted to the City in August.



City of Fayetteville, Arkansas
 2022 Operating Budget
 Drug Law Enforcement Fund (2930)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Drug Enforcement Grant	\$ 286,486	\$ 368,183	\$ 386,723	\$ 261,000
Fines & Forfeitures	24,386	0	10,312	0
Transfer from General	169,109	233,000	233,000	233,000
Other	302	0	243	0
Total Revenues	<u>480,283</u>	<u>601,183</u>	<u>630,278</u>	<u>494,000</u>
Expenses:				
Drug Enforcement	433,319	693,077	693,077	423,000
Total Expenses	<u>433,319</u>	<u>693,077</u>	<u>693,077</u>	<u>423,000</u>
Income / (Loss)	<u>\$ 46,964</u>	<u>\$ (91,894)</u>	<u>\$ (62,799)</u>	<u>\$ 71,000</u>
Total Budget	<u>\$ 433,319</u>	<u>\$ 693,077</u>	<u>\$ 693,077</u>	<u>\$ 423,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 141,098	\$ 188,062	\$ 188,062	\$ 125,263
Income / (Loss)	46,964	(91,894)	(62,799)	71,000
Ending Undesignated Fund Balance	<u>\$ 188,062</u>	<u>\$ 96,168</u>	<u>\$ 125,263</u>	<u>\$ 196,263</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Drug Law Enforcement Fund (2930)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>2930.200.2960 - Drug Enforcement Program:</u>				
EX10 - Personnel Services	270,178	302,201	302,201	182,244
EX30 - Services and Charges	163,141	375,176	375,176	240,756
EX80 - Capital	0	15,700	15,700	0
Total	433,319	693,077	693,077	423,000
Budget Total	\$ 433,319	\$ 693,077	\$ 693,077	\$ 423,000

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TIF Bond Fund (3370)

The Tax Increment Financing (TIF) Bond Fund accounts for the accumulation of resources and the payment of bond debt incurred for TIF capital project expenditures which occurred in 2005.

City of Fayetteville, Arkansas
2022 Operating Budget
TIF Bond Fund (3370)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Property Taxes	\$ 343,460	\$ 386,000	\$ 400,000	\$ 410,000
Investment Earnings	641	0	100	0
Total Revenues	344,101	386,000	400,100	410,000
Expenses:				
Principal Payment	205,000	198,472	198,472	217,000
Interest Expense	157,476	174,485	174,485	180,500
Professional Services	1,700	4,353	4,353	3,500
Paying Agent Fees	3,690	8,690	8,690	9,000
Total Expenses	367,866	386,000	386,000	410,000
 Income / (Loss)	 \$ <u>(23,765)</u>	 \$ <u>0</u>	 \$ <u>14,100</u>	 \$ <u>0</u>
 Total Budget	 \$ <u>367,866</u>	 \$ <u>386,000</u>	 \$ <u>386,000</u>	 \$ <u>410,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 370,232	\$ 346,467	\$ 346,467	\$ 360,567
Income / (Loss)	(23,765)	0	14,100	0
Ending Undesignated Fund Balance	<u>\$ 346,467</u>	<u>\$ 346,467</u>	<u>\$ 360,567</u>	<u>\$ 360,567</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 TIF Bond Fund (3370)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>3370.900.9370 - TIF Bonds Expense Program:</u>				
EX30 - Services and Charges	\$ 1,700	\$ 4,353	\$ 4,353	\$ 3,500
EX50 - Debt Service	366,166	381,647	381,647	406,500
Total	367,866	386,000	386,000	410,000
Budget Total	\$ 367,866	\$ 386,000	\$ 386,000	\$ 410,000

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Parking Deck Bonds Fund (3380)

The Parking Deck Bonds Fund accounts for the accumulation of resources and the payment of bond debt incurred for the City's new municipal parking deck facility. Necessary funds to meet these obligations are transferred from the Parking Fund.

City of Fayetteville, Arkansas
 2022 Operating Budget
 Parking Deck Bonds Fund (3380)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Transfer from Parking	\$ 379,769	\$ 384,000	\$ 384,000	\$ 384,000
Interest Income	967	0	0	0
Total Revenues	380,736	384,000	384,000	384,000
Expenses:				
Principal Payment	225,000	230,000	230,000	235,000
Interest Expense	155,470	150,633	150,633	145,226
Paying Agent Fees	2,700	3,367	3,367	3,774
Total Expenses	383,170	384,000	384,000	384,000
 Income / (Loss)	 \$ (2,434)	 \$ 0	 \$ 0	 \$ 0
 Total Budget	 \$ 383,170	 \$ 384,000	 \$ 384,000	 \$ 384,000
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 342,322	\$ 339,888	\$ 339,888	\$ 339,888
Income / (Loss)	(2,434)	0	0	0
Ending Undesignated Fund Balance	\$ 339,888	\$ 339,888	\$ 339,888	\$ 339,888

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Parking Deck Bonds Fund (3380)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>3380.900.9380 - Parking Deck Bond Expense Program:</u>				
EX50 - Debt Service	\$ 383,170	\$ 384,000	\$ 384,000	\$ 384,000
Total	383,170	384,000	384,000	384,000
Budget Total	\$ 383,170	\$ 384,000	\$ 384,000	\$ 384,000

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HMR 2014 Bond Debt Service Fund (3390)

The HMR 2014 Tax Bond Debt Service Fund accounts for the amount dedicated to principal and interest payments required to service the 2014 HMR Bond Issue.

City of Fayetteville, Arkansas
 2022 Operating Budget
 HMR Tax Bonds 2014 Fund (3390)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Contribution from Advertising/Promotion	\$ 701,098	\$ 702,000	\$ 702,000	\$ 702,000
Investment Earnings	480	0	0	0
Total Revenues	<u>701,578</u>	<u>702,000</u>	<u>702,000</u>	<u>702,000</u>
Expenses:				
Principal Payment	330,000	335,000	335,000	345,000
Interest Expense	373,012	363,938	363,938	353,887
Paying Agent Fees	2,700	3,062	3,062	3,113
Total Expenses	<u>705,712</u>	<u>702,000</u>	<u>702,000</u>	<u>702,000</u>
 Income / (Loss)	 <u>\$ (4,134)</u>	 <u>\$ 0</u>	 <u>\$ 0</u>	 <u>\$ 0</u>
 Total Budget	 <u>\$ 705,712</u>	 <u>\$ 702,000</u>	 <u>\$ 702,000</u>	 <u>\$ 702,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 122,716	\$ 118,582	\$ 118,582	\$ 118,582
Income / (Loss)	(4,134)	0	0	0
Ending Undesignated Fund Balance	<u>\$ 118,582</u>	<u>\$ 118,582</u>	<u>\$ 118,582</u>	<u>\$ 118,582</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 HMR Tax Bonds 2014 Fund (3390)

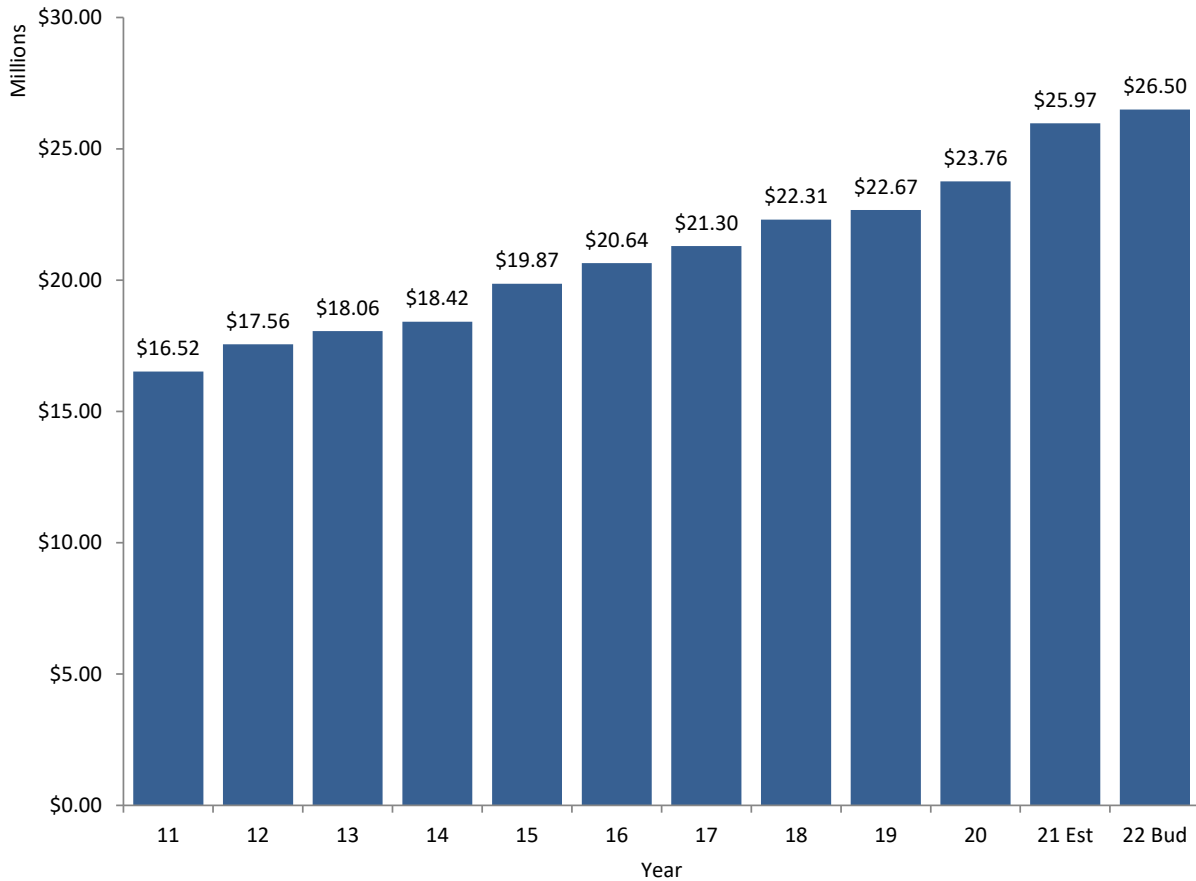
	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>3390.900.9390 - HMR 2014 Bond Debt Service Program:</u>				
EX50 - Debt Service	\$ 705,712	\$ 702,000	\$ 702,000	\$ 702,000
Total	705,712	702,000	702,000	702,000
Budget Total	\$ 705,712	\$ 702,000	\$ 702,000	\$ 702,000

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Sales Tax Bond Fund - 2019 Authorized (3440)

The Sales Tax Bond Fund accounts for the accumulation of resources and the payment of bond debt incurred for street improvements, trail system improvements, drainage improvements, parks system improvements, City facilities improvements, arts corridor improvements, police facilities improvements, firefighting facilities improvements, and economic development projects.

Sales Tax Bond (1.00%) Sales Tax Revenue



City of Fayetteville, Arkansas
 2022 Operating Budget
 Sales Tax Bond Fund (3440)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Sales Tax - City	\$ 23,759,681	\$ 22,517,000	\$ 25,974,913	\$ 26,495,000
Investment Earnings	28,672	0	550	0
Total Revenues	23,788,353	22,517,000	25,975,463	26,495,000
Expenses:				
Principal Payment	23,230,000	18,971,000	18,971,000	23,258,250
Interest Expense	4,438,476	3,528,388	3,528,388	3,219,138
Professional Services	123	2,000	2,000	2,000
Paying Agent Fees	17,000	15,612	15,612	15,612
Total Expenses	27,685,599	22,517,000	22,517,000	26,495,000
 Income / (Loss)	 \$ (3,897,246)	 \$ 0	 \$ 3,458,463	 \$ 0
 Total Budget	 \$ 27,685,598	 \$ 22,517,000	 \$ 22,517,000	 \$ 26,495,000
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 11,705,377	\$ 7,808,131	\$ 7,808,131	\$ 11,266,594
Income / (Loss)	(3,897,246)	0	3,458,463	0
Ending Undesignated Fund Balance	<u>\$ 7,808,131</u>	<u>\$ 7,808,131</u>	<u>\$ 11,266,594</u>	<u>\$ 11,266,594</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Sales Tax Bond Fund (3440)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>3440.900.9440 - Sales Tax Bonds - Expense Program:</u>				
EX30 - Services and Charges	123	2,000	2,000	2,000
EX50 - Debt Service	27,685,476	22,515,000	22,515,000	26,493,000
Total	27,685,598	22,517,000	22,517,000	26,495,000
Budget Total	\$ 27,685,598	\$ 22,517,000	\$ 22,517,000	\$ 26,495,000

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Library Expansion Bond Fund (3450)

The Library Expansion Bond Fund accounts for the amount dedicated to principal and interest payments required to service the 2017 Library Bond Issue. Funds for these debt service payments are generated by a property tax approved by the voters in 2016.

City of Fayetteville, Arkansas
 2022 Operating Budget
 Library Bonds 2017 Fund (3450)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Contribution - Library Board	\$ 1,865,867	\$ 1,885,000	\$ 1,942,799	\$ 2,023,000
Investment Earnings	3,207	0	80	0
Total Revenues	<u>1,869,074</u>	<u>1,885,000</u>	<u>1,942,879</u>	<u>2,023,000</u>
Expenses:				
Principal Payment	1,025,000	1,130,000	1,130,000	1,180,000
Interest Expense	841,585	817,615	817,615	837,505
Paying Agent Fees	3,700	5,385	5,385	5,495
Total Expenses	<u>1,870,285</u>	<u>1,953,000</u>	<u>1,953,000</u>	<u>2,023,000</u>
Income / (Loss)	<u>\$ (1,211)</u>	<u>\$ (68,000)</u>	<u>\$ (10,121)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 1,870,285</u>	<u>\$ 1,953,000</u>	<u>\$ 1,953,000</u>	<u>\$ 2,023,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 1,997,813	\$ 1,996,602	\$ 1,996,602	\$ 1,986,481
Income / (Loss)	<u>(1,211)</u>	<u>(68,000)</u>	<u>(10,121)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 1,996,602</u>	<u>\$ 1,928,602</u>	<u>\$ 1,986,481</u>	<u>\$ 1,986,481</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Library Bonds 2017 Fund (3450)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>3450.800.9450 - Library Bond Program:</u>				
EX50 - Debt Service	\$ 1,870,285	\$ 1,953,000	\$ 1,953,000	\$ 2,023,000
Total	1,870,285	1,953,000	1,953,000	2,023,000
Budget Total	\$ 1,870,285	\$ 1,953,000	\$ 1,953,000	\$ 2,023,000

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Library Expansion Construction Fund (4150)

The Library Expansion Construction Fund accounts for the bond proceeds issued to pay a portion of the cost of the 80,000 square foot expansion of the current library that includes a youth services department twice the size of the existing space, a multipurpose auditorium with a 700-800 person seating capacity, new teen service space, digital and robotics maker space, a new genealogy, state and local history research center, and a small business center, as well as additional space for traditional print and media materials.

City of Fayetteville, Arkansas
 2022 Operating Budget
 Library Construction Fund (4150)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Interest Income	\$ 37,849	\$ 0	\$ 0	\$ 0
Total Revenues	<u>37,849</u>	<u>0</u>	<u>0</u>	<u>0</u>
Expenses:				
Library Improvements	13,957,956	138,553	138,553	0
Total Expenses	<u>13,957,956</u>	<u>138,553</u>	<u>138,553</u>	<u>0</u>
Income / (Loss)	<u>\$ (13,920,107)</u>	<u>\$ (138,553)</u>	<u>\$ (138,553)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 13,957,956</u>	<u>\$ 138,553</u>	<u>\$ 138,553</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 14,073,914	\$ 153,807	\$ 153,807	\$ 15,254
Income / (Loss)	<u>(13,920,107)</u>	<u>(138,553)</u>	<u>(138,553)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 153,807</u>	<u>\$ 15,254</u>	<u>\$ 15,254</u>	<u>\$ 15,254</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Library Construction Fund (4150)

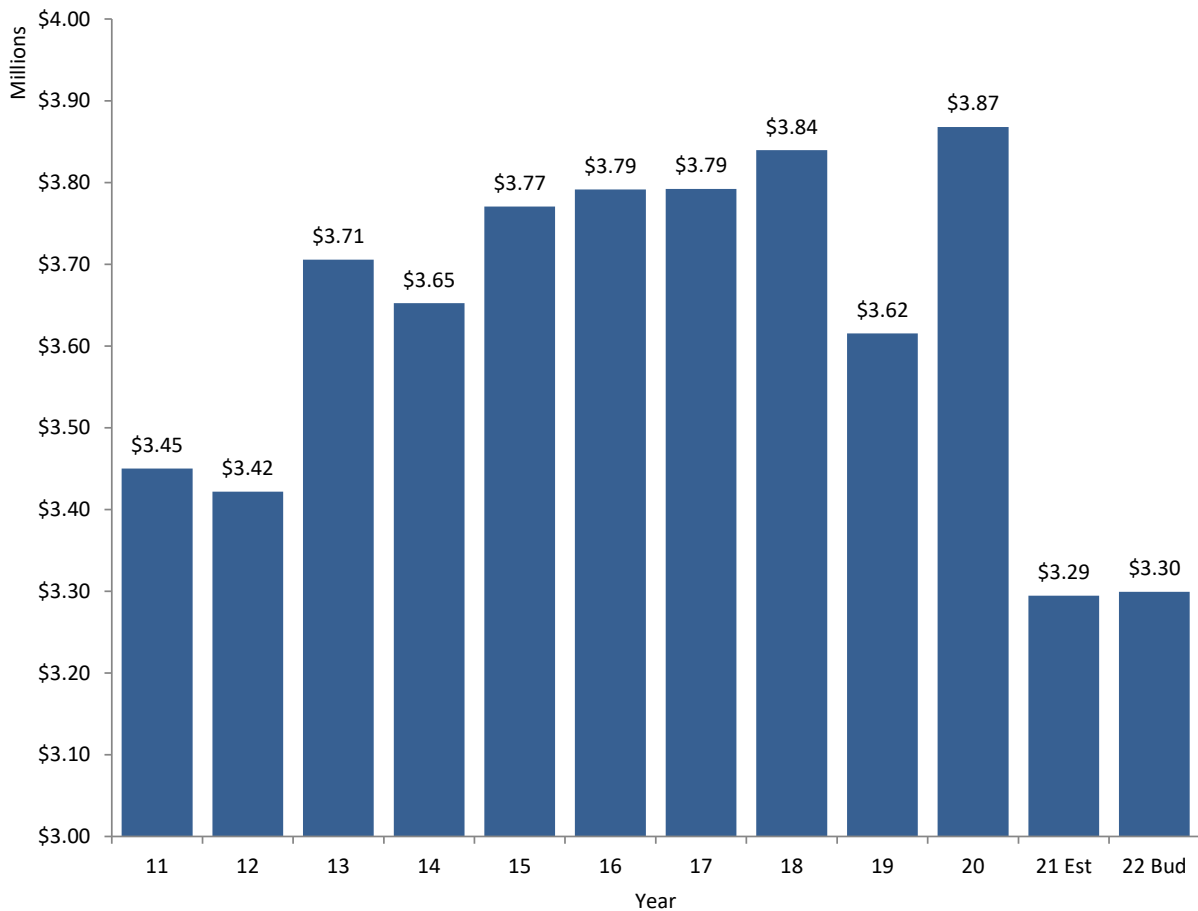
	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4150.800.9150 - Library Construction Project Program:</u>				
EX80 - Capital	13,957,956	138,553	138,553	0
Total	13,957,956	138,553	138,553	0
Budget Total	\$ 13,957,956	\$ 138,553	\$ 138,553	\$ 0

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Replacement & Disaster Recovery Fund (4270)

The Replacement & Disaster Recovery Fund accounts for general government monies accumulated and used for the purchase of equipment (primarily copiers) and in certain instances qualifying vehicle expansions. By policy, the fund attempts to maintain a minimum reserve of \$3 million dollars for disaster recovery. The expenditure amounts in 2020 were used to account for certain necessary expenditures incurred due to the coronavirus pandemic.

**Replacement & Disaster Recovery Fund
Ending Fund Balance**



City of Fayetteville, Arkansas
 2022 Operating Budget
 Replacement & Disaster Recovery Fund (4270)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Federal Grants - Capital	\$ 168,436	\$ 0	\$ 0	\$ 0
Replacement Copier Revenue	33,355	36,800	36,000	35,800
Transfer from General	1,000,000	0	0	0
Investment Earnings	42,158	30,200	9,500	7,200
Other	444	0	6,500	0
Total Revenues	<u>1,244,393</u>	<u>67,000</u>	<u>52,000</u>	<u>43,000</u>
Expenses:				
Audit Expense	2,000	2,200	2,200	2,200
Replacement & Disaster Recovery (Other)	4,797	85,012	85,012	0
FEMA Disaster Projects	0	148,354	148,354	0
Fixed Assets	8,350	112,757	112,757	35,800
COVID-19 Direct Expenses	889,240	214,492	214,492	0
COVID-19 Mask Program	76,139	24,188	24,188	0
COVID-19 City Board of Health	11,101	38,624	38,624	0
Total Expenses	<u>991,627</u>	<u>625,627</u>	<u>625,627</u>	<u>38,000</u>
Income / (Loss)	<u>\$ 252,766</u>	<u>\$ (558,627)</u>	<u>\$ (573,627)</u>	<u>\$ 5,000</u>
Total Budget	<u>\$ 991,627</u>	<u>\$ 625,627</u>	<u>\$ 625,627</u>	<u>\$ 38,000</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 3,615,266	\$ 3,868,032	\$ 3,868,032	\$ 3,294,405
Income / (Loss)	252,766	(558,627)	(573,627)	5,000
Ending Undesignated Fund Balance	<u>\$ 3,868,032</u>	<u>\$ 3,309,405</u>	<u>\$ 3,294,405</u>	<u>\$ 3,299,405</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Replacement & Disaster Recovery Fund (4270)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4270.900.9270 - Replacement Fund Expense Program:</u>				
EX20 - Materials & Supplies	4,797	79,997	79,997	0
EX30 - Services and Charges	2,000	2,200	2,200	2,200
EX40 - Maintenance	0	5,015	5,015	0
EX80 - Capital	8,350	112,757	112,757	35,800
Total	15,147	199,969	199,969	38,000
<u>4270.900.9280 - FEMA Disaster Projects Program:</u>				
EX30 - Services and Charges	0	23,911	23,911	0
EX40 - Maintenance	0	124,443	124,443	0
Total	0	148,354	148,354	0
<u>4270.900.9290 - COVID-19 Direct Expenses Program:</u>				
EX20 - Materials & Supplies	462,334	112,794	112,794	0
EX30 - Services and Charges	96,368	102,836	102,836	0
EX40 - Maintenance	41,991	0	0	0
EX80 - Capital	274,923	(1,138)	(1,138)	0
EX90 - Miscellaneous	13,625	0	0	0
Total	889,240	214,492	214,492	0
<u>4270.900.9291 - COVID-19 Mask Program Program:</u>				
EX20 - Materials & Supplies	225	5,775	5,775	0
EX30 - Services and Charges	75,914	18,413	18,413	0
Total	76,139	24,188	24,188	0
<u>4270.900.9292 - COVID-19 City Board of Health Program:</u>				
EX20 - Materials & Supplies	0	10,355	10,355	0
EX30 - Services and Charges	0	28,269	28,269	0
EX80 - Capital	11,101	0	0	0
Total	11,101	38,624	38,624	0
Budget Total	\$ 991,627	\$ 625,627	\$ 625,627	\$ 38,000

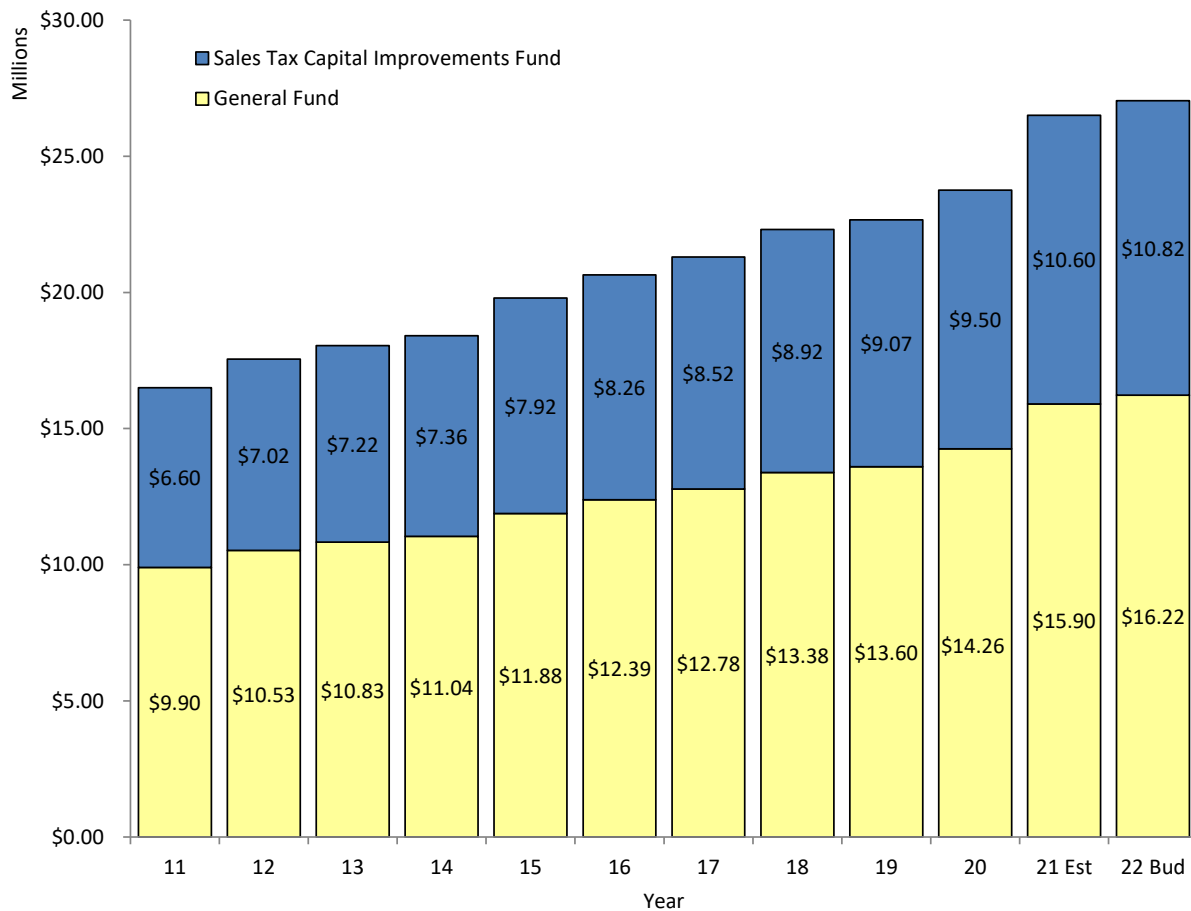
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Sales Tax Capital Improvements Fund (4470)

The Sales Tax Capital Improvements Fund accounts for the revenue and expenditures of the City's sales and use tax which is used for acquisition and improvement projects, as well as equipment replacements and additions that are included in the City's Five-Year Capital Improvements Program. The \$10,862,000 in planned expenditures for 2022 provides for \$10,852,000 in capital improvements. There is \$10,000 allocated in this fund for audit costs. Many project allocations in this fund represent multiyear completion or fund accumulation programs which span several years. Therefore, large balances are reappropriated each year.

The capital portion of City Sales Tax revenue for 2022 is expected to be \$212,000 over 2021 estimated collections. This is a increase of 2% compared to 2021.

Distribution of 1% City Sales Tax



City of Fayetteville, Arkansas
2022 Operating Budget
Sales Tax Capital Improvements Fund (4470)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Sales Tax - City	\$ 9,503,872	\$ 9,007,000	\$ 10,602,927	\$ 10,815,000
Intergovernmental (Grants)	843,710	5,682,108	5,682,108	0
Commercial Grants	0	385,000	385,000	0
Charges for Services	753,236	117,967	117,967	0
Sidewalk Fees	9,035	0	25,000	0
Investment Earnings	118,806	105,000	38,000	38,000
Other	3,020,764	24,643	48,413	9,000
Total Revenues	<u>14,249,423</u>	<u>15,321,718</u>	<u>16,899,415</u>	<u>10,862,000</u>
Expenses:				
Audit Expense	8,000	10,000	10,000	10,000
Bridge & Drainage Improvements	647,914	806,847	806,847	760,000
Facilities Improvements	180,894	1,501,327	1,501,327	410,000
Fire Improvements	1,522,145	1,451,243	1,451,243	660,000
Information Technology Improvements	798,921	1,736,098	1,736,098	750,000
Library Improvements	547,000	746,000	746,000	982,000
Other Capital Improvements	3,730,479	2,339,001	2,339,001	472,000
Parks & Recreation Improvements	149,860	1,437,879	1,437,879	201,000
Police Improvements	557,669	2,611,926	2,211,926	1,125,000
Street Improvements	435,701	1,270,573	1,270,573	100,000
Trail Improvements	1,369,299	2,598,322	2,598,322	1,500,000
Transportation Bond Street Improvements	813,745	5,626,427	5,626,427	0
Transportation Improvements	1,756,358	5,207,876	5,207,876	2,782,000
Transfer to Shop	47,779	63,577	63,577	1,110,000
Total Expenses	<u>12,565,764</u>	<u>27,407,096</u>	<u>27,007,096</u>	<u>10,862,000</u>
Income / (Loss)	<u>\$ 1,683,659</u>	<u>\$ (12,085,378)</u>	<u>\$ (10,107,681)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 12,565,765</u>	<u>\$ 27,411,908</u>	<u>\$ 27,011,908</u>	<u>\$ 10,862,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 11,106,275	\$ 12,789,934	\$ 12,789,934	\$ 2,682,253
Income / (Loss)	<u>1,683,659</u>	<u>(12,085,378)</u>	<u>(10,107,681)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 12,789,934</u>	<u>\$ 704,556</u>	<u>\$ 2,682,253</u>	<u>\$ 2,682,253</u>

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
Sales Tax Capital Improvements Fund (4470)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4470.060.8900 - Media Services, Other Capital Improvements:</u>				
EX20 - Materials & Supplies	90,962	127,806	127,806	62,000
EX30 - Services and Charges	500	3,000	3,000	0
EX40 - Maintenance	0	9,931	9,931	0
Total	91,462	140,737	140,737	62,000
<u>4470.080.8080 - Library Improvements:</u>				
EX70 - Transfers to Outside Entities	547,000	746,000	746,000	982,000
Total	547,000	746,000	746,000	982,000
<u>4470.090.8900 - Miscellaneous, Other Capital Improvements:</u>				
EX20 - Materials & Supplies	0	123,550	123,550	160,000
EX30 - Services and Charges	412,628	1,018,423	1,018,423	100,000
EX40 - Maintenance	0	305,133	305,133	150,000
EX80 - Capital	3,226,389	173,541	173,541	0
Total	3,639,018	1,620,647	1,620,647	410,000
<u>4470.133.8900 - Budget & Information Management, Other Capital Improvements:</u>				
EX20 - Materials & Supplies	0	47,360	47,360	0
EX30 - Services and Charges	0	84,000	84,000	0
EX80 - Capital	0	53,438	53,438	0
Total	0	184,798	184,798	0
<u>4470.140.8900 - Facilities Management, Other Capital Improvements:</u>				
EX20 - Materials & Supplies	5,054	3,975	3,975	0
EX30 - Services and Charges	24,728	369,086	369,086	120,000
EX40 - Maintenance	123,612	1,128,266	1,128,266	290,000
EX80 - Capital	27,500	0	0	0
Total	180,894	1,501,327	1,501,327	410,000
<u>4470.170.8170 - Information Technology Imprvs:</u>				
EX20 - Materials & Supplies	468,521	771,623	771,623	552,000
EX30 - Services and Charges	333,043	404,287	404,287	57,000
EX80 - Capital	(2,644)	560,188	560,188	141,000
Total	798,921	1,736,098	1,736,098	750,000

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
Sales Tax Capital Improvements Fund (4470)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4470.200.8200 - Police Improvements:</u>				
EX20 - Materials & Supplies	382,589	1,045,423	1,045,423	675,000
EX30 - Services and Charges	3,945	1,500	1,500	0
EX40 - Maintenance	23,403	190,321	190,321	25,000
EX80 - Capital	147,732	1,374,682	974,682	425,000
EX96 - Operating Transfers Out	47,779	50,000	50,000	100,000
Total	605,448	2,661,926	2,261,926	1,225,000
<u>4470.300.8300 - Fire Improvements:</u>				
EX20 - Materials & Supplies	81,349	237,324	237,324	80,000
EX40 - Maintenance	11,579	310,968	310,968	80,000
EX80 - Capital	1,429,216	902,951	902,951	500,000
EX96 - Operating Transfers Out	0	0	0	700,000
Total	1,522,145	1,451,243	1,451,243	1,360,000
<u>4470.410.8410 - Transportation Improvements:</u>				
EX20 - Materials & Supplies	84,959	162,236	162,236	0
EX30 - Services and Charges	680,888	1,081,605	1,081,605	0
EX39 - Cost Allocation	570,174	762,738	762,738	0
EX40 - Maintenance	373,254	2,573,257	2,573,257	2,168,000
EX80 - Capital	47,084	628,040	628,040	614,000
Total	1,756,358	5,207,876	5,207,876	2,782,000
<u>4470.520.8520 - Parks & Recreation Improvements:</u>				
EX20 - Materials & Supplies	13,913	74,295	74,295	0
EX30 - Services and Charges	15,151	261,588	261,588	63,000
EX39 - Cost Allocation	10,437	12,103	12,103	0
EX40 - Maintenance	6,208	23,142	23,142	0
EX80 - Capital	104,151	1,066,751	1,066,751	138,000
EX96 - Operating Transfers Out	0	13,577	13,577	0
Total	149,860	1,451,456	1,451,456	201,000
<u>4470.620.8900 - Development Services, Other Capital Improvements:</u>				
EX30 - Services and Charges	0	223,238	223,238	0
Total	0	223,238	223,238	0

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
Sales Tax Capital Improvements Fund (4470)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4470.621.8810 - Bridge & Drainage Improvements:</u>				
EX20 - Materials & Supplies	369	800	800	0
EX30 - Services and Charges	315,389	370,069	370,069	0
EX40 - Maintenance	28,655	104,476	104,476	50,000
EX80 - Capital	303,500	331,502	331,502	710,000
Total	647,914	806,847	806,847	760,000
<u>4470.671.8900 - Animal Services, Other Capital Improvements:</u>				
EX40 - Maintenance	0	117,180	117,180	0
Total	0	117,180	117,180	0
<u>4470.800.8820 - Street Improvements:</u>				
EX30 - Services and Charges	46,070	105,465	105,465	0
EX80 - Capital	389,631	1,165,108	1,165,108	100,000
Total	435,701	1,270,573	1,270,573	100,000
<u>4470.800.8830 - Trail Improvements:</u>				
EX20 - Materials & Supplies	47,387	30,964	30,964	0
EX30 - Services and Charges	470,496	576,112	576,112	0
EX39 - Cost Allocation	258,181	406,769	406,769	0
EX40 - Maintenance	32,152	254,711	254,711	0
EX80 - Capital	561,083	1,329,766	1,329,766	1,500,000
Total	1,369,299	2,598,322	2,598,322	1,500,000
<u>4470.800.8835 - Transportation Bond Street Impr:</u>				
EX30 - Services and Charges	322,937	162,629	162,629	0
EX80 - Capital	490,808	5,463,798	5,463,798	0
Total	813,745	5,626,427	5,626,427	0
<u>4470.800.8900 - Non Departmental, Other Capital Improvements:</u>				
EX20 - Materials & Supplies	0	22,213	22,213	0
EX30 - Services and Charges	8,000	45,000	45,000	10,000
EX96 - Operating Transfers Out	0	0	0	310,000
Total	8,000	67,213	67,213	320,000
Budget Total	\$ 12,565,765	\$ 27,411,908	\$ 27,011,908	\$ 10,862,000

City of Fayetteville
2022 Capital Budget
Sales Tax Capital Improvement Fund (4470)

Project Category	Project Title	2022 Projects		Change
		2021-2025 CIP	2022 Budgeted	
Bridge & Drainage Improvements	Other Drainage Improvements	200,000	550,000	350,000
	Stormwater Quality Management	160,000	160,000	-
	Drainage Maintenance	50,000	50,000	-
		<u>410,000</u>	<u>760,000</u>	<u>350,000</u>
Facilities Management Improvements	7-Hills Walker Family Residential Facility	40,000	40,000	-
	ADA Assessment of City-Owned Facilities	30,000	30,000	-
	Building Efficiency Improvements	40,000	40,000	-
	Building Improvements	250,000	250,000	-
	Street Lights LED Retrofit	50,000	50,000	-
	<u>410,000</u>	<u>410,000</u>	<u>-</u>	
Fire Improvements	Fire Facility Maintenance	80,000	80,000	-
	Fire Technology Equipment Replacements	27,000	27,000	-
	Firefighting Safety Equipment	53,000	53,000	-
	Fire Mobile Radios	500,000	500,000	-
	<u>660,000</u>	<u>660,000</u>	<u>-</u>	
Information Technology Improvements	Technology Equipment Replacements	228,000	228,000	-
	Local Area Network (LAN) Upgrades	257,000	257,000	-
	Telecommunication Systems Upgrades	22,000	22,000	-
	Regional Park Fiber and Network	20,000	20,000	-
	Fiber Optic Cable	117,000	117,000	-
	Cyber Security	11,000	11,000	-
	Document Management	24,000	24,000	-
	Fayetteville-AR Website Technical Improvements	26,000	26,000	-
Geographic Information System (GIS)	45,000	45,000	-	
	<u>750,000</u>	<u>750,000</u>	<u>-</u>	
Library Improvements	Library Materials Purchases	581,000	581,000	-
	Library Technology Equipment Replacements	101,000	101,000	-
	Library HVAC Replacement	-	300,000	300,000
	<u>682,000</u>	<u>982,000</u>	<u>300,000</u>	
Other Capital Improvements	Accounting & Audit (131)			
	Audit Expense	10,000	10,000	-
	City Clerk (051)			
	City Clerk Document Mgmt. - Microfilm Scanning	60,000	60,000	-
	Media Services (060)			
	City Hall A-V Maintenance	10,000	10,000	-
	Digital Signage Implementation	12,000	12,000	-
	Television Center Equipment	40,000	40,000	-
	Miscellaneous (090)			
	Woolsey Homestead Historic Restoration	150,000	150,000	-
Sustainability & Resilience (631)				
Climate Resiliency Master Plan	-	100,000	100,000	
Urban Tree Planting	-	100,000	100,000	
	<u>282,000</u>	<u>482,000</u>	<u>200,000</u>	
Parks & Recreation Improvements	Forestry & Habitat Improvements	25,000	50,000	25,000
	Lights of the Ozarks	23,000	23,000	-
	Park Paving Improvements	58,000	58,000	-
	Parks & Recreation Safety & ADA	15,000	30,000	15,000
	Urban Forestry Analysis	50,000	40,000	(10,000)
	<u>171,000</u>	<u>201,000</u>	<u>30,000</u>	

City of Fayetteville
2022 Capital Budget
Sales Tax Capital Improvement Fund (4470)

Project Category	Project Title	2022 Projects		Change
		2021-2025 CIP	2022 Budgeted	
Police Improvements	Police Citywide Radio System Replacement	250,000	250,000	-
	Police Employee Gym Equipment	10,000	10,000	-
	Police Body Worn Camera Replacement	201,000	201,000	-
	Police Specialized Equipment	10,000	10,000	-
	Police Marked Vehicle Expansion	48,000	48,000	-
	Police Technology Improvements	444,000	444,000	-
	Police Unmarked Vehicle Replacements	80,000	80,000	-
	Police Facility Improvements	25,000	25,000	-
	Police Equipment Replacement	10,000	10,000	-
	Police Firing Range Improvements	47,000	47,000	-
		<u>1,125,000</u>	<u>1,125,000</u>	<u>-</u>
Street Improvements	Cost Shares/ROW/Intersection/Street Calming	100,000	100,000	-
		<u>100,000</u>	<u>100,000</u>	<u>-</u>
Trail Improvements	Trail Development	1,300,000	1,500,000	200,000
		<u>1,300,000</u>	<u>1,500,000</u>	<u>200,000</u>
Transportation Improvements	In-House Pavement Improvements	1,580,000	2,018,000	438,000
	Sidewalk Improvements	614,000	614,000	-
	Traffic Signal Improvements	150,000	150,000	-
		<u>2,344,000</u>	<u>2,782,000</u>	<u>438,000</u>
Transfers to Shop	Engineering Vehicle Expansion	-	35,000	35,000
	Facilities Vehicle Expansion	-	15,000	15,000
	Fire Apparatus Replacement*	677,000	700,000	23,000
	Parks Vehicle Expansion	-	260,000	260,000
	Police Take Home Vehicle Expansion	100,000	100,000	-
		<u>777,000</u>	<u>1,110,000</u>	<u>333,000</u>
		<u>9,011,000</u>	<u>\$ 10,862,000</u>	<u>1,851,000</u>

*Inflationary increase

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Sales Tax Construction Bond Fund (4520)

The Sales Tax Construction Bond Fund accounts for the remaining bond proceeds for improvements to streets and trail construction pursuant to the 2006 referendum. This bond segment was issued in 2015.

This fund is closed and is shown for comparative purposes only.

City of Fayetteville, Arkansas
 2022 Operating Budget
 Sales Tax Construction Bond Fund (4520)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Investment Earnings	\$ 1,436	\$ 0	\$ 1	\$ 0
Total Revenues	<u>1,436</u>	<u>0</u>	<u>1</u>	<u>0</u>
Expenses:				
Street Sales Tax Construction (2015)	401,885	0	0	0
Transfer to Sales Tax Bond	0	17	17	0
Total Expenses	<u>401,885</u>	<u>17</u>	<u>17</u>	<u>0</u>
Income / (Loss)	<u>\$ (400,449)</u>	<u>\$ (17)</u>	<u>\$ (16)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 401,885</u>	<u>\$ 17</u>	<u>\$ 17</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Fund Balance	\$ 400,465	\$ 16	\$ 16	\$ 0
Income / (Loss)	<u>(400,449)</u>	<u>(17)</u>	<u>(16)</u>	<u>0</u>
Ending Fund Balance	<u>\$ 16</u>	<u>\$ (1)</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Sales Tax Construction Bond Fund (4520)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4520.800.9556 - Street Sales Tax 2015 Program:</u>				
EX30 - Services and Charges	32,390	0	0	0
EX80 - Capital	369,495	0	0	0
EX96 - Operating Transfers Out	0	17	17	0
Total	401,885	17	17	0
Budget Total	\$ 401,885	\$ 17	\$ 17	\$ 0

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2019 Bonds Program Grant Matching Fund (4601)

The 2019 Bond Program Grant Matching Fund was established to account for grant transactions which have matching amounts funded by one of the 2019 bond programs.

City of Fayetteville, Arkansas
 2022 Operating Budget
 Bond Program Grant Matching Fund (4601)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Federal Grants - Capital	\$ 0	\$ 2,517,702	\$ 2,517,702	\$ 0
Payments by Property Owners	216,159	6,413	6,413	0
Commercial Grants	252,748	606,657	606,656	0
Other	0	220,260	0	0
Total Revenues	<u>468,907</u>	<u>3,351,032</u>	<u>3,130,771</u>	<u>0</u>
Expenses:				
Midtown Trail Improvements	252,748	152,636	152,636	0
Stream Restoration - EPA Grant	0	300,000	300,000	0
Centennial Park	374,304	299,977	79,716	0
Commerce District Industrial Corridor	0	2,000,000	2,000,000	0
Arts Corridor Improvements	3,195	437,079	437,079	0
Total Expenses	<u>630,247</u>	<u>3,189,692</u>	<u>2,969,431</u>	<u>0</u>
Income / (Loss)	<u>\$ (161,340)</u>	<u>\$ 161,340</u>	<u>\$ 161,340</u>	<u>\$ 0</u>
Total Budget	<u>\$ 630,248</u>	<u>\$ 3,189,692</u>	<u>\$ 2,969,431</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ (161,340)	\$ (161,340)	\$ 0
Income / (Loss)	<u>(161,340)</u>	<u>161,340</u>	<u>161,340</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ (161,340)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Bond Program Grant Matching Fund (4601)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4601.860.7218 - Midtown Corridor:</u>				
EX80 - Capital	252,748	152,636	152,636	0
Total	252,748	152,636	152,636	0
<u>4601.860.7426 - Stream Restoration - EPA Grant:</u>				
EX80 - Capital	0	300,000	300,000	0
Total	0	300,000	300,000	0
<u>4601.860.7501 - Centennial Park:</u>				
EX80 - Capital	374,304	299,977	79,716	0
Total	374,304	299,977	79,716	0
<u>4601.860.7600 - Commerce Dist Industrial Corridor:</u>				
EX80 - Capital	0	2,000,000	2,000,000	0
Total	0	2,000,000	2,000,000	0
<u>4601.860.7800 - Arts Corridor Improvements:</u>				
EX80 - Capital	3,195	437,079	437,079	0
Total	3,195	437,079	437,079	0
Budget Total	\$ 630,248	\$ 3,189,692	\$ 2,969,431	\$ 0

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Streets Project 2019 Bonds Fund (4602)

The Streets Project 2019 Bonds Fund accounts for the bond proceeds issued to finance all or a portion of the costs of right-of-way acquisition, design, construction, reconstruction, repair, resurfacing, straightening and width modification of certain City streets, which may include related sidewalk, traffic signal and control, lighting, curbing, guttering, bicycle lane, landscaping, drainage and safety improvements and related curbside pedestrian facilities such as bus pickup structures and concrete waiting pads.

The total approved authorization by the voters was \$73,925,000 for all three bond phases. The par amount of bonds issued in Phase I is \$34,330,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2022.

City of Fayetteville, Arkansas
2022 Operating Budget
Streets Project 2019 Bond Fund (4602)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Investment Earnings	\$ 92,345	\$ 0	\$ 1,900	\$ 0
Total Revenues	<u>92,345</u>	<u>0</u>	<u>1,900</u>	<u>0</u>
Expenses:				
Bond Administrative	9,375	18,076	18,076	0
Ripple Rd. Extension - Tanyard to Weir	2,293,632	1,246,607	1,246,607	0
Shiloh Drive/Fulbright Expressway	138,681	2,064,962	2,064,962	0
Zion Rd. Improvements	354,177	4,523,915	4,523,915	0
Sain Street Extension	53,838	779,691	779,691	0
Downtown Walkability, Phase 1	393,929	941,139	941,139	0
Maple Street Cycle Track	53,249	34,231	34,231	0
MLK Area Walkability Improvements	3,266	6,734	6,734	0
Steamboat Dr / Dorothy Jeanne St. Connection	298,662	159,260	159,260	0
Midtown Trail Improvements	275,851	475,417	475,417	0
Center St / Harmon Intersection	86,669	1,252,087	1,252,087	0
Futrell/Shiloh Gregg RR Xing	28,852	1,165,546	1,165,546	0
Hwy 71B Corridor	348,143	1,027,272	1,027,272	0
North St - Garland to Mission	29,567	219,179	219,179	0
Rolling Hills - College to Old Missouri	19,613	357,912	357,912	0
Old Wire Road Cycle Track	3,026	17,614	17,614	0
Joyce Blvd Safety Improvements	0	15,000	15,000	0
Millsap/College Intersection Improvements	0	315,000	315,000	0
Traffic Signal Hardware / Software Upgrades	586,368	670,205	670,205	0
Pavement Maintenance / Overlays	1,185,580	1,519,421	1,519,421	0
Centennial Park	597,919	279,538	279,538	0
Arts Corridor Improvements	200,529	351,836	351,836	0
Bond Unallocated	0	11,244,186	11,244,186	0
Total Expenses	<u>6,960,926</u>	<u>28,684,828</u>	<u>28,684,828</u>	<u>0</u>
Income / (Loss)	<u>\$ (6,868,581)</u>	<u>\$ (28,684,828)</u>	<u>\$ (28,682,928)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 6,960,926</u>	<u>\$ 28,684,828</u>	<u>\$ 28,684,828</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 35,847,097	\$ 28,978,516	\$ 28,978,516	\$ 295,588
Income / (Loss)	<u>(6,868,581)</u>	<u>(28,684,828)</u>	<u>(28,682,928)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 28,978,516</u>	<u>\$ 293,688</u>	<u>\$ 295,588</u>	<u>\$ 295,588</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Streets Project 2019 Bond Fund (4602)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4602.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	1,630	10,370	10,370	0
EX80 - Capital	7,744	7,706	7,706	0
Total	9,375	18,076	18,076	0
<u>4602.860.7210 - Ruppel Rd Extension Tanyard-Weir:</u>				
EX80 - Capital	2,293,632	1,246,607	1,246,607	0
Total	2,293,632	1,246,607	1,246,607	0
<u>4602.860.7211 - Shiloh Dr/Fulbright Expwy Inter:</u>				
EX80 - Capital	138,681	2,064,962	2,064,962	0
Total	138,681	2,064,962	2,064,962	0
<u>4602.860.7212 - Zion Road Improvements:</u>				
EX80 - Capital	354,177	4,523,915	4,523,915	0
Total	354,177	4,523,915	4,523,915	0
<u>4602.860.7213 - Sain Street Improvements:</u>				
EX80 - Capital	53,838	779,691	779,691	0
Total	53,838	779,691	779,691	0
<u>4602.860.7214 - Downtown Walkability Imprvs:</u>				
EX80 - Capital	393,929	941,139	941,139	0
Total	393,929	941,139	941,139	0
<u>4602.860.7215 - Maple Street Improvements:</u>				
EX80 - Capital	53,249	34,231	34,231	0
Total	53,249	34,231	34,231	0
<u>4602.860.7216 - MLK Area Walkability Impvs:</u>				
EX80 - Capital	3,266	6,734	6,734	0
Total	3,266	6,734	6,734	0
<u>4602.860.7217 - Steamboat/Dorothy Jeanne Connect:</u>				
EX80 - Capital	298,662	159,260	159,260	0
Total	298,662	159,260	159,260	0
<u>4602.860.7218 - Midtown Corridor:</u>				
EX80 - Capital	275,851	475,417	475,417	0
Total	275,851	475,417	475,417	0

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
Streets Project 2019 Bond Fund (4602)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4602.860.7219 - Center St / Harmon Intersection:</u>				
EX80 - Capital	86,669	1,252,087	1,252,087	0
Total	86,669	1,252,087	1,252,087	0
<u>4602.860.7220 - Futrall/Shiloh Gregg RR Crossing:</u>				
EX80 - Capital	28,852	1,165,546	1,165,546	0
Total	28,852	1,165,546	1,165,546	0
<u>4602.860.7221 - Hwy 71B Corridor:</u>				
EX80 - Capital	348,143	1,027,272	1,027,272	0
Total	348,143	1,027,272	1,027,272	0
<u>4602.860.7223 - North St - Garland to Mission:</u>				
EX80 - Capital	29,567	219,179	219,179	0
Total	29,567	219,179	219,179	0
<u>4602.860.7224 - Rolling Hills-College-O Missouri:</u>				
EX80 - Capital	19,613	357,912	357,912	0
Total	19,613	357,912	357,912	0
<u>4602.860.7225 - Old Wire Rd. Cycle Track:</u>				
EX80 - Capital	3,026	17,614	17,614	0
Total	3,026	17,614	17,614	0
<u>4602.860.7226 - Joyce Blvd Safety Improvements:</u>				
EX80 - Capital	0	15,000	15,000	0
Total	0	15,000	15,000	0
<u>4602.860.7227 - Millsap/College Intersection Imp:</u>				
EX80 - Capital	0	315,000	315,000	0
Total	0	315,000	315,000	0
<u>4602.860.7250 - Traffic Signal Hardware/Upgrades:</u>				
EX20 - Materials & Supplies	586,368	670,205	670,205	0
Total	586,368	670,205	670,205	0
<u>4602.860.7252 - Pavement Maintenance / Overlays:</u>				
EX40 - Maintenance	1,182,754	1,517,246	1,517,246	0
EX80 - Capital	2,826	2,175	2,175	0
Total	1,185,580	1,519,421	1,519,421	0

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Streets Project 2019 Bond Fund (4602)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4602.860.7501 - Centennial Park:</u>				
EX80 - Capital	597,919	279,538	279,538	0
Total	597,919	279,538	279,538	0
<u>4602.860.7800 - Arts Corridor Improvements:</u>				
EX80 - Capital	200,529	351,836	351,836	0
Total	200,529	351,836	351,836	0
<u>4602.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	11,244,186	11,244,186	0
Total	0	11,244,186	11,244,186	0
Budget Total	\$ 6,960,926	\$ 28,684,828	\$ 28,684,828	\$ 0

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Trail Projects 2019 Bonds Fund (4603)

The Trail Projects 2019 Bonds Fund accounts for the bond proceeds issued to finance all or a portion of the costs of design, construction, reconstruction, extension and equipping of certain City trail system improvements, which may include related pedestrian signal, lighting, landscaping, drainage and safety improvements and right-of-way acquisition.

The total approved authorization by the voters was \$6,865,000 for all three bond phases. The par amount of bonds issued in Phase I is \$2,295,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2022.

City of Fayetteville, Arkansas
2022 Operating Budget
Trail Projects 2019 Bonds Fund (4603)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Investment Earnings	\$ 6,196	\$ 0	\$ 100	\$ 0
Total Revenues	<u>6,196</u>	<u>0</u>	<u>100</u>	<u>0</u>
Expenses:				
Bond Administrative	3,915	7,725	7,725	0
Hamestring Trail Bridge	60,218	458,023	458,023	0
Mission Boulevard Trail	47,534	79,407	79,407	0
Tsa La Gi - Razorback Road	0	214,972	214,972	0
Maple Street Cycle Track	0	66,750	66,750	0
Centennial Park	314,903	128,480	128,480	0
Arts Corridor Improvements	24,000	476,000	476,000	0
Bond Unallocated	0	270,713	270,713	0
Total Expenses	<u>450,570</u>	<u>1,702,070</u>	<u>1,702,070</u>	<u>0</u>
Income / (Loss)	<u>\$ (444,374)</u>	<u>\$ (1,702,070)</u>	<u>\$ (1,701,970)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 450,570</u>	<u>\$ 1,942,010</u>	<u>\$ 1,942,010</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 2,406,040	\$ 1,961,666	\$ 1,961,666	\$ 259,696
Income / (Loss)	<u>(444,374)</u>	<u>(1,702,070)</u>	<u>(1,701,970)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 1,961,666</u>	<u>\$ 259,596</u>	<u>\$ 259,696</u>	<u>\$ 259,696</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Trail Projects 2019 Bonds Fund (4603)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4603.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	0	2,225	2,225	0
EX80 - Capital	3,915	5,500	5,500	0
Total	3,915	7,725	7,725	0
<u>4603.860.7215 - Maple Street Improvements:</u>				
EX80 - Capital	0	66,750	66,750	0
Total	0	66,750	66,750	0
<u>4603.860.7300 - Miscellaneous Trail Improvements:</u>				
EX80 - Capital	0	239,940	239,940	0
Total	0	239,940	239,940	0
<u>4603.860.7301 - Hamestring Trail Bridge:</u>				
EX80 - Capital	60,218	458,023	458,023	0
Total	60,218	458,023	458,023	0
<u>4603.860.7302 - Mission Boulevard Trail:</u>				
EX80 - Capital	47,534	79,407	79,407	0
Total	47,534	79,407	79,407	0
<u>4603.860.7303 - Tsa La Gi - Razorback Road:</u>				
EX80 - Capital	0	214,972	214,972	0
Total	0	214,972	214,972	0
<u>4603.860.7501 - Centennial Park:</u>				
EX80 - Capital	314,903	128,480	128,480	0
Total	314,903	128,480	128,480	0
<u>4603.860.7800 - Arts Corridor Improvements:</u>				
EX80 - Capital	24,000	476,000	476,000	0
Total	24,000	476,000	476,000	0
<u>4603.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	270,713	270,713	0
Total	0	270,713	270,713	0
Budget Total	\$ 450,570	\$ 1,942,010	\$ 1,942,010	\$ 0

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Drainage Projects 2019 Bonds Fund (4604)

The Drainage Projects 2019 Bonds Fund accounts for the bond proceeds issued to finance all or a portion of the costs of the design, construction, reconstruction, repair, retrofit, extension, enlargement and equipping of certain drainage facilities, which may include land and easement acquisition and water quality features such as detention and retention basins and stream restoration.

The total approved authorization by the voters was \$15,840,000 for all three bond phases. The par amount of bonds issued in Phase I is \$7,630,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2022.

City of Fayetteville, Arkansas
 2022 Operating Budget
 Drainage Projects 2019 Bonds Fund (4604)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Investment Earnings	\$ 20,447	\$ 0	\$ 400	\$ 0
Total Revenues	<u>20,447</u>	<u>0</u>	<u>400</u>	<u>0</u>
Expenses:				
Bond Administrative	7,513	7,488	7,488	0
Floodplain Buyout/Elevation	92,325	9,095	9,095	0
Missouri Creek/Rolling Hills Drainage	250,220	3,599,834	3,599,834	0
Sunbridge/College Drainage	88,163	262,126	262,126	0
Elmhurst/McClinton Drainage	106,991	158,428	158,428	0
N Boxwood Drive Drainage	569,695	69	69	0
Upper Scull Creek Drainage	278,639	281,932	281,932	0
Palmer Drainage	25,369	304,896	304,896	0
Miscellaneous Drainage Projects	5,554	207,558	207,558	0
Stream Restoration - EPA Grant	0	100,000	100,000	0
S River Meadows/Cherry Hills	0	77,390	77,390	0
Arts Corridor Improvements	58,900	241,100	241,100	0
Bond Unallocated	0	1,170,920	1,170,920	0
Total Expenses	<u>1,483,369</u>	<u>6,420,836</u>	<u>6,420,836</u>	<u>0</u>
Income / (Loss)	<u>\$ (1,462,922)</u>	<u>\$ (6,420,836)</u>	<u>\$ (6,420,436)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 1,483,368</u>	<u>\$ 6,420,836</u>	<u>\$ 6,420,836</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 7,949,028	\$ 6,486,106	\$ 6,486,106	\$ 65,670
Income / (Loss)	<u>(1,462,922)</u>	<u>(6,420,836)</u>	<u>(6,420,436)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 6,486,106</u>	<u>\$ 65,270</u>	<u>\$ 65,670</u>	<u>\$ 65,670</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Drainage Projects 2019 Bonds Fund (4604)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4604.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	1,615	1,885	1,885	0
EX80 - Capital	5,898	5,603	5,603	0
Total	7,513	7,488	7,488	0
<u>4604.860.7405 - Floodplain Buyout/Elevation:</u>				
EX80 - Capital	92,325	9,095	9,095	0
Total	92,325	9,095	9,095	0
<u>4604.860.7410 - Missouri Creek/Rolling Hills:</u>				
EX80 - Capital	250,220	3,599,834	3,599,834	0
Total	250,220	3,599,834	3,599,834	0
<u>4604.860.7415 - Sunbridge/College Drainage:</u>				
EX80 - Capital	88,163	262,126	262,126	0
Total	88,163	262,126	262,126	0
<u>4604.860.7420 - Elmhurst/McClinton Drainage:</u>				
EX80 - Capital	106,991	158,428	158,428	0
Total	106,991	158,428	158,428	0
<u>4604.860.7421 - N Boxwood Drive Drainage:</u>				
EX80 - Capital	569,695	69	69	0
Total	569,695	69	69	0
<u>4604.860.7422 - Upper Scull Creek Drainage:</u>				
EX80 - Capital	278,639	281,932	281,932	0
Total	278,639	281,932	281,932	0
<u>4604.860.7424 - Palmer Drainage:</u>				
EX80 - Capital	25,369	304,896	304,896	0
Total	25,369	304,896	304,896	0
<u>4604.860.7425 - Miscellaneous Drainage Projects:</u>				
EX80 - Capital	5,554	207,558	207,558	0
Total	5,554	207,558	207,558	0
<u>4604.860.7426 - Stream Restoration - EPA Grant:</u>				
EX80 - Capital	0	100,000	100,000	0
Total	0	100,000	100,000	0

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Drainage Projects 2019 Bonds Fund (4604)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4604.860.7427 - S River Meadows/Cherry Hills:</u>				
EX80 - Capital	0	77,390	77,390	0
Total	0	77,390	77,390	0
<u>4604.860.7800 - Arts Corridor Improvements:</u>				
EX80 - Capital	58,900	241,100	241,100	0
Total	58,900	241,100	241,100	0
<u>4604.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	1,170,920	1,170,920	0
Total	0	1,170,920	1,170,920	0
Budget Total	\$ 1,483,368	\$ 6,420,836	\$ 6,420,836	\$ 0

Park Projects 2019 Bonds Fund (4605)

The Park Projects 2019 Bonds Fund accounts for the bond proceeds issued to finance all or a portion of the costs of acquisition, design, construction and equipping of certain regional park and other parks system improvements, which may include athletic fields and facilities, playgrounds, pools and splash pads, trails, campgrounds, picnic areas and pavilions, land acquisition, open space preservation and other recreational facilities and support facilities, such as restrooms and parking.

The total approved authorization by the voters was \$26,405,000 for all three bond phases. The par amount of bonds issued in Phase I is \$10,560,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2022.

City of Fayetteville, Arkansas
2022 Operating Budget
Park Projects 2019 Bonds Fund (4605)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Investment Earnings	\$ 24,106	\$ 0	\$ 450	\$ 0
Total Revenues	<u>24,106</u>	<u>0</u>	<u>450</u>	<u>0</u>
Expenses:				
Bond Administrative	13,583	13,755	13,755	0
Centennial Park	985,964	440,785	440,785	0
Kessler Mountain Regional Park	627,213	6,498,557	6,498,557	0
Gulley Park Improvements	11,823	192,203	192,203	0
Lewis Park Land Acquisition	1,750,719	0	0	0
Neighborhood Park Improvements	6,230	87,706	87,706	0
Bond Unallocated	0	5,843	5,843	0
Total Expenses	<u>3,395,532</u>	<u>7,238,849</u>	<u>7,238,849</u>	<u>0</u>
Income / (Loss)	<u>\$ (3,371,426)</u>	<u>\$ (7,238,849)</u>	<u>\$ (7,238,399)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 3,395,532</u>	<u>\$ 7,238,849</u>	<u>\$ 7,238,849</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 10,696,031	\$ 7,324,605	\$ 7,324,605	\$ 86,206
Income / (Loss)	<u>(3,371,426)</u>	<u>(7,238,849)</u>	<u>(7,238,399)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 7,324,605</u>	<u>\$ 85,756</u>	<u>\$ 86,206</u>	<u>\$ 86,206</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Park Projects 2019 Bonds Fund (4605)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4605.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	1,946	855	855	0
EX80 - Capital	11,637	12,900	12,900	0
Total	13,583	13,755	13,755	0
<u>4605.860.7501 - Centennial Park:</u>				
EX80 - Capital	985,964	440,785	440,785	0
Total	985,964	440,785	440,785	0
<u>4605.860.7502 - Kessler Mountain Regional Park:</u>				
EX80 - Capital	627,213	6,498,557	6,498,557	0
Total	627,213	6,498,557	6,498,557	0
<u>4605.860.7503 - Gulley Park Improvements:</u>				
EX80 - Capital	11,823	192,203	192,203	0
Total	11,823	192,203	192,203	0
<u>4605.860.7510 - Lewis Park Land Acquisition:</u>				
EX80 - Capital	1,750,719	0	0	0
Total	1,750,719	0	0	0
<u>4605.860.7520 - Neighborhood Park Improvements:</u>				
EX80 - Capital	6,230	87,706	87,706	0
Total	6,230	87,706	87,706	0
<u>4605.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	5,843	5,843	0
Total	0	5,843	5,843	0
Budget Total	\$ 3,395,532	\$ 7,238,849	\$ 7,238,849	\$ 0

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Economic Development 2019 Bonds Fund (4606)

The Economic Development 2019 Bonds Fund accounts for the bond proceeds issued to finance all or a portion of the costs of acquisition, design, construction and equipping of certain economic development projects, which may include land acquisition, site development and infrastructure useful in the development, retention or expansion of manufacturing, production, and industrial facilities, research, technology and development facilities, distribution centers, call centers, warehouse facilities, job training facilities or regional or national corporate headquarters facilities.

The total approved authorization by the voters was \$3,170,000. This amount was issued in full during Phase I. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2022.

City of Fayetteville, Arkansas
 2022 Operating Budget
 Economic Development 2019 Bond Fund (4606)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Investment Earnings	\$ 8,162	\$ 0	\$ 200	\$ 0
Total Revenues	<u>8,162</u>	<u>0</u>	<u>200</u>	<u>0</u>
Expenses:				
Bond Administrative	0	4,200	4,200	0
Commerce District Industrial Corridor	15,000	494,364	494,364	0
Bond Unallocated	0	2,633,759	2,633,759	0
Total Expenses	<u>15,000</u>	<u>3,132,323</u>	<u>3,132,323</u>	<u>0</u>
Income / (Loss)	<u>\$ (6,838)</u>	<u>\$ (3,132,323)</u>	<u>\$ (3,132,123)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 15,000</u>	<u>\$ 3,132,323</u>	<u>\$ 3,132,323</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 3,164,958	\$ 3,158,120	\$ 3,158,120	\$ 25,997
Income / (Loss)	<u>(6,838)</u>	<u>(3,132,323)</u>	<u>(3,132,123)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 3,158,120</u>	<u>\$ 25,797</u>	<u>\$ 25,997</u>	<u>\$ 25,997</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Economic Development 2019 Bond Fund (4606)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4606.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	0	200	200	0
EX80 - Capital	0	4,000	4,000	0
Total	0	4,200	4,200	0
<u>4606.860.7600 - Commerce Dist Industrial Corridor:</u>				
EX30 - Services and Charges	15,000	60,000	60,000	0
EX80 - Capital	0	434,364	434,364	0
Total	15,000	494,364	494,364	0
<u>4606.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	2,633,759	2,633,759	0
Total	0	2,633,759	2,633,759	0
Budget Total	\$ 15,000	\$ 3,132,323	\$ 3,132,323	\$ 0

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City Facilities 2019 Bonds Fund (4607)

The City Facilities 2019 Bonds Fund accounts for the bond proceeds issued to finance all or a portion of the costs of renovating and refurbishing certain City buildings and grounds, which may include building envelope and roof improvements, window replacement, insulation, lighting and HVAC system upgrades and certain renewable energy and energy efficiency projects.

The total approved authorization by the voters was \$3,170,000 for all three bond phases. The par amount of bonds issued in Phase I is \$480,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2022.

City of Fayetteville, Arkansas
 2022 Operating Budget
 City Facilities 2019 Bonds Fund (4607)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Investment Earnings	\$ 1,307	\$ 0	\$ 11	\$ 0
Total Revenues	<u>1,307</u>	<u>0</u>	<u>11</u>	<u>0</u>
Expenses:				
Bond Administrative	5,464	11,451	11,451	0
Town Center Plaza	16,820	470,681	470,681	0
Total Expenses	<u>22,284</u>	<u>482,132</u>	<u>482,132</u>	<u>0</u>
Income / (Loss)	<u>\$ (20,977)</u>	<u>\$ (482,132)</u>	<u>\$ (482,121)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 22,284</u>	<u>\$ 482,132</u>	<u>\$ 482,132</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 507,242	\$ 486,265	\$ 486,265	\$ 4,144
Income / (Loss)	<u>(20,977)</u>	<u>(482,132)</u>	<u>(482,121)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 486,265</u>	<u>\$ 4,133</u>	<u>\$ 4,144</u>	<u>\$ 4,144</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 City Facilities 2019 Bonds Fund (4607)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4607.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	845	0	0	0
EX80 - Capital	4,619	11,451	11,451	0
Total	5,464	11,451	11,451	0
 <u>4607.860.7700 - Town Center Plaza:</u>				
EX80 - Capital	16,820	470,681	470,681	0
Total	16,820	470,681	470,681	0
Budget Total	\$ 22,284	\$ 482,132	\$ 482,132	\$ 0

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Arts Corridor 2019 Bonds Fund (4608)

The Arts Corridor 2019 Bonds Fund accounts for the bond proceeds issued to finance all or a portion of the costs of acquisition, design, construction and equipping of certain Cultural Arts Corridor improvements, within or near an area bordered by Dickson Street on the north, School Avenue on the east, Prairie Street on the south, and Gregg Avenue on the west, and which may include street, sidewalk, boardwalk, trail, pedestrian signal and control, bicycle facilities, curbing, guttering, drainage, lighting and landscaping improvements, plaza, civic and performance space, art installations, overlooks, stream restoration, pavilions, structure and other buildings, new and/or replacement parking facilities, and land and easement acquisition.

The total approved authorization by the voters was \$31,685,000 for all three bond phases. The par amount of bonds issued in Phase I is \$19,070,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2022.

City of Fayetteville, Arkansas
2022 Operating Budget
Arts Corridor 2019 Bonds Fund (4608)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Investment Earnings	\$ 51,858	\$ 0	\$ 1,230	\$ 0
Total Revenues	<u>51,858</u>	<u>0</u>	<u>1,230</u>	<u>0</u>
Expenses:				
Bond Administrative	21,718	35,550	35,550	0
Arts Corridor Improvements	1,483,019	8,334,166	8,334,166	0
Arts Corridor Parking	361,997	491,003	491,003	0
Bond Unallocated	0	9,285,615	9,285,615	0
Total Expenses	<u>1,866,734</u>	<u>18,146,334</u>	<u>18,146,334</u>	<u>0</u>
Income / (Loss)	<u>\$ (1,814,876)</u>	<u>\$ (18,146,334)</u>	<u>\$ (18,145,104)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 1,866,734</u>	<u>\$ 18,146,334</u>	<u>\$ 18,146,334</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 20,125,221	\$ 18,310,345	\$ 18,310,345	\$ 165,241
Income / (Loss)	<u>(1,814,876)</u>	<u>(18,146,334)</u>	<u>(18,145,104)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 18,310,345</u>	<u>\$ 164,011</u>	<u>\$ 165,241</u>	<u>\$ 165,241</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Arts Corridor 2019 Bonds Fund (4608)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4608.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	460	2,550	2,550	0
EX80 - Capital	21,258	33,000	33,000	0
Total	21,718	35,550	35,550	0
 <u>4608.860.7800 - Arts Corridor Improvements:</u>				
EX80 - Capital	1,483,019	8,256,354	8,334,166	0
Total	1,483,019	8,256,354	8,334,166	0
 <u>4608.860.7820 - Arts Corridor - Parking:</u>				
EX80 - Capital	361,997	491,003	491,003	0
Total	361,997	491,003	491,003	0
 <u>4608.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	9,363,427	9,285,615	0
Total	0	9,363,427	9,285,615	0
Budget Total	\$ 1,866,734	\$ 18,146,334	\$ 18,146,334	\$ 0

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Police Projects 2019 Bonds Fund (4609)

The Police Projects 2019 Bonds Fund accounts for the bond proceeds issued to finance all or a portion of the costs of certain police station design, construction and improvements, which may include land acquisition, and the acquisition of police equipment.

The total approved authorization by the voters was \$36,965,000. This amount was issued in full during Phase I. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2022.

City of Fayetteville, Arkansas
2022 Operating Budget
Police Projects 2019 Bonds Fund (4609)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Proceeds from Bond Sales	0	0	0	0
Investment Earnings	\$ 95,761	\$ 0	\$ 2,300	\$ 0
Total Revenues	<u>95,761</u>	<u>0</u>	<u>2,300</u>	<u>0</u>
Expenses:				
Bond Issuance Cost	0	0	0	0
Bond Administrative	16,829	43,672	43,672	0
Police Headquarters Building	3,504,389	30,194,372	30,194,372	0
Bond Unallocated	0	5,002,661	5,002,661	0
Total Expenses	<u>3,521,218</u>	<u>35,240,705</u>	<u>35,240,705</u>	<u>0</u>
Income / (Loss)	<u>\$ (3,425,457)</u>	<u>\$ (35,240,705)</u>	<u>\$ (35,238,405)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 3,521,217</u>	<u>\$ 35,240,705</u>	<u>\$ 35,240,705</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 38,979,323	\$ 35,553,866	\$ 35,553,866	\$ 315,461
Income / (Loss)	(3,425,457)	(35,240,705)	(35,238,405)	0
Ending Undesignated Fund Balance	<u>\$ 35,553,866</u>	<u>\$ 313,161</u>	<u>\$ 315,461</u>	<u>\$ 315,461</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Police Projects 2019 Bonds Fund (4609)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4609.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	1,418	5,082	7,282	0
EX80 - Capital	15,411	24,390	36,390	0
Total	16,829	29,472	43,672	0
 <u>4609.860.7900 - Police Headquarters Building:</u>				
EX30 - Services and Charges	1,383	617	0	0
EX80 - Capital	3,503,006	30,753,058	30,194,372	0
Total	3,504,389	30,753,675	30,194,372	0
 <u>4609.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	4,457,558	5,002,661	0
Total	0	4,457,558	5,002,661	0
 Budget Total	 \$ 3,521,217	 \$ 35,240,705	 \$ 35,240,705	 \$ 0

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Fire Projects 2019 Bonds Fund (4610)

The Fire Projects 2019 Bonds Fund accounts for the bond proceeds issued to finance all or a portion of the costs of certain fire station design and construction, which may include land acquisition, and the acquisition of firefighting vehicles and equipment.

The total approved authorization by the voters was \$15,840,000 for all three bond phases. The par amount of bonds issued in Phase I is \$10,025,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2022.

City of Fayetteville, Arkansas
2022 Operating Budget
Fire Projects 2019 Bonds Fund (4610)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Investment Earnings	\$ 24,807	\$ 0	\$ 560	\$ 0
Total Revenues	<u>24,807</u>	<u>0</u>	<u>560</u>	<u>0</u>
Expenses:				
Bond Administrative	6,715	14,208	14,208	0
Fire Station #8	519,311	2,815,193	2,815,193	0
Fire Station #9	179,256	2,894,600	2,894,600	0
Fire Apparatus/Equipment	631,034	948,021	948,021	0
Bond Unallocated	0	2,308,856	2,308,856	0
Total Expenses	<u>1,336,316</u>	<u>8,980,878</u>	<u>8,980,878</u>	<u>0</u>
Income / (Loss)	<u>\$ (1,311,509)</u>	<u>\$ (8,980,878)</u>	<u>\$ (8,980,318)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 1,336,316</u>	<u>\$ 8,980,878</u>	<u>\$ 8,980,878</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 10,345,135	\$ 9,033,626	\$ 9,033,626	\$ 53,308
Income / (Loss)	<u>(1,311,509)</u>	<u>(8,980,878)</u>	<u>(8,980,318)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 9,033,626</u>	<u>\$ 52,748</u>	<u>\$ 53,308</u>	<u>\$ 53,308</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Fire Projects 2019 Bonds Fund (4610)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>4610.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	0	1,908	1,908	0
EX80 - Capital	6,715	12,300	12,300	0
Total	6,715	14,208	14,208	0
<u>4610.860.7108 - Fire Station 8:</u>				
EX20 - Materials & Supplies	0	2,605	2,605	0
EX80 - Capital	519,311	2,812,588	2,812,588	0
Total	519,311	2,815,193	2,815,193	0
<u>4610.860.7109 - Fire Station 9:</u>				
EX20 - Materials & Supplies	0	2,605	2,605	0
EX30 - Services and Charges	247	1,753	1,753	0
EX80 - Capital	179,009	2,890,242	2,890,242	0
Total	179,256	2,894,600	2,894,600	0
<u>4610.860.7150 - Fire Apparatus/Equipment:</u>				
EX80 - Capital	631,034	948,021	948,021	0
Total	631,034	948,021	948,021	0
<u>4610.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	2,308,856	2,308,856	0
Total	0	2,308,856	2,308,856	0
Budget Total	\$ 1,336,316	\$ 8,980,878	\$ 8,980,878	\$ 0

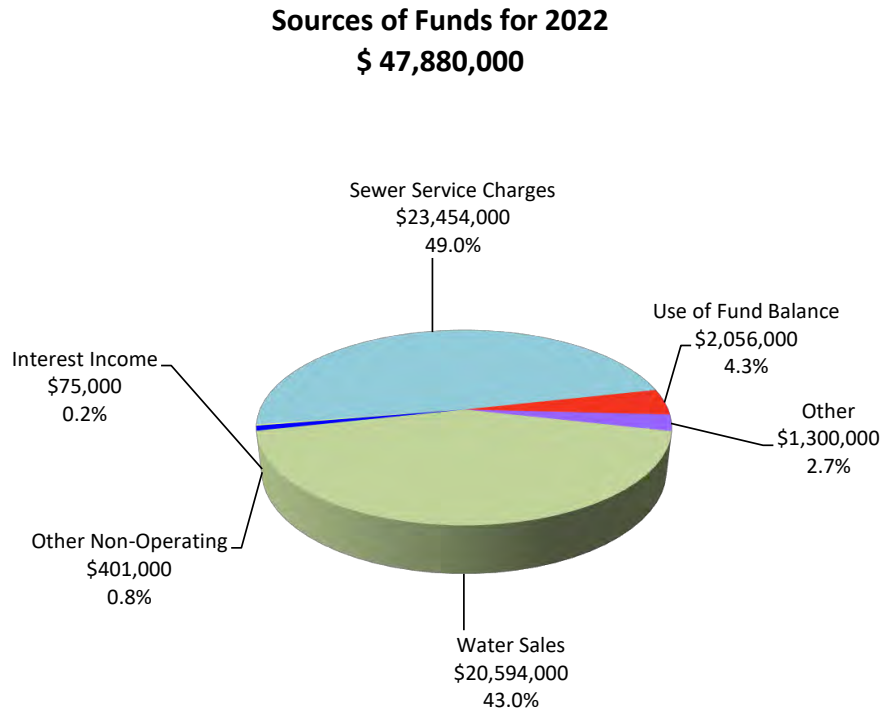
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Water and Sewer Fund (5400)

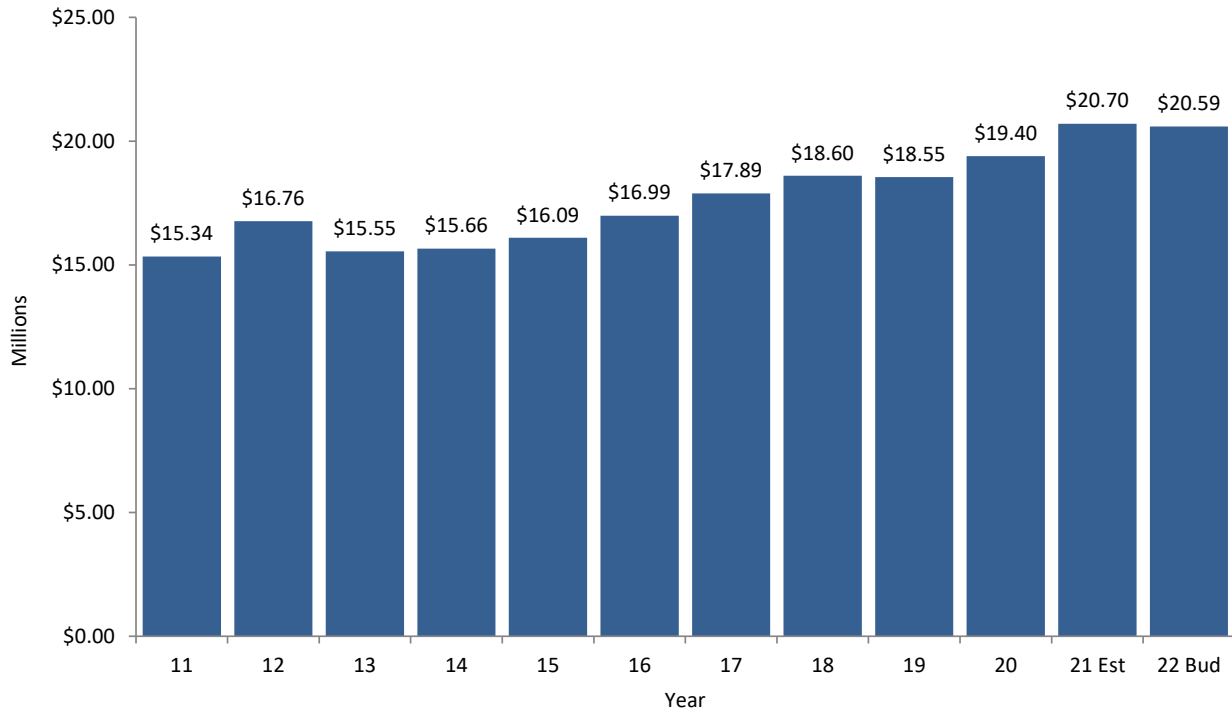
The Water & Sewer Fund accounts for the revenue sources as well as the operation and maintenance expenses of the City's water and sewer system. This includes water purchases from Beaver Water District, all water and sewer functions, the operation of the wastewater treatment plants, meter and backflow operations, and utility financial services. The 2022 Budget includes a significant amount in capital outlay at \$11.7 million due to a backlog of needed projects. However, there are sufficient reserves to fund these projects.

Water & Sewer Fund Revenues

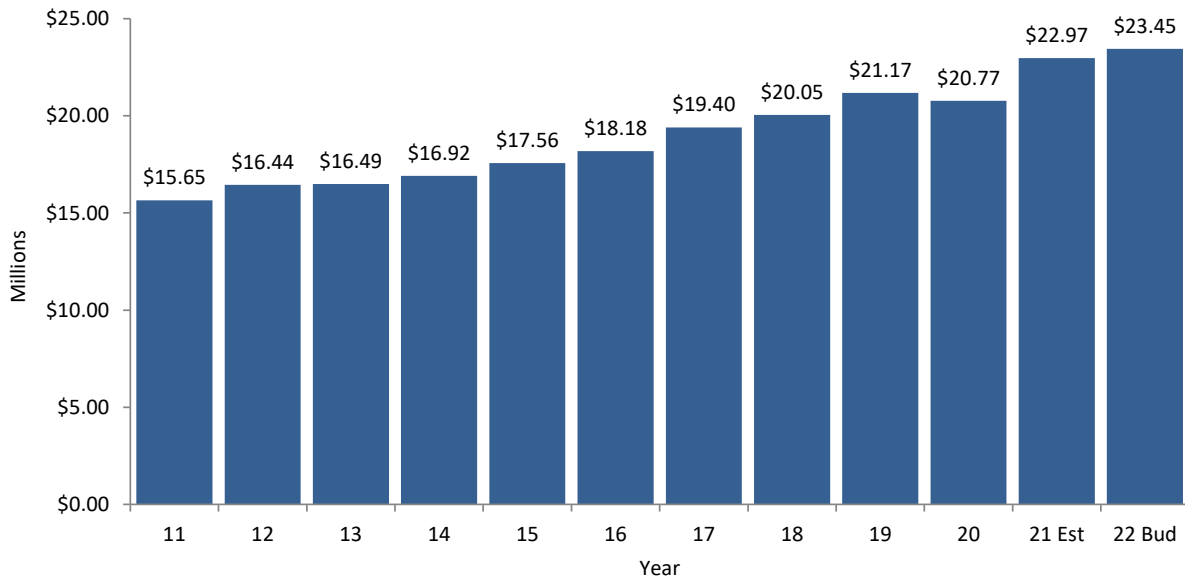
For 2022, the Water & Sewer Fund is projected to have an operating gain of \$9.7 million before capital expenditures on a cash basis. System user consumption projections for 2022 are expected to be approximately the same as 2021.



Water Sales: Water sales revenue is based on metered customer usage of water and is one of the primary sources of revenue for the Water & Sewer Fund. Budgeted revenue for 2022 is projected to decrease by .5% when compared to 2021.



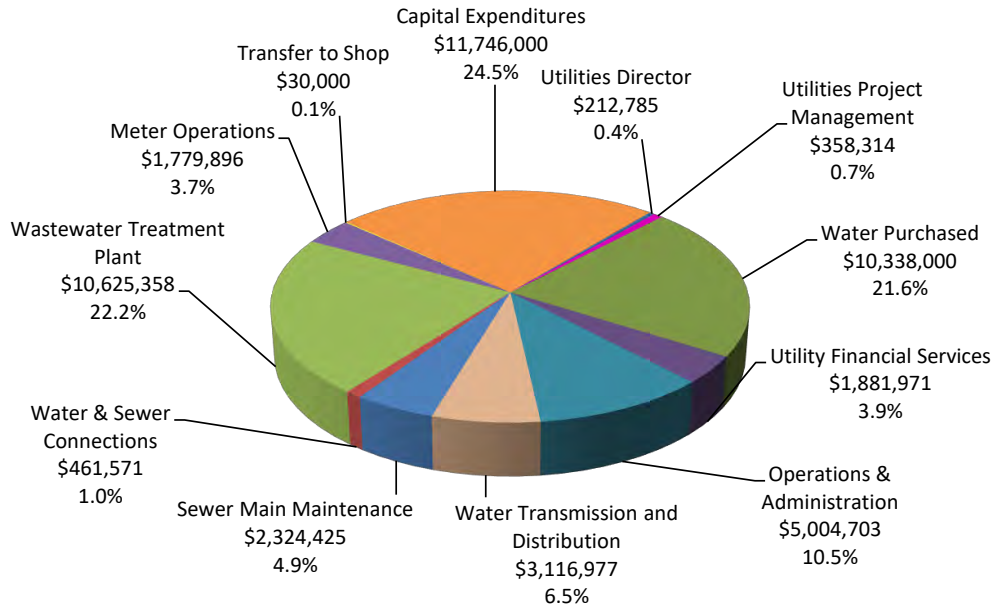
Sewer Charges: Sewer service charge revenue is based on metered customer usage of water and is the other primary source of revenue for the Water & Sewer Fund. The budgeted revenue for 2022 is projected to increase by 2.1% when compared to estimated 2021.



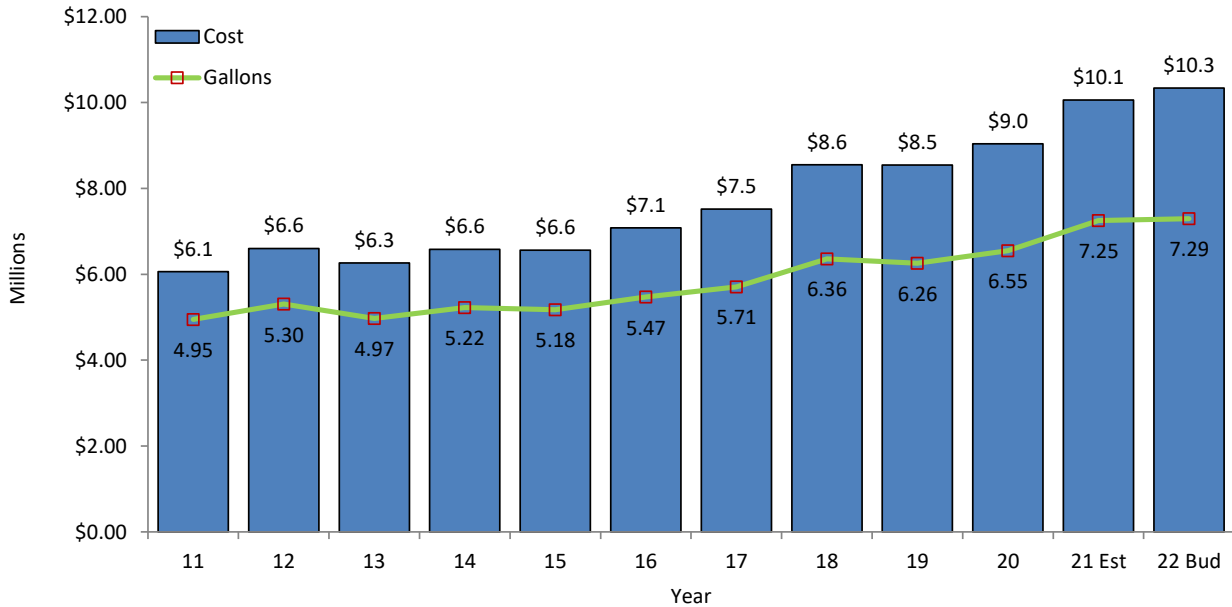
Water & Sewer Fund Expenses

The wastewater treatment plant operations and water purchases are budgeted at \$10.6 million and \$10.3 million, respectively, for 2022. These two items represent 43.8% of the total operating expenses.

Use of Funds for 2022 \$ 47,880,000



Water Purchases



City of Fayetteville, Arkansas
2022 Operating Budget
Water & Sewer Fund (5400)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Sewer Service Charges	\$ 20,771,246	\$ 21,138,000	\$ 22,967,000	\$ 23,454,000
Water Sales	19,395,715	19,454,000	20,704,000	20,594,000
Other	1,042,096	971,825	1,163,520	1,300,000
Interest Income	564,896	569,000	125,000	75,000
Other Non-Operating	852,325	562,000	387,000	401,000
Total Revenues	<u>42,626,278</u>	<u>42,694,825</u>	<u>45,346,520</u>	<u>45,824,000</u>
Expenses:				
Utilities Director	244,965	210,243	210,243	212,785
Utilities Project Management	339,206	354,037	354,037	358,314
Water Purchased	9,036,062	10,060,000	10,060,000	10,338,000
Utility Financial Services	1,739,958	1,853,440	1,853,440	1,881,971
Operations & Administration	4,503,030	4,707,390	4,707,390	5,004,703
Water Transmission and Distribution	2,851,745	3,107,711	3,107,711	3,116,977
Sewer Main Maintenance	2,169,104	2,361,814	2,361,814	2,324,425
Water & Sewer Connections	428,919	468,788	468,788	461,571
Wastewater Treatment Plant	11,490,120	14,034,798	14,034,798	10,625,358
Meter Operations	1,880,102	2,534,014	2,534,014	1,779,896
Total Expenses	<u>34,683,211</u>	<u>39,692,235</u>	<u>39,692,235</u>	<u>36,104,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ 7,943,067</u>	<u>\$ 3,002,590</u>	<u>\$ 5,654,285</u>	<u>\$ 9,720,000</u>
Non-Operating Revenues / (Expenses):				
Intergovernmental (Grants)	0	2,773,247	2,773,247	0
Gain/Loss Sale of Assets	3,550	173,217	174,000	0
Capital Contributions	3,628,754	0	0	0
Transfer from Impact Fee Fund	4,160,390	8,750,518	8,750,518	0
Capital Expenditures	(15,133,668)	(46,575,303)	(46,575,303)	(11,746,000)
Transfer to Shop	(952,679)	(69,507)	(69,507)	(30,000)
Total Expenses	<u>(8,293,653)</u>	<u>(34,947,828)</u>	<u>(34,947,045)</u>	<u>(11,776,000)</u>
Budget Gain / (Loss)	<u>\$ (350,586)</u>	<u>(31,945,238)</u>	<u>(29,292,760)</u>	<u>(2,056,000)</u>
Total Budget	<u>\$ 50,769,558</u>	<u>\$ 86,337,045</u>	<u>\$ 86,337,045</u>	<u>\$ 47,880,000</u>

City of Fayetteville, Arkansas
 2022 Operating Budget
 Water & Sewer Fund (5400)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 365,554,068	\$ 368,782,051	\$ 368,782,051	\$ 374,549,364
Budget Gain / (Loss)	(350,586)	(31,945,238)	(29,292,760)	(2,056,000)
Plus: Gain Capital Expenditures	15,133,668	46,575,303	46,575,303	11,746,000
Plus: Gain W/S Connections	428,919	468,788	468,788	461,571
Less: Depreciation Expense	(11,984,018)	(11,984,018)	(11,984,018)	(11,984,018)
Ending Total Net Assets	<u>\$ 368,782,051</u>	<u>\$ 371,896,886</u>	<u>\$ 374,549,364</u>	<u>\$ 372,716,917</u>
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 321,205,921	\$ 355,797,206	\$ 355,797,206	\$ 355,559,188
Unrestricted	47,576,130	16,099,680	18,752,158	17,157,729
Ending Total Net Position	<u>\$ 368,782,051</u>	<u>\$ 371,896,886</u>	<u>\$ 374,549,364</u>	<u>\$ 372,716,917</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Water & Sewer Fund (5400)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>5400.700.1800 - Utilities Director Program:</u>				
EX10 - Personnel Services	207,022	165,500	165,500	168,093
EX20 - Materials & Supplies	815	3,202	3,202	3,202
EX30 - Services and Charges	1,599	6,356	6,356	7,556
EX33 - Motorpool	5,901	5,557	5,557	4,306
EX39 - Cost Allocation	29,628	29,628	29,628	29,628
Total	244,965	210,243	210,243	212,785
<u>5400.700.4020 - Utilities Project Management Program:</u>				
EX10 - Personnel Services	319,384	309,251	309,251	314,061
EX20 - Materials & Supplies	2,342	9,558	9,558	9,558
EX30 - Services and Charges	3,388	12,923	12,923	12,923
EX33 - Motorpool	10,221	9,805	9,805	9,272
EX40 - Maintenance	3,871	12,500	12,500	12,500
Total	339,206	354,037	354,037	358,314
<u>5400.710.1810 - Utilities Financial Services Program:</u>				
EX10 - Personnel Services	1,129,819	1,189,097	1,189,097	1,186,228
EX20 - Materials & Supplies	55,290	74,150	74,150	74,150
EX30 - Services and Charges	655,708	683,343	683,343	714,743
EX39 - Cost Allocation	(106,350)	(106,350)	(106,350)	(106,350)
EX40 - Maintenance	5,490	13,200	13,200	13,200
Total	1,739,958	1,853,440	1,853,440	1,881,971
<u>5400.720.1820 - Meter Reading Program:</u>				
EX10 - Personnel Services	806,378	851,326	851,326	840,337
EX20 - Materials & Supplies	36,660	61,300	61,300	61,300
EX30 - Services and Charges	41,772	72,810	72,810	93,010
EX33 - Motorpool	132,710	120,538	120,538	120,128
EX39 - Cost Allocation	89,232	89,232	89,232	89,232
EX40 - Maintenance	2,255	23,259	23,259	10,700
Total	1,109,006	1,218,465	1,218,465	1,214,707
<u>5400.720.1830 - Meter Maint & Backflow Prev Program:</u>				
EX10 - Personnel Services	440,196	461,152	461,152	466,358
EX20 - Materials & Supplies	15,003	31,868	31,868	31,868
EX30 - Services and Charges	4,569	9,570	9,570	9,570
EX33 - Motorpool	26,801	29,895	29,895	28,347
EX39 - Cost Allocation	28,296	28,296	28,296	28,296
EX40 - Maintenance	120	750	750	750
Total	514,985	561,531	561,531	565,189

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Water & Sewer Fund (5400)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>5400.720.1840 - Meter Operations Capital Program:</u>				
EX20 - Materials & Supplies	8,014	267,048	267,048	0
EX30 - Services and Charges	248,097	326,471	326,471	0
EX40 - Maintenance	0	160,499	160,499	0
EX80 - Capital	797,962	1,853,588	1,853,588	1,426,000
EX96 - Operating Transfers Out	952,679	69,507	69,507	0
Total	2,006,751	2,677,113	2,677,113	1,426,000
<u>5400.720.3800 - Water Purchased Program:</u>				
EX30 - Services and Charges	9,036,062	10,060,000	10,060,000	10,338,000
Total	9,036,062	10,060,000	10,060,000	10,338,000
<u>5400.720.4000 - Operations & Administration Program:</u>				
EX10 - Personnel Services	1,091,888	1,119,655	1,119,655	1,279,564
EX20 - Materials & Supplies	148,126	184,989	184,989	191,766
EX30 - Services and Charges	2,188,821	2,272,368	2,272,368	2,379,013
EX33 - Motorpool	21,119	18,101	18,101	26,291
EX39 - Cost Allocation	1,017,012	1,017,012	1,017,012	1,017,012
EX40 - Maintenance	36,064	95,265	95,265	111,057
EX80 - Capital	0	56,491	56,491	0
EX96 - Operating Transfers Out	0	0	0	30,000
Total	4,503,030	4,763,881	4,763,881	5,034,703
<u>5400.720.4310 - Water Distribution Maintenance Program:</u>				
EX10 - Personnel Services	1,092,467	1,173,157	1,173,157	1,233,366
EX20 - Materials & Supplies	703,857	676,018	676,018	754,518
EX30 - Services and Charges	105,604	205,931	205,931	159,000
EX33 - Motorpool	595,473	692,891	692,891	600,496
EX39 - Cost Allocation	84,876	84,876	84,876	84,876
EX40 - Maintenance	3,391	9,000	9,000	9,000
Total	2,585,668	2,841,873	2,841,873	2,841,256
<u>5400.720.4330 - Water Storage & Pump Maintenance Program:</u>				
EX10 - Personnel Services	201,726	192,900	192,900	196,856
EX20 - Materials & Supplies	16,073	30,493	30,493	30,493
EX30 - Services and Charges	23,411	17,000	17,000	25,000
EX33 - Motorpool	13,305	12,929	12,929	10,856
EX39 - Cost Allocation	11,016	11,016	11,016	11,016
EX40 - Maintenance	546	1,500	1,500	1,500
Total	266,078	265,838	265,838	275,721

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>5400.720.4410 - Sewer Mains Maintenance Program:</u>				
EX10 - Personnel Services	1,235,777	1,290,291	1,290,291	1,257,620
EX20 - Materials & Supplies	223,286	291,825	291,825	307,725
EX30 - Services and Charges	9,655	118,300	118,300	107,500
EX33 - Motorpool	605,130	563,958	563,958	557,140
EX39 - Cost Allocation	88,440	88,440	88,440	88,440
EX40 - Maintenance	6,817	9,000	9,000	6,000
Total	2,169,104	2,361,814	2,361,814	2,324,425
<u>5400.720.5600 - Capital Water Mains Program:</u>				
EX30 - Services and Charges	878,695	3,873,071	3,873,071	0
EX80 - Capital	7,788,019	18,536,276	18,536,276	4,700,000
Total	8,666,714	22,409,347	22,409,347	4,700,000
<u>5400.720.5620 - Water & Sewer Connections Program:</u>				
EX10 - Personnel Services	192,247	194,111	194,111	202,772
EX20 - Materials & Supplies	169,014	201,000	201,000	191,000
EX30 - Services and Charges	5,154	10,500	10,500	10,500
EX33 - Motorpool	47,180	46,955	46,955	41,077
EX39 - Cost Allocation	15,324	15,324	15,324	15,324
EX40 - Maintenance	0	898	898	898
Total	428,919	468,788	468,788	461,571
<u>5400.720.5700 - Sewer Mains Construction Program:</u>				
EX20 - Materials & Supplies	276,935	225,038	225,038	0
EX30 - Services and Charges	1,207,633	2,165,454	2,165,454	0
EX80 - Capital	2,090,859	9,354,873	9,354,873	3,020,000
Total	3,575,427	11,745,365	11,745,365	3,020,000
<u>5400.730.5100 - WWTP Administration & SCADA Program:</u>				
EX30 - Services and Charges	1,268,173	1,393,312	1,393,312	1,558,737
EX40 - Maintenance	0	300	300	300
Total	1,268,173	1,393,612	1,393,612	1,559,037
<u>5400.730.5110 - WWTP East Side Operations Program:</u>				
EX20 - Materials & Supplies	28,227	68,036	68,036	72,088
EX30 - Services and Charges	4,619,339	4,962,603	4,962,603	5,008,217
EX33 - Motorpool	343,171	350,925	350,925	336,047
EX39 - Cost Allocation	54,336	54,336	54,336	54,336
EX40 - Maintenance	830	7,000	7,000	5,000
Total	5,045,903	5,442,900	5,442,900	5,475,688

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Water & Sewer Fund (5400)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>5400.730.5120 - WWTP West Side Operations Program:</u>				
EX20 - Materials & Supplies	23,885	48,109	48,109	55,109
EX30 - Services and Charges	1,684,867	1,763,130	1,763,130	1,838,510
EX33 - Motorpool	71,071	89,209	89,209	78,664
EX39 - Cost Allocation	54,024	54,024	54,024	54,024
EX40 - Maintenance	0	3,549	3,549	3,549
Total	1,833,847	1,958,021	1,958,021	2,029,856
<u>5400.730.5130 - WWTP Lab / IPP Program:</u>				
EX30 - Services and Charges	500,970	465,836	465,836	511,600
Total	500,970	465,836	465,836	511,600
<u>5400.730.5140 - WWTP Lift Station Maintenance Program:</u>				
EX20 - Materials & Supplies	7,369	21,102	21,102	21,102
EX30 - Services and Charges	946,758	1,014,060	1,014,060	1,028,075
Total	954,127	1,035,162	1,035,162	1,049,177
<u>5400.730.5800 - Wastewater Plant Capital Program:</u>				
EX30 - Services and Charges	165,009	1,164,995	1,164,995	0
EX40 - Maintenance	1,722,092	2,574,272	2,574,272	0
EX80 - Capital	712,838	7,320,397	7,320,397	2,600,000
Total	2,599,939	11,059,664	11,059,664	2,600,000
<u>5400.860.5600 - Capital Water Mains Program:</u>				
EX80 - Capital	1,340,768	1,767,099	1,767,099	0
Total	1,340,768	1,767,099	1,767,099	0
<u>5400.860.5700 - Sewer Mains Construction Program:</u>				
EX80 - Capital	39,959	1,423,016	1,423,016	0
Total	39,959	1,423,016	1,423,016	0
Budget Total	\$ 50,769,558	\$ 86,337,045	\$ 86,337,045	\$ 47,880,000

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Recycling & Trash Collection Fund (5500)

The Recycling & Trash Collection Fund is responsible for the operation of the City's solid waste collection and disposal, transfer station, recycling program, and composting program. Revenues for the fund are obtained from fees levied for trash collection, recycling revenue, container sales or leases, and the transfer station. After capital expenditures, the fund will have a loss of \$440,000. There are sufficient reserves to absorb this amount.

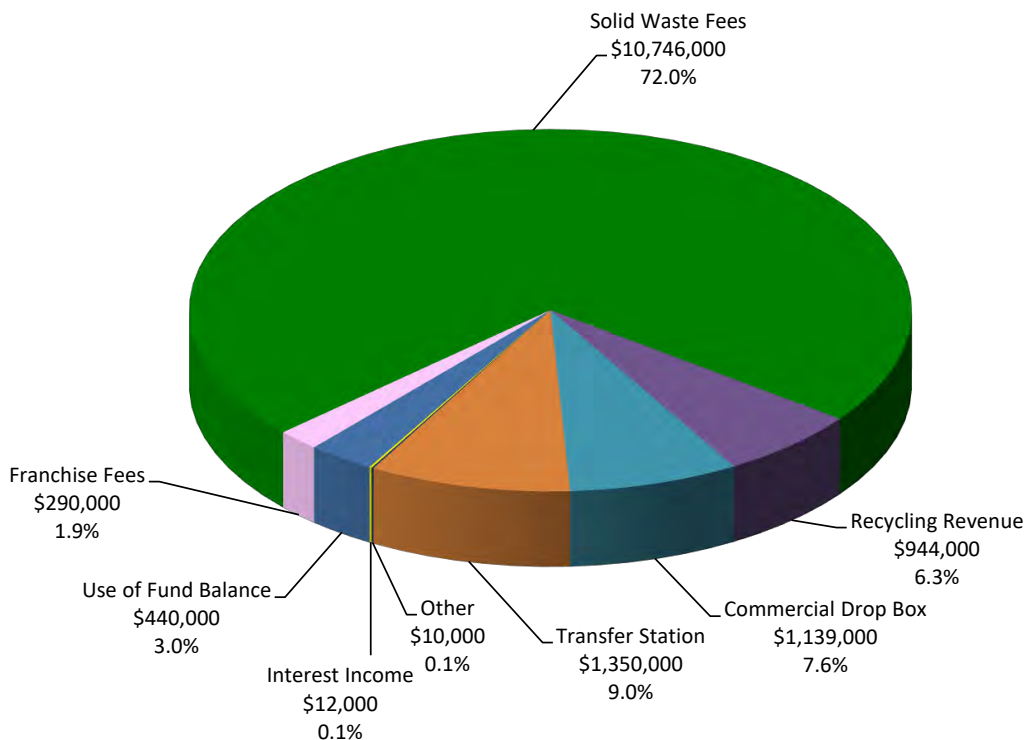
Recycling & Trash Collection Fund Revenues

For 2022, the Recycling & Trash Collection Fund sources of funds are budgeted at \$14,931,000. Solid Waste Fees make up the largest source of revenue at 72%.

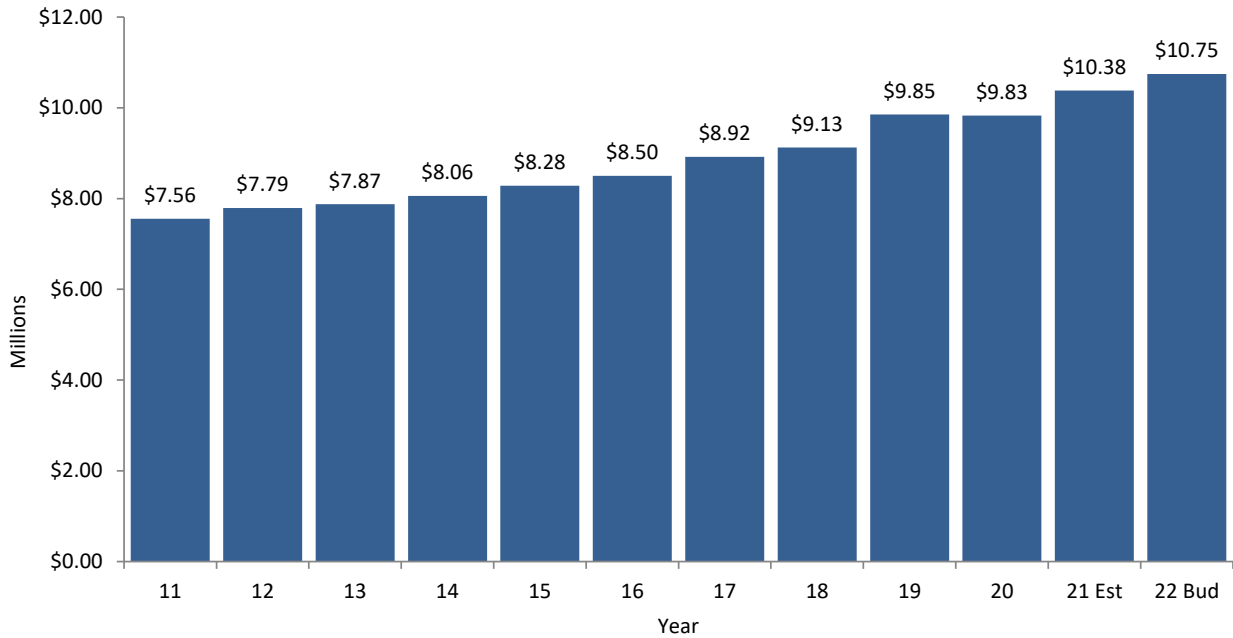
Recycling Revenues

Recycling revenue includes the sale of materials collected at curbside and at the recycling centers. The estimated revenue for that program is \$944,000 for 2022. However, a portion of the solid waste fees could also be attributable to recycling activity due to the decreased cost of disposing of those materials as trash. That portion is estimated to be approximately \$1,853,000 for 2022.

Sources of Funds for 2022 \$ 14,931,000



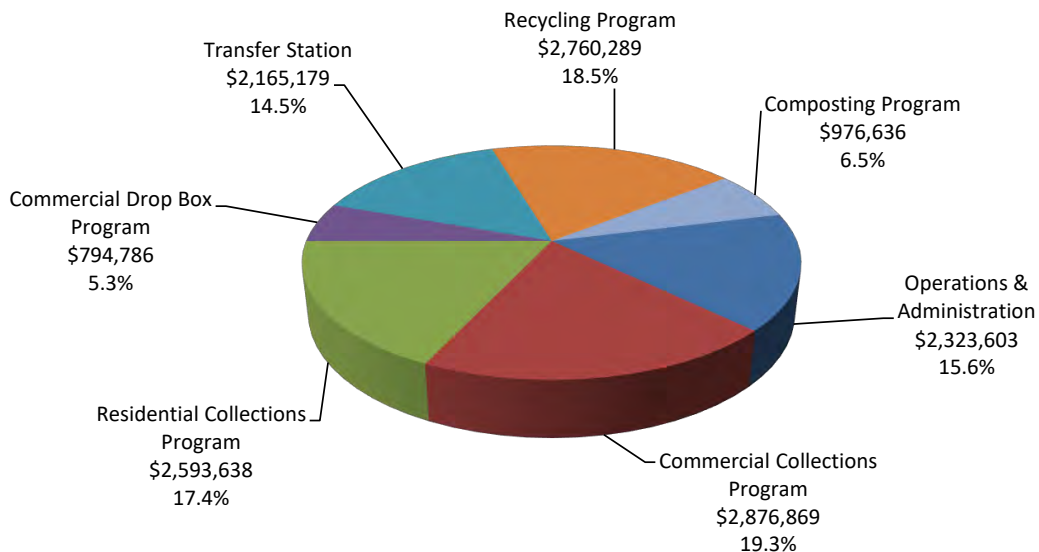
Solid Waste Fees: The 2021 revenue estimates are \$553,000 over 2020 collections. The 2022 total revenues are projected to be higher compared to 2021 estimates by \$364,000.



Recycling & Trash Collection Fund Expenses

Expenses for the Recycling & Trash Collection Fund are budgeted at \$14,931,000 for 2022. The Commercial Collections Program makes up the largest segment of the budget at 19.3%.

Use of Funds for 2022 \$ 14,931,000



City of Fayetteville, Arkansas
2022 Operating Budget
Recycling & Trash Collections Fund (5500)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Solid Waste Fees	\$ 9,829,397	\$ 10,012,000	\$ 10,382,000	\$ 10,746,000
Transfer Station	1,300,818	1,375,000	1,081,000	1,350,000
Commercial Drop Box	1,007,864	1,029,000	947,250	1,139,000
Recycling Revenue	639,653	458,000	976,870	944,000
Franchise Fees	302,657	261,000	284,000	290,000
Intergovernmental (Grants)	5,989	67,880	67,880	0
Other	11,621	36,000	8,000	10,000
Interest Income	75,539	82,000	19,000	12,000
Total Revenues	<u>13,173,538</u>	<u>13,320,880</u>	<u>13,766,000</u>	<u>14,491,000</u>
Expenses:				
Operations & Administration	2,096,607	2,160,676	2,160,676	2,323,603
Commercial Collections Program	2,517,828	2,852,091	2,852,091	2,876,869
Residential Collections Program	2,400,649	2,616,534	2,616,534	2,593,638
Commercial Drop Box Program	733,017	797,630	797,630	794,786
Transfer Station	1,782,475	2,109,327	2,109,327	2,165,179
Recycling Program	2,676,739	2,775,369	2,775,369	2,760,289
Composting Program	967,284	1,030,643	1,030,643	976,636
Solid Waste Projects	69,566	383,721	383,721	0
Total Expenses	<u>13,244,165</u>	<u>14,725,991</u>	<u>14,725,991</u>	<u>14,491,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ (70,627)</u>	<u>\$ (1,405,111)</u>	<u>\$ (959,991)</u>	<u>\$ 0</u>
Non-Operating Revenues / (Expenses):				
Intergovernmental (Grants)	3,978	19,250	19,250	0
Gain/Loss Sale of Assets	133,127	0	0	0
Capital Expenditures	(37,674)	(1,845,958)	(1,845,958)	(440,000)
Transfer to Shop	(264,151)	0	0	0
Total Expenses	<u>(164,720)</u>	<u>(1,826,708)</u>	<u>(1,826,708)</u>	<u>(440,000)</u>
Budget Gain / (Loss)	<u>\$ (235,347)</u>	<u>(3,231,819)</u>	<u>(2,786,699)</u>	<u>(440,000)</u>
Total Budget	<u>\$ 13,545,989</u>	<u>\$ 16,571,949</u>	<u>\$ 16,571,949</u>	<u>\$ 14,931,000</u>

City of Fayetteville, Arkansas
2022 Operating Budget
Recycling & Trash Collections Fund (5500)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 11,006,270	\$ 10,152,958	\$ 10,152,958	\$ 8,556,578
Budget Gain / (Loss)	(235,347)	(3,231,819)	(2,786,699)	(440,000)
Plus: Gain Capital Expenditures	37,674	1,845,958	1,845,958	440,000
Less: Depreciation Expense	(655,639)	(655,639)	(655,639)	(655,639)
Ending Total Net Assets	<u>\$ 10,152,958</u>	<u>\$ 8,111,458</u>	<u>\$ 8,556,578</u>	<u>\$ 7,900,939</u>
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 3,030,896	\$ 4,221,215	\$ 4,221,215	\$ 4,005,576
Unrestricted	7,122,062	3,890,243	4,335,363	3,895,363
Ending Total Net Position	<u>\$ 10,152,958</u>	<u>\$ 8,111,458</u>	<u>\$ 8,556,578</u>	<u>\$ 7,900,939</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Recycling & Trash Collections Fund (5500)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>5500.750.5000 - Operations & Administration Program:</u>				
EX10 - Personnel Services	674,553	669,080	669,080	743,251
EX20 - Materials & Supplies	39,575	48,843	48,843	49,493
EX30 - Services and Charges	864,327	897,635	897,635	985,336
EX33 - Motorpool	12,881	11,638	11,638	11,443
EX39 - Cost Allocation	481,380	481,380	481,380	481,380
EX40 - Maintenance	23,892	51,900	51,900	52,500
EX50 - Debt Service	0	200	200	200
EX96 - Operating Transfers Out	264,151	0	0	0
Total	2,360,758	2,160,676	2,160,676	2,323,603
<u>5500.750.5010 - Commercial Collections Program:</u>				
EX10 - Personnel Services	671,320	709,279	709,279	695,162
EX20 - Materials & Supplies	182,826	321,357	321,357	321,857
EX30 - Services and Charges	851,459	976,080	976,080	1,049,575
EX33 - Motorpool	732,804	765,791	765,791	730,691
EX39 - Cost Allocation	76,584	76,584	76,584	76,584
EX40 - Maintenance	2,835	3,000	3,000	3,000
Total	2,517,828	2,852,091	2,852,091	2,876,869
<u>5500.750.5020 - Residential Collections Program:</u>				
EX10 - Personnel Services	758,325	745,917	745,917	784,147
EX20 - Materials & Supplies	159,790	249,879	249,879	251,409
EX30 - Services and Charges	548,993	588,080	588,080	645,200
EX33 - Motorpool	877,033	976,274	976,274	856,498
EX39 - Cost Allocation	54,384	54,384	54,384	54,384
EX40 - Maintenance	2,124	2,000	2,000	2,000
Total	2,400,649	2,616,534	2,616,534	2,593,638
<u>5500.750.5030 - Commercial Drop Box Collections Program:</u>				
EX10 - Personnel Services	189,812	176,641	176,641	169,035
EX20 - Materials & Supplies	14,966	45,880	45,880	45,799
EX30 - Services and Charges	395,139	487,260	487,260	475,335
EX33 - Motorpool	122,458	75,541	75,541	92,309
EX39 - Cost Allocation	10,308	10,308	10,308	10,308
EX40 - Maintenance	334	2,000	2,000	2,000
Total	733,017	797,630	797,630	794,786

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Recycling & Trash Collections Fund (5500)

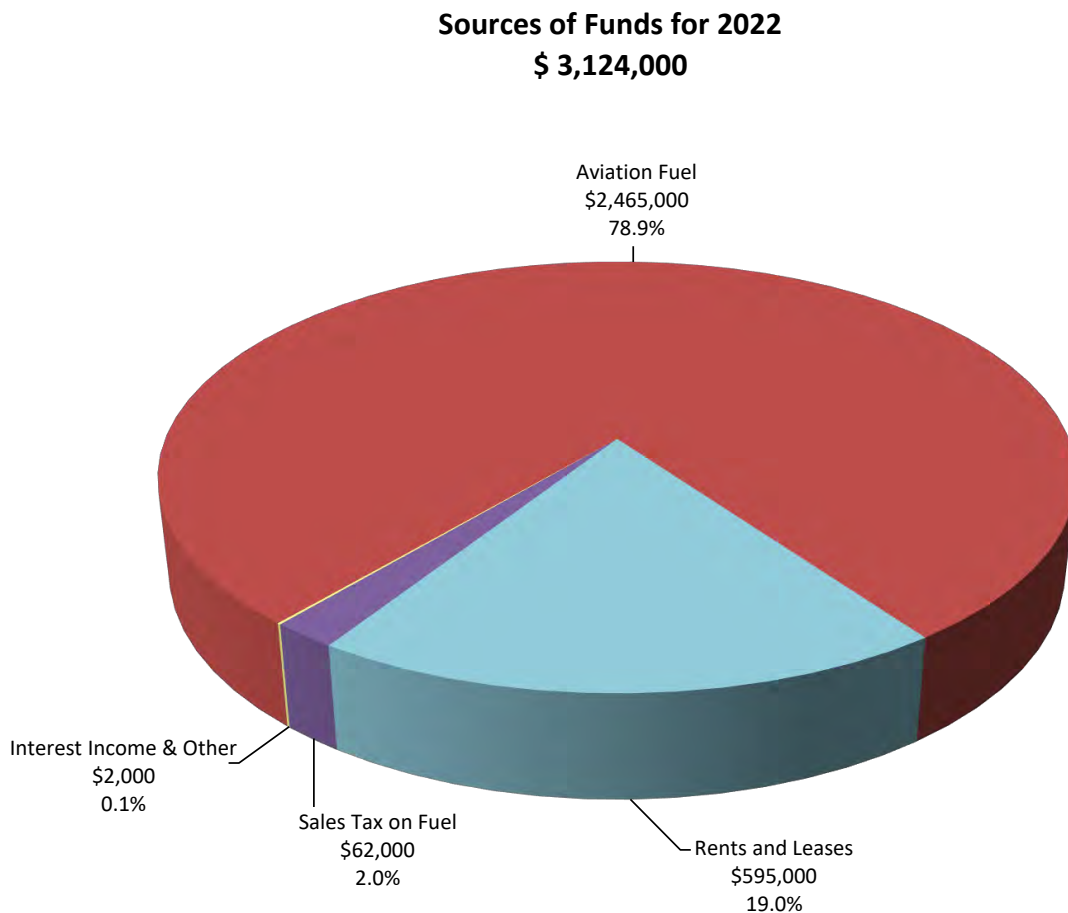
	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>5500.750.5040 - Transfer Station Program:</u>				
EX10 - Personnel Services	105,510	128,434	128,434	133,944
EX20 - Materials & Supplies	9,252	19,754	19,754	20,354
EX30 - Services and Charges	1,580,996	1,861,160	1,861,160	1,915,570
EX33 - Motorpool	81,160	91,285	91,285	88,267
EX39 - Cost Allocation	3,444	3,444	3,444	3,444
EX40 - Maintenance	2,114	5,250	5,250	3,600
Total	1,782,475	2,109,327	2,109,327	2,165,179
<u>5500.750.5060 - Recycling Program:</u>				
EX10 - Personnel Services	1,544,936	1,565,803	1,565,803	1,597,470
EX20 - Materials & Supplies	188,801	233,577	233,577	249,977
EX30 - Services and Charges	76,298	144,330	144,330	143,878
EX33 - Motorpool	754,564	716,775	716,775	654,280
EX39 - Cost Allocation	99,684	99,684	99,684	99,684
EX40 - Maintenance	12,455	15,200	15,200	15,000
Total	2,676,739	2,775,369	2,775,369	2,760,289
<u>5500.750.5070 - Composting Program:</u>				
EX10 - Personnel Services	453,409	427,837	427,837	415,945
EX20 - Materials & Supplies	43,925	63,794	63,794	66,794
EX30 - Services and Charges	1,220	1,700	1,700	1,700
EX33 - Motorpool	433,865	501,292	501,292	456,177
EX39 - Cost Allocation	34,020	34,020	34,020	34,020
EX40 - Maintenance	845	2,000	2,000	2,000
Total	967,284	1,030,643	1,030,643	976,636
<u>5500.750.5080 - Solid Waste Projects Program:</u>				
EX20 - Materials & Supplies	63,577	150,046	150,046	0
EX30 - Services and Charges	5,989	233,675	233,675	0
EX80 - Capital	37,674	1,845,958	1,845,958	440,000
Total	107,240	2,229,679	2,229,679	440,000
Budget Total	\$ 13,545,989	\$ 16,571,949	\$ 16,571,949	\$ 14,931,000

Airport Fund (5550)

The Airport Fund provides for the operation and maintenance of the City's municipal airport, Drake Field. The Airport Fund's revenue is generated from FBO fuel sales and rents and leases. In 2022, the Airport Fund is projected to have a balanced budget.

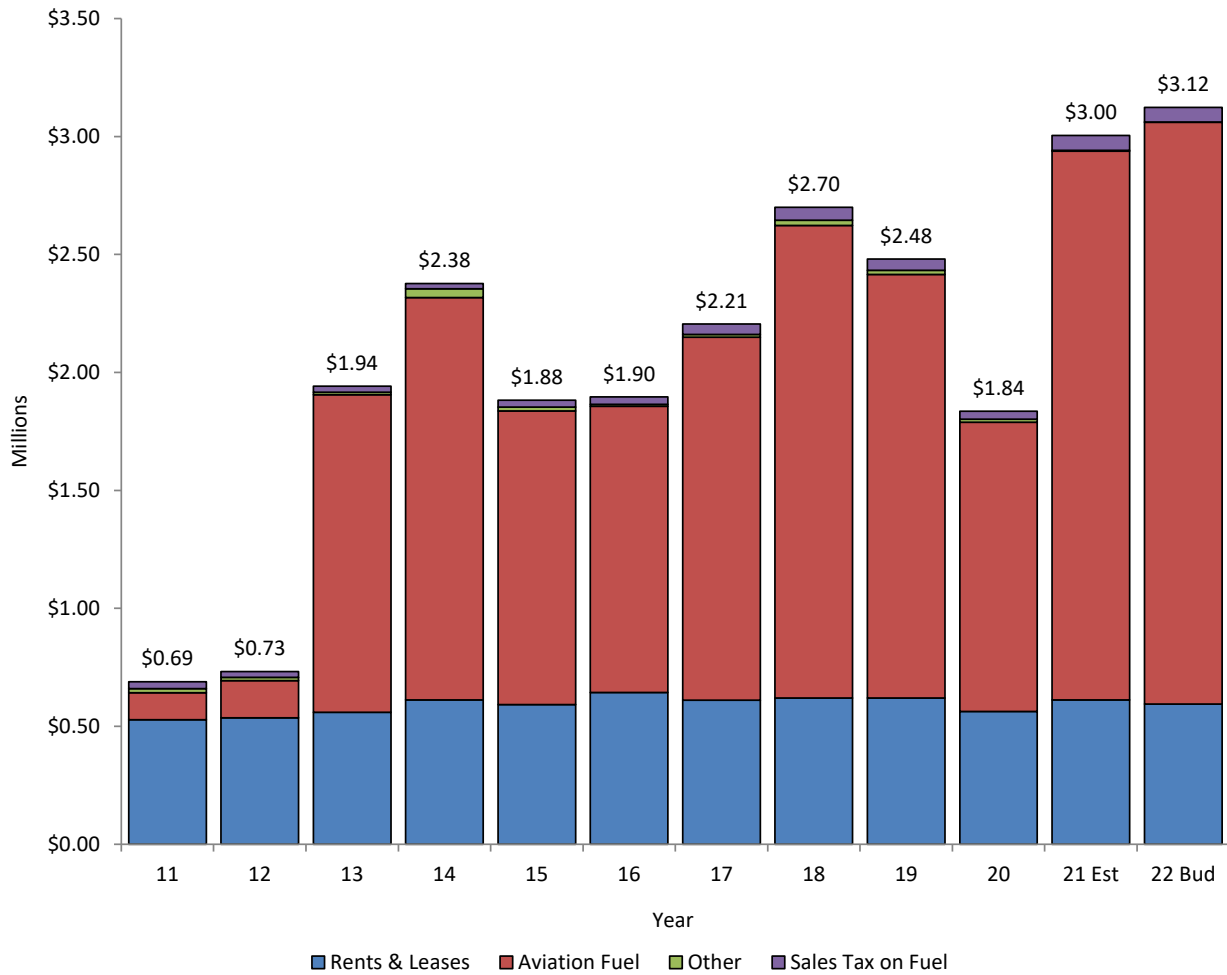
Airport Fund Revenues

For 2022, the Airport Fund sources of funds are budgeted to be \$3,124,000. Aviation Fuel revenue is projected to be \$2,465,000 or 78.9% of the total revenue, as the City took over Fixed Based Operations in March of 2013. Rents and Leases make up the second largest source of revenue at 19%.



Total Operating Revenue

This chart shows all of the Airport Fund's operating revenues by type. Primary revenues are comprised of Fuel Sales and Rents and Leases. During the fourth quarter of 2001, the City took over the Fixed Based Operator (FBO) functions and sold aviation fuel as it became a General Aviation airport. The selling of fuel continued until the last part of 2005 when the City contracted the operation of the FBO to an external company. The City again took over running the Fixed Based Operations (FBO) in March of 2013. Due to the FBO, Aviation Fuel has become the major source of revenue. A portion of the airport terminal building is leased by Skydive Fayetteville, a pilot training school, the U.S. Postal Service and several other business operations.



City of Fayetteville, Arkansas
2022 Operating Budget
Airport Fund (5550)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Sales Tax - County	\$ 13,578	\$ 11,000	\$ 27,000	\$ 27,000
Sales Tax - City	19,330	12,000	35,000	35,000
Interest Income	5,781	6,000	2,000	2,000
Rents & Leases	562,790	608,000	612,000	595,000
Aviation Fuel	1,225,932	2,281,169	2,326,000	2,465,000
Other	7,779	0	2,000	0
Total Revenues	<u>1,835,190</u>	<u>2,918,169</u>	<u>3,004,000</u>	<u>3,124,000</u>
Expenses:				
Airport Administration	429,422	466,424	466,424	485,066
Airport Maintenance	251,133	293,703	293,703	380,959
Airport Operations	438,748	474,920	474,920	451,581
Aviation Fuel	808,592	1,695,898	1,695,898	1,669,000
Airport Projects	654	76,141	76,141	0
General Fund Loan Interest	2,796	4,194	2,330	1,864
General Fund Loan Principal	15,530	15,530	15,530	15,530
Total Expenses	<u>1,946,875</u>	<u>3,026,810</u>	<u>3,024,946</u>	<u>3,004,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ (111,685)</u>	<u>\$ (108,641)</u>	<u>\$ (20,946)</u>	<u>\$ 120,000</u>
Non-Operating Revenues / (Expenses):				
Intergovernmental (Grants)	763,526	7,403,915	7,403,915	0
Capital Expenditures	(431,243)	(8,373,182)	(8,373,182)	(120,000)
Transfer to Shop	(13,400)	(23,500)	(23,500)	0
Total Expenses	<u>318,883</u>	<u>(992,767)</u>	<u>(992,767)</u>	<u>(120,000)</u>
Budget Gain / (Loss)	<u>\$ 207,198</u>	<u>(1,101,408)</u>	<u>(1,013,713)</u>	<u>0</u>
Total Budget	<u>\$ 2,391,517</u>	<u>\$ 11,423,492</u>	<u>\$ 11,421,628</u>	<u>\$ 3,124,000</u>

City of Fayetteville, Arkansas
2022 Operating Budget
Airport Fund (5550)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 9,227,428	\$ 8,822,570	\$ 8,822,570	\$ 15,138,740
Budget Gain / (Loss)	207,198	(1,101,408)	(1,013,713)	0
Plus: Gain Capital Expenditures	431,243	8,373,182	8,373,182	120,000
Plus: General Fund Loan Principal	15,530	15,530	15,530	15,530
Less: Depreciation Expense	(1,058,829)	(1,058,829)	(1,058,829)	(1,058,829)
Ending Total Net Assets	<u>\$ 8,822,570</u>	<u>\$ 15,051,045</u>	<u>\$ 15,138,740</u>	<u>\$ 14,215,441</u>
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 7,789,372	\$ 15,103,725	\$ 15,103,725	\$ 14,164,896
Unrestricted	1,033,198	(52,680)	35,015	50,545
Ending Total Net Position	<u>\$ 8,822,570</u>	<u>\$ 15,051,045</u>	<u>\$ 15,138,740</u>	<u>\$ 14,215,441</u>

City of Fayetteville, Arkansas
2022 Operating Budget (Category Summary)
Airport Fund (5550)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>5550.760.3940 - Airport Administration Program:</u>				
EX10 - Personnel Services	\$ 199,057	\$ 206,164	\$ 206,164	\$ 219,334
EX20 - Materials & Supplies	6,657	12,101	12,101	12,751
EX30 - Services and Charges	212,149	236,574	236,574	239,174
EX33 - Motorpool	2,262	2,085	2,085	2,307
EX39 - Cost Allocation	5,040	5,040	5,040	5,040
EX50 - Debt Service	18,326	19,724	17,860	17,394
Total	443,491	481,688	479,824	496,000
<u>5550.760.3950 - Airport Maintenance Program:</u>				
EX10 - Personnel Services	127,880	150,944	150,944	206,744
EX20 - Materials & Supplies	5,132	17,761	17,761	17,761
EX30 - Services and Charges	5,196	6,578	6,578	16,793
EX33 - Motorpool	59,757	58,102	58,102	62,343
EX40 - Maintenance	53,168	60,318	60,318	77,318
Total	251,133	293,703	293,703	380,959
<u>5550.760.3955 - Airport Operations Program:</u>				
EX10 - Personnel Services	324,092	318,130	318,130	279,782
EX20 - Materials & Supplies	820,013	1,714,991	1,714,991	1,686,593
EX30 - Services and Charges	78,588	100,550	100,550	118,957
EX33 - Motorpool	11,182	13,428	13,428	15,529
EX39 - Cost Allocation	3,960	3,960	3,960	3,960
EX40 - Maintenance	13,762	24,219	24,219	22,220
Total	1,251,597	2,175,278	2,175,278	2,127,041
<u>5550.760.3960 - Airport Projects Program:</u>				
EX30 - Services and Charges	654	18,381	18,381	0
EX40 - Maintenance	0	57,760	57,760	0
EX80 - Capital	431,243	8,373,182	8,373,182	120,000
EX96 - Operating Transfers Out	13,400	23,500	23,500	0
Total	445,296	8,472,823	8,472,823	120,000
Budget Total	\$ 2,391,517	\$ 11,423,492	\$ 11,421,628	\$ 3,124,000

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Police Pension Fund (6800)

The Police Pension Fund accounts for the accumulation of resources for the pension benefit payments to qualified police personnel. Operations of this fund are controlled by the Police Pension Board. Revenues include insurance premium tax distributions, a special City property tax, and special fees and forfeitures. This is accounted for by the City as a trust fund. Gains or losses from investment activities are not projected in revenue estimates.

City of Fayetteville, Arkansas
 2022 Operating Budget
 Police Pension Fund (6800)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Property Taxes	\$ 643,110	\$ 636,000	\$ 736,000	\$ 773,000
State Insurance Turnback	297,575	298,000	296,000	298,000
Fines & Forfeitures	100,394	105,000	87,000	90,000
Investment Earnings	97,405	94,000	94,000	94,000
Gain/Loss on Sale of Investments	127,124	0	152,000	0
Gain/Loss in Fair Value of Investments	241,234	0	0	0
Other	1,546	0	8,000	0
Total Revenues	<u>1,508,388</u>	<u>1,133,000</u>	<u>1,373,000</u>	<u>1,255,000</u>
Expenses:				
Audit Expense	3,500	3,500	3,500	3,500
Professional Services	0	2,000	2,000	2,000
Bank Service Charges	316	634	634	634
Benefit Payments	1,493,933	1,556,766	1,556,766	1,556,866
Materials and Supplies	0	100	100	0
Total Expenses	<u>1,497,749</u>	<u>1,563,000</u>	<u>1,563,000</u>	<u>1,563,000</u>
Budget Gain / (Loss)	<u>\$ 10,639</u>	<u>\$ (430,000)</u>	<u>\$ (190,000)</u>	<u>\$ (308,000)</u>
Total Budget	<u>\$ 1,497,749</u>	<u>\$ 1,563,000</u>	<u>\$ 1,563,000</u>	<u>\$ 1,563,000</u>
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 6,187,719	\$ 6,198,358	\$ 6,198,358	\$ 6,008,358
Budget Gain / (Loss)	<u>10,639</u>	<u>(430,000)</u>	<u>(190,000)</u>	<u>(308,000)</u>
Ending Total Net Assets	<u>\$ 6,198,358</u>	<u>\$ 5,768,358</u>	<u>\$ 6,008,358</u>	<u>\$ 5,700,358</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Police Pension Fund (6800)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>6800.800.9800 - Police Pension Expense Program:</u>				
EX20 - Materials & Supplies	0	100	100	0
EX30 - Services and Charges	1,497,749	1,562,900	1,562,900	1,563,000
Total	1,497,749	1,563,000	1,563,000	1,563,000
Budget Total	\$ 1,497,749	\$ 1,563,000	\$ 1,563,000	\$ 1,563,000

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Fire Pension Fund (6810)

The Fire Pension Fund accounts for the accumulation of resources for the pension benefit payments to qualified fire personnel. Operations of this fund are controlled by the Fire Pension Board. Revenues include the proceeds of a special City property tax and insurance premium tax distributions from the State. This is accounted for by the City as a trust fund. Gains or losses from investment activities are not projected in revenue estimates.

City of Fayetteville, Arkansas
2022 Operating Budget
Fire Pension Fund (6810)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Property Taxes	\$ 643,110	\$ 640,000	\$ 736,000	\$ 773,000
State Insurance Turnback	351,262	358,000	391,000	391,000
Investment Earnings	48,729	51,000	36,000	36,000
Gain/Loss on Sale of Investments	152,204	71,000	35,000	35,000
Gain/Loss in Fair Value of Investments	(431,623)	0	0	0
Other	307	0	0	0
Total Revenues	<u>763,989</u>	<u>1,120,000</u>	<u>1,198,000</u>	<u>1,235,000</u>
Expenses:				
Audit Expense	3,500	3,500	3,500	3,500
Professional Services	0	2,270	2,270	2,000
Bank Service Charges	271	373	373	543
Benefit Payments	1,326,669	1,354,457	1,354,457	1,354,557
Materials and Supplies	0	100	100	0
Services and Charges	260	300	300	400
Total Expenses	<u>1,330,700</u>	<u>1,361,000</u>	<u>1,361,000</u>	<u>1,361,000</u>
Budget Gain / (Loss)	<u>\$ (566,711)</u>	<u>\$ (241,000)</u>	<u>\$ (163,000)</u>	<u>\$ (126,000)</u>
Total Budget	<u>\$ 1,330,699</u>	<u>\$ 1,361,000</u>	<u>\$ 1,361,000</u>	<u>\$ 1,361,000</u>
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 2,732,106	\$ 2,165,395	\$ 2,165,395	\$ 2,002,395
Budget Gain / (Loss)	<u>(566,711)</u>	<u>(241,000)</u>	<u>(163,000)</u>	<u>(126,000)</u>
Ending Total Net Assets	<u>\$ 2,165,395</u>	<u>\$ 1,924,395</u>	<u>\$ 2,002,395</u>	<u>\$ 1,876,395</u>

City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Fire Pension Fund (6810)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>6810.800.9810 - Fire Pension Expense Program:</u>				
EX20 - Materials & Supplies	0	100	100	0
EX30 - Services and Charges	1,330,699	1,360,900	1,360,900	1,361,000
Total	1,330,699	1,361,000	1,361,000	1,361,000
Budget Total	\$ 1,330,699	\$ 1,361,000	\$ 1,361,000	\$ 1,361,000

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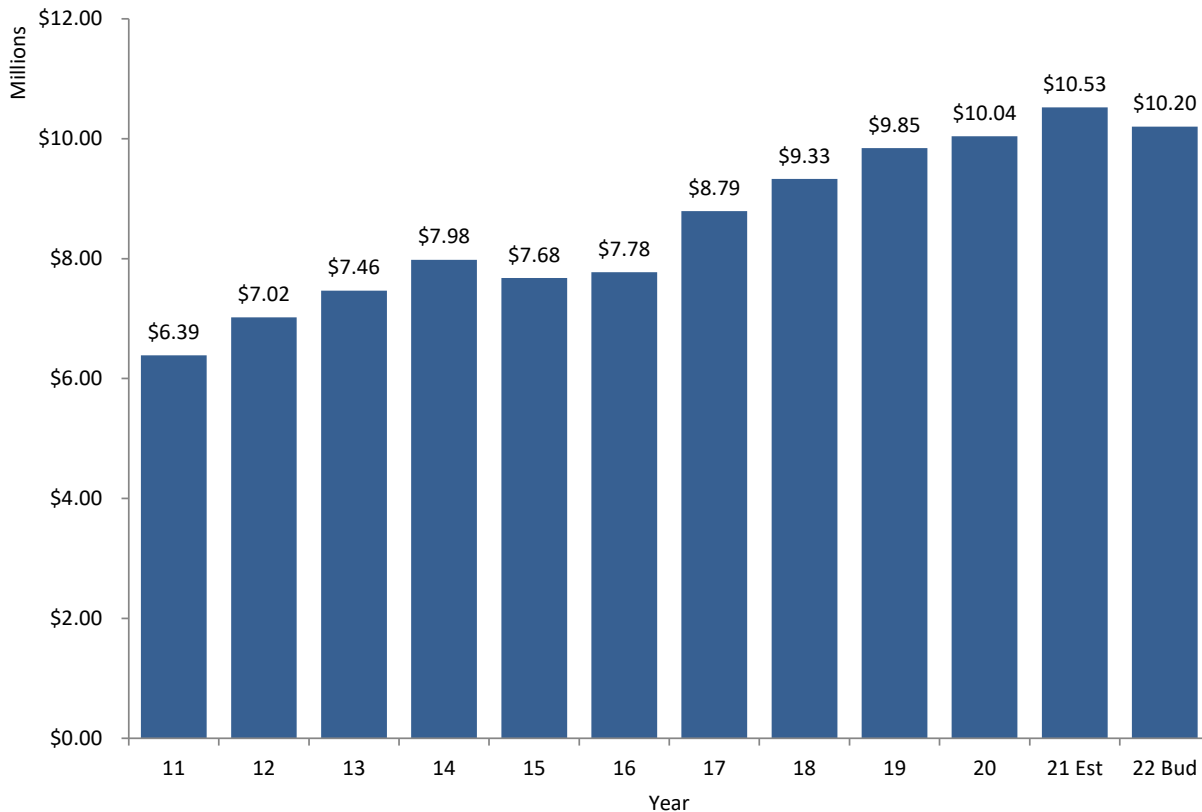
Shop Fund (9700)

The Shop Fund is an internal service fund that provides for all the acquisition and maintenance of equipment and vehicles utilized by the City's operating divisions. The Shop Fund's source of revenue is from charges to other City operating funds based on equipment and vehicle usage. Increases in 2022 operational costs can be attributed to additional parts and supply purchases, fuel expense, insurance, and contract services for repairs that cannot be performed by staff. These operational increases are a result of fleet expansions and increased equipment usage. On a cash basis, revenues will be greater than expenditures for 2022.

Shop Fund Revenues

Shop Charges (Replacement Charges, Motorpool and Maintenance Charges, Shop Overhead Charges, Shop Overhead Insurance Charges, and Fuel Charges) as a whole make up 99.2% of total Shop Fund. These revenues are budgeted at \$10,200,000 for 2022. These revenues can be broken down in components as follows. The Replacement Charge (\$5,835,000) is the amount Fleet Operations collects to purchase replacement vehicles and equipment. Motorpool and Maintenance Charges (\$2,078,000), Shop Overhead Charges (\$755,000) and Shop Overhead Insurance Charges (\$212,000) are monthly fees user divisions pay to the Shop Fund for on-going maintenance. Fuel Charges (\$1,320,000) represents revenue received from charging out the cost of gasoline to the user divisions.

Shop Charges



City of Fayetteville, Arkansas
2022 Operating Budget
Shop Fund (9700)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
Revenues:				
Maintenance Charges	\$ 65,495	\$ 46,000	\$ 79,000	\$ 80,000
Fuel Charges	876,999	1,203,000	1,437,000	1,320,000
Replacement Charges	5,632,009	5,801,000	5,813,000	5,835,000
Motor Pool Charges	2,476,308	2,139,000	2,155,000	1,998,000
Shop Overhead Charges	734,606	1,075,000	866,000	755,000
Shop Overhead Insurance	256,279	194,000	175,000	212,000
Shop Rental Pool Revenue	2,911	11,000	4,000	4,000
Other	62,616	30,000	24,000	24,000
Interest Income	235,649	216,000	58,000	58,000
Total Revenues	<u>10,342,872</u>	<u>10,715,000</u>	<u>10,611,000</u>	<u>10,286,000</u>
Expenses:				
Vehicle Maintenance	3,362,242	3,863,301	3,863,301	3,914,059
Gasoline/Diesel Expense	814,462	1,282,941	1,282,941	1,257,941
Total Expenses	<u>4,176,704</u>	<u>5,146,242</u>	<u>5,146,242</u>	<u>5,172,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ 6,166,168</u>	<u>\$ 5,568,758</u>	<u>\$ 5,464,758</u>	<u>\$ 5,114,000</u>
Non-Operating Revenues / (Expenses):				
Gain/Loss Sale of Assets	785,247	0	513,000	0
Transfer from General	0	26,295	26,295	0
Transfer from Street	0	7,100	7,100	70,000
Transfer from Parks Development	45,144	0	0	100,000
Transfer from Water & Sewer	952,679	0	0	30,000
Transfer from Sales Tax Capital	47,779	63,577	63,577	1,110,000
Transfer from Solid Waste	264,151	0	0	0
Transfer from Airport	13,400	23,500	23,500	0
Capital Expenditures	(7,885,384)	(11,192,295)	(11,192,295)	(2,620,000)
Total Expenses	<u>(5,776,984)</u>	<u>(11,071,823)</u>	<u>(10,558,823)</u>	<u>(1,310,000)</u>
Budget Gain / (Loss)	<u>\$ 389,184</u>	<u>(5,503,065)</u>	<u>(5,094,065)</u>	<u>3,804,000</u>
Total Budget	<u>\$ 12,062,088</u>	<u>\$ 16,338,537</u>	<u>\$ 16,338,537</u>	<u>\$ 7,792,000</u>

City of Fayetteville, Arkansas
 2022 Operating Budget
 Shop Fund (9700)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 32,660,989	\$ 37,310,280	\$ 37,310,280	\$ 39,783,233
Budget Gain / (Loss)	389,184	(5,503,065)	(5,094,065)	3,804,000
Plus: Gain Capital Expenditures	7,885,384	11,192,295	11,192,295	2,620,000
Less: Depreciation Expense	(3,625,277)	(3,625,277)	(3,625,277)	(3,625,277)
Ending Total Net Assets	\$ 37,310,280	\$ 39,374,233	\$ 39,783,233	\$ 42,581,956
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 17,241,275	\$ 24,808,293	\$ 24,808,293	\$ 23,803,016
Unrestricted	20,069,005	14,565,940	14,974,940	18,778,940
Ending Total Net Position	\$ 37,310,280	\$ 39,374,233	\$ 39,783,233	\$ 42,581,956

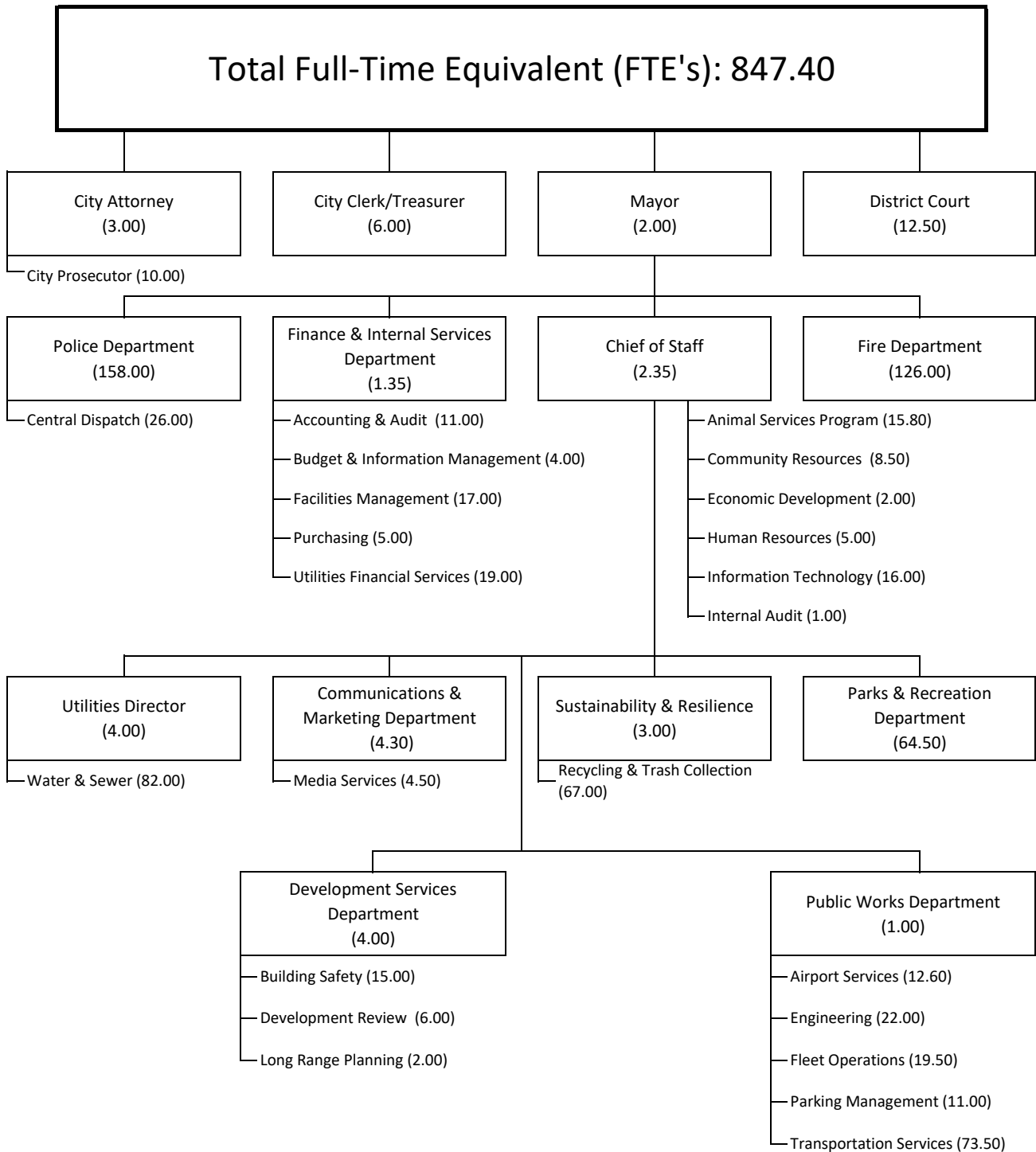
City of Fayetteville, Arkansas
 2022 Operating Budget (Category Summary)
 Shop Fund (9700)

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>9700.770.1910 - Vehicle Maintenance Program:</u>				
EX10 - Personnel Services	1,284,289	1,327,828	1,327,828	1,359,906
EX20 - Materials & Supplies	1,862,482	2,609,142	2,609,142	2,566,009
EX30 - Services and Charges	507,121	692,393	692,393	728,143
EX33 - Motorpool	81,400	76,806	76,806	75,278
EX39 - Cost Allocation	376,764	376,764	376,764	376,764
EX40 - Maintenance	64,353	60,544	60,544	65,900
EX80 - Capital	110,279	203,489	203,489	0
Total	4,286,687	5,346,966	5,346,966	5,172,000
<u>9700.770.1920 - Fleet Capital Expense Program:</u>				
EX20 - Materials & Supplies	0	36	36	0
EX30 - Services and Charges	296	2,729	2,729	0
EX80 - Capital	7,775,105	10,988,806	10,988,806	2,620,000
Total	7,775,401	10,991,571	10,991,571	2,620,000
Budget Total	\$ 12,062,088	\$ 16,338,537	\$ 16,338,537	\$ 7,792,000

**CITY OF FAYETTEVILLE, ARKANSAS
PERSONNEL SECTION**

The Personnel Summary table below shows the authorized full-time equivalent (FTE) listing for the City of Fayetteville by Organization Chart.

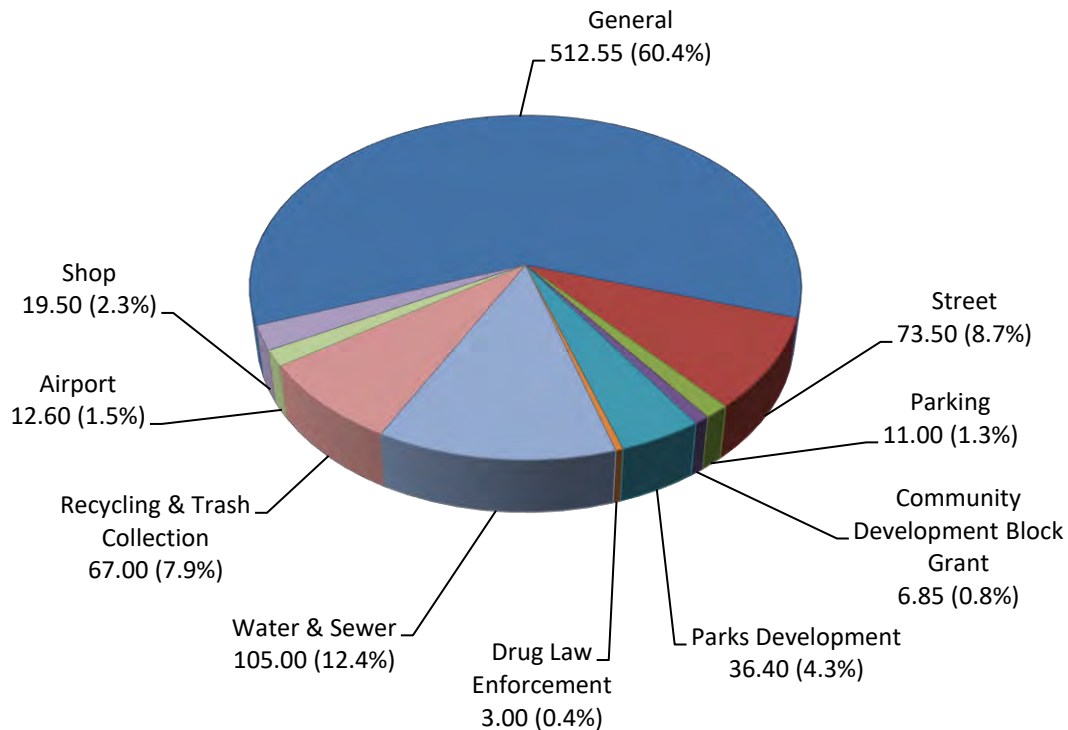
The subsequent pages provide a summary and a detail listing of personnel by Funding Source and Activity.



City of Fayetteville, Arkansas
 Personnel Summary by Funding Source
 Full-Time Equivalent Basis

Fund	Budgeted 2020	Budgeted 2021	Budgeted 2022
1010 - General	498.25	497.25	512.55
2100 - Street	70.50	70.50	73.50
2130 - Parking	11.00	11.00	11.00
2180 - Community Development Block Grant	6.85	6.85	6.85
2250 - Parks Development	32.40	34.40	36.40
2930 - Drug Law Enforcement	3.00	3.00	3.00
5400 - Water & Sewer	103.50	103.00	105.00
5500 - Recycling & Trash Collection	66.00	66.00	67.00
5550 - Airport	11.60	11.60	12.60
9700 - Shop	19.50	19.50	19.50
Total	822.60	823.10	847.40

**Full-Time Equivalent Basis by Fund
 (847.40 FTEs)**



City of Fayetteville, Arkansas
Personnel Variation Summary

POSITION FTE RECONCILIATION

Fund / Division	Title	Deleted	Added
2021 ADOPTED BUDGET			822.10
<u>General Fund</u>			
Development Review	Planning Technician ¹		1.00
2021 BUDGET - TOTAL FTE			<u>823.10</u>
2022 BUDGET - FTE ADJUSTMENTS			
<u>General Fund</u>			
Development Review	Planning Technician ¹	(1.00)	
City Clerk/Treasurer	Document Management Manager ²	(0.50)	
City Clerk/Treasurer	Records Clerk ²	(0.50)	
City Clerk/Treasurer	Cust & Info Records Specialist - Document Mgmt ²		1.00
Chief of Staff	Director of Arts and Culture		1.00
Facilities Management	Custodian		1.00
Police	Police Officer		4.00
Central Dispatch	Dispatcher I		1.00
Fire	Administrative Assistant - Fire Marshal		1.00
Fire	Firefighter		3.00
Parks & Recreation	Maintenance Worker III - Trails Soft Surface		1.00
Parks & Recreation	Maintenance Worker IV - Trails Soft Surface		1.00
Parks & Recreation	Recreation Programs Assistant		0.70
Parks & Recreation	Recreation Programs Assistant II - YRCC		0.60
Engineering	Public Works Projects Inspector		1.00
Building Safety	Residential Plan Reviewer		1.00
<u>Street Fund</u>			
Transportation Services	Maintenance Worker III - Urban Forestry		2.00
Transportation Services	Field Operations Supervisor		1.00
<u>Parks Development Fund</u>			
Parks & Recreation	Horticulture Assistant II		2.00
<u>Water and Sewer Fund</u>			
Water & Sewer Maint	Assistant Warehouse Supervisor		1.00
Water & Sewer Maint	Field Service Representative		1.00
<u>Recycling & Trash Collection Fund</u>			
Recycling & Trash Collection	Maintenance Worker III		1.00
<u>Airport Fund</u>			
Airport Services	Maintenance Worker III		1.00
2022 BUDGET - TOTAL FTE ADJUSTMENTS			<u>(2.00)</u> <u>26.30</u>
2022 BUDGET - TOTAL FTE			<u><u>847.40</u></u>

2022 BUDGET - POSITION REPORTING STRUCTURE CHANGES

<u>From Division</u>	<u>Position Title</u>	<u>To Division</u>
Engineering	Public Works Director ³	Public Works Director
Community Resources	Sr. Code Compliance Officer ⁴	Building Safety
Community Resources	Code Compliance Officer (x3) ⁴	Building Safety
Community Resources	Customer Service Rep - Building Safety ⁴	Building Safety

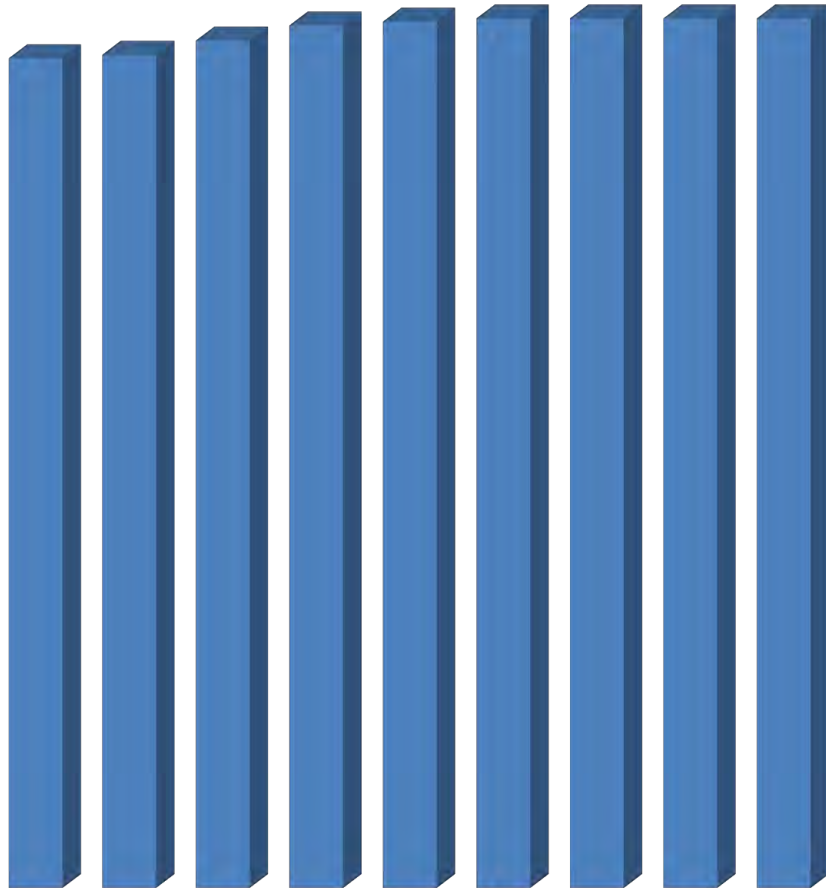
NOTES TO THE PERSONNEL VARIATION SUMMARY

1. A Planning Technician was approved by the City Council, via resolution 322-20, in the Development Review division after the 2021 budget was adopted. This was a term-limited position created to help with the EnerGov software implementation and will be inactivated at the end of 2021. This position was funded out of the General Fund.
2. Two part-time positions (Document Management Manager and Records Clerk) in the City Clerk/Treasurer division are being inactivated and replaced with one full-time position (Customer and Information Records Specialist - Document Management). This position is funded out of the General Fund.
3. The City Engineer position was changed to the Public Works Director in 2021 and is being moved from the Engineering division to the Public Works Director division. This change is within the General Fund.
4. A Sr. Code Compliance Officer position, three Code Compliance Officer positions and a Customer Service Representative - Building Safety position are being moved from the Community Resources division to the Building Safety division. This change is within the General Fund.

City of Fayetteville, Arkansas
Personnel History by Funding Source

Position Funding Changes

A total of 28.30 FTEs are being added, while 4.0 FTEs are being inactivated, for a total increase of 24.30 FTEs.



Fund	2014	2015	2016	2017	2018	2019	2020	2021	2022	Change from Prior Year
General	469.20	467.70	478.90	486.40	489.50	495.25	498.25	497.25	512.55	15.30
Street	68.50	69.50	69.50	69.50	69.50	69.50	70.50	70.50	73.50	3.00
Parking	8.80	9.80	9.80	11.00	11.00	11.00	11.00	11.00	11.00	-
Community Development Block Grant	3.85	3.60	5.60	6.60	6.85	6.85	6.85	6.85	6.85	-
Parks Development	27.35	29.35	30.15	31.40	31.55	31.40	32.40	34.40	36.40	2.00
Drug Law Enforcement	4.00	5.00	5.00	5.00	5.00	5.00	3.00	3.00	3.00	-
Water & Sewer	93.50	93.50	93.50	94.50	94.50	98.50	103.50	103.00	105.00	2.00
Recycling & Trash Collection	57.00	57.00	57.00	59.00	59.00	64.00	66.00	66.00	67.00	1.00
Airport	12.60	12.60	11.60	11.60	11.60	11.60	11.60	11.60	12.60	1.00
Shop	18.50	18.50	18.50	18.50	18.50	19.50	19.50	19.50	19.50	-
Total	763.30	766.55	779.55	793.50	797.00	812.60	822.60	823.10	847.40	24.30
Change from Prior Year	6.77	3.25	13.00	13.95	3.50	15.60	10.00	0.50	24.30	

City of Fayetteville, Arkansas
Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2020	Budgeted 2021	Budgeted 2022
1010 - GENERAL FUND:			
015.0150 - Mayors Administration	2.00	2.00	2.00
021.0210 - City Attorney	3.00	3.00	3.00
031.0310 - City Prosecutor	10.00	10.00	10.00
036.1360 - Internal Audit	1.00	1.00	1.00
040.2010 - Fayetteville District Court - Criminal Cases	6.50	6.50	6.50
040.2020 - Fayetteville District Court - Probation & Fine Collection	0.50	0.50	0.50
040.2030 - Fayetteville District Court - Small Claims & Civil Cases	5.50	5.50	5.50
050.0500 - Economic Development	2.00	2.00	2.00
051.1510 - City Clerk/Treasurer	5.50	6.00	6.00
055.0550 - Communications & Marketing	4.00	4.30	4.30
060.0600 - Media Services	4.50	4.50	4.50
070.0700 - Chief of Staff	1.25	1.35	1.35
070.0710 - Arts & Culture	-	-	1.00
110.1100 - Chief Financial Officer	1.25	1.35	1.35
120.1210 - Human Resources	5.00	5.00	5.00
131.1310 - Accounting & Audit	11.00	11.00	11.00
133.1330 - Budget & Information Management	4.00	4.00	4.00
140.1410 - Facilities Management - General Maint	8.00	8.00	8.00
140.1420 - Facilities Management - Janitorial	8.00	8.00	9.00
160.1610 - Purchasing	5.00	5.00	5.00
170.1710 - Information Technology	11.00	11.00	11.00
170.1720 - Information Technology - GIS	5.00	5.00	5.00
200.2900 - Police - Police Support Services	28.00	28.00	28.00
200.2940 - Police - Police Patrol	123.00	123.00	127.00
260.2600 - Central Dispatch	25.00	25.00	26.00
300.3010 - Fire - Fire Prevention	6.00	6.00	7.00
300.3020 - Fire - Fire Operations	114.00	114.00	117.00
300.3030 - Fire - Fire Training	2.00	2.00	2.00
520.5210 - Parks & Recreation - Swimming Pool	4.35	4.35	4.35
520.5220 - Parks & Recreation - Parks Admin/Rec Programs	9.45	9.45	10.15
520.5250 - Parks & Recreation - Lake Maintenance	0.15	0.15	0.15
520.5260 - Parks & Recreation - Parks Maintenance	9.25	7.25	9.25
520.5280 - Parks & Recreation - Yvonne Richardson Comm Ctr	3.60	3.60	4.20
610.6100 - Public Works Director	-	-	1.00
620.6200 - Development Services - Director	5.00	4.00	4.00
621.6220 - Engineering - Operations & Administration	14.00	15.00	14.00
621.6230 - Engineering - Land Acquisition	2.00	2.00	2.00
621.6240 - Engineering - Public Construction	5.00	5.00	6.00
630.6300 - Development Review	9.00	7.00	6.00
631.6310 - Sustainability & Resilience	4.00	3.00	3.00
634.6340 - Long Range Planning	-	2.00	2.00
640.6400 - Building Safety	8.00	9.00	15.00
642.6420 - Community Resources - CR Admin/Planning	6.65	6.65	1.65
671.2710 - Animal Services - Animal Patrol/Emergency Response	5.50	5.50	5.50
671.2720 - Animal Services - Animal Shelter	8.30	8.30	8.30
671.2730 - Animal Services - Veterinarian/Clinic	2.00	2.00	2.00
	<u>498.25</u>	<u>497.25</u>	<u>512.55</u>

City of Fayetteville, Arkansas
Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2020	Budgeted 2021	Budgeted 2022
2100 - STREET FUND:			
410.4100 - Transportation Services - Operations & Administration	8.00	8.00	8.00
410.4110 - Transportation Services - Right-of-Way Maintenance	7.00	7.00	9.00
410.4120 - Transportation Services - Street Maintenance	19.00	19.00	19.00
410.4130 - Transportation Services - Drainage Maintenance	10.00	10.00	11.00
410.5315 - Transportation Services - Traffic Engineering & Planning	7.00	7.00	7.00
410.5520 - Transportation Services - Street & Trail Construction	9.50	9.50	9.50
410.5530 - Transportation Services - Sidewalks	10.00	10.00	10.00
	<u>70.50</u>	<u>70.50</u>	<u>73.50</u>
2130 - PARKING FUND:			
430.9130 - Parking Management - Off-Street Parking	5.50	5.50	5.50
430.9131 - Parking Management - Entertainment District Prkg	4.50	4.50	4.50
430.9132 - Parking Management - Spring St. Munic. Prkg Deck	1.00	1.00	1.00
	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
2180 - COMMUNITY DEVELOPMENT BLOCK GRANT FUND:			
642.4930 - Community Resources - Administration & Planning	1.65	1.40	1.40
642.4940 - Community Resources - Housing Services	4.45	4.45	4.45
642.4945 - Community Resources - Redevelopment	0.75	1.00	1.00
	<u>6.85</u>	<u>6.85</u>	<u>6.85</u>
2250 - PARKS DEVELOPMENT FUND:			
520.9250 - Parks & Recreation - Parks Development	32.40	34.40	36.40
	<u>32.40</u>	<u>34.40</u>	<u>36.40</u>
2930 - DRUG LAW ENFORCEMENT FUND:			
200.2960 - Police - Drug Enforcement	3.00	3.00	3.00
	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
5400 - WATER & SEWER FUND:			
700.1800 - Utilities Director	1.50	1.00	1.00
700.4020 - Utilities Director - Utilities Project Management	3.00	3.00	3.00
710.1810 - Utilities Financial Services	19.00	19.00	19.00
720.1820 - Water & Sewer Maint - Meter Reading	15.00	15.00	15.00
720.1830 - Water & Sewer Maint - Meter Maint & Backflow Prev	6.00	6.00	6.00
720.4000 - Water & Sewer Maint - Operations & Administration	12.00	12.00	14.00
720.4310 - Water & Sewer Maint - Water Distribution Maint	21.25	21.25	21.25
720.4330 - Water & Sewer Maint - Water Storage & Pump Maint	2.00	2.00	2.00
720.4410 - Water & Sewer Maint - Sewer Mains Maint	20.25	20.25	20.25
720.5620 - Water & Sewer Maint - Water & Sewer Connections	3.50	3.50	3.50
	<u>103.50</u>	<u>103.00</u>	<u>105.00</u>

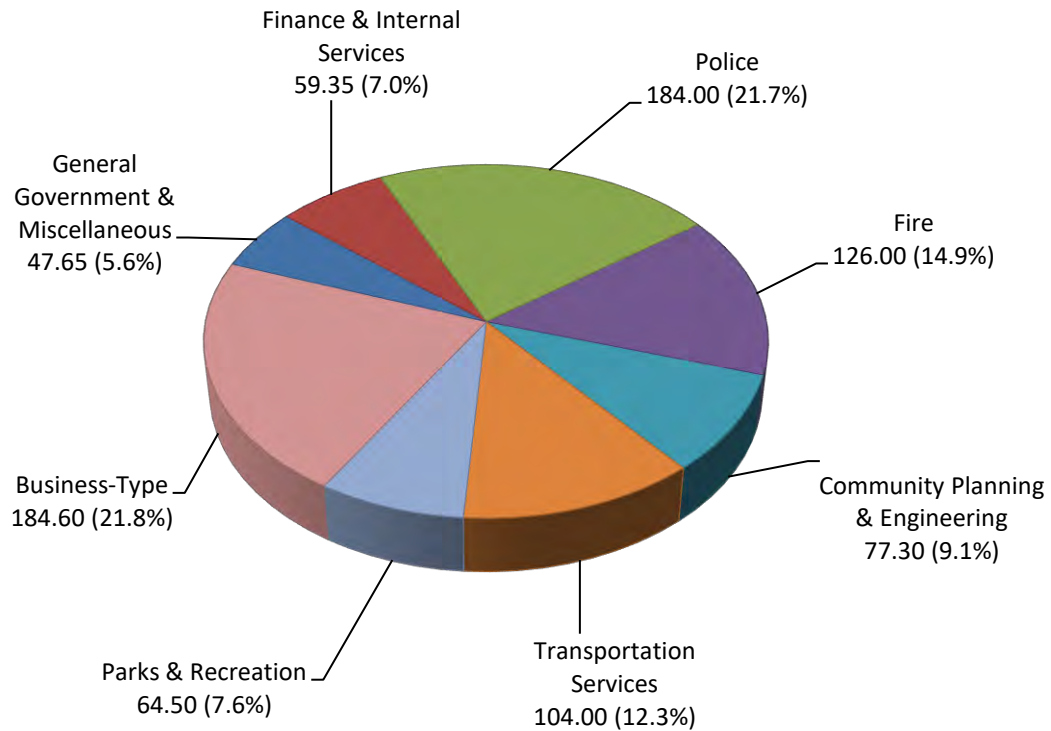
City of Fayetteville, Arkansas
Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2020	Budgeted 2021	Budgeted 2022
5500 - RECYCLING & TRASH COLLECTION FUND:			
750.5000 - Recycling & Trash Coll - Operations & Administration	6.00	6.00	7.00
750.5010 - Recycling & Trash Coll - Commercial Collections	10.50	10.50	10.50
750.5020 - Recycling & Trash Coll - Residential Collections	11.00	12.00	12.00
750.5030 - Recycling & Trash Coll - Commercial Drop Box Coll	2.50	2.50	2.50
750.5040 - Recycling & Trash Coll - Transfer Station	2.50	2.50	2.50
750.5060 - Recycling & Trash Coll - Recycling	26.50	26.50	26.50
750.5070 - Recycling & Trash Coll - Composting	7.00	6.00	6.00
	<u>66.00</u>	<u>66.00</u>	<u>67.00</u>
5550 - AIRPORT FUND:			
760.3940 - Airport Services - Administration	3.00	3.00	3.00
760.3950 - Airport Services - Maintenance	2.60	2.60	3.60
760.3955 - Airport Services - Operations	6.00	6.00	6.00
	<u>11.60</u>	<u>11.60</u>	<u>12.60</u>
9700 - SHOP FUND:			
770.1910 - Fleet Operations - Vehicle Maintenance	19.50	19.50	19.50
	<u>19.50</u>	<u>19.50</u>	<u>19.50</u>
Total Positions - Citywide	<u><u>822.60</u></u>	<u><u>823.10</u></u>	<u><u>847.40</u></u>

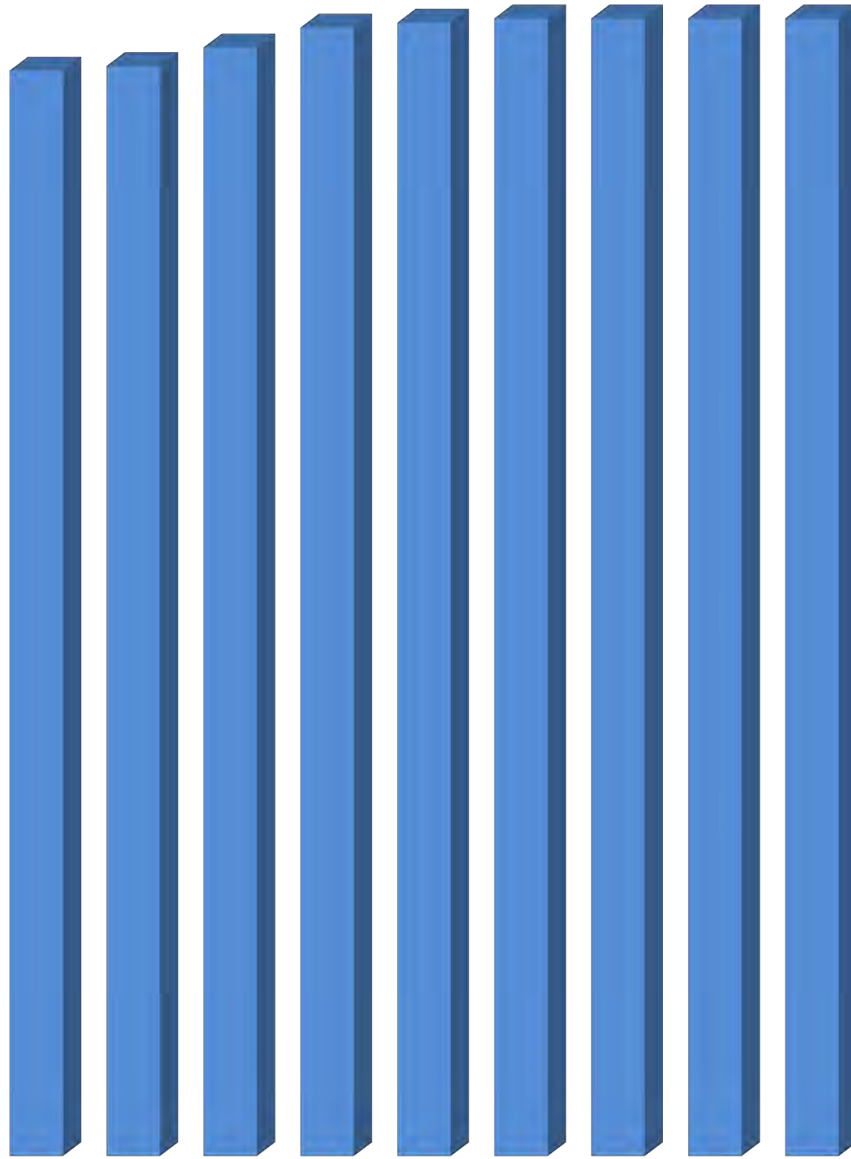
City of Fayetteville, Arkansas
 Personnel Summary by Activity
 Full-Time Equivalent Basis

Activity	Budgeted 2020	Budgeted 2021	Budgeted 2022
General Government & Miscellaneous	45.75	46.65	47.65
Finance & Internal Services	58.25	58.35	59.35
Police	179.00	179.00	184.00
Fire	122.00	122.00	126.00
Community Planning & Engineering	76.30	76.30	77.30
Transportation Services	101.00	101.00	104.00
Parks & Recreation	59.20	59.20	64.50
Business-Type	181.10	180.60	184.60
Total	822.60	823.10	847.40

**Full-Time Equivalent Basis by Activity
 (847.40 FTEs)**



City of Fayetteville, Arkansas
Personnel History by Activity



Activity	2014	2015	2016	2017	2018	2019	2020	2021	2022	Change from Prior Year
General Government	40.50	40.75	42.75	43.75	43.75	45.75	45.75	46.65	47.65	1.00
Finance & Internal Services	53.25	53.25	52.25	54.25	55.75	57.25	58.25	58.35	59.35	1.00
Police	170.00	170.00	175.50	180.00	180.00	181.00	179.00	179.00	184.00	5.00
Fire	114.00	114.00	122.00	122.00	122.00	122.00	122.00	122.00	126.00	4.00
Community Planning/Engineering	69.80	69.80	69.30	71.30	73.30	73.30	76.30	76.30	77.30	1.00
Transportation Services	98.00	100.00	99.00	99.00	99.00	100.00	101.00	101.00	104.00	3.00
Parks & Recreation	54.65	55.65	56.65	58.10	58.10	59.20	59.20	59.20	64.50	5.30
Business-Type	163.10	163.10	162.10	165.10	165.10	174.10	181.10	180.60	184.60	4.00
Total	763.30	766.55	779.55	793.50	797.00	812.60	822.60	823.10	847.40	24.30
Change from Prior Year	6.77	3.25	13.00	13.95	3.50	15.60	10.00	0.50	24.30	

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2020	Budgeted 2021	Budgeted 2022
GENERAL GOVERNMENT & MISCELLANEOUS ACTIVITY:			
Mayor's Administration Division:			
Mayor	1.00	1.00	1.00
Mayor's Office Administrator	1.00	1.00	1.00
	2.00	2.00	2.00
City Attorney Division:			
City Attorney	1.00	1.00	1.00
Assistant City Attorney	1.00	1.00	1.00
Paralegal - City Attorney's Office	1.00	1.00	1.00
	3.00	3.00	3.00
City Prosecutor Division:			
City Prosecutor	1.00	1.00	1.00
Deputy City Prosecutor	1.00	1.00	1.00
Senior Office Manager - Prosecutor's Office	1.00	1.00	1.00
City Prosecutor Investigator	1.00	1.00	1.00
Senior Legal Assistant	2.00	2.00	2.00
Legal Assistant	2.00	2.00	2.00
Legal Administrative Clerk	1.00	1.00	1.00
Law Clerk	1.00	1.00	1.00
	10.00	10.00	10.00
City Clerk/Treasurer Division:			
City Clerk/Treasurer	1.00	1.00	1.00
Deputy City Clerk	1.00	1.00	1.00
Document Management Manager	1.00	1.50	1.00
Deputy City Clerk - Codifier	1.00	1.00	1.00
Customer & Information Records Specialist	1.00	1.00	1.00
Customer & Information Records Specialist - Doc Mgmt	-	-	1.00
Records Clerk	0.50	0.50	-
	5.50	6.00	6.00
Fayetteville District Court Division:			
District Court Administrator	1.00	1.00	1.00
Lead Court Clerk	1.00	1.00	1.00
Court Services Officer	0.50	0.50	0.50
Deputy Court Clerk II	1.00	1.00	1.00
Deputy Court Clerk I	9.00	9.00	9.00
	12.50	12.50	12.50

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2020	Budgeted 2021	Budgeted 2022
Chief of Staff Division:			
Chief Of Staff	1.00	1.00	1.00
Director of Arts & Culture	-	-	1.00
Senior Administrative Assistant II - Mayor's Office	0.25	0.35	0.35
	<u>1.25</u>	<u>1.35</u>	<u>2.35</u>
Internal Audit Division:			
Internal Auditor	1.00	1.00	1.00
	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Communications & Marketing Division:			
Communications & Marketing Director	1.00	1.00	1.00
Communications Project Manager	1.00	1.00	1.00
Communications Project Manager - Social Media	-	1.00	1.00
Community Engagement Manager	1.00	-	-
Senior Administrative Assistant II - Mayor's Office	-	0.30	0.30
Senior Administrative Assistant I - Mayor's Office	1.00	1.00	1.00
	<u>4.00</u>	<u>4.30</u>	<u>4.30</u>
Media Services Division:			
Director Of Media Services	1.00	1.00	1.00
Broadcast Technician	1.00	1.00	1.00
Video Production Technician	1.50	1.50	1.50
Programming Coordinator - Media Services	1.00	1.00	1.00
	<u>4.50</u>	<u>4.50</u>	<u>4.50</u>
Economic Development Division:			
Director Of Economic Vitality	1.00	1.00	1.00
Business Development Manager	1.00	1.00	1.00
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Total General Government & Miscellaneous Activity	<u>45.75</u>	<u>46.65</u>	<u>47.65</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2020	Budgeted 2021	Budgeted 2022
FINANCE & INTERNAL SERVICES ACTIVITY:			
Chief Financial Officer Division:			
Chief Financial Officer	1.00	1.00	1.00
Senior Administrative Assistant II - Mayor's Office	0.25	0.35	0.35
	1.25	1.35	1.35
Accounting & Audit Division:			
Accounting Director	1.00	1.00	1.00
Accounting Manager - Payroll & Pension	1.00	1.00	1.00
Accounting Manager - Investment & Cash	1.00	1.00	1.00
Contract Grant Financial Accountant	1.00	1.00	1.00
Fixed Assets/Investment Coordinator	1.00	1.00	1.00
Accountant - Revenues	1.00	1.00	1.00
Accountant - Payroll	1.00	1.00	1.00
Accounting Clerk - Payables	1.00	1.00	1.00
Accounting Clerk - Receivables	1.00	1.00	1.00
Accounting Clerk - Cash	1.00	1.00	1.00
Accounting Clerk - Data Entry	1.00	1.00	1.00
	11.00	11.00	11.00
Facilities Management Division:			
Bond Projects & Construction Director	1.00	1.00	1.00
Facilities & Building Maintenance Manager	1.00	1.00	1.00
Crew Leader - Facilities Management Services	1.00	1.00	1.00
HVAC Technician	1.00	1.00	1.00
Project Coordinator - Facilities Management	1.00	1.00	1.00
Maintenance Worker II - Facilities Management	1.00	1.00	1.00
Operations Assistant - Facilities Management	1.00	1.00	1.00
Custodian	8.00	8.00	9.00
Maintenance Worker I - Facilities Management	1.00	1.00	1.00
	16.00	16.00	17.00
Budget & Information Management Division:			
Budget Director	1.00	1.00	1.00
Senior Financial Analyst - Budget	1.00	1.00	1.00
Financial Analyst - Budget	1.00	1.00	1.00
Budget Analyst	1.00	1.00	1.00
	4.00	4.00	4.00

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2020	Budgeted 2021	Budgeted 2022
Human Resources Division:			
Human Resources Director	1.00	1.00	1.00
Assistant Human Resources Director	1.00	1.00	1.00
Human Resources Generalist	1.00	1.00	1.00
Benefits & Leave Administrator	1.00	1.00	1.00
Human Resources Assistant	1.00	1.00	1.00
	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>
Information Technology Division:			
Information Technologies Director	1.00	1.00	1.00
Assistant IT Director	1.00	1.00	1.00
GIS Manager	1.00	1.00	1.00
Network Engineer	1.00	1.00	1.00
Business Systems Analyst	3.00	3.00	3.00
Systems Analyst	1.00	1.00	1.00
Network Analyst	1.00	1.00	1.00
Technical Support Specialist	3.00	3.00	3.00
GIS Analyst	2.00	2.00	2.00
GIS Technician	2.00	2.00	2.00
	<u>16.00</u>	<u>16.00</u>	<u>16.00</u>
Purchasing Division:			
Purchasing Manager	1.00	1.00	1.00
Sr. Purchasing Agent	1.00	1.00	1.00
Purchasing Agent	1.00	1.00	1.00
Purchasing Technician	1.00	1.00	1.00
Purchasing Assistant	1.00	1.00	1.00
	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>
Total Finance & Internal Services Activity	<u>58.25</u>	<u>58.35</u>	<u>59.35</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2020	Budgeted 2021	Budgeted 2022
POLICE ACTIVITY:			
Police Division:			
Police Chief	1.00	1.00	1.00
Deputy Chief of Police	1.00	1.00	1.00
Police Captain	3.00	3.00	3.00
Police Lieutenant	7.00	7.00	7.00
Support Services Manager	1.00	1.00	1.00
Police Sergeant	16.00	16.00	16.00
Police Corporal	40.00	37.00	37.00
Assistant Support Services Manager	1.00	1.00	1.00
Property/Evidence Manager	1.00	1.00	1.00
Records Coordinator	1.00	1.00	1.00
Police Officer	63.00	66.00	70.00
Crime Scene Technician	2.00	2.00	2.00
Senior Administrative Assistant - Police	1.00	1.00	1.00
Senior Police Support Specialist	3.00	3.00	3.00
Evidence Technician	2.00	2.00	2.00
Police Support Specialist	8.00	8.00	8.00
Administrative Assistant - Police	2.00	2.00	2.00
Transcriptionist	1.00	1.00	1.00
	<u>154.00</u>	<u>154.00</u>	<u>158.00</u>
Central Dispatch Division:			
Dispatch Manager	1.00	1.00	1.00
Assistant Dispatch Manager	1.00	1.00	1.00
Dispatch Shift Supervisor	3.00	3.00	3.00
Dispatch Trainer	1.00	1.00	1.00
Dispatcher III	10.00	8.00	8.00
Dispatcher II	2.00	1.00	1.00
Dispatcher I	7.00	10.00	11.00
	<u>25.00</u>	<u>25.00</u>	<u>26.00</u>
Total Police Activity	<u>179.00</u>	<u>179.00</u>	<u>184.00</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2020	Budgeted 2021	Budgeted 2022
FIRE ACTIVITY:			
Fire Division:			
Fire Chief	1.00	1.00	1.00
Assistant Fire Chief	2.00	2.00	2.00
Battalion Chief	6.00	6.00	6.00
Fire Captain	38.00	38.00	38.00
Financial Analyst - Fire	1.00	1.00	1.00
Driver/Operator/Firefighter	30.00	30.00	30.00
Fire Equipment Maintenance Technician	1.00	1.00	1.00
Firefighter	42.00	42.00	45.00
Senior Administrative Assistant - Fire	1.00	1.00	1.00
Administrative Assistant - Fire	-	-	1.00
	122.00	122.00	126.00
 Total Fire Activity	 122.00	 122.00	 126.00

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2020	Budgeted 2021	Budgeted 2022
COMMUNITY PLANNING & ENGINEERING ACTIVITY:			
Sustainability & Resilience Division:			
Environmental Director	1.00	1.00	1.00
Sustainability Planner	1.00	1.00	1.00
Sustainability Project Manager	1.00	1.00	1.00
Mobility Coordinator	1.00	-	-
	4.00	3.00	3.00
Development Services Division:			
Development Services Director	1.00	1.00	1.00
Long Range Planning/Special Projects Manager	1.00	-	-
Operations & Customer Relations Manager	1.00	1.00	1.00
Customer Service Representative - Dev. Services	1.00	1.00	1.00
Business License Clerk	1.00	1.00	1.00
	5.00	4.00	4.00
Public Works Director Division:			
Public Works Director	-	-	1.00
	-	-	1.00
Engineering Division:			
Public Works Director	-	1.00	-
City Engineer	1.00	-	-
Development & Construction Manager	1.00	1.00	1.00
Engineering Design Manager	1.00	1.00	1.00
Staff Engineer	3.00	3.00	3.00
Trails Coordinator	1.00	1.00	1.00
Surveyor	1.00	1.00	1.00
Mobility Coordinator	-	1.00	1.00
Land Agent II	1.00	1.00	1.00
Staff Engineer - Unlicensed	2.00	2.00	2.00
Land Agent I	1.00	1.00	1.00
CAD Drafter	2.00	2.00	2.00
Plans Examiner - Engineering	1.00	1.00	1.00
PW Projects Inspector	4.00	4.00	5.00
Engineering Services Coordinator	1.00	1.00	1.00
Land Surveyor Technician/Instrument Operator	1.00	1.00	1.00
	21.00	22.00	22.00

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2020	Budgeted 2021	Budgeted 2022
Development Review Division:			
Development Review Manager	1.00	1.00	1.00
Senior Planner	1.00	1.00	1.00
Urban Forester	1.00	1.00	1.00
Planner	2.00	1.00	1.00
Residential Permit Coordinator	1.00	-	-
Development Coordinator	1.00	1.00	1.00
Planning Technician	2.00	2.00	1.00
	<u>9.00</u>	<u>7.00</u>	<u>6.00</u>
Long Range Planning Division:			
Long Range Planning/Special Projects Manager	-	1.00	1.00
Long Range & Preservation Planner	-	1.00	1.00
	<u>-</u>	<u>2.00</u>	<u>2.00</u>
Community Resources Division:			
Community Resources Director / Equity Officer	1.00	1.00	1.00
Community Resources Administrator	1.00	1.00	1.00
Project Coordinator - Community Resources	2.00	2.00	2.00
Case Manager	3.00	3.00	3.00
Senior Admin Assistant - Community Resources	1.00	1.00	1.00
CDBG Programs Assistant	0.50	0.50	0.50
Code Compliance Administrator	1.00	-	-
Senior Code Compliance Officer	-	1.00	-
Code Compliance Officer	4.00	3.00	-
Customer Service Representative - Building Safety	-	1.00	-
	<u>13.50</u>	<u>13.50</u>	<u>8.50</u>
Building Safety Division:			
Building Safety Director	1.00	1.00	1.00
Plans Examiner - Building Official	1.00	1.00	1.00
Senior Inspector - Building Safety	1.00	1.00	1.00
Inspector/Commercial & Residential	4.00	4.00	4.00
Residential Plan Reviewer	-	-	1.00
Permit Coordinator	1.00	2.00	2.00
Senior Code Compliance Officer	-	-	1.00
Code Compliance Officer	-	-	3.00
Customer Service Representative - Building Safety	-	-	1.00
	<u>8.00</u>	<u>9.00</u>	<u>15.00</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2020	Budgeted 2021	Budgeted 2022
Animal Services Division:			
Veterinarian	1.00	1.00	1.00
Animal Services Superintendent	1.00	1.00	1.00
Animal Services Field Supervisor	1.00	1.00	1.00
Animal Services Programs Administrator	1.00	1.00	1.00
Animal Services Technician	2.00	2.00	2.00
Animal Services Officer	3.00	3.00	3.00
Shelter Attendant	6.80	6.80	6.80
	<u>15.80</u>	<u>15.80</u>	<u>15.80</u>
Total Community Planning & Engineering Activity	<u>76.30</u>	<u>76.30</u>	<u>77.30</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2020	Budgeted 2021	Budgeted 2022
TRANSPORTATION SERVICES ACTIVITY:			
Transportation Services Division:			
Assistant Public Works Director - Operations	-	1.00	1.00
Transportation Services Director	1.00	-	-
Management Accounting Coordinator	1.00	1.00	1.00
Assistant Transportation Manager	2.00	2.00	2.00
Traffic Control Supervisor	1.00	1.00	1.00
Financial Analyst - Transportation Services	1.00	1.00	1.00
Senior Field Operations Supervisor - Concrete	1.00	1.00	1.00
Field Operations Supervisor - Transportation	2.00	3.00	4.00
Crew Leader II - Overlay Transportation	1.00	1.00	1.00
Traffic Signal & Signage Technician	6.00	6.00	6.00
Crew Leader - Transportation	3.00	2.00	2.00
Transportation Facility Maintenance Worker	1.00	1.00	1.00
Construction Lead Maintenance Worker	5.00	6.00	6.00
Construction Maintenance Worker IV	2.00	2.00	2.00
Operations Assistant - Transportation	2.00	2.00	2.00
Maintenance Worker IV - Asphalt	6.00	6.00	6.00
Maintenance Worker IV - Concrete	1.00	1.00	1.00
Maintenance Worker IV - Drainage	4.00	4.00	4.00
Maintenance Worker IV - Right Of Way	2.00	2.00	2.00
Maintenance Worker IV - Trails	2.00	1.00	1.00
Maintenance Worker III - Transportation	21.00	21.00	23.00
Maintenance Worker I - Transportation	5.50	5.50	5.50
	<u>70.50</u>	<u>70.50</u>	<u>73.50</u>
Fleet Operations Division:			
Fleet Operations Superintendent	1.00	1.00	1.00
Fleet Operations Supervisor	1.00	1.00	1.00
Fleet Services Support Manager	1.00	1.00	1.00
Lead Equipment Mechanic	2.00	2.00	2.00
Warranty & Materials Coordinator	1.00	1.00	1.00
Equipment Mechanic III	1.00	2.00	2.00
Automotive Parts Specialist	2.00	2.00	2.00
Equipment Mechanic II	5.00	4.00	4.00
Operations Assistant - Fleet	1.00	1.00	1.00
Equipment Mechanic I	4.00	4.00	4.00
Equipment Maintenance Worker	0.50	0.50	0.50
	<u>19.50</u>	<u>19.50</u>	<u>19.50</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2020	Budgeted 2021	Budgeted 2022
Parking Management Division:			
Parking Manager	1.00	1.00	1.00
Field Operations Supervisor - Parking	1.00	1.00	1.00
Parking Enforcement Officer	4.00	4.00	4.00
Account Clerk II - Parking	1.00	1.00	1.00
Account Clerk I - Parking	1.00	1.00	1.00
Parking Attendant - Events	3.00	3.00	3.00
	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
Total Transportation Services Activity	<u>101.00</u>	<u>101.00</u>	<u>104.00</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2020	Budgeted 2021	Budgeted 2022
PARKS & RECREATION ACTIVITY:			
Parks & Recreation Division:			
Director of Parks, Natural Resources, & Cultural Affairs	-	1.00	1.00
Parks & Recreation Director	1.00	-	-
Recreation Superintendent	1.00	1.00	1.00
Parks Maintenance Superintendent	1.00	1.00	1.00
Park Planning Superintendent	1.00	1.00	1.00
Assistant Recreation Superintendent	1.00	1.00	1.00
Park Planner II	1.00	1.00	1.00
YRCC Director	1.00	1.00	1.00
Parks Maintenance Supervisor	1.00	1.00	1.00
Recreation Programs Manager	3.00	3.00	3.00
Horticulturist	2.00	2.00	2.00
Urban Forester	1.00	1.00	1.00
Volunteer & Community Program Coordinator	1.00	1.00	1.00
Financial Coordinator - Parks	1.00	1.00	1.00
Crew Leader - Athletic Fields	1.00	1.00	1.00
Park Facilities Maintenance Worker	2.00	4.00	4.00
Crew Leader - Forestry & Trails	1.00	1.00	1.00
Field Operations Supervisor - Grounds & Trails	1.00	1.00	1.00
Field Operations Supervisor - Turf & Athletic Fields	1.00	1.00	1.00
YRCC Program Coordinator	1.00	1.00	1.00
Horticultural Assistant II	3.75	3.75	5.75
Maintenance Worker IV - Parks & Recreation	6.00	6.00	7.00
YRCC Recreation Program Assistant II	0.60	0.60	1.20
Operations Assistant - Parks & Recreation	1.00	1.00	1.00
Maintenance Worker III - Parks & Recreation	6.00	6.00	7.00
Maintenance Worker II - Parks & Recreation	8.00	8.00	8.00
Maintenance Worker I - Parks & Recreation	2.75	0.75	0.75
Maintenance Worker I - Urban Forestry	0.50	0.50	0.50
Assistant Pool Manager	0.40	0.40	0.40
Pool Cashier	0.33	0.33	0.33
Lifeguard	2.87	2.87	2.87
Pool Manager	0.35	0.35	0.35
Camp Counselor	1.20	1.20	1.20
YRCC Camp Counselor	1.00	1.00	1.00
Recreation Program Assistant	1.45	1.45	2.15
	<u>59.20</u>	<u>59.20</u>	<u>64.50</u>
Total Parks & Recreation Activity	<u>59.20</u>	<u>59.20</u>	<u>64.50</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2020	Budgeted 2021	Budgeted 2022
BUSINESS-TYPE ACTIVITY:			
Utilities Financial Services Division:			
Utilities Financial Services Manager	1.00	1.00	1.00
Senior Financial Analyst - Utilities	1.00	1.00	1.00
Utilities Financial Services Coordinator	1.00	1.00	1.00
Senior Customer Service Representative - Billing	1.00	1.00	1.00
Senior Customer Service Representative - Cashier	1.00	1.00	1.00
Senior Customer Service Representative - Utilities	1.00	1.00	1.00
Utility Billing Coordinator	2.00	2.00	2.00
Customer Service Coordinator	1.00	1.00	1.00
Customer Service Representative II	1.00	1.00	1.00
Customer Service Representative I	9.00	9.00	9.00
	19.00	19.00	19.00
Utilities Director Division:			
Utilities Director	1.00	1.00	1.00
Utilities Engineer	1.00	1.00	1.00
Construction & Contract Manager	1.00	1.00	1.00
Project Coordinator - Utilities	1.00	1.00	1.00
Senior Administrative Assistant II - Mayor's Office	0.50	-	-
	4.50	4.00	4.00

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2020	Budgeted 2021	Budgeted 2022
Water & Sewer Maintenance Division:			
Water & Sewer Operations Manager	1.00	1.00	1.00
Assistant Water & Sewer Operations Manager	1.00	1.00	1.00
Meter Services Supervisor	1.00	1.00	1.00
Technical Services Supervisor	1.00	1.00	1.00
Water & Sewer Field Maintenance Supervisor	2.00	2.00	2.00
Pump & Tank Technician	3.00	3.00	3.00
Backflow Services Supervisor	1.00	1.00	1.00
Field Service Representative	3.00	3.00	4.00
Leak Detection Technician	2.00	2.00	2.00
Warehouse Supervisor	1.00	1.00	1.00
GIS Technician - Water & Sewer	1.00	1.00	1.00
Office Manager - Water & Sewer	1.00	1.00	1.00
Meter Operations Assistant	1.00	1.00	1.00
Crew Leader - Water License	12.00	11.00	11.00
Assistant Warehouse Supervisor	-	-	1.00
Water & Sewer Facility Maintenance Worker	1.00	1.00	1.00
Sr Customer Service Representative - Meter	1.00	1.00	1.00
Customer Service Representative - Meter	2.00	2.00	2.00
Maintenance Worker IV - Water & Sewer Licensed	-	3.00	3.00
Meter Maintenance Technician	3.00	3.00	3.00
Backflow Prevention Technician	1.00	1.00	1.00
Meter Reader	8.00	9.00	9.00
Water & Sewer Operations Clerk	2.00	2.00	2.00
Maintenance Worker III - Water & Sewer	28.00	26.00	26.00
Warehouse Attendant Water & Sewer	2.00	2.00	2.00
Meter Reader Relief - Overflow	1.00	-	-
	80.00	80.00	82.00

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2020	Budgeted 2021	Budgeted 2022
Recycling & Trash Collection Division:			
Recycling & Trash Collection Director	1.00	1.00	1.00
Recycling & Trash Collection Operations Supervisor	1.00	1.00	1.00
Financial Analyst - Recycling & Trash Collections	1.00	1.00	1.00
Waste Reduction Coordinator	1.00	1.00	1.00
RTC Commercial Representative	1.00	1.00	1.00
Office Manager - Solid Waste	1.00	1.00	1.00
Route Supervisor	3.00	3.00	3.00
Crew Leader - Recycling & Trash Collections	1.00	1.00	1.00
Environmental Educator	1.00	1.00	1.00
Relief Driver	5.00	5.00	5.00
Recycling Attendant	2.00	2.00	2.00
Route Driver	43.00	43.00	43.00
Solid Waste Facility Maintenance Worker	1.00	1.00	1.00
Maintenance Worker III - Recycling & Trash	1.00	1.00	2.00
Administrative Coordinator - Recycling & Trash	2.00	2.00	2.00
Scale House Attendant	1.00	1.00	1.00
	<u>66.00</u>	<u>66.00</u>	<u>67.00</u>
Airport Services Division:			
Airport Director	-	1.00	1.00
Airport Services Manager	1.00	-	-
Financial Coordinator - Airport	1.00	1.00	1.00
Flight Line Operations Supervisor	1.00	1.00	1.00
Lead Maintenance Worker - Airport	1.00	1.00	1.00
Airport Maintenance Worker III	1.00	1.00	2.00
Flight Line Operations Technician	4.00	4.00	4.00
Administrative Assistant - Airport	1.00	1.00	1.00
Customer Service Representative - Airport	1.00	1.00	1.00
Maintenance Worker I - Airport	0.60	0.60	0.60
	<u>11.60</u>	<u>11.60</u>	<u>12.60</u>
Total Business-Type Activity	<u>181.10</u>	<u>180.60</u>	<u>184.60</u>
Total Positions - Citywide	<u>822.60</u>	<u>823.10</u>	<u>847.40</u>

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**CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM**

Since 1988, the City of Fayetteville has produced a five year Capital Improvements Program (CIP). The CIP examines the infrastructure and capital needs of the City for the next five years. The CIP is reviewed and updated biennially to reflect the changing needs of the community and changes in available funding for financing capital projects. The CIP should be considered a financial planning tool that lists the City's capital improvement projects and schedules the projects for funding and implementation. The CIP should also be considered one of the primary policy making instruments utilized by the Mayor and City Council. The City's practice has been to adopt the CIP for the forthcoming five year period and then incorporate the projects for the following two years into the next two budget processes.

The subsequent pages provide a summary of the Capital Improvements Program listed by improvement area, followed by a listing of the capital projects which the City plans for the budget year.

Capital Improvements (By Funding Source) Compared to Approved CIP

Funding Source / Category / Division	2022 Projects 2021-2025 CIP	2022 Budget
2100 - STREET:		
<u>Street Improvements</u>		
Transportation (410)		
Sidewalk Improvements	0	1,000,000
	0	1,000,000
Street - Total	0	1,000,000
2130 - PARKING:		
<u>Parking Improvements</u>		
Parking Management (430)		
Meadow Street Parking Deck Improvements	10,000	10,000
Parking Lot Improvements and Overlays	20,000	20,000
Parking Infrastructure Improvements	10,000	10,000
Parking Enforcement Upgrades	20,000	20,000
Parking Meter/Pay Station Upgrade	30,000	30,000
Spring Street Parking Deck Improvements	10,000	10,000
	100,000	100,000
Parking - Total	100,000	100,000
2250 - PARKS DEVELOPMENT:		
<u>Parks & Recreation Improvements</u>		
Parks & Recreation (520)		
Community Park Improvements	250,000	70,000
Regional Park Development	200,000	0
Tree Plantings	0	65,000
Square Lighting Improvements	0	80,000
Playground/Park Infrastructure Renovations	0	235,000
Bryce Davis Park Improvements	0	650,000
	450,000	1,100,000
Parks Development - Total	450,000	1,100,000

Capital Improvements (By Funding Source) Compared to Approved CIP

Funding Source / Category / Division	2022 Projects 2021-2025 CIP	2022 Budget
2300 - IMPACT FEE:		
<u>Fire Improvements</u>		
Fire Department (300)		
Fire Impact Fee Improvements	101,000	101,000
	<u>101,000</u>	<u>101,000</u>
<u>Police Improvements</u>		
Police (200)		
Police Impact Fee Improvements	155,000	155,000
	<u>155,000</u>	<u>155,000</u>
<u>Water & Sewer Improvements</u>		
Utilities Director (700)		
Water Impact Fee Improvements	400,000	400,000
Wastewater Impact Fee Improvements	300,000	300,000
	<u>700,000</u>	<u>700,000</u>
Impact Fee - Total	<u>956,000</u>	<u>956,000</u>
4470 - SALES TAX CAPITAL IMPROVEMENTS:		
<u>Bridge & Drainage Improvements</u>		
Engineering (621)		
Other Drainage Improvements	200,000	550,000
Stormwater Quality Management	160,000	160,000
Drainage Maintenance	50,000	50,000
	<u>410,000</u>	<u>760,000</u>
<u>Facility Improvements</u>		
Facilities Management (140)		
7-Hills Walker Family Residential Facility	40,000	40,000
ADA Assessment of City-Owned Facilities	30,000	30,000
Building Efficiency Improvements	40,000	40,000
Building Improvements	250,000	250,000
Street Lights LED Retrofit	50,000	50,000
	<u>410,000</u>	<u>410,000</u>
<u>Fire Improvements</u>		
Fire Department (300)		
Fire Apparatus Replacements	677,000	700,000
Fire Facility Maintenance	80,000	80,000
Fire Technology Equipment Replacements	27,000	27,000
Firefighting Safety Equipment	53,000	53,000
Fire Mobile Radios	500,000	500,000
	<u>1,337,000</u>	<u>1,360,000</u>

Capital Improvements (By Funding Source) Compared to Approved CIP

Funding Source / Category / Division	2022 Projects 2021-2025 CIP	2022 Budget
<u>Information Technology Improvements</u>		
Information Technology (170)		
Technology Equipment Replacements	228,000	228,000
Local Area Network (LAN) Upgrades	257,000	257,000
Telecommunication Systems Upgrades	22,000	22,000
Regional Park Fiber and Network	20,000	20,000
Fiber Optic Cable	117,000	117,000
Cyber Security	11,000	11,000
Document Management	24,000	24,000
Fayetteville-AR Website Technical Improvements	26,000	26,000
Geographic Information System (GIS)	45,000	45,000
	750,000	750,000
<u>Library Improvements</u>		
Library (080)		
Library Materials Purchases	581,000	581,000
Library Technology Equipment Replacements	101,000	101,000
Library HVAC Replacement	0	300,000
	682,000	982,000
<u>Media Services Improvements</u>		
Media Services (060)		
City Hall A-V Maintenance	10,000	10,000
Digital Signage Implementation	12,000	12,000
Television Center Equipment	40,000	40,000
	62,000	62,000
<u>Other Capital Improvements</u>		
City Clerk (051)		
City Clerk Document Mgmt. - Microfilm Scanning	60,000	60,000
Accounting & Audit (131)		
Audit Expense	10,000	10,000
Facilities Management (140)		
Woolsey Homestead Historic Restoration	150,000	150,000
Sustainability & Resilience (631)		
Climate Resiliency Master Plan	0	100,000
Urban Tree Planting	0	100,000
Non Departmental (800)		
Transfers to Shop	0	310,000
	220,000	730,000
<u>Parks & Recreation Improvements</u>		
Parks & Recreation (520)		
Forestry & Habitat Improvements	25,000	50,000
Lights of the Ozarks	23,000	23,000
Park Paving Improvements	58,000	58,000
Parks & Recreation Safety & ADA	15,000	30,000
Urban Forestry Analysis	50,000	40,000
	171,000	201,000

Capital Improvements (By Funding Source) Compared to Approved CIP

Funding Source / Category / Division	2022 Projects 2021-2025 CIP	2022 Budget
<u>Police Improvements</u>		
Police (200)		
Police Citywide Radio System Replacement	250,000	250,000
Police Employee Gym Equipment	10,000	10,000
Police Body Worn Camera Replacement	201,000	201,000
Police Specialized Equipment	10,000	10,000
Police Marked Vehicle Expansion	148,000	148,000
Police Technology Improvements	444,000	444,000
Police Unmarked Vehicle Replacements	80,000	80,000
Police Facility Improvements	25,000	25,000
Police Equipment Replacement	10,000	10,000
Police Firing Range Improvements	47,000	47,000
	<u>1,225,000</u>	<u>1,225,000</u>
<u>Street Improvements</u>		
Engineering (621)		
Cost Share / ROW / Intersection / Street Calming	100,000	100,000
	<u>100,000</u>	<u>100,000</u>
<u>Trail Improvements</u>		
Transportation Services (410)		
Trail Development	1,300,000	1,500,000
	<u>1,300,000</u>	<u>1,500,000</u>
<u>Transportation Improvements</u>		
Transportation Services (410)		
In-House Pavement Improvements	1,580,000	2,018,000
Sidewalk Improvements	614,000	614,000
Traffic Signal Improvements	150,000	150,000
	<u>2,344,000</u>	<u>2,782,000</u>
	<u>9,011,000</u>	<u>10,862,000</u>
Sales Tax Capital Improvements - Total		
<hr/>		
5400 - WATER & SEWER:		
<u>Water & Sewer Improvements</u>		
Utilities Financial Services (710)		
Utilities Financial Services Improvements	21,000	21,000
Utilities Technology Improvements	430,000	430,000
Water & Sewer Maintenance (720)		
Water System Rehabilitation & Replacement	2,000,000	2,000,000
Sanitary Sewer Rehabilitation	2,870,000	2,870,000
Water/Sewer Relocations - Bond Projects	500,000	500,000
Water Tank Improvements	1,000,000	1,000,000
Water Storage & Pump Station Maintenance	100,000	100,000
Water/Sewer Improvements Defined by Study	600,000	600,000
Lake Sequoyah Sediment Removal/Dredging	500,000	500,000
Water & Sewer Impact Fee Cost Sharing	150,000	150,000
	<u>8,171,000</u>	<u>8,171,000</u>

Capital Improvements (By Funding Source) Compared to Approved CIP

Funding Source / Category / Division	2022 Projects 2021-2025 CIP	2022 Budget
<u>Water & Sewer Services Improvements</u>		
Water & Sewer Maintenance (720)		
Water Meters	825,000	825,000
Water/Sewer Building & Office Improvements	50,000	50,000
Water/Sewer Equipment Expansions	50,000	50,000
Backflow Prevention Assemblies	50,000	50,000
	<u>975,000</u>	<u>975,000</u>
<u>Wastewater Treatment Improvements</u>		
Utilities Director (700)		
Phosphorus Standards Management	50,000	50,000
Wastewater Treatment Plant (730)		
Plant Pumps and Equipment - W.W.T.P.	500,000	500,000
W.W.T.P. Building Improvements	1,650,000	1,650,000
Upgrade/Replace Lift Stations - W.W.T.P.	300,000	300,000
Wastewater Treatment/Water Quality Improvements	100,000	100,000
	<u>2,600,000</u>	<u>2,600,000</u>
 Water & Sewer - Total	 <u>11,746,000</u>	 <u>11,746,000</u>
 5500 - RECYCLING & TRASH COLLECTION:		
<u>Recycling & Trash Collection Improvements</u>		
Recycling & Trash Collection (750)		
RTC - Transfer Station Improvements	90,000	0
RTC - Materials Recovery Facility Improvements	187,000	0
RTC - Master Plan Expansion	50,000	327,000
RTC - Solid Waste Containers	40,000	40,000
RTC - Solid Waste Compactors	60,000	60,000
RTC - Technology Equipment Replacements	13,000	13,000
	<u>440,000</u>	<u>440,000</u>
 Recycling & Trash Collection - Total	 <u>440,000</u>	 <u>440,000</u>
 5550 - AIRPORT:		
<u>Aviation Improvements</u>		
Aviation (760)		
Airport T-Hangar Rehabilitation	25,000	25,000
Airport Lighting Improvements	10,000	10,000
Airport Movement Pavement Rehabilitation	20,000	20,000
Airport Terminal Improvements	40,000	40,000
Airport Equipment Replacement	25,000	25,000
	<u>120,000</u>	<u>120,000</u>
 Airport - Total	 <u>120,000</u>	 <u>120,000</u>

Capital Improvements (By Funding Source) Compared to Approved CIP

Funding Source / Category / Division	2022 Projects 2021-2025 CIP	2022 Budget
9700 - SHOP:		
<u>Facility Improvements</u>		
Fleet Operations (770)		
Transportation & Fleet Building Improvements	25,000	25,000
	25,000	25,000
<u>Vehicles & Equipment Improvements</u>		
Fleet Operations (770)		
Fleet - Backhoes / Loaders	565,000	695,000
Fleet - Construction Equipment	130,000	165,000
Fleet - Light / Medium Utility Vehicles	428,000	0
Fleet - Heavy Utility Vehicles	0	500,000
Fleet - Other Vehicles / Equipment	143,000	408,000
Fleet - Police / Passenger Vehicles	583,000	73,000
Fleet - Recycling/Trash Vehicles/Equip	675,000	500,000
Fleet - Tractors / Mowers	144,000	254,000
	2,668,000	2,595,000
Shop - Total	2,693,000	2,620,000
All Funding Sources - Total	25,516,000	28,944,000

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM DIRECTIONAL INFORMATION

Introduction

The Capital Improvements Program (CIP) for the City of Fayetteville examines the infrastructure and capital needs of the City for the next five years. The CIP will be reviewed and updated on a biennial basis to reflect the changing needs of the community and changes in available monies for financing capital projects. The City's philosophy concerning the use of the CIP is that it should be considered as a financial planning tool that lists the City's capital improvement projects, places the projects in a priority order, and schedules the projects for funding and implementation. The CIP should be considered as a major policy tool for the Mayor and City Council.

Capital Improvement Policy

The CIP is approached as a valuable tool to be used in the development of responsible and progressive financial planning. The program is developed in accordance with the financial policies of the City. The policies and the CIP form the basis for making various annual capital budget decisions and support the City's continued commitment to sound, long-range financial planning and direction. The City's official Capital Improvements Policy is as follows:

- The City will prepare a biennial update of a five-year CIP, which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available sources.
- When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five-year period. These projects and improvements will be prioritized by year and by funding source. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs associated with a project or an improvement will also be given consideration in the establishment of priorities.
- The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
- The City will incorporate the reasonable findings and recommendations of the City's Boards, Commissions, Committees, and Citizens' task forces as they relate to capital projects and improvements.
- The City will seek input on the establishment of projects and project priorities from the public through hearings at committee and ward meetings.

What Projects are in the CIP

Projects and their cumulative component areas totaling \$10,000 or more should be included in the CIP. Projects costing less than \$5,000 are not considered capital and are funded through program operating budgets.

Projects in the CIP can include:

- obligations for labor and materials and contractors involved in completing a project
- acquisition of land or structures
- engineering or architectural services, professional studies, or other administrative costs
- expenses for City vehicles and equipment
- renovating or expanding City facilities, grounds, or equipment

Financing

The City finances capital improvements on, essentially, a pay-as-you-go basis utilizing revenue from the 1% City sales tax originally adopted in 1993, the 1% Parks Development (Hotel, Motel, Restaurant) sales tax adopted in 1996, and operating revenues from the Airport, Shop, Water & Sewer, and Recycling & Trash Collection funds. The 1% City Sales Tax revenue is divided between General Fund operations and capital. The current split, which began with the 2008 budget, is 60% for General Fund and 40% for Sales Tax Capital Improvements Fund. Until 2008, the split as established in 2003 was equal. Prior to June 2003, the revenue was divided 75% for Sales Tax Capital Improvements Fund and 25% for General Fund. In addition, long-term debt is considered and utilized only when the City faces a project that is of such importance and sufficient financial magnitude as to warrant a bond issue.

The CIP is not a financing document in and of itself. Rather, the CIP is utilized as a planning document that places projects in the annual budget whereby funds are appropriated for them by the City Council. Prior to actual initiation of project work, required contracts are presented to the Mayor or City Council, as appropriate, for final approval of expending funds.

Project Cost Determination

All projects are costed using a “Basis of Cost Estimate” table that provides the estimated basis used for the requested funds. If two or more basis of cost estimates are used to calculate a funding request, the estimate that represents the majority of the estimated funds is used.

Basis of Cost Estimate for CIP
Cost of Comparable Facility or Equipment
Rule of Thumb Indicator, Unit Costs
Cost Estimated by Engineer, Architect, or Vendor
Preliminary Estimate
Ball Park “Guesstimate”

Priority Selection of Projects

The CIP will rely on priorities defined by the Mayor, City Council, and City staff. As always, criteria such as government-imposed mandates, usefulness to the community, and impact on operational expenses will be reviewed in establishing priorities. A priority is assigned to each project by year and by funding source. Projects for which no funding is anticipated to be available will be placed on an "Unfunded Projects List," which will identify the cost of the project. This list identifies the project as being viable, but one for which no funding is presently available. Unfunded projects may be funded if actual revenue is above projected revenue, if costs on funded projects are below budget, or if another funding source is identified.

The Parks and Recreation Advisory Board, Airport Board, City Council Street Committee, City Council Water & Sewer Committee, and City Council Equipment Committee meetings all provide committee and public input and guidance regarding parks, streets, bridge and drainage improvements, water and sewer improvements, and equipment purchases planned for the next five years.

CITY OF FAYETTEVILLE, ARKANSAS
2022 CAPITAL PROJECTS
Summary by Project Category

Project Category	Capital Projects Funds	Special Revenue Funds	Enterprise Funds	Shop Fund	Total
Aviation Improvements	\$ -	\$ -	\$ 120,000	\$ -	\$ 120,000
Bridge & Drainage Improvements	760,000	-	-	-	760,000
Facility Improvements	410,000	-	-	25,000	435,000
Fire Improvements	1,360,000	101,000	-	-	1,461,000
Information Technology Improvements	750,000	-	-	-	750,000
Library Improvements	982,000	-	-	-	982,000
Media Services Improvements	62,000	-	-	-	62,000
Other Capital Improvements	730,000	-	-	-	730,000
Parking Improvements	-	100,000	-	-	100,000
Parks & Recreation Improvements	201,000	1,100,000	-	-	1,301,000
Police Improvements	1,225,000	155,000	-	-	1,380,000
Recycling & Trash Collection Improvements	-	-	440,000	-	440,000
Street Improvements	100,000	1,000,000	-	-	1,100,000
Trail Improvements	1,500,000	-	-	-	1,500,000
Transportation Improvements	2,782,000	-	-	-	2,782,000
Vehicles & Equipment Improvements	-	-	-	2,595,000	2,595,000
Wastewater Treatment Improvements	-	-	2,600,000	-	2,600,000
Water & Sewer Improvements	-	700,000	8,171,000	-	8,871,000
Water & Sewer Services Improvements	-	-	975,000	-	975,000
Total Funded	\$ 10,862,000	\$ 3,156,000	\$ 12,306,000	\$ 2,620,000	\$ 28,944,000

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM (2021-2025)
Project Summary

Funding Source / Category / Division	Page #	Projected 2021	Projected 2022	Projected 2023	Projected 2024	Projected 2025	Total 2021-2025
2130 - PARKING:							
<u>Parking Improvements</u>							
Parking Management (430)							
Parking Lot Improvements and Overlays	15	20,000	20,000	20,000	20,000	20,000	100,000
Parking Meter/Pay Station Upgrade	16	0	30,000	20,000	20,000	20,000	90,000
Parking Enforcement Upgrades	17	0	20,000	10,000	10,000	10,000	50,000
Parking Infrastructure Improvements	18	0	10,000	20,000	20,000	20,000	70,000
Spring Street Parking Deck Improvements	19	0	10,000	10,000	25,000	25,000	70,000
Meadow Street Parking Deck Improvements	20	0	10,000	20,000	20,000	0	50,000
		20,000	100,000	100,000	115,000	95,000	430,000
Parking - Total		20,000	100,000	100,000	115,000	95,000	430,000
2250 - PARKS DEVELOPMENT:							
<u>Parks & Recreation Improvements</u>							
Parks & Recreation (520)							
Community Park Improvements	21	170,000	250,000	700,000	150,000	0	1,270,000
Regional Park Development	22	0	200,000	0	600,000	550,000	1,350,000
Trail, Pavilion, & Neighborhood Park Improvements	23	130,000	0	0	0	300,000	430,000
		300,000	450,000	700,000	750,000	850,000	3,050,000
Parks Development - Total		300,000	450,000	700,000	750,000	850,000	3,050,000
2300 - IMPACT FEE:							
<u>Fire Improvements</u>							
Fire Department (300)							
Fire Impact Fee Improvements	25	98,000	101,000	104,000	107,000	110,000	520,000
		98,000	101,000	104,000	107,000	110,000	520,000
<u>Police Improvements</u>							
Police (200)							
Police Impact Fee Improvements	26	142,000	155,000	163,000	171,000	180,000	811,000
		142,000	155,000	163,000	171,000	180,000	811,000
<u>Water & Sewer Improvements</u>							
Utilities Director (700)							
Water Impact Fee Improvements	27	400,000	400,000	400,000	400,000	400,000	2,000,000
Wastewater Impact Fee Improvements	28	300,000	300,000	300,000	300,000	300,000	1,500,000
		700,000	700,000	700,000	700,000	700,000	3,500,000
Impact Fee - Total		940,000	956,000	967,000	978,000	990,000	4,831,000
4470 - SALES TAX CAPITAL IMPROVEMENTS:							
<u>Bridge & Drainage Improvements</u>							
Engineering (621)							
Other Drainage Improvements	29	200,000	200,000	200,000	200,000	200,000	1,000,000
Stormwater Quality Management	30	160,000	160,000	160,000	160,000	160,000	800,000
Drainage Maintenance	31	50,000	50,000	50,000	50,000	50,000	250,000
		410,000	410,000	410,000	410,000	410,000	2,050,000
<u>Facility Improvements</u>							
Facilities Management (140)							
ADA Assessment of City-Owned Facilities	32	30,000	30,000	30,000	30,000	30,000	150,000
Apple Warehouse Stabilization & Restoration	33	0	0	280,000	85,000	80,000	445,000
Building Improvements	34	124,000	250,000	326,000	296,000	326,000	1,322,000
		154,000	280,000	636,000	411,000	436,000	1,917,000
<u>Fire Improvements</u>							
Fire Department (300)							
Fire Technology Equipment Replacements	35	43,000	27,000	27,000	14,000	42,000	153,000
Fire Mobile Radios	36	120,000	500,000	79,000	0	0	699,000
Fire Facility Maintenance	37	57,000	80,000	130,000	120,000	50,000	437,000
Firefighting Safety Equipment	38	84,000	53,000	55,000	81,000	45,000	318,000
Fire Apparatus Replacements	39	677,000	677,000	677,000	773,000	880,000	3,684,000
		981,000	1,337,000	968,000	988,000	1,017,000	5,291,000

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM (2021-2025)
Project Summary

Funding Source / Category / Division	Page #	Projected 2021	Projected 2022	Projected 2023	Projected 2024	Projected 2025	Total 2021-2025
Information Technology Improvements							
Information Technology (170)							
Technology Equipment Replacements	40	125,000	228,000	99,000	150,000	98,000	700,000
Local Area Network (LAN) Upgrades	41	117,000	257,000	90,000	98,000	70,000	632,000
Telecommunication Systems Upgrades	42	121,000	22,000	22,000	22,000	22,000	209,000
Storage Area Network (SAN)	43	275,000	0	0	171,000	0	446,000
Fiber Optic Cable	44	138,000	117,000	150,000	126,000	83,000	614,000
Cyber Security	45	22,000	11,000	22,000	11,000	22,000	88,000
Document Management	46	23,000	24,000	24,000	25,000	25,000	121,000
Fayetteville-AR Website Technical Improvements	47	25,000	26,000	27,000	27,000	27,000	132,000
Geographic Information System (GIS)	48	20,000	45,000	45,000	45,000	45,000	200,000
Regional Park Fiber and Network	49	0	20,000	0	0	0	20,000
		<u>866,000</u>	<u>750,000</u>	<u>479,000</u>	<u>675,000</u>	<u>392,000</u>	<u>3,162,000</u>
Library Improvements							
Library (080)							
Library Materials Purchases	50	561,000	581,000	602,000	622,000	642,000	3,008,000
Library Technology Equipment Replacements	51	185,000	101,000	117,000	122,000	127,000	652,000
		<u>746,000</u>	<u>682,000</u>	<u>719,000</u>	<u>744,000</u>	<u>769,000</u>	<u>3,660,000</u>
Media Services Improvements							
Media Services (060)							
Television Center Equipment	52	80,000	40,000	35,000	45,000	50,000	250,000
Digital Signage Implementation	53	12,000	12,000	12,000	12,000	12,000	60,000
City Hall A-V Maintenance	54	10,000	10,000	10,000	10,000	10,000	50,000
		<u>102,000</u>	<u>62,000</u>	<u>57,000</u>	<u>67,000</u>	<u>72,000</u>	<u>360,000</u>
Other Capital Improvements							
City Clerk (051)							
City Clerk Document Mgmt. - Microfilm Scanning	55	60,000	60,000	60,000	5,000	5,000	190,000
Accounting & Audit (131)							
Audit Expense	56	10,000	10,000	10,000	11,000	11,000	52,000
Budget & Information Management (133)							
Cost Allocation Plan & User Fee Study	57	84,000	0	0	0	0	84,000
Facilities Management (140)							
7-Hills Walker Family Residential Facility	58	51,000	40,000	40,000	40,000	60,000	231,000
Woolsey Homestead Historic Restoration	59	141,000	150,000	250,000	200,000	200,000	941,000
Development Services (620)							
Pre-Approved Building Designs	60	200,000	0	0	0	0	200,000
Sustainability & Resilience (631)							
Street Lights LED Retrofit	61	50,000	50,000	50,000	50,000	50,000	250,000
Building Efficiency Improvements	62	40,000	40,000	40,000	40,000	40,000	200,000
Cultural Arts Corridor	63	65,000	0	0	0	0	65,000
		<u>701,000</u>	<u>350,000</u>	<u>450,000</u>	<u>346,000</u>	<u>366,000</u>	<u>2,213,000</u>
Parks & Recreation Improvements							
Parks & Recreation (520)							
Trail, Pavilion, & Neighborhood Park Improvements	64	20,000	0	0	77,000	72,000	169,000
Park Paving Improvements	65	38,000	58,000	115,000	15,000	52,000	278,000
Parks Safety & ADA	66	15,000	15,000	15,000	20,000	20,000	85,000
Urban Forestry Analysis and Plan	67	0	50,000	0	0	0	50,000
Forestry & Habitat Improvements	68	25,000	25,000	25,000	25,000	25,000	125,000
Lights of the Ozarks	69	23,000	23,000	23,000	23,000	23,000	115,000
Additional Urban Forestry Efforts	70	0	0	0	0	225,000	225,000
		<u>121,000</u>	<u>171,000</u>	<u>178,000</u>	<u>160,000</u>	<u>417,000</u>	<u>1,047,000</u>

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM (2021-2025)
Project Summary

Funding Source / Category / Division	Page #	Projected 2021	Projected 2022	Projected 2023	Projected 2024	Projected 2025	Total 2021-2025
Police Improvements							
Police (200)							
Police Ballistic Protection Replacement	71	78,000	0	67,000	158,000	84,000	387,000
Police Citywide Radio System Replacement	72	100,000	250,000	50,000	50,000	50,000	500,000
Police Weapon Replacement	73	51,000	0	6,000	6,000	268,000	331,000
Police Body Worn Camera Replacement	74	200,000	201,000	70,000	70,000	0	541,000
Police Unmarked Vehicle Replacements	75	80,000	80,000	100,000	80,000	100,000	440,000
Police Marked Vehicle Expansion	76	71,000	148,000	77,000	80,000	83,000	459,000
Police Interagency Communications	77	14,000	0	0	0	0	14,000
Police Radio Replacement	78	0	0	44,000	0	0	44,000
Police Specialized Equipment	79	43,000	10,000	37,000	12,000	36,000	138,000
Police Technology Improvements	80	207,000	444,000	89,000	29,000	58,000	827,000
Police Facility Improvements	81	31,000	25,000	25,000	0	25,000	106,000
Police K-9 Replacement	82	15,000	0	0	0	17,000	32,000
Police Employee Gym Equipment	83	10,000	10,000	10,000	10,000	10,000	50,000
Police Firing Range Improvements	84	0	47,000	32,000	34,000	44,000	157,000
Police Equipment Replacement	85	0	10,000	0	0	10,000	20,000
Police Taser Replacement	86	0	0	20,000	0	214,000	234,000
Police Mobile Video System Replacement	87	0	0	150,000	450,000	0	600,000
Police Central Dispatch Redundancy	88	0	0	150,000	0	0	150,000
Police CDC UPS Replacement	89	0	0	75,000	0	0	75,000
Police Mobile Computer Terminal Replacement	90	0	0	0	275,000	0	275,000
Police eTicket Replacement	91	0	0	0	71,000	19,000	90,000
		900,000	1,225,000	1,002,000	1,325,000	1,018,000	5,470,000
Street Improvements							
Engineering (621)							
Cost Share / ROW / Intersection / Street Calming	92	100,000	100,000	100,000	100,000	100,000	500,000
		100,000	100,000	100,000	100,000	100,000	500,000
Trail Improvements							
Transportation Services (410)							
Trail Development	93	1,400,000	1,300,000	1,500,000	1,500,000	1,500,000	7,200,000
		1,400,000	1,300,000	1,500,000	1,500,000	1,500,000	7,200,000
Transportation Improvements							
Transportation Services (410)							
In-House Pavement Improvements	94	1,900,000	1,580,000	1,722,000	1,764,000	2,207,000	9,173,000
Sidewalk Improvements	95	600,000	614,000	737,000	752,000	869,000	3,572,000
Traffic Signal Improvements	96	150,000	150,000	150,000	150,000	150,000	750,000
		2,650,000	2,344,000	2,609,000	2,666,000	3,226,000	13,495,000
Sales Tax Capital Improvements - Total		9,131,000	9,011,000	9,108,000	9,392,000	9,723,000	46,365,000
5400 - WATER & SEWER:							
Water & Sewer Improvements							
Utilities Financial Services (710)							
Utilities Financial Services Improvements	97	43,000	21,000	6,000	3,000	15,000	88,000
Water & Sewer Maintenance (720)							
Water System Rehabilitation/Replacement	98	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
Sanitary Sewer Rehabilitation	99	2,870,000	2,870,000	2,870,000	2,870,000	2,870,000	14,350,000
Water/Sewer Relocations - Bond Projects	100	500,000	500,000	500,000	500,000	500,000	2,500,000
Water Tank Improvements	101	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Water Storage & Pump Station Maintenance	102	100,000	100,000	100,000	100,000	100,000	500,000
Water/Sewer Improvements Defined by Study	103	600,000	600,000	600,000	600,000	600,000	3,000,000
Lake Sequoyah Sediment Removal/Dredging	104	500,000	500,000	500,000	500,000	500,000	2,500,000
Water/Sewer Impact Fee Cost Sharing	105	150,000	150,000	150,000	150,000	150,000	750,000
		7,763,000	7,741,000	7,726,000	7,723,000	7,735,000	38,688,000
Water & Sewer Services Improvements							
Water & Sewer Maintenance (720)							
Water Meters	106	825,000	825,000	825,000	825,000	825,000	4,125,000
Utilities Technology Improvements	107	196,000	430,000	430,000	231,000	18,000	1,305,000
Water/Sewer Building-Office Improvements	108	50,000	50,000	50,000	50,000	50,000	250,000
Water/Sewer Equipment Expansions	109	50,000	50,000	50,000	50,000	50,000	250,000
Backflow Prevention Assemblies	110	50,000	50,000	50,000	50,000	50,000	250,000
Water & Sewer Rate/Operations Study	111	0	0	0	0	100,000	100,000
		1,171,000	1,405,000	1,405,000	1,206,000	1,093,000	6,280,000

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM (2021-2025)
Project Summary

Funding Source / Category / Division	Page #	Projected 2021	Projected 2022	Projected 2023	Projected 2024	Projected 2025	Total 2021-2025
Wastewater Treatment Improvements							
Utilities Director (700)							
Phosphorus Standards Management	112	50,000	50,000	50,000	50,000	50,000	250,000
Wastewater Treatment Plant (730)							
Plant Pumps and Equipment - W.W.T.P.	113	500,000	500,000	500,000	500,000	500,000	2,500,000
W.W.T.P. Building Improvements	114	1,650,000	1,650,000	150,000	150,000	150,000	3,750,000
Upgrade/Replace Lift Stations - W.W.T.P.	115	300,000	300,000	300,000	300,000	300,000	1,500,000
Wastewater Treatment/Water Quality Improvements	116	100,000	100,000	100,000	100,000	100,000	500,000
		2,600,000	2,600,000	1,100,000	1,100,000	1,100,000	8,500,000
Water & Sewer - Total		11,534,000	11,746,000	10,231,000	10,029,000	9,928,000	53,468,000
5500 - RECYCLING & TRASH COLLECTION:							
Recycling & Trash Collection Improvements							
Recycling & Trash Collection (750)							
RTC - Transfer Station Improvements	117	20,000	90,000	70,000	50,000	50,000	280,000
RTC - Materials Recovery Facility Improvements	118	26,000	187,000	100,000	100,000	100,000	513,000
RTC - Master Plan Expansion	119	0	50,000	450,000	450,000	450,000	1,400,000
RTC - Compost Site Improvements	120	0	0	150,000	150,000	150,000	450,000
RTC - Scale House Improvements	121	0	0	0	20,000	20,000	40,000
RTC - Solid Waste Containers	122	30,000	40,000	40,000	40,000	40,000	190,000
RTC - Solid Waste Compactors	123	20,000	60,000	30,000	30,000	30,000	170,000
RTC - Technology Equipment Replacements	124	5,000	13,000	4,000	8,000	4,000	34,000
RTC - Route Optimization & RFID System	125	0	0	10,000	10,000	10,000	30,000
RTC - Rate Study	126	0	0	0	75,000	0	75,000
		101,000	440,000	854,000	933,000	854,000	3,182,000
Recycling & Trash Collection - Total		101,000	440,000	854,000	933,000	854,000	3,182,000
5550 - AIRPORT:							
Aviation Improvements							
Aviation (760)							
Airport T-hangar Rehabilitation	127	25,000	25,000	25,000	25,000	25,000	125,000
Airport Fuel Farm Rehabilitation	128	52,000	0	0	0	0	52,000
Airport Lighting Improvements	129	5,000	10,000	10,000	10,000	10,000	45,000
Airport Movement Pavement Rehabilitation	130	15,000	20,000	20,000	20,000	20,000	95,000
Airport Terminal Improvements	131	15,000	40,000	40,000	40,000	40,000	175,000
Airport Equipment Replacement	132	0	25,000	25,000	25,000	25,000	100,000
		112,000	120,000	120,000	120,000	120,000	592,000
Airport - Total		112,000	120,000	120,000	120,000	120,000	592,000
9700 - SHOP:							
Facility Improvements							
Fleet Operations (770)							
Fleet - Shop Expansion	133	142,000	0	0	0	0	142,000
Fleet - Office Expansion	134	20,000	0	0	0	0	20,000
Transportation & Fleet Building Improvements	135	25,000	25,000	25,000	25,000	60,000	160,000
		187,000	25,000	25,000	25,000	60,000	322,000
Vehicles & Equipment Improvements							
Fleet Operations (770)							
Fleet - Police / Passenger Vehicles	136	371,000	583,000	359,000	420,000	1,365,000	3,098,000
Fleet - Recycling/Trash Vehicles/Equip	137	1,460,000	675,000	650,000	705,000	1,111,000	4,601,000
Fleet - Construction Equipment	138	0	130,000	770,000	709,000	1,695,000	3,304,000
Fleet - Backhoes / Loaders	139	255,000	565,000	415,000	669,000	460,000	2,364,000
Fleet - Heavy Utility Vehicles	140	875,000	0	424,000	322,000	383,000	2,004,000
Fleet - Tractors / Mowers	141	244,000	144,000	329,000	138,000	367,000	1,222,000
Fleet - Light / Medium Utility Vehicles	142	500,000	428,000	455,000	398,000	396,000	2,177,000
Fleet - Other Vehicles / Equipment	143	110,000	143,000	159,000	126,000	196,000	734,000
		3,815,000	2,668,000	3,561,000	3,487,000	5,973,000	19,504,000
Shop - Total		4,002,000	2,693,000	3,586,000	3,512,000	6,033,000	19,826,000
All Funding Sources - Total		\$ 26,140,000	\$ 25,516,000	\$ 25,666,000	\$ 25,829,000	\$ 28,593,000	\$ 131,744,000

**City of Fayetteville, Arkansas
2022 Capital Budget**

Project Title & Description	Budgeted 2022
2100 - Street Fund	
<u>2100.410.5500 - Street Capital Projects</u>	
Sidewalk Improvements (02053): This project is to improve the connectivity of the sidewalk system by constructing new and repairing existing sidewalks.	1,000,000
2100 - Street Fund Total	<u>\$ 1,000,000</u>
2130 - Parking Fund	
<u>2130.430.9133 - Parking Management Projects</u>	
Parking Lot Improvements & Overlays (06001): This project is to maintain the City's public parking lots. The City currently has twelve public parking lots located in the Downtown Business and Entertainment Districts. The surface lots are asphalt that periodically require general maintenance such as crack seal, seal coat, re-striping, pothole patching, and bumper block replacement. These lots also require a complete asphalt overlay on a less frequent basis. This parking maintenance program provides routine maintenance and improvements in rotation for these lots as needed.	20,000
Spring Street Parking Deck Improvements (15003): This project is for the on-going maintenance of the parking deck on Spring Street.	10,000
Meadow Street Parking Deck Improvements (15004): This project is for the on-going construction, renovation and maintenance of the Meadow Street Parking Deck, a nearly 40-year old parking garage located directly behind the Chancellor Hotel. A structural inspection of the deck identified several necessary repairs resulting from weatherization and general aging of the parking deck. Repair work is ongoing and while most of the issues are not structurally significant, long-term maintenance problems can occur if not properly addressed.	10,000
Parking Enforcement Upgrades (18002): This project is to address ongoing needs and periodic replacement of parking enforcement equipment. New hardware and software was purchased in 2018 to replace expiring equipment that was over ten (10) years old and was no longer supported by the vendor. To achieve cohesiveness and efficiency, staff partnered with an enforcement vendor that provides handheld hardware, financial software, and other technology needs that have been identified in the City's Parking Study such as License Plate Recognition (LPR) technology and mobile credit card processors. Other items include utilization sensors for parking lots and real-time availability applications for consumers.	20,000
Parking Infrastructure Improvements (18003): This project is to increase lighting and sidewalk repairs that link remote parking lots and spaces to core destinations. Specific, strategic locations for lighting and sidewalk repair include West Avenue between Mountain and Spring Streets, School Avenue between Center and Spring Streets, Church Avenue between Mountain and Spring Streets, Meadow Street between College and Block Avenues, and Watson Street between Campbell and Thompson Streets. Lighting upgrades identified include Spring Street between College and West Avenues and Church Avenue between Mountain and Dickson Streets. Additionally, uniform and consistent signage detailing rate information is needed in both public and privately owned parking lots throughout the Entertainment and Downtown Business Districts.	10,000

**City of Fayetteville, Arkansas
2022 Capital Budget**

Project Title & Description	Budgeted 2022
Parking Meter/Pay Station Upgrades (19001): This project is to replace single head mechanical parking meters with smart meters that accept credit card payments. Pay stations would be installed at city-managed parking lots in the district as part of the technology upgrade. Upgrades to existing pay stations in the Entertainment District may also be required to move to a more efficient pay-by-plate enforcement strategy.	30,000
2130 - Parking Fund Total	<u>\$ 100,000</u>

2250 - Parks Development Fund

2250.520.9255 - Parks Development Capital

Neighborhood Park Development (02013): Bryce Davis is a popular community park serving the west portion of the city. The addition of yard games such as bocce and horseshoes will add recreation opportunities and a facility capable of hosting tournaments. Additionally, enhancements to the existing dog park, lake, and trail system may be pursued as funding allows.	650,000
Playground/Park Infrastructure Renovations (02013): This project will allow renovations, replacement of old equipment and playground surfacing, and minor improvements primarily at Holland, Hotz, David	235,000
Square Lighting Improvements (02001): Planned for 2022 is a master plan, along with phased development of Underwood Park, a new 60 acre park serving northwest Fayetteville located on Deane	80,000
Community Park Improvements (13001): Planned for 2022 is a master plan, along with phased development of Underwood Park, a new 60 acre park serving northwest Fayetteville located on Deane	70,000
Parks Tree Planting (22002): The Fayetteville Urban Forest is an important asset that city leadership has identified as needing additional resources. Funds will be used to increase annual city tree planting efforts in	65,000
2250 - Parks Development Fund Total	<u>\$ 1,100,000</u>

2300 - Impact Fee Fund

2300.200.9300 - Police Impact Fees

Police Impact Improvements (07001): The purpose of this project is to accumulate funding for police projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	155,000
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2300.300.9300 - Fire Impact Fees

Fire Impact Improvements (07003): The purpose of this project is to accumulate funding for fire projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	101,000
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2300.720.9300 - Water Impact Fees

Water Impact Improvements (07002): The purpose of this project is to accumulate funding for water projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	400,000
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**City of Fayetteville, Arkansas
2022 Capital Budget**

Project Title & Description	Budgeted 2022
<u>2300.730.9300 - Wastewater Impact Fees</u>	
Wastewater Impact Improvements (07004): The purpose of this project is to accumulate funding for wastewater projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	300,000
2300 - Impact Fee Fund Total	<u>\$ 956,000</u>
4470 - Sales Tax Capital Improvements Fund	
<u>4470.060.8900 - Other Capital, Media</u>	
City Hall A-V Maintenance (18007): This project is for the replacement or repair of audio-visual equipment in City Hall that malfunctions, reaches end-of-life status in manufacturer support, or is supplanted by a newer or improved model.	10,000
Digital Signage Implementation (18009): This project is to maintain, improve, and expand digital signage and visual messaging in City facilities. This includes upgrading or replacing existing displays, adding new display technologies and types, adding new signage locations, and offering interactive displays to better communicate to citizens and staff.	12,000
Television Center Equipment (02061): This project is to replace and upgrade equipment at the Television Center. The equipment includes production technology, studio equipment and accessories, lighting, sound, signal processing, telecasting and streaming equipment, file storage, field equipment, etc. The Television Center also provides support for the audio-visual needs of the Administration and City Departments/Divisions.	40,000
4470.060.8900 - Total	<u>62,000</u>
<u>4470.080.8080 - Library Improvements</u>	
Library Materials Purchases (02049): This project provides Fayetteville citizens access to library materials that meet recreational and informational needs of the community. Youth collections emphasize materials that encourage and enforce literacy development including picture books, step-up-to-chapter books, audiobooks, eBooks, and fiction and nonfiction books. Adult collection highlights include popular and award-winning fiction and nonfiction books, audiobooks, eBooks, films, and a robust genealogy collection. This project also supports the purchase of microfilm readers used by researchers providing access to the Library's local history collection. Collection size is approximately 325,000 items and is expected to grow by 15% annually with focuses on high demand titles and holds ratio reductions.	581,000
Library Technology Equipment Replacements (04004): This project is to provide new and/or upgraded technology infrastructure and services to library staff and patrons. The technology replacement cycle is typically five years or less depending upon utilization. The project includes but is not limited to: all personal computing stations (staff and public); circulating technology equipment including laptops, iPads, and DVD players; server infrastructure; IP camera-based digital CCTV system; VoIP phone system; IP speaker web-based mass communication and paging system; networking equipment; Starr Island learning stations; and various pieces of trending digital equipment for a patron technology innovation center/maker space.	101,000
Library HVAC Replacement (22003): This project is to provide replace the Library's heating, ventilation, and air conditioning system.	300,000
4470.080.8080 - Total	<u>982,000</u>

**City of Fayetteville, Arkansas
2022 Capital Budget**

Project Title & Description	Budgeted 2022
<u>4470.090.8900 - Other Capital, Miscellaneous</u>	
Woolsey Homestead Historic Restoration Project (15008): This project is to reconstruct the Woolsey homestead, surrounding outbuildings, and cemetery back to the 1840's era to allow tours and educational events. The overall project is to create a tourism, educational, and historical preservation component. The property is close to the Woolsey Wet Prairie and trail system.	150,000
City Clerk Document Management - Microfilm Scanning (14003): This project is to allow the City Clerk/Treasurer to expand the existing CIP Project that was originally allocated for the replacement of high end production scanners and large format scanners. This request to expand the current project includes funds to replace scanners and to fund the conversion of microfilmed documents into a digital format for electronic storage. This request is based on a preliminary quote that was provided by MCCI several years ago. The City Clerk/Treasurer will continue to make determinations regarding when to replace scanners. The City Clerk/Treasurer will also make the determination regarding which microfilmed documents will be converted into digital format for document management purposes.	60,000
Urban Tree Planting (22004): This project will fund tree planting in priority areas across the City.	100,000
Climate Resiliency Master Plan (22005): This project will evaluate existing plans in the works and being implemented (energy action, parks master plan, natural resources planning, economic recovery to include sustainable businesses, land use, transportation, mobility, healthy community and food security, food composting, materials management, etc.) that have components of sustainability so that work can commence on a comprehensive plan to integrate them into one Sustainability Master Plan.	100,000
4470.090.8900 - Total	410,000
<u>4470.140.8900 - Other Capital, Facilities</u>	
Street Lights LED Retrofit (21004): This project will retrofit 60% or more of the 5,000+ street and trail lights across the City with new LED systems. Total project costs are \$250,000 and will yield a payback period of under 6 years. Retrofitting these lights will annually save the City \$100,000 in electricity costs and 700 metric tons of greenhouse gas emissions. A 5 year project timeline will allow the City to identify and prioritize the retrofit of units with the highest return on investment.	50,000
Building Efficiency Improvements (15009): This project consists of energy efficiency, weatherization, and water conservation improvements to City Buildings. It includes repair and replacement of inefficient HVAC equipment, lighting upgrades, insulation, window repair/replacement, and water efficiency projects. Energy assessments may need to be performed on several buildings to identify the scope of specific projects.	40,000
ADA Assessment of City-Owned Facilities (21008): This project is to procure the services of an accessibility consultant to perform assessments of City-owned buildings and sites in order to plan and complete any necessary improvements/corrections.	30,000
7-Hills Walker Family Residential Facility (18004): This project is for facilities maintenance of the 7-Hills Walker Family Residential Facility. The repairs and/or replacements include HVAC and plumbing equipment, lighting upgrades, floor coverings, millwork, roofing, siding, exterior site improvements, and parking lot seal & stripe.	40,000

**City of Fayetteville, Arkansas
2022 Capital Budget**

Project Title & Description	Budgeted 2022
<p>Building Improvements (02046): This project is for the maintenance and repair to City facilities. The proposed scope includes repair and replacement of HVAC systems, old or damaged roofs, and repair and maintenance of building exteriors. The project also provides for other improvements such as interior remodels which include painting, lighting upgrades, plumbing fixtures, ceilings, floor coverings, furniture replacement, window replacement/upgrades, and modifications to alarm systems.</p>	250,000
4470.140.8900 - Total	410,000
<u>4470.170.8170 - Information Technology Improvements</u>	
<p>Cyber Security (18005): This project is to provide comprehensive cyber security training across the City, helping to mitigate security risk and improve security posture. This holistic approach to cyber security would provide internal and external penetration testing to ensure the network is as secure and protected as possible. This training will help to manage the problem of social engineering and phishing attacks.</p>	11,000
<p>Document Management (02094): This project is to add additional scanners, licenses, and new functionality as processes are automated within the Laserfiche Electronic Document Management System (EDMS). Each year Laserfiche usage is expanded to new users and divisions and to develop new use cases to improve document management needs such as individual user licenses, server licenses, and forms licenses.</p>	24,000
<p>Fayetteville-AR.gov Technical Improvements (04047): This project provides for expansion, enhancements, third party application integration, promotion, and maintenance of the City's website. Fayetteville-AR.gov utilizes a hosted Content Management System (CMS) that is configured and maintained by a third party. This project allows for the continuation of improvements to the website by improving stability, security, marketing, web payments, and the overall marketing and communications of the City of Fayetteville.</p>	26,000
<p>Geographic Information System (GIS) (02055): This project is to upgrade and expand the City's Geographic Information Systems (GIS) computer hardware, software, and data collection systems to accommodate growth in the system's applications and user base. This includes computer hardware, software, geographic data, and personnel designed to efficiently capture, store, update, manipulate, analyze, and display all forms of geographically referenced information. This system provides necessary information for the 911 system, the Planning, Engineering, Economic Development, Water & Sewer, and Transportation divisions, and utility projects. Additionally, GIS provides software, web applications, data, and analytical support to assist many City divisions including Police, Fire, Parks & Recreation, and Economic Vitality in both operational needs and long term planning.</p>	45,000
<p>Fiber Optic Cable (09028): This project will interconnect City owned buildings with fiber and allow for added services such as video surveillance, access control, phones, and computers. This will allow for increased speeds and capacity with less reliance on leasing fiber from internet service providers, further reducing operating expenses.</p>	117,000
<p>Local Area Network (LAN) Upgrade (02056): This project is to upgrade and expand the City's Local Area Network (LAN)/Network infrastructure. The LAN is used by every division in the City across thirty locations connecting approximately 900 devices. While most components of the LAN are on a 5 year lifecycle, consideration is given to increases in the system's user base and advances in technology that create a need for hardware and operating system upgrades. In the next 5 years, most of the existing servers, switches, and other network hardware will be replaced. Staff also has plans to add technology that will increase the speed and reliability of the different aspects of the LAN. Specifically, redundant and/or battery protected power supplies, internet redundancy, internal/external network penetration testing, security awareness training, network management and testing tools, Wide Area Network (WAN) optimization hardware, continued expansion of security cameras, and tools to help manage and deploy security policy.</p>	257,000

**City of Fayetteville, Arkansas
2022 Capital Budget**

Project Title & Description	Budgeted 2022
Technology Equipment Replacements (02057): This project is for the replacement of failing and outdated personal computers (PC's), printers, and monitors. In order to make use of increased functionality of new PC software, PC hardware must be continuously evaluated and updated. This project will fund the continued rollout of virtual desktops allowing a standardized desktop to be deployed across the City.	228,000
Telecommunication Systems Upgrades (04001): This project is for system upgrades, additional equipment, and new software features that become available for users as well as for additional licenses needed for users adding onto various modules such as the paging system, recording system, etc. and provide phone replacements as-needed.	22,000
Regional Park Fiber and Network (18006): This project will interconnect the buildings with fiber at the Regional Park and allow for added services such as video surveillance, access control, phones, and computers. The project includes the installation of fiber within existing conduits, termination of fiber, and the purchase and installation of the necessary network equipment to support future regional park technology needs.	20,000
4470.170.8170 - Total	750,000
<u>4470.200.8200- Police Improvements</u>	
Citywide Radio System Replacement (18013): The City Radio project was completed in 2011. Radio Systems, typically after several years, start experiencing problems with equipment failures due to the age of the equipment. It's not unusual to begin having problems acquiring parts as the system degrades. These systems are costly, and it is important to start planning now for this future replacement. The Arkansas Wireless Information Network (AWIN) handles the maintenance of the radio system equipment located at the tower sites. The City is responsible for any expansions to the system and the dispatch center related equipment. The funding that has been set aside will be used for the dispatch move to the new police building in 2022. The dispatch equipment will be eleven years old at this point, some of which is no longer covered under maintenance.	250,000
Employee Gym Equipment (13028): This project is to upgrade or replace old, damaged, and outdated gym equipment. Ongoing maintenance of the equipment and facility are vital to the health and wellness of the city's employees. An updated gym supports the City Wellness Committee's effort to provide a convenient and reliable place to exercise, decreases lost work time due to injury or illness, and minimizes potential increases in health insurance premiums for the city and its employees.	10,000
Police Body Worn Camera Replacement (17009): This project provides for the replacement of the police body worn camera (BWC) systems. BWC's are an important component to police operations providing transparency of department actions to the public, allowing for review of uses of force, and ensuring accurate evidence collection for prosecution. All sworn officers are equipped with a BWC. The video is uploaded to cloud storage provided by the vendor. Video is then accessible by authorized personnel for review and dissemination per law enforcement requirements.	201,000
Police Specialized Equipment (02062): This project is to replace outdated and/or malfunctioning equipment used during police operations. Examples of this equipment include traffic control equipment, bicycle replacement, portable speed display signs for use in school zones, radar units, automated external defibrillators (AED), equipment trailers, and other items used in police operations. This type of project is necessary to the efficient, ongoing, and safe operation of the Police Department.	10,000

**City of Fayetteville, Arkansas
2022 Capital Budget**

Project Title & Description	Budgeted 2022
<p>Police Marked Vehicle Expansion (16007): This project is to expand the take-home vehicle program. Eligibility for this program is based on an officer’s seniority and requirement that he/she resides within the city limits. Benefits include: 1) The presence of marked patrol vehicles have a positive effect on crime prevention and community policing efforts and residents feel safer. 2) Take-home vehicles last longer due to officers' sense of ownership and the vehicles are not being used 24/7 by several officers. 3) Officers with take-home vehicles are more readily available to respond to an emergency or critical incident. 4) Officers utilizing take-home vehicles will not need to spend approximately 30 minutes every shift loading and unloading required equipment and performing inspections for damage and contraband. 5) A take-home vehicle program is excellent for recruitment and retention of police officers and it allows the Department to compete with neighboring agencies in Springdale, Rogers, and Bentonville.</p>	148,000
<p>Police Technology Improvements (06002): This is an ongoing project for the replacement of end of life, obsolete, or malfunctioning information technology including network servers and equipment, desktop computers, software, printers, and other peripheral equipment based on the City's Information Technology Division replacement schedule.</p>	444,000
<p>Police Unmarked Vehicle Replacement (06003): This project is to purchase unmarked vehicles that are a necessity for an effective Police Department. The Department utilizes unmarked vehicles for a variety of tasks including: gathering intelligence for investigation of narcotics, theft, vandalism, domestic terrorism, and civil disobedience; conducting pre-raid intelligence for the deployment of the Emergency Response Team; conducting alcohol enforcement patrols; and any activity that must be kept covert to be effective. The Department is recommending a three year replacement for vehicles used in undercover capacities and a five year replacement for vehicles used in an unmarked capacity. During undercover investigations, the same vehicles are used to affect arrests and to conduct surveillance making it necessary to replace these vehicles more often.</p>	80,000
<p>Police Facility Improvements (02047): This project is for major repairs and improvement of Police Department and Central Dispatch facilities including but not limited to: tower sites, substations, off-site storage, security door lock systems, major plumbing and electrical issues, roof repairs and replacement, minor re-models, and expansion for the police facilities.</p>	25,000
<p>Police Equipment Replacement (11006): This project provides for the replacement of operating equipment within all Police facilities, such as paper shredders, document scanners, uninterrupted power supplies, security/surveillance cameras, etc.</p>	10,000
<p>Police Firing Range Improvements (22001): This project will provide replacement materials for rubber bullet traps, specialty cleaning equipment, and haz-mat disposal for indoor police shooting range.</p>	47,000
4470.200.8200 - Total	1,225,000
<u>4470.300.8300 - Fire Improvements</u>	
<p>Fire Apparatus Replacements (03019): This project is for the replacement of fire apparatuses. The general guideline utilized for replacement of trucks is to serve for 10 years on the front line and five years in the reserve fleet.</p>	700,000
<p>Fire Facility Maintenance (02006): This project is for major repairs to existing and future facilities. Repairs include but are not limited to roofing, plumbing or drainage repairs and replacements, remodeling, fencing, driveway replacements, generators, stability assessments, fire escape replacements, and structural repairs to stations. This project allows for necessary repairs/renovations to the Fire Department's multiple fire stations, office locations, and facilities.</p>	80,000

**City of Fayetteville, Arkansas
2022 Capital Budget**

Project Title & Description	Budgeted 2022
<p>Fire Technology Equipment Replacements (10017): This project will allow for the replacement of systems as they become technologically obsolete or inoperable without interrupting daily operations. With computer devices in all apparatuses as well as all fire stations, we are currently supporting and maintaining over 90 computers, mobile devices, and software applications for 122 personnel. As technology infiltrates our personal protective equipment, like face pieces and sensors, there will be a growing demand to support and maintain new technology. In addition, there is personnel accountability technology that helps account for the overall status of personnel and records their movement into and out of an emergency incident. From a personnel tracking point-of-view, this means that the Incident Commander will have full situational awareness of ALL responders' locations and assignments.</p>	27,000
<p>Firefighting Safety Equipment (16002): This project includes the procurement of Fire Apparatus Equipment, cascade system, and associated equipment for self contained breathing apparatus (SCBA) needs. This project also includes the purpose of purchasing necessary fire safety equipment that will aid in enhancing firefighter safety.</p>	53,000
<p>Fire Mobile Radios (21001): This project is to update the existing radio system. These funds will be included with the Police Department for the required upgrade. Additionally, funds are requested to allow for replacement of radios and associated equipment as needed as well as the relocation of dispatch into a new facility.</p>	500,000
4470.300.8300 - Total	1,360,000
<u>4470.410.8410 - Transportation Improvements</u>	
<p>In-House Pavement Improvements (02052): This project provides resources for the systematic overlay of existing streets and includes curb cuts, curb and guttering, pavement striping, and preparation costs for overlays. The goal of this project is to overlay a minimum of 9 miles of asphalt each year. Overlaying each street within a 15 year cycle is intended to optimize the longevity of roadways and minimize significant maintenance requirements resulting in fewer complete renovations at a substantially greater cost.</p>	2,018,000
<p>Sidewalk Improvements (02053): This project is to improve the connectivity of the sidewalk system by constructing new and repairing existing sidewalks.</p>	614,000
<p>Traffic Signal Improvements (02063): This project provides funding for the installation of new traffic signals, upgrades, and replacement of UPS back-up system batteries and reflective sign material mandated by the latest version of the FHWA Manual on Uniform Traffic Control Devices (MUTCD). All these functions are to enhance the safety and movement of pedestrians and vehicles throughout the city. New signal locations are determined as warranted by specific guidelines contained in the MUTCD. Upgrades are to provide more efficient operation by reduced travel time/delay, decreased exhaust emissions, and increased safety. UPS system requires complete replacement of all batteries every four years to remain reliable in the event of power interruptions. The sign material is to meet the minimum levels of reflectivity set forth in the MUTCD for night time visibility.</p>	150,000
4470.410.8410 - Total	2,782,000

**City of Fayetteville, Arkansas
2022 Capital Budget**

Project Title & Description	Budgeted 2022
<u>4470.520.8520 - Parks & Recreation Improvements</u>	
Forestry & Habitat Improvements (15012): This project is for tree plantings and replacement of trees in parks and on the downtown square area. Our City's urban forest has many old trees which need to be replaced at parks such as the Square Gardens, Wilson, and Walker. The Transportation Department funds the replacement of trees in the public rights-of-way. Celebration of trees, which is required for the City's Tree City USA designation, is funded annually from this project. Urban Forestry Staff will initiate programs and events to enhance our City's urban forests. The Energy Action Plan's goal is to have 40% tree canopy. Habitat improvements are intended to restore or complement existing natural areas as well as reduce maintenance. Projects include Lake Fayetteville prairie restoration, invasive plant removal, wildflower, native grass, tree and shrub plantings, and controlled burns. Funds are also used for the annual operational motorpool cost for a stump grinder and chipper used by the Trails and Forestry Crew.	50,000
Lights of the Ozarks (02001): The Lights of the Ozarks display is an extremely popular annual event that takes place from Thanksgiving to New Years Eve. Approximately 500,000 lights are displayed around the downtown square, where an estimated 300,000 people come to view the display at an estimated economic impact of over \$500,000.	23,000
Park Paving Improvements (16004): This project will be used to overlay and/or replace existing interior roads and parking areas. Many of our parks are aging and pavement surfaces are deteriorating. Priorities have historically been to replace and upgrade facilities. However, the infrastructure is beginning to fail in some areas and is in need of repair. This funding will repave approximately 3,300 square yards of surfacing per year.	58,000
Parks & Recreation Safety & ADA (15011): This project is a continuation of an existing project used to bring older facilities into ADA compliance such as play equipment, pavilions, restrooms, sidewalk connections, and other park facilities. Additionally, funds are used to address safety hazards that may	30,000
Urban Forestry Analysis (02045): This project will enhance Urban Forestry efforts in order to mitigate the negative effects of tree and green space lost in the City.	40,000
4470.520.8520 - Total	201,000
<u>4470.621.8810 - Bridge & Drainage Improvements</u>	
Other Drainage Improvements (02108): This project is for drainage projects needed to mitigate flooding, repair and upgrade existing systems, cost share with developments when applicable, and for storm drainage materials for use in projects constructed by in-house crews. Funding will be accumulated where possible for additional large drainage projects.	550,000
Stormwater Quality Management (02097): This project is on-going and includes activities required to comply with the City's National Pollutant Discharge Elimination System (NPDES) Permit that is administered by the Arkansas Department of Environmental Quality. The funding is also used for other stormwater projects that focus on improving water quality in accordance with the City's Nutrient Reduction Plan, including stream restoration projects, funding for water quality groups, and project management and administration.	160,000
Drainage Maintenance (11021): This project will fund drainage projects as needed.	50,000
4470.621.8810 - Total	760,000

**City of Fayetteville, Arkansas
2022 Capital Budget**

Project Title & Description	Budgeted 2022
<u>4470.800.8820 - Street Improvements</u>	
Cost Share / ROW / Intersection / Street Calming (02116): This project is for developer cost shares to complete street improvements associated with developments. These improvements are necessary but are not the full responsibility of the developer and provide for construction of miscellaneous street projects.	100,000
4470.800.8820 - Total	100,000
<u>4470.800.8830 - Trail Improvements</u>	
Trail Development (02016): This project is to provide funding to increase production of the trails program. Funding provides resources for new trail development and asphalt replacement on existing trails.	1,500,000
4470.800.8830 - Total	1,500,000
<u>4470.800.8900 - Other Capital, Non-Departmental</u>	
Transfers to Shop (xxxxx): This transfer will provide funding to the Shop Fund for seven (7) expansion vehicles.	310,000
Audit Expense (47038): This project is to account for the portion of the audit cost that is allocated to the sales tax capital fund.	10,000
4470.800.8900 - Total	320,000
4470 - Sales Tax Capital Improvements Fund Total	\$ 10,862,000

5400 - Water & Sewer Fund

5400.720.1840 - Meter Operations Capital

Backflow Prevention Assemblies (02066): This project is for installation/replacement of backflow prevention assemblies on City facilities to meet the requirements of City ordinances and the Arkansas Department of Health regulations. Additionally, the City is contracting with a third-party service to track, store, and report backflow preventer inspection data on approximately 12,000 residential installations.	50,000
Utilities Financial Services Improvements (03038): This project is for various improvements in office hardware, software, communications, computers, safety features, and office configuration for the Utilities Financial Services Division. Planned improvements include remodel of deposit center lobby to restructure customer interactions, installing kiosks in deposit center lobby to implement last phase to go paperless for the customer application process, and remodel of deposit center office space to accommodate additional staff.	21,000
Utilities Technology Improvements (15019): This project is to upgrade technology in the Water & Sewer Operations Center. This includes the replacement of failing and outdated PCs, printers, and scanners. A structured replacement schedule was developed by the IT Department that defined a standard useful life for equipment. Each year the plan is reviewed to ensure equipment is utilized to its maximum useful life but replaced when needed to ensure optimal employee efficiency. This includes hardware and software for meter reading, camera surveillance, and monitoring systems. A significant portion of this project is for the installation of fiber-optic cables in specific locations within the Utility as well as out in the system.	430,000
Water Meters (02065): This project is for the replacement of old water meters that are no longer repairable, expansion meters for new water service, and for purchasing new meters with technological advancements over older style meters. Remote style meter reading mechanisms will be replaced in addition to the meters. Advanced Metering Infrastructure (AMI) is being evaluated and considered.	825,000

**City of Fayetteville, Arkansas
2022 Capital Budget**

Project Title & Description	Budgeted 2022
Water & Sewer Building & Office Improvements (15020): This project is for structural maintenance, repair, and replacement of the existing water/sewer operations building and also any water/sewer operations office improvements that need to be done.	50,000
Water & Sewer Equipment Expansions (13019): This project is for expansion equipment for the Water/Sewer Operations Division. This project is needed in anticipation of adding an additional construction crew and additional employees in the future.	50,000
5400.720.1840 - Total	1,426,000
<u>5400.720.5600 - Capital Water Mains</u>	
Lake Sequoyah Sediment Removal (17004): This project is for the design and construction of the best alternative for sediment removal at Lake Sequoyah. It is established that the Lake is a major "catch-basin" for sediment before it reaches Beaver lake. The evaluation of dredging or other best-practices at Lake Sequoyah will provide for increasing overall lake health and maintenance sustainability. The removal of sediment will restore lake depths and volume for recreation and create increased sediment storage capabilities.	500,000
Water & Sewer Relocations - Bond Projects (11011): This project is for various water and sewer relocations for street bond and other transportation projects where the street bond fund does not have sufficient funds to cover the utility relocations. Projects are to be paid first from any remaining water/sewer revenue bond funds, if available. If it involves capacity increases, impact fee funds could be used, if available.	500,000
Water Storage & Pump Station Maintenance (15021): The system wide water pump stations and grounds require maintenance. This project is used to replace generators and pumps, valves, etc.	100,000
Water System Rehabilitation & Replacement (12009): This project provides for upgrading, replacing, or rehabilitating existing water infrastructure consisting of water storage, pumping, and distribution assets system wide. Specific work will be determined based on the Water Master Plan, and the need to stop leaks, reduce water loss, and increase local or area flow and/or pressure in areas with insufficient capacity in order to meet current and projected future domestic, commercial, industrial, and fire flow demands. Projects may create loops, purchase easements, and replace or rehabilitate existing pipes, pump stations, and/or storage assets. This project may use water/sewer funds, impact fees, and cost shares where appropriate. Additionally, a portion of the project balance will be utilized on rehabilitation and replacement of troubled areas that experience frequent leaks.	2,000,000
W/S Improvements Defined by Study (10007): This project is to obtain easements for the new west transmission water line. The water transmission line is approximately 58,000 ft. long and 50 ft. wide, and begins at the future Beaver Water District pump station north of Elm Springs and ends at the existing 36-inch water transmission line on Van Asche Drive.	600,000
Water Tank Improvements (14010): This project is to refurbish the existing water tanks and associated appurtenances as they get older. This ensures water quality and extends the life of the infrastructure.	1,000,000
5400.720.5600 - Total	4,700,000

**City of Fayetteville, Arkansas
2022 Capital Budget**

Project Title & Description	Budgeted 2022
<u>5400.720.5700 - Sewer Mains Construction</u>	
Sanitary Sewer Rehabilitation (02017): This project analyzes, repairs, upgrades, and replaces sewer collection system components to ensure adequate capacity and reduce storm and groundwater flows from entering the system. Rehabilitation is required system-wide and increases the capacity of the overall system by reducing the demand used by infiltration and inflow. This project includes replacing, lining, and bursting existing sewer mains and manholes, installing main extensions and relief lines, capacity upgrades, upgrading the system model, purchasing easements, and sanitary sewer evaluation studies.	2,870,000
Water & Sewer Impact Fee Cost Sharing (04039): This project involves all cases where impact fees are used to cost share with and thus supplement other funding sources to increase capacity in either the water distribution, pumping and storage system, or the wastewater collection and treatment system.	150,000
5400.720.5700 - Total	3,020,000
<u>5400.730.5800 - Wastewater Plant Capital</u>	
Building Improvements - W.W.T.P. (02032): This project is for structural maintenance, repair, and replacement of the existing buildings or parts of the buildings at both wastewater treatment facilities.	1,650,000
Phosphorus Standards Management (10027): This project supports efforts by the City operating independently or as part of a federal or state grant program to phosphorus or other stream changes that affect water quality, regulations, or wastewater plant discharge requirements. The City may join in regional efforts coordinated through Northwest Arkansas Regional Planning, the Arkansas Natural Resources Commission, or the Environmental Protection Agency.	50,000
Plant Pumps & Equipment - W.W.T.P. (02069): This project allows WWTP personnel to adapt to the needs of each season and year and still maintain compliance. Many pieces of the WWTP equipment are essential to the wastewater treatment process. The equipment may suffer catastrophic failure and become unusable with little advance warning. Equipment may need replacement due to its age. The plant cannot operate and continue to produce permit complying effluent without adequate equipment.	500,000
Wastewater Treatment/Water Quality Improvements (13018): This project is for stream restoration projects, and similar projects in the White River and/or Illinois River watersheds, with the goal of maintaining or improving water quality. This project also includes maintaining the integrity of the projects previously performed.	100,000
Upgrade/Replace Lift Stations - W.W.T.P. (02068): This project is to maintain the lift stations for the wastewater treatment plants. The lift stations provide a vital function in the overall treatment of wastewater. The stations are exposed to extreme wear conditions and must be upgraded routinely. Additionally, new developments within the City increase the flow to various stations requiring additional or higher capacity equipment.	300,000
5400.730.5800 - Total	2,600,000
5400 - Water & Sewer Fund Total	\$ 11,746,000

**City of Fayetteville, Arkansas
2022 Capital Budget**

Project Title & Description	Budgeted 2022
5500 - Recycling & Trash Collection Fund	
<u>5500.750.5080 - Solid Waste Projects</u>	
Solid Waste Containers (15025): This project is for the purchase of 20, 30, and 40 cubic yard open top containers used for the collection and hauling of waste from construction and demolition projects.	40,000
Solid Waste Compactors (10001): This project is for the purchase of compactors. The drop box program utilizes compactors to efficiently handle solid waste from large quantity generators. Compactors decrease the frequency of collection and are serviced with existing drop box trucks. Aesthetics are improved by having a compactor as opposed to multiple dumpsters.	60,000
Technology Equipment Replacements (02057): This project is for the replacement of failing and outdated personal computers (PC's), printers, and monitors. IT staff performed a thorough inventory of citywide technology equipment to document the fund, division, program, location, purchase date, and cost of each piece of equipment. A structured replacement schedule was developed that defined a standard useful life for each of the following equipment types: PCs, laptops, tablets, printers, and scanners. Each year the proposed replacement plan will be reviewed to ensure equipment is utilized to its maximum useful life but replaced when needed to ensure optimal employee efficiency.	13,000
Master Plan Expansion (18016): This project will support the continued implementation of the Solid Waste Reduction, Diversion, and Recycling Master Plan. This will include a Waste Composition Study, expansion of the food waste organics composting program, additional recycling services, and additional recycling and trash processing capacity.	327,000
5500 - Recycling & Trash Collection Fund Total	\$ 440,000

**City of Fayetteville, Arkansas
2022 Capital Budget**

Project Title & Description	Budgeted 2022
5550 - Airport Fund	
<u>5550.760.3960 - Airport Capital Expense</u>	
Airport T-Hangar Replacement (21011): This project is needed to provide rehab on the t-hangar roofs and doors. The t-hangar aging roofs need sealcoat. T-hangars at the airport were built in phases, which led to the use of different manufacturers and equipment. Many of the parts required for repair have been discontinued and are difficult to find, if not impossible. T-hangars generate revenue for the airport, so it is important that they remain in working order. It is also important to address any leaks or issues with the roofs in an effort to protect our tenants personal property.	25,000
Airport Lighting Improvements (15026): This project is to replace the outdated and inefficient lighting at Drake Field in multiple locations. Walk-through assessments were performed to identify energy efficiencies. New LED lighting was noted for the tarmac, parking lot, T-hangars, FBO hangar, and roadway lighting. The lighting improvements are eligible for utility incentives. The estimated energy savings for the installation of all recommended upgrades is approximately \$10,000 per year. The additional benefit of completing these lighting upgrades is a reduction in maintenance costs of the outdated lighting.	10,000
Airport Movement Pavement Rehabilitation (21010): This project is to repair the concrete at the apron and movement surfaces on the airfield that have cracking and are deteriorating. The repair will allow aircrafts to move easier on the airfield. Proper maintenance is essential to the operations of the airport.	20,000
Terminal Improvements (18020): This project will cover much needed improvements to the interior and exterior of the terminal. The improvements include: adding a fire alarm system, replacing the skylight, updating the plumbing fixtures, replacing ceiling tiles, new carpet/flooring, and updating exterior fixtures.	40,000
Airport Equipment Replacement (18019): This project is for the planned replacement of airport equipment. The equipment was originally purchased with a one-time federal grant that was not meant to be on a recurring funding cycle. The units to be replaced are: ARFF truck, sweeper truck, dump truck, backhoe, skid steer, and a generator. The profit from the sale of the current equipment will offset the	25,000
5550 - Airport Fund Total	\$ 120,000

**City of Fayetteville, Arkansas
2022 Capital Budget**

Project Title & Description	Budgeted 2022
9700 - Shop Fund	
<u>9700.770.1920 - Fleet Capital Improvements</u>	
Fleet - Backhoes / Loaders (02076): Replace vehicles at the optimum time for cost savings to the Fayetteville taxpayers. The point where the cost to maintain doesn't out weigh the cost to purchase new. To ensure that staff has the safest, most efficient vehicles and equipment to perform their tasks.	695,000
Fleet - Construction Equipment (02077): Replace vehicles at the optimum time for cost savings to the Fayetteville taxpayers. The point where the cost to maintain doesn't outweigh the cost to purchase new. To ensure that staff has the safest, most efficient vehicles and equipment to perform their tasks.	165,000
Fleet - Heavy Utility Vehicles (02079): Replace vehicles at the optimum time for cost savings to the Fayetteville taxpayers. The point where the cost to maintain doesn't out weigh the cost to purchase new. To ensure that staff has the safest, most efficient vehicles and equipment to perform their tasks.	500,000
Fleet - Other Vehicles / Equipment (02080): Replace vehicles at the optimum time for cost savings to the Fayetteville taxpayers. The point where the cost to maintain doesn't out weigh the cost to purchase new. To ensure that staff has the safest, most efficient vehicles and equipment to perform their tasks.	408,000
Fleet - Police / Passenger Vehicles (02081): Replace vehicles at the optimum time for cost savings to the Fayetteville taxpayers. The point where the cost to maintain doesn't out weigh the cost to purchase new. To ensure that staff has the safest, most efficient vehicles and equipment to perform their tasks.	73,000
Fleet - Recycling / Trash Vehicles / Equipment (02082): Replace vehicles at the optimum time for cost savings to the Fayetteville taxpayers. The point where the cost to maintain doesn't out weigh the cost to purchase new. To ensure that staff has the safest, most efficient vehicles and equipment to perform their	500,000
Fleet - Tractors / Mowers (02083): Replace vehicles at the optimum time for cost savings to the Fayetteville taxpayers. The point where the cost to maintain doesn't out weigh the cost to purchase new. To ensure that staff has the safest, most efficient vehicles and equipment to perform their tasks.	254,000
Transportation & Fleet Building Improvements (18001): This project was created in 2018 for the purpose of energy efficiency, weatherization, and facility improvements which include: 1) The repair and replacement of inefficient HVAC equipment, 2) LED lighting upgrades, 3) Weatherization roof coating, 4) Energy Efficient Radiant heaters for the shop, and 5) Installation of electric vehicle chargers.	25,000
9700 - Shop Fund Total	<u><u>\$ 2,620,000</u></u>
Total Capital Improvements Program - 2022 Projects	<u><u>\$ 28,944,000</u></u>

CITY OF FAYETTEVILLE, ARKANSAS
 CAPITAL IMPROVEMENTS PROGRAM (2021-2025)
 Operating Impacts

Funding Source / Category / Division	Description of Operating Impact	Projected 2021	Projected 2022	Projected 2023	Projected 2024	Projected 2025	Total 2021-2025
GENERAL FUND							
<u>Bridge & Drainage Improvements</u>							
Engineering (621)							
Other Drainage Improvements	No effect on operations	-	-	-	-	-	-
Stormwater Quality Management	No effect on operations	-	-	-	-	-	-
Drainage Maintenance	No effect on operations	-	-	-	-	-	-
<u>Facility Improvements</u>							
Facilities Management (140)							
ADA Assessment of City-Owned Facilities	No effect on operations	-	-	-	-	-	-
Apple Warehouse Stabilization & Restoration	No effect on operations	-	-	-	-	-	-
Building Improvements	No effect on operations	-	-	-	-	-	-
<u>Fire Improvements</u>							
Fire Department (300)							
Fire Technology Equipment Replacements	No effect on operations	-	-	-	-	-	-
Fire Mobile Radios	No effect on operations	-	-	-	-	-	-
Fire Facility Maintenance	No effect on operations	-	-	-	-	-	-
Firefighting Safety Equipment	No effect on operations	-	-	-	-	-	-
Fire Apparatus Replacements	Expansion unit motorpool charges	-	-	-	-	-	-
<u>Information Technology Improvements</u>							
Information Technology (170)							
Technology Equipment Replacements	No effect on operations	-	-	-	-	-	-
Local Area Network (LAN) Upgrades	No effect on operations	-	-	-	-	-	-
Telecommunication Systems Upgrades	No effect on operations	-	-	-	-	-	-
Storage Area Network (SAN)	No effect on operations	-	-	-	-	-	-
Fiber Optic Cable	Decrease in operational expense due to reduction of leased fiber	-	(30,000)	(60,000)	(120,000)	(240,000)	(450,000)
Cyber Security	No effect on operations	-	-	-	-	-	-
Document Management	No effect on operations	-	-	-	-	-	-
Fayetteville-AR Website Technical Improvements	No effect on operations	-	-	-	-	-	-
Geographic Information System (GIS)	No effect on operations	-	-	-	-	-	-
Regional Park Fiber and Network	No effect on operations	-	-	-	-	-	-
<u>Library Improvements</u>							
Library (080)							
Library Materials Purchases	No effect on operations	-	-	-	-	-	-
Library Technology Equipment Replacements	No effect on operations	-	-	-	-	-	-
		-	(30,000)	(60,000)	(120,000)	(240,000)	(450,000)

CITY OF FAYETTEVILLE, ARKANSAS
 CAPITAL IMPROVEMENTS PROGRAM (2021-2025)
 Operating Impacts

Funding Source / Category / Division	Description of Operating Impact	Projected 2021	Projected 2022	Projected 2023	Projected 2024	Projected 2025	Total 2021-2025
Media Services Improvements							
Media Services (060)							
Television Center Equipment	No effect on operations	-	-	-	-	-	-
Digital Signage Implementation	No effect on operations	-	-	-	-	-	-
City Hall A-V Maintenance	No effect on operations	-	-	-	-	-	-
Other Capital Improvements							
City Clerk (051)							
City Clerk Document Mgmt. - Microfilm Scanning	No effect on operations	-	-	-	-	-	-
Accounting & Audit (131)							
Audit Expense	No effect on operations	-	-	-	-	-	-
Budget & Information Management (133)							
Cost Allocation Plan & User Fee Study	Increased software maintenance fees	2,500	2,600	2,700	2,800	2,900	13,500
Facilities Management (140)							
7-Hills Walker Family Residential Facility	No effect on operations	-	-	-	-	-	-
Woolsey Homestead Historic Restoration	No effect on operations	-	-	-	-	-	-
Development Services (620)							
Pre-Approved Building Designs	No effect on operations	-	-	-	-	-	-
Sustainability & Resilience (631)							
Street Lights LED Retrofit	Annual energy efficiency savings	(28,000)	(45,000)	(64,000)	(82,000)	(102,000)	(321,000)
Building Efficiency Improvements	Reduced utilities and maintenance costs	(500)	(10,000)	(15,000)	(20,000)	(25,000)	(70,500)
Cultural Arts Corridor	No effect on operations	-	-	-	-	-	-
		(26,000)	(52,400)	(76,300)	(99,200)	(124,100)	(378,000)
Parks & Recreation Improvements							
Parks & Recreation (520)							
Trail, Pavilion, & Neighborhood Park Improvements	No effect on operations	-	-	-	-	-	-
Park Paving Improvements	No effect on operations	-	-	-	-	-	-
Parks Safety & ADA	No effect on operations	-	-	-	-	-	-
Urban Forestry Analysis and Plan	No effect on operations	-	-	-	-	-	-
Forestry & Habitat Improvements	No effect on operations	-	-	-	-	-	-
Lights of the Ozarks	Labor, vehicle costs, and utilities estimated at \$110,000 annually	110,000	110,000	110,000	110,000	110,000	550,000
Additional Urban Forestry Efforts	Increase in additional staff or contractor services	-	27,500	90,500	5,000	5,000	128,000
		110,000	137,500	200,500	115,000	115,000	678,000

CITY OF FAYETTEVILLE, ARKANSAS
 CAPITAL IMPROVEMENTS PROGRAM (2021-2025)
 Operating Impacts

Funding Source / Category / Division	Description of Operating Impact	Projected 2021	Projected 2022	Projected 2023	Projected 2024	Projected 2025	Total 2021-2025
Police Improvements							
Police (200)							
Police Ballistic Protection Replacement	No effect on operations	-	-	-	-	-	-
Police Citywide Radio System Replacement	No effect on operations	-	-	-	-	-	-
Police Weapon Replacement	No effect on operations	-	-	-	-	-	-
Police Body Worn Camera Replacement	No effect on operations	-	-	-	-	-	-
Police Unmarked Vehicle Replacements	No effect on operations	-	-	-	-	-	-
Police Marked Vehicle Expansion	Expansion unit motorpool charges	15,440	48,636	68,088	89,365	112,602	334,131
Police Interagency Communications	No effect on operations	-	-	-	-	-	-
Police Radio Replacement	No effect on operations	-	-	-	-	-	-
Police Specialized Equipment	No effect on operations	-	-	-	-	-	-
Police Technology Improvements	No effect on operations	-	-	-	-	-	-
Police Facility Improvements	No effect on operations	-	-	-	-	-	-
Police K-9 Replacement	No effect on operations	-	-	-	-	-	-
Police Employee Gym Equipment	No effect on operations	-	-	-	-	-	-
Police Firing Range Improvements	No effect on operations	-	-	-	-	-	-
Police Equipment Replacement	No effect on operations	-	-	-	-	-	-
Police Taser Replacement	No effect on operations	-	-	-	-	-	-
Police Mobile Video System Replacement	No effect on operations	-	-	-	-	-	-
Police Central Dispatch Redundancy	No effect on operations	-	-	-	-	-	-
Police CDC UPS Replacement	No effect on operations	-	-	-	-	-	-
Police Mobile Computer Terminal Replacement	No effect on operations	-	-	-	-	-	-
Police eTicket Replacement	No effect on operations	-	-	-	-	-	-
		15,440	48,636	68,088	89,365	112,602	334,131
General Fund - Total		99,440	103,736	132,288	(14,835)	(136,498)	184,131

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM (2021-2025)
Operating Impacts

Funding Source / Category / Division	Description of Operating Impact	Projected 2021	Projected 2022	Projected 2023	Projected 2024	Projected 2025	Total 2021-2025
STREET FUND							
<u>Trail Improvements</u>							
Transportation Services (410)							
Trail Development	Increased immediate and long-term maintenance costs	55,000	60,000	60,000	65,000	70,000	310,000
		55,000	60,000	60,000	65,000	70,000	310,000
<u>Transportation Improvements</u>							
Transportation Services (410)							
In-House Pavement Improvements	Increased immediate and long-term maintenance costs	100,000	100,000	100,000	100,000	100,000	500,000
Sidewalk Improvements	Increased immediate and long-term maintenance costs	30,000	30,000	30,000	32,000	32,000	154,000
Traffic Signal Improvements	Increased utility and maintenance costs	25,000	25,000	25,000	25,000	25,000	125,000
		155,000	155,000	155,000	157,000	157,000	779,000
<u>Street Improvements</u>							
Engineering (621)							
Cost Share / ROW / Intersection / Street Calming	Dependent upon which cost shares are accepted	-	-	-	-	-	-
		-	-	-	-	-	-
Street Fund - Total		210,000	215,000	215,000	222,000	227,000	1,089,000
PARKING FUND							
<u>Parking Improvements</u>							
Parking Management (430)							
Parking Lot Improvements and Overlays	No effect on operations	-	-	-	-	-	-
Parking Meter/Pay Station Upgrade	Monthly service fees: 200 Smart Meters @ \$5/Month, 4 new pay stations @ \$100/Month	16,800	16,800	16,800	16,800	16,800	84,000
Parking Enforcement Upgrades	Software upgrades: \$200/Month estimated. Additional costs for replacement/maintenance of LPR cameras and lot sensors	3,400	3,400	3,400	3,400	3,400	17,000
Parking Infrastructure Improvements	Estimate 10 new lights @ \$40 per month	4,800	4,800	4,800	4,800	-	19,200
Spring Street Parking Deck Improvements	Ongoing Camera Maintenance Costs estimated @ \$500/year	500	500	500	500	500	2,500
Meadow Street Parking Deck Improvements	No effect on operations	-	-	-	-	-	-
		25,500	25,500	25,500	25,500	20,700	122,700
Parking - Total		25,500	25,500	25,500	25,500	20,700	122,700

CITY OF FAYETTEVILLE, ARKANSAS
 CAPITAL IMPROVEMENTS PROGRAM (2021-2025)
 Operating Impacts

Funding Source / Category / Division	Description of Operating Impact	Projected 2021	Projected 2022	Projected 2023	Projected 2024	Projected 2025	Total 2021-2025
PARKS DEVELOPMENT FUND							
<u>Parks & Recreation Improvements</u>							
Parks & Recreation (520)							
Community Park Improvements	Additions to Wilson, Underwood, and Gulley parks	140,625	12,500	12,500	-	-	165,625
Regional Park Development	Various existing park improvements estimated @ \$100,000/year. 2024 and 2025 has an FTE request of 0.50	-	100,000	100,000	140,000	130,000	470,000
Trail, Pavilion, & Neighborhood Park Improvements	No effect on operations	-	-	-	-	-	-
		140,625	112,500	112,500	140,000	130,000	635,625
Parks Development - Total		140,625	112,500	112,500	140,000	130,000	635,625
5400 - WATER & SEWER:							
<u>Water & Sewer Improvements</u>							
Utilities Financial Services (710)							
Water & Sewer Maintenance (720)							
Water System Rehabilitation/Replacement	No effect on operations	-	-	-	-	-	-
Sanitary Sewer Rehabilitation	No effect on operations	-	-	-	-	-	-
Water/Sewer Relocations - Bond Projects	No effect on operations	-	-	-	-	-	-
Water Tank Improvements	No effect on operations	-	-	-	-	-	-
Water Storage & Pump Station Maintenance	No effect on operations	-	-	-	-	-	-
Water/Sewer Improvements Defined by Study	No effect on operations	-	-	-	-	-	-
Lake Sequoyah Sediment Removal/Dredging	No effect on operations	-	-	-	-	-	-
Water/Sewer Impact Fee Cost Sharing	No effect on operations	-	-	-	-	-	-
<u>Water & Sewer Services Improvements</u>							
Water & Sewer Maintenance (720)							
Water Meters	No effect on operations	-	-	-	-	-	-
Utilities Technology Improvements	No effect on operations	-	-	-	-	-	-
Water/Sewer Building-Office Improvements	No effect on operations	-	-	-	-	-	-
Water/Sewer Equipment Expansions	New equipment and employee requests	-	-	-	-	-	-
Backflow Prevention Assemblies	Additional 1.0 FTE request	50,000	50,000	50,000	50,000	50,000	250,000
Water & Sewer Rate/Operations Study	No effect on operations	-	-	-	-	-	-
		50,000	50,000	50,000	50,000	50,000	250,000

CITY OF FAYETTEVILLE, ARKANSAS
 CAPITAL IMPROVEMENTS PROGRAM (2021-2025)
 Operating Impacts

Funding Source / Category / Division	Description of Operating Impact	Projected 2021	Projected 2022	Projected 2023	Projected 2024	Projected 2025	Total 2021-2025
<u>Wastewater Treatment Improvements</u>							
Utilities Director (700)							
Phosphorus Standards Management	No effect on operations	-	-	-	-	-	-
Wastewater Treatment Plant (730)							
Plant Pumps and Equipment - W.W.T.P.	No effect on operations	-	-	-	-	-	-
W.W.T.P. Building Improvements	No effect on operations	-	-	-	-	-	-
Upgrade/Replace Lift Stations - W.W.T.P.	No effect on operations	-	-	-	-	-	-
Wastewater Treatment/Water Quality Improvements	No effect on operations	-	-	-	-	-	-
		50,000	50,000	50,000	50,000	50,000	250,000
Water & Sewer - Total							
		50,000	50,000	50,000	50,000	50,000	250,000
5500 - RECYCLING & TRASH COLLECTION:							
<u>Recycling & Trash Collection Improvements</u>							
Recycling & Trash Collection (750)							
RTC - Transfer Station Improvements	No effect on operations	-	-	-	-	-	-
RTC - Materials Recovery Facility Improvements	No effect on operations	-	-	-	-	-	-
RTC - Master Plan Expansion	Additional 1.0 FTE request estimated @ \$63,000 annually. 3 new trucks with additional motorpool charges estimated @ \$387,000 annually	-	-	450,000	450,000	450,000	1,350,000
		-	-	450,000	450,000	450,000	1,350,000
RTC - Compost Site Improvements	No effect on operations	-	-	-	-	-	-
RTC - Scale House Improvements	No effect on operations	-	-	-	-	-	-
RTC - Solid Waste Containers	No effect on operations	-	-	-	-	-	-
RTC - Solid Waste Compactors	No effect on operations	-	-	-	-	-	-
RTC - Technology Equipment Replacements	No effect on operations	-	-	-	-	-	-
RTC - Route Optimization & RFID System	No effect on operations	-	-	-	-	-	-
RTC - Rate Study	No effect on operations	-	-	-	-	-	-
		-	-	450,000	450,000	450,000	1,350,000
Recycling & Trash Collection - Total							
		-	-	450,000	450,000	450,000	1,350,000
5550 - AIRPORT:							
<u>Aviation Improvements</u>							
Aviation (760)							
Airport T-hangar Rehabilitation	No effect on operations	-	-	-	-	-	-
Airport Fuel Farm Rehabilitation	No effect on operations	-	-	-	-	-	-
Airport Lighting Improvements	No effect on operations	-	-	-	-	-	-
Airport Movement Pavement Rehabilitation	No effect on operations	-	-	-	-	-	-
Airport Terminal Improvements	No effect on operations	-	-	-	-	-	-
Airport Equipment Replacement	No effect on operations	-	-	-	-	-	-
		-	-	-	-	-	-
Airport - Total							
		-	-	-	-	-	-

CITY OF FAYETTEVILLE, ARKANSAS
 CAPITAL IMPROVEMENTS PROGRAM (2021-2025)
 Operating Impacts

Funding Source / Category / Division	Description of Operating Impact	Projected 2021	Projected 2022	Projected 2023	Projected 2024	Projected 2025	Total 2021-2025
9700 - SHOP:							
<u>Facility Improvements</u>							
Fleet Operations (770)							
Fleet - Shop Expansion	No effect on operations	-	-	-	-	-	-
Fleet - Office Expansion	No effect on operations	-	-	-	-	-	-
Transportation & Fleet Building Improvements	No effect on operations	-	-	-	-	-	-
<u>Vehicles & Equipment Improvements</u>							
Fleet Operations (770)							
Fleet - Police / Passenger Vehicles	No effect on operations	-	-	-	-	-	-
Fleet - Recycling/Trash Vehicles/Equip	No effect on operations	-	-	-	-	-	-
Fleet - Construction Equipment	No effect on operations	-	-	-	-	-	-
Fleet - Backhoes / Loaders	No effect on operations	-	-	-	-	-	-
Fleet - Heavy Utility Vehicles	No effect on operations	-	-	-	-	-	-
Fleet - Tractors / Mowers	No effect on operations	-	-	-	-	-	-
Fleet - Light / Medium Utility Vehicles	No effect on operations	-	-	-	-	-	-
Fleet - Other Vehicles / Equipment	No effect on operations	-	-	-	-	-	-
Shop - Total		-	-	-	-	-	-
All Funding Sources - Total		525,565	506,736	985,288	872,665	741,202	3,631,456

City of Fayetteville's Debt Position

The City of Fayetteville has established a practice and policy of paying for all capital projects and capital improvements on a pay-as-you-go basis using current revenues, whenever possible. If a project or improvement is of sufficient size and need that it cannot be financed with current revenues, long-term debt will be recommended. The basis for this policy is that the City has maintained a commitment to infrastructure improvement and maintenance. The City also considers the cost versus the benefits of debt financing. A recommendation is made only when the benefits outweigh the costs. The City's debt policy also states that the City will attempt to refinance outstanding debt if a determination is made that the City will benefit by reduced interest expense over the remaining life of the bonds.

Like most municipalities, the City of Fayetteville borrows funds primarily through tax exempt municipal bonds. The City carefully analyzes each proposed bond issue to determine the need for the improvement, its useful life, and current and future revenues available to provide debt service. Existing debt service requires resources from both general governmental resources and enterprise fund resources.

Bond Ratings

The City's debt policy states that communications will be maintained with the bond rating agencies and that the City will continue to strive for improvements in the City's bond rating. Such communications are normally very important because usually, the higher rating a city has the lower the interest rate that must be paid. As such, the City will periodically confer with the rating agencies to update them on the financial status of the City.

The following schedule briefly describes the ratings provided by Standard & Poor for municipal bonds.

Standard & Poor's Credit Ratings for Municipal Bonds

<u>Ratings</u>	<u>Description</u>
AAA	Best quality, extremely strong capacity to pay principal and interest.
AA	High quality, very strong capacity to pay principal and interest.
A	Upper medium quality, and strong capacity to pay principal and interest.
BBB	Medium grade quality, adequate capacity to pay principal and interest.
BB and Lower	Speculative quality, low capacity to pay principal and interest.

Description of Outstanding Bonds

Special Obligation Bonds

Property Tax Increment Interest Accretion Bonds (Highway 71 East Square Redevelopment District No. 1 Project), Series 2005 (Not Rated): The bonds are special obligations of the City payable solely from the Property Tax Increment of the District and monies in the funds and accounts established under the indenture. The proceeds of the bonds were issued for the purpose of financing the costs of acquisition of certain real property within the City, the demolition of existing structures thereon, site preparation in connection therewith and the construction of sidewalk and crosswalk improvements. The original issue amount was \$3,725,000.

Sales and Use Tax Capital Improvement and Refunding Bonds, Series 2019A (AA-): The bonds are special obligations payable solely from and secured by a pledge of the receipts of a special, city-wide sales and use tax at the rate of one percent (1.00%). The proceeds of the bonds are for the purpose of defeasing and redeeming certain outstanding indebtedness of the City secured by sales and use taxes; financing all or a portion of the costs of certain street improvements, trail system improvements, drainage improvements, parks system improvements, City facilities improvements, arts corridor improvements, police facilities improvements and firefighting facilities improvements. The original issue amount was \$124,425,000.

Arkansas Ad Valorem Tax Library Expansion Bonds, Series 2017 (A): The Series 2017 Bonds are special limited tax obligations of the City secured by and payable solely from receipts of the Library Property Tax and the Special Tax Collections. The City will levy the Library Tax at the rate of one and two-tenths (1.20) mill (.0012) for collection in 2017 and continuously in each year thereafter. The Series 2017 Bonds do not constitute an indebtedness of the City within the meaning of any constitutional or statutory debt limitation or restriction. The issuance of the Series 2017 Bonds shall not directly, indirectly or contingently obligate the City to levy or pledge any taxes whatsoever or to make any appropriation for the payment of the Series 2017 Bonds, except as described herein with respect to the Tax Receipts. The original issue amount was \$26,500,000.

Revenue Bonds

Parking Revenue Improvement Bonds, Series 2012 (Not Rated): The bonds are payable solely from the net parking revenues. The bonds do not constitute an indebtedness of the City within the meaning of any constitutional or statutory debt limitation or restriction. The issuance of the Series 2012 Bonds shall not directly, indirectly or contingently obligate the City to levy or pledge any taxes whatsoever or to make any appropriation for the payment of the Series 2012 Bonds. The original issue amount was \$6,220,000.

Hotel, Motel & Restaurant Gross Receipts Tax and Tourism Revenue Capital Improvement and Refunding Bonds, Series 2014 (A+): These bonds are special obligations of the City and were issued for the purpose of paying a portion of the costs of redeeming all of the outstanding Hotel & Restaurant Gross Receipts Tax Refunding Bonds, Series 2003 Bonds, paying a portion of the costs of expanding and renovating the Walton Arts Center and paying a portion of the costs of acquiring, constructing and equipping a regional park within the City. The bonds are payable solely from amounts received by the City from a 1% Hotel & Restaurant Gross Receipts tax. The original issue amount was \$10,980,000.

City of Fayetteville, Arkansas
 Bonds Outstanding
 December 31, 2021

Description	Outstanding			
	Bond Issue	Due Dates	Interest Rates	Principal Outstanding
<u>Special Obligation Bonds</u>				
Tax Increment Interest Accretion Bonds	2005	2006-2029	6.50%	\$ 2,275,160 *
Sales and Use Tax Capital Improvement and Refunding Bonds, Series 2019A	2019	2020-2035	1.60-5.00%	89,920,000
Arkansas Ad Valorem Library Expansion Tax Bonds, Series 2017	2017	2018-2047	3.00%	22,805,000
				<u>115,000,160</u>
<u>Revenue Bonds</u>				
Parking Revenue Improvement Bonds, Series 2012	2012	2013-2037	1.00-3.63%	4,670,000
HMR Tax Bonds 2014 Debt Service Series 2014	2014	2015-2039	2.00-3.00%	8,775,000
				<u>13,445,000</u>
				<u>\$ 128,445,160</u>

*Also has accreted value

City of Fayetteville, Arkansas
2022 Debt Service Payment Schedule

Description	Outstanding			
	Bond Issue	Principal	Interest	Total
Special Obligation Bonds				
Sales and Use Tax Capital Improvement and Refunding Bonds, Series 2019A	2019	\$ 6,490,000	\$ 3,219,137	\$ 9,709,137
Arkansas Ad Valorem Library Expansion Tax Bonds, Series 2017	2017	580,000	837,505	1,417,505
		<u>7,070,000</u>	<u>4,056,642</u>	<u>11,126,642</u>
Revenue Bonds				
Parking Revenue Improvement Bonds, Series 2012	2012	235,000	145,225	380,225
HMR Tax Bonds 2014 Debt Service Series 2014	2014	345,000	353,887	698,887
		<u>580,000</u>	<u>499,112</u>	<u>1,079,112</u>
		<u>\$ 7,650,000</u>	<u>\$ 4,555,754</u>	<u>\$ 12,205,754</u>

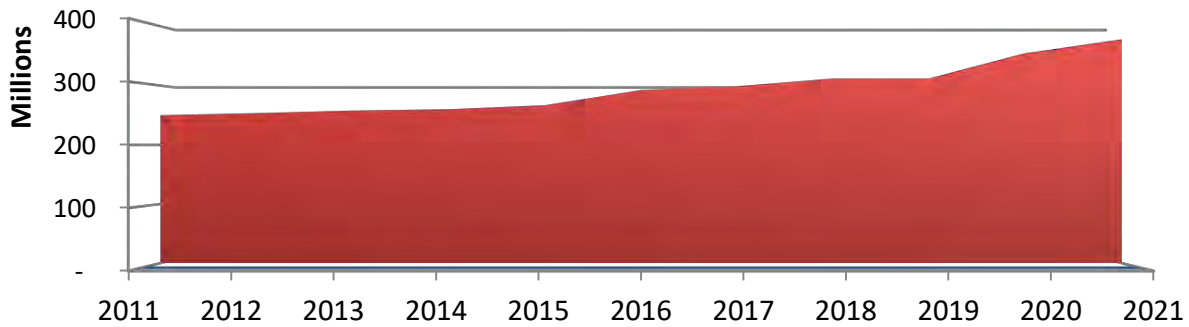
City of Fayetteville, Arkansas
 Computation of Legal Debt Margin
 December 31, 2021

General Obligation Debt Limit

Debt margin is a calculation based on the assessed value of property located within the City limits. The debt limit is established by state statute and is limited to 20% of assessed value.

2021 Assessed Value		\$ 1,889,522,888 *
Debt Limit - 20% of Assessed Value		<u>377,904,578</u>
General Obligation Bonds Payable	\$ -	
Less: Debt Service Fund	-	
Total Debt Applicable to Debt Limit	<u>-</u>	
Legal Debt Margin		<u><u>\$ 377,904,578</u></u>

Debt Applicable to Debt Limit 2011-2021



Enterprise Fund Debt Limit (Revenue Bond Debt)

Enterprise fund debt is established by the cash flow for each enterprise fund. For example, the Water & Sewer Fund must be able to generate sufficient cash flows to meet normal operating and capital, as well as provide sufficient resources to meet the annual debt service requirements. Prior to issuing enterprise fund bonds, an analysis of current revenues and expenses is conducted to determine the revenues required to support a bond issue.

Special Obligation Bond Debt Limit

Special obligation bond debt is limited by the maximum amount the special source (such as sales tax) can generate within terms of bond covenants.

* Note: The assessed value does not include City utilities.

City of Fayetteville, Arkansas
 Total Debt to Maturity Schedule - All Funds
 December 31, 2022

Principal Amount

Maturity Year	Beginning Balance	Additions	Reductions	Ending Balance	Interest	Annual Debt Requirement
2022	\$ 128,445,160	\$ 0	\$ 7,650,000	\$ 120,795,160	\$ 4,555,754	\$ 12,205,754
2023	120,795,160	0	8,005,000	112,790,160	4,197,566	12,202,566
2024	112,790,160	0	8,380,000	104,410,160	3,821,987	12,201,987
2025	104,410,160	0	8,775,000	95,635,160	3,428,131	12,203,131
2026	95,635,160	0	9,190,000	86,445,160	3,014,974	12,204,974
2027	86,445,160	0	9,610,000	76,835,160	2,577,929	12,187,929
2028	76,835,160	0	9,835,000	67,000,160	2,368,072	12,203,072
2029	67,000,160	0	12,350,160	54,650,000	13,273,008 *	25,623,168
2030	54,650,000	0	10,285,000	44,365,000	1,917,734	12,202,734
2031	44,365,000	0	10,515,000	33,850,000	1,701,790	12,216,790
2032	33,850,000	0	10,715,000	23,135,000	1,480,197	12,195,197
2033	23,135,000	0	10,955,000	12,180,000	1,252,643	12,207,643
2034	12,180,000	0	11,175,000	1,005,000	1,032,161	12,207,161
2035	1,005,000	0	11,405,000	(10,400,000)	806,177	12,211,177
2036	15,860,000	0	1,925,000	13,935,000	581,752	2,506,752
2037	13,935,000	0	2,000,000	11,935,000	507,323	2,507,323
2038	11,935,000	0	1,690,000	10,245,000	436,993	2,126,993
2039	10,245,000	0	1,750,000	8,495,000	377,517	2,127,517
2040	8,495,000	0	1,115,000	7,380,000	315,924	1,430,924
2041	7,380,000	0	1,150,000	6,230,000	278,293	1,428,293
2042	6,230,000	0	1,190,000	5,040,000	239,480	1,429,480
2043	5,040,000	0	1,230,000	3,810,000	199,317	1,429,317
2044	3,810,000	0	1,265,000	2,545,000	161,803	1,426,803
2045	2,545,000	0	1,305,000	1,240,000	123,220	1,428,220
2046	1,240,000	0	675,000	565,000	83,417	758,417
2047	565,000	0	565,000	0	42,395	607,395
2048	0	0	0	0	0	0
	<u>\$ 128,445,160</u>	<u>\$ 0</u>	<u>\$ 154,705,160</u>	<u>\$ (26,260,000)</u>	<u>\$ 48,775,556</u>	<u>\$ 203,480,716</u>

* Assumes maximum exposure if no TIF bonds are redeemed until final maturity. Actual TIF bonds redeemed will be determined by the amount of tax collections and TIF bonds tendered pursuant to the TIF Bond Tender Offer redemption program.

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

Mayor's Administration

Division Overview

The Mayor is the elected Chief Executive Officer for the City of Fayetteville and is the presiding officer for the City Council. As Chief Executive Officer of the City, the Mayor has a statutory duty to oversee the enforcement of City policies, ordinances, administrative rules and state laws, as well as direct City offices and employees to discharge their duties. The Mayor accomplishes this task by providing and maintaining an open door policy for residents, business interests, and other interest parties to discuss City policies, concerns and requests.

Chief of Staff

Division Overview

This division is responsible for the management of the fifteen divisions that comprise the Operations Department. This program directs and manages these divisions in a manner that will minimize operational costs and provide excellent service to the customers of the department, which include the citizens of the community and internal City departments/divisions. This division is also responsible for the Emergency Management of significant emergency events that take place within the City of Fayetteville and manages those events to best utilize resources available, minimize risk to citizens, and ensure a fast response to hazards that impact the City.

Communications & Marketing

Division Overview

This division reports to the Chief of Staff and is the primary point-of-contact for dissemination of public information concerning City activities, programs, and special events and serves as the overall clearinghouse for public information to be provided to the City Council, press, and public. This division maintains the websites (internet and intranet) and the City's social media channels. The director is public policy advisor to the Mayor, develops working relationships that facilitate and promote the City's legislative agenda, and oversees the operations of the Division of Media Services.

City Attorney

Division Overview

This division provides general legal advice, drafts of ordinances, resolutions, contracts, and special services to the City Council, Mayor, Planning Commission, and Board of Adjustments, as well as City departments and staff. This office also represents the City in land condemnation and other civil cases in State and Federal courts and in appeals to State and Federal appellate courts.

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

City Prosecutor

Division Overview

This office investigates, prepares, and prosecutes cases set for court in District and Circuit courts and takes complaints, which results with a warning letter, issuing a prosecutor subpoena, filing a warrant, or closing the case. The City Prosecutor deals with all misdemeanor crimes as well as City Code violations, which occur within the Fayetteville city limits. The hot check program assists Fayetteville merchants and citizens in regaining lost revenue due to receiving checks returned by financial institutions for insufficient balance or account closed status (hot checks).

FY2021 Highlights & Accomplishments

1. Collected victim restitution in the amount of \$31,205 by the end of June 2021.
2. Collected delinquent HMR Taxes in the amount of \$184,112 by the end of July 2021.

FY2022 Objectives

1. Expand our changes in administering fingerprints on Class A charges that are given citations. Due to a new state law, all subjects charged are to be fingerprinted not just on convictions. This will continue to save time for defendants with traveling to the Washington County Jail & save time for our office in tracking for failures to appear for fingerprinting.

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Complaints	488	650	700	770
2. Code Complaints	265	300	330	350
3. Circuit Court Cases	9	30	20	35
4. Trials - District & Circuit Courts	67	75	45	75
5. Warrant Charges	417	400	500	550
6. Non-warrant Charges	6,585	9000	7,000	9000
7. DWI's	1,282	1,200	1,400	1,550
8. Batteries - Domestic & Regular	188	250	300	325
9. Other Domestic Cases	145	200	120	130

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

Fayetteville District Court

Division Overview

The District Judge is an elected position responsible for the adjudication of all criminal and civil cases. This division provides a forum for the prompt resolution of cases filed. The criminal program is responsible for processing all criminal and traffic violations filed by area law enforcement agencies. The small claims and civil program provides a forum for citizens to file lawsuits to recover money or property valued at \$25,000 or less. The Court Services Officer is responsible for all public service related programs, court security and issuance of all criminal commitments.

FY2021 Highlights & Accomplishments

1. The Court continues to have a decrease in criminal/traffic and small claims/civil cases due to COVID-19.

FY2022 Objectives

1. Continue to process cases, issue failure to appear and failure to pay warrants.

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Criminal Cases Filed	12,691	20,000	13,236	18,500
2. Civil Cases Filed	1,002	1,000	850	1,000
3. Criminal Cases Disposed of	13,880	22,000	13,306	15,500
4. Criminal Trial Settings	6,500	12,000	6,000	6,500
5. Fines/Costs Assessed	\$3,145,000	\$3,000,000	\$3,203,648	\$3,600,000
6. Fines/Costs Collected	\$1,793,000	\$2,000,000	\$1,624,948	\$2,300,000
7. Public Services Completed	2,184	3,200	1,820	2,100
8. Value of Public Services Completed	\$42,210	\$48,000	\$27,300	\$31,500

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

Economic Development

Division Overview

This division assists the Mayor, City Council, Chief of Staff, Department Directors, Division Heads and staff in the execution and implementation of the Fayetteville First Economic Development Strategic Plan. The division manages economic development contracts, and traditionally focuses on four key areas: workforce development, economic equity and inclusion for populations who face barriers, small business support, growth and retention, as well as growth concept oriented development (attainable housing and employment opportunities).

FY2021 Highlights & Accomplishments

1. Outdoor Refreshment Area (ORA) performance at 1 year mark: 500,000+ to-go drinks sold, 96% participation rate (70 active businesses), zero litter issues, zero citations issued.
2. Management and development of the City's next 5-year Economic Vitality Plan with City staff. Completion of first two deliverables in mid 2021 with the final plan currently being drafted.
3. Continued to lead economic response and recovery from the COVID-19 pandemic. In August of 2021, City staff began working on response again with the rise of active cases.
4. Significant progress on numerous catalytic growth concept projects (housing and employment) in north Fayetteville, with 15 other active employment or housing projects pending.

FY2022 Objectives

1. Delivery of the City's next 5-year Economic Vitality and Recovery Plan in 2021 (2022 depending on case levels) and begin implementation of the plan.
2. Establish and deploy the Department's new role for Growth Concept Oriented Development, focusing on College Avenue given the upcoming bond improvements.
3. Complete at least four catalytic placemaking projects throughout Fayetteville to help foster economic vitality, such as ORAs, pop up lounges, pop up markets, outdoor dining districts, etc.
4. Activate four different non-collegiate credentialed job skill training programs in Fayetteville.

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Net New Businesses Opened within Targeted Industry Sectors	380	150	321	300
2. Net New Jobs created within Targeted Industry Sectors	955	500	562	500
3. New Retail/Service establishments	106	100	72	100
4. Inquiries from prospective companies	>50	100	75	100
5. Number of Businesses licensed	3,510	3,900	3,780	3,900

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

Media Services

Division Overview

This division operates the Fayetteville Government Channel (FGC), the Fayetteville Public Access Channel (FPTV) and the Fayetteville Education Channel. The City Television Center is equipped, maintained and configured with technologies suited for government, public access and education (PEG) television, video production and public training. This division also supports City Administration with internal and external media creation.

FY2021 Highlights & Accomplishments

1. Media Services: More meetings covered and more programming hours cablecast
2. FGC wins Silver and Bronze Telly Awards for production
3. New digital signage installations in Airport, Yvonne Richardson Center, Wilson Park Poolhouse
4. FPTV wins Bronze Telly Award for production
5. FPTV continues service and instruction during COVID-19 with increased participation

FY2022 Objectives

1. Changeover from current to new meeting archive delivery (VOD) system
2. Continue to reestablish in-person public use of the TV Center and FPTV
3. Reconstitute and relaunch the Fayetteville Education Channel

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. FGC Meetings Recorded	400	360	450	450
2. FGC Virtual Meetings As Host	78	N/A	276	260
3. FGC Total Program Hours	550	535	620	615
4. FPTV Class Participations	153	220	461	425
5. FPTV Internal Produced Programs	551	150	786	700
6. FPTV External Produced Programs	372	150	744	700

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

Internal Audit

Division Overview

This division assists the Mayor, City Council, Department Directors, Division Heads, and staff in realizing a satisfactory operation to safeguard the resources and assets of the City. The Internal Auditor objectively reviews and appraises accounting and operating records and internal controls throughout the City, reports exceptions noted, and recommends practical and economic corrective actions to be taken. This program provides an independent evaluation of City activities in order to promote economy, effectiveness, and efficiency in the City by using sound management principles and by maintaining a high level of public trust and confidence in the City's staff and public officials to deliver desired and needed services.

FY2021 Highlights & Accomplishments

1. Review of 2020 Financial Statements
2. Review of purchasing cards
3. Review of Accounts Payable vendor file
4. Departmental inventory counts

FY2022 Objectives

1. Complete the 2022 audit plan as approved by the Audit Committee
2. Assist with the FEMA COVID-19 claim and expense reporting process.
3. Assist with administration of the American Rescue Plan funds

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Performance Audits	4	4	4	4
2. Special Projects	17	15	16	15
3. Audit Committee Meetings	3	3	3	3

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

City Clerk/Treasurer

Division Overview

This division maintains the official records and public documents of the City. It also provides support for the City Council by preparing agendas, recording and transcribing the proceedings of the meetings. The City Clerk's Office maintains the City's Code of Ordinances, works in cooperation with the Washington County Election Commission in planning elections, and maintains the Policies and Procedures Manual for the City. This division maintains the City's Boards and Committees, schedules meetings for City rooms, and maintains a calendar of those meetings. The City Clerk also serves on the Fire and Police Pension Boards, attends the meetings, prepares the agendas and correspondence, and records and transcribes the proceedings of the meetings.

FY2021 Highlights & Accomplishments

1. Continued scanning ordinances and resolutions directly into Laserfiche for employee access
2. Mapped out a new way of maintaining 3 copies of Ordinances & Resolutions per State Statute
3. Provided training for ACCRTA regarding the importance of Standard Operating Procedures (SOPs)
4. Rewrote and updated SOPs for BCC Application Process, after Council Process, Friday Calendar Process, Codification Process, Minutes Process, Fire & Police Election Process, Time Stamping Process
5. Created and implemented BCC Laserfiche form and database
6. Created and implemented Roll Call Laserfiche form and database
7. Created and implemented an online staff calendar under COFI
8. Digitized 337 Rolls of microfilm (1,084,421 pages)

FY2022 Objectives

1. Archive additional permanent documents when workflows can be set up
2. Evaluate need for additional software to assist with transcription & agenda management software
3. Provide additional training to the City Clerk's office team members to ensure sustainability in the department
4. Move forward to complete digitization on next section of microfilm
5. Continue to review SOPs and processes as technology changes for the city

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Meetings Attended	375	261	261	318
2. Agendas & Minutes Prepared	186/35	144/33	144/33	190/40
3. Ordinances & Resolutions Passed	160/321	154/299	154/299	160/321
4. Committee Vacancies & Applicants	64/158	70/140	70/140	70/149
5. Meeting Rooms Scheduled	1,842	1675	1,675	1850
6. Elections Coordinated	4	2	2	2
7. Permanent Record Retention	427,324	700,000	700,000	700,000
8. Policy and Procedure Changes	4	5	5	5
9. Code of Ordinances Updates	35	70	70	70

City of Fayetteville, Arkansas
Finance & Internal Services Activity
Division Overviews and Performance Measures

Chief Financial Officer

Division Overview

This division's primary purpose is to provide leadership and overall direction to the various divisions within the Finance & Internal Services Department. The Chief Financial Officer (CFO) establishes and directs budget parameters to accomplish the Mayor's overall goals and objectives for the fiscal year, advises the Mayor and/or City Council of citywide financial issues, and provides alternative solutions to financial problems or issues. The CFO is also responsible for the monitoring and management of the current year budget on a day-to-day basis and provides advice and support to the Mayor and Chief of Staff on an as-needed basis.

Human Resources

Division Overview

This division is committed to attracting and retaining a diverse, highly qualified and high performing, multi-generational workforce. A diverse and highly talented workforce will support the delivery of excellent services to the citizens of Fayetteville. Staff will administer a competitive total rewards package and support a work environment that is safe, healthy and enriching. Policies and practices will be administered and effectively communicated to support the City in meeting its goals through our most valuable resource - City employees.

FY2021 Highlights & Accomplishments

1. Completion of police and fire pay survey and pay plan
2. Wellness passports linked to incentives for wellbeing initiatives
3. Increased presence on social media accounts to improve engagement and recruitment activities

FY2022 Objectives

1. Continue improvements to automated systems and forms for employees and managers
2. Completion of merit employee pay survey and any pay plan update
3. Learning Management System for COF
4. Start Intern program with University of Arkansas

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. New Hires	107	175	216	250
2. Employees Newly Eligible for Retirement Plans	88	67	150	125
3. Job Applications Processed	4,264	6,500	3,826	6,000
4. Workers' Comp Injuries with Medical Treatment	65	100	64	75

City of Fayetteville, Arkansas
Finance & Internal Services Activity
Division Overviews and Performance Measures

Accounting & Audit

Division Overview

The Accounting and Audit Division is responsible for maintaining accurate and timely financial information and reporting this information to the City Administration and to the public. The division oversees the external audit and prepares the Comprehensive Annual Financial Report.

FY2021 Highlights & Accomplishments

1. Successful external audit
2. Participated in successful implementation of EnerGov software
3. Participated in successful implementation of Lucity workorder and inventory system

FY2022 Objectives

1. Successful external audit
2. Successful implementation of GASB 87 Leases and affiliated tracking software
3. Migration to Laserfiche forms for internal and external convenience

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. External Audit	1	1	1	1
2. Funds Maintained	50	43	51	53
3. Financial Statements Prepared	26	26	26	26
4. Outstanding Bond Issues	5	5	6	6
5. Payrolls prepared	40	26	34	26
6. Pensions Distributed	24	24	24	24

Budget & Information Management

Division Overview

This division is responsible for preparing and monitoring the City's Annual Budget and Work Program, preparing the bi-annual update to the City's Capital Improvements program and ensuring those funds are expended/expensed as appropriated by City council. Additionally, the division performs special duties and conducts special studies as requested by the Chief Financial Officer, the Mayor, and the City Council. Finally, the division compiles and reviews performance measures and quarterly reports submitted by other City divisions to ensure the accuracy of the listed statistics relating to the budgeted performance measures.

FY2021 Highlights & Accomplishments

1. Assisted various divisions with special projects and reorganizations
2. Compiled quarterly Executive Management Reports
3. Received GFOA Distinguished Budget Presentation Award

FY2022 Objectives

1. Implement new Cost Allocation software
2. Provide accurate and timely customer service to City staff and citizens

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Budget Submissions Reviewed	135	135	136	136
2. CIP Submissions Reviewed	132	130	128	135
3. Programs Reviewed: Budget to Actual - Monthly	214	220	266	275
4. Budget Adjustments Processed	506	400	600	600
5. Funds Reviewed	35	36	37	37

City of Fayetteville, Arkansas
Finance & Internal Services Activity
Division Overviews and Performance Measures

Facilities Management

Division Overview

Facilities Management maintains city-owned buildings to provide a safe and sound working environment for employees and customers. This division also provides repair and replacement services on mechanical, electrical, and plumbing systems and performs custodial and other services on city-owned facilities to keep them in clean working order. Other duties of the division include maintenance of grounds, ensuring safe entry and egress to buildings, securing facilities, and providing support for city programs and functions. Project Management services are also provided to ensure construction projects are delivered on time and within budget, adhere to industry quality standards, and meet the facility needs of our customers.

FY2021 Highlights & Accomplishments

1. COVID-19 response measures, including installation of UV light and ionization air purification systems
2. Interior renovations to City Clerk's Office, Development Services Entrance and Lobby
3. Fleet Vehicle and Truck Wash completion
4. Airport HVAC Replacement and Energy Efficiency Improvements completed
5. JCI Energy Services performance contract implementation (with Sustainability)
6. Town Center Plaza renovation completed

FY2022 Objectives

1. Continue COVID-19 Response Measures
2. Improvements to City Hall Entrances and South Parking Area
3. Continue Woolsey Farmstead reconstruction and Porter Produce Warehouse stabilization projects
4. Continuation of Bond Projects: New PD Headquarters, The Ramble, Cultural Arts Corridor Parking Deck, Centennial Park
5. Interior renovation to Animal Services lobby and customer areas
6. Recycling and Trash Collection Transfer Station expansion

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. City Owned Buildings	75	77	77	78
2. City Buildings Maintained	65	67	67	68
3. City Buildings Janitorial Services	17	17	17	18
4. Work Order Requests	737	550	580	600
5. Managed Projects <\$20,000	17	18	13	15
6. Managed Projects >\$20,000	12	15	11	10
7. Preventative Maintenance Inspections	408	410	400	415

City of Fayetteville, Arkansas
Finance & Internal Services Activity
Division Overviews and Performance Measures

Purchasing

Division Overview

This division is responsible for assisting in the purchase of all supplies and acquiring construction and miscellaneous services for all City departments in accordance with State and Federal statutes, city ordinances, and proper purchasing procedures, as well as disposing of surplus city property. This division also manages the City's insured and self-insured programs. Management of the insured program includes the evaluation of insurance needs, the purchase of insurance policies, and coordination of all losses. Management of the self-insured program includes the judgement and damages from which all third-party liability and city property damages under deductibles or uninsured are paid.

FY2021 Highlights & Accomplishments

1. Established a method for tracking renewable contracts and agreements
2. Maintained procurement integrity for bidding millions in capital projects
3. Developed a sub-recipient agreement to be used as a standard for the City

FY2022 Objectives

1. Re-vamp online bidding software to Enhance and optimize online bidding software to gain vendor trust and confidence
2. Oversee defensive driving training for City Departments & Divisions related to City vehicle accidents
3. Establish renewable contracts and agreements into a new software

<i>Performance Measures</i>	Actual 2019	Budgeted 2020	Estimated 2020	Budgeted 2021
1. Purchase Orders Issued	803	844	825	850
2. Purchasing Card Transactions	16,217	18,246	16,370	17,000
3. Purchasing Card Volume	\$12,675,840	\$12,566,920	\$12,000,000	\$12,500,000
4. Surplus Auctions Conducted	82	120	80	80
5. Surplus Auction Volume	\$799,759	\$417,226	\$600,500	\$800,000
6. Formal Bids/RFPs/RFQs Requested	91	75	90	95
7. Bid/RFP/RFQ Volume	\$51,757,864	\$97,000,000	\$80,000,000	\$80,000,000
8. Insurance Claims Processed	116	109	110	110
9. Number of Vehicles and Equipment Insured	906	868	910	910
10. Total Insured Value for Real Property, Equipment, and Vehicles	\$368,606,364	\$338,811,869	\$370,000,000	\$410,000,000
11. Active Renewable Contracts Managed	252	210	260	260

City of Fayetteville, Arkansas
Finance & Internal Services Activity
Division Overviews and Performance Measures

Information Technology

Division Overview

This division provides Information Technology (IT) and Geographic Information Systems (GIS) support for City divisions across 53 locations and approximately 800 user accounts. IT strives to ensure technology requests and projects are implemented in accordance with citywide goals and initiatives. IT focuses on implementing processes and procedures to ensure the effective and economical use of IT resources, while improving staff efficiency and improving services to the citizens of Fayetteville. Staff makes every effort to operate equipment to its maximum useful life, but also budgets enough funds to replace equipment when needed to ensure optimal efficiency. To manage the replacement of technology items, IT maintains an accurate inventory and standardized replacement schedule for technology-based products. GIS provides geographic information and geographic data management services to all city departments.

FY2021 Highlights & Accomplishments

1. Deployed new EnerGov Development Services Software which included tablets for field staff
2. Replaced all Fire mobile laptops
3. Deployed new Lucity Asset Management and Work Order System in Facilities, RTC, Airport, Water & Sewer, and Transportation
4. Continued citywide Cyber Security training program to protect technology assets through education
5. Completed water and wastewater SCADA software and network upgrades
6. Provided Covid-19 support to enable remote work and Zoom meetings

FY2022 Objectives

1. Complete the Police Department and Fire Station technology projects
2. Replace storage area network to support current and future data storage and data resiliency
3. Continue to automate processes and improve customer service through technology projects
4. Continue to provide GIS support for new EnerGov and Lucity software
5. Provide technology support for bond projects (Cultural Arts, Kessler, Centennial Parl, Trails)
6. Continue to install conduit for future fiber connectivity

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Service Requests - Desktop	1699	2,000	2,400	2,500
2. Service Requests - Network/Systems	837	2,000	1,550	2,000
3. Service Requests - Application Systems	519	800	770	900
4. Service Requests - Fire	251	400	525	550
5. Service Requests - Telecommunications	201	300	270	350
6. Service Requests - Police	1620	2,100	2,150	2,500
7. Projects	90	80	100	100

City of Fayetteville, Arkansas
Police Activity
Division Overviews and Performance Measures

Central Dispatch

Division Overview

This division is a 24-hour operation, which provides emergency and non-emergency call taking and dispatching for police, fire, and city services, as needed. The center is also the primary answering point for the City of Fayetteville's 911 calls, which includes transferring emergency calls to the appropriate agencies.

FY2021 Highlights & Accomplishments

1. CDC was presented with the 2021 Arkansas Association of Public Safety Communication Officers (APCO) Love Thy Neighbor award for their dedication to public safety and being an anchor to surrounding agencies in time of need.
2. Two Dispatch Shift Supervisors completed a year long Registered Public Safety Leaders (RPL) course through the Association of Public Safety Communication Officers (APCO).
3. CDC provided quality customer service to the citizens of Fayetteville while also managing the City of Fayetteville Mask Hotline.

FY2022 Objectives

1. Meet the National Emergency Number Association (NENA) call-answering standard by answering ninety percent (90%) of all 911 calls within fifteen (15) seconds and ninety-five percent (95%) within twenty (20) seconds.
2. Meet the National Fire Protection Association (NFPA) standard of processing ninety percent (90%) of fire calls within sixty-four (64) seconds and ninety-five percent (95%) within one hundred six (106) seconds.
3. Complete Quality Assurance each month to ensure proper call coding and handling.
4. Continue the self-assessment phase of the Commission on Accreditation for Law Enforcement Agencies (CALEA) for Public Safety Communications Accreditation.

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Total Calls for Service	64,092	62,347	65,938	67,926
a. Police	51,690	49,813	50,960	52,500
b. Fire	10,516	10,581	12,486	12,860
c. Citywide	1,886	1,953	2,492	2,566
2. Police Self-Initiated Calls	46,843	47,110	41,238	42,475
3. Telephone (Minus 911)	109,482	106,716	105,920	109,100
4. 911 Calls	41,493	40,553	43,532	44,900
5. Average 911 Calls Per Day	113	111	119	123

City of Fayetteville, Arkansas
Police Activity
Division Overviews and Performance Measures

Police Department

Division Overview

The police department provides patrol and investigative services including detection and suppression of criminal activity, traffic enforcement and accident investigation. The department provides the dispatching of emergency and non-emergency calls for the police and fire departments, as well as for other city services. The department provides administrative control, logistical support, policy setting, and decision making relative to all aspects of police operations. The CALEA and ALEAP accreditation processes ensure the department follows best police practices, provides efficient use of resources and improves delivery of services to the community. The department strives to provide our citizens with a safe and healthy community to live and work.

FY2021 Highlights & Accomplishments

1. The police department headquarters project broke ground on February 11, 2021 and the structure is progressing on a daily basis.
2. The Brazos e-ticket integration was implemented and operational in January, 2021 for all patrol units.
3. Donations in the amount of \$25,000 from federal forfeitures were distributed to three Northwest Arkansas non-profit organizations.
4. The development and implementation of master’s level social work intern positions and partnership with the University of Arkansas School of Social Work.
5. Hosting of 75 community events despite restrictive COVID protocols, including the first Kids Wellness Fair.
6. Implementation of our Peer-to-Peer Support Team, obtained training for members, and adding a Chaplain position as part of officer and civilian wellness initiatives.

FY2022 Objectives

1. Implementation and deployment of additional technology provided by Brazos and Tyler Technologies.
2. Completion of the new police headquarters and substation planned for October 2022.
3. Continue training sworn and civilian employees and supervisors in leadership and social justice for law enforcement.
4. Identify recruiting and retention opportunities, and develop strategies to address these challenges.
5. Enhance current wellness programs for better physical and mental health of staff.

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Calls for Service	51,690	49,813	50,960	52,500
2. Emergency Response Time	5:25	5:35	5:59	6:09
3. Traffic Accidents	2,667	3,000	2,850	3,135
4. Tickets Issued	5,249	7,000	5,050	5,554
5. Warnings Issued	4,201	8,000	7,904	8,695
6. Custodial Arrests Made	2,465	3,200	2,154	2,370
7. DUI/DWI Arrests Made	331	450	375	420
8. Investigative Cases Assigned	1,571	1,750	1,552	1,710
9. Drug Task Force Cases	284	400	350	410
10. Community Outreach Events	194	200	75	125

City of Fayetteville, Arkansas
Fire Activity
Division Overviews and Performance Measures

Fire Department

Division Overview

This department responds to all types of hazards encountered by citizens including fires, situations of entrapment, emergency medical calls, and hazardous materials incidents. The department's goal is to arrive on scene of every fire response in 6 minutes and 20 seconds or less, 90% of the time. This department is responsible for public education, code enforcement/building inspections and fire origin/cause investigations with the goal to investigate 100% of all fires, inspect commercial occupancies in addition to the state mandated inspections, and reach children and adults annually with seasonal safety messages and training. All personnel are provided with effective and realistic training based on fire and medical service standards, information analysis, and emergency response demands. The hazardous materials response program was established through an inter-local co-operation agreement between the City of Fayetteville and all cities, towns and rural areas within Washington County.

FY2021 Highlights & Accomplishments

1. Tiller Apparatus and Fire Engine Apparatus placed in-service
2. Construction began on Fire Stations #8 and #9
3. Assisted with distribution of over 300,000 masks for COVID-19 response

FY2022 Objectives

1. Complete Construction on Fire Stations #8 and #9
2. Place in service new pumper/tanker apparatus
3. Obtain land for Fire Station #10

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Fire Responses	598	530	600	615
2. EMS Responses	7,637	7,738	9,600	9,900
3. Rescue Responses	618	424	575	600
4. Other Responses	1,687	1,908	1,925	1,985

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Development Services

Division Overview

The Development Services Department facilitates changes necessary to accommodate the community's anticipated rapid growth and expansion by continually assisting the community in adjusting its vision for the future, regulatory framework, and capital improvement projects. The Department ensures that developers, builders, and business entrepreneurs investing and building in the community are treated fairly and with consistency and predictability by coordinating the development review process. The Department works across divisional and departmental lines of authority to create a seamless, efficient, and lean regulatory framework and procedures.

FY2021 Highlights & Accomplishments

1. Reorganization of the department, integration of Code Compliance, and recruitment of staff
2. Implementation of major ordinance changes, including for short-term rentals and stormwater
3. Curation of City bond projects during period of increased development submittals
4. Receipt of historic preservation grants and funding

FY2022 Objectives

1. Update development review software to further integration and efficiencies
2. Evaluate potential for major ordinance overhaul or full UDC re-write
3. Continue implementation of the City's adopted plans, including the Mayor and City Council's Strategic Plan, City Plan 2040, Downtown Master Plan, Mobility Plan, Active Transportation Plan, 71B Corridor Plan, and Neighborhood Plans
4. Streamline the development review process and implement lean government principles

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Business Licenses - New	462	400	504	654
2. Business Licenses - Renewals	3,613	3,000	3,742	4,246

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Development Review

Division Overview

This division manages the administration and enforcement of zoning and development regulations for the City and its planning area; provides professional services and advice to the Mayor, the City Council, the Planning Commission, committees, and other City divisions involved in growth management; processes all land use activity and reviews building permits to ensure compliance; performs field analysis and inspection; formulates recommendations; responds to public inquiries and complaints; and issues violation notices when necessary. As growth continues at high rates, funds are organized to support the essential functions necessary to comply with notification requirements, public hearings, research, and reporting activities. Increased efficiency, productivity, and consistency are priorities for this program.

FY2021 Highlights & Accomplishments

1. Preserved service standards through high staff turnover and new software implementation
2. Maintained review capacity and quality despite COVID-19 and increased submittal numbers
3. Established virtual meetings process during COVID-19 closures and openings
4. Absorbed new processes related to landlord registry, short-term rentals, and stormwater

FY2022 Objectives

1. Continue lean government initiatives to improve customer service
2. Collaborate with long-range planning to evaluate ordinances and sponsor amendments

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Public Meetings & Agenda Sessions	89	80	104	100
2. Development Consultant Meetings/Hours	260/260	350/350	314/314	350/350
3. Planning Reports	531	600	560	600
4. Violations Reported	585	800	360	800
5. Building Permits Reviewed/Staff Hrs	1438/179	1300/650	1700/850	1800/900

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Long Range Planning

Division Overview

Long Range Planning staff is responsible for changes to the City's zoning code, drafting new ordinances that work toward achieving the goals of City Plan 2040, and coordinating with the citizens and stakeholders of Fayetteville.

FY2021 Highlights & Accomplishments

1. Urban Design Standards Unified Development Code (UDC) updates
2. Short Term rental UDC updates
3. Stormwater UDC updates

FY2022 Objectives

1. Cultural Resource and Preservation Master Planning
2. Downtown Master Plan Update
3. Pre Approved Building Design

<i>Performance Measures*</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Public Meetings & Agendas Sessions	23	100/100	72/100	100/100
2. Planning Consultant Meetings/Staff Hours	68	420/420	92/420	100/100
3. Planning Reports / LRP Work Group	12	450/450	63/420	175/175
4. HDC Meetings / Agenda Sessions	10	450/450	42/450	70/70

*Performance measures for 2020 and budgeted 2021 are skewed due to employee turnover. Budgeted 2022 numbers are more reflective of accurate work load.

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Engineering

Division Overview

This division is responsible for all in-house professional engineering design services and provides contract management of outside engineering and construction services; design review and oversight of waterline, sanitary sewer, storm sewer, drainage, sidewalk, trail, and street projects; and engineering design criteria and specifications for all infrastructure work within the City. Staff provides technical review of all subdivisions, lot splits, and small and large scale developments for compliance with the City's design criteria. As a participant in the National Flood Insurance Program, this division provides flood hazard program administration and plan review, as well as EPA Phase II NPDES stormwater and erosion control program development and permit compliance. The Trails Coordinator housed in the division is responsible for planning design, permitting, and other tasks related to the Trail Construction Program. Other services include acquiring property, easements, and rights-of-way as required by various capital improvements in all City divisions, maintaining the records of City properties, easements, and rights-of-way, provide services for the sale or purchase of property, provide inspection and construction management services for projects designed and/or constructed by City staff, and review for compliance on sidewalks and driveways.

FY2020 Highlights & Accomplishments

1. Management of 2019 Bond Program for transportation, trails, and drainage projects
2. Continued stormwater utility study and worked toward related ordinance amendments
3. Completed construction on remaining 2006 bond projects and closed out program
4. Completed Energov implementation support
5. Updated Master Street Plan and Minimum Street Standards

FY2021 Objectives

1. Design and management of transportation, trails, and drainage bond projects
2. Design and management support for other divisions on bond and other projects
3. Continue stormwater utility planning and implementation efforts
4. Continued coordination between departments for long term Public Works workplans

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Plan Reviews	487	500	650	750
2. Permit Reviews	1,632	1,800	2,500	2,700
4. Grading Permits Applied for	145	200	175	200
5. ROW Excavation Permits Applied for	307	350	275	350
6. Temp Closure Permits Applied for	46	75	125	150
7. Engineering Inspections	2,653	3,000	3,000	3,000
8. City Projects Completed (Design)	10	18	8	10
9. Easement/ROW Acquisitions	147	80	125	115
10. Trails-Number of Trail Projects	5	5	5	2
11. Trails-Number of Miles Designed	6	5	4	2
12. Bicycle & Pedestrian Projects/Programs/Initiatives	10	13	14	14

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Sustainability & Resilience

Division Overview

This department is focused on guiding the City of Fayetteville towards becoming a resource efficient community of livable neighborhoods that meets present needs while providing opportunities to support the long term health, well-being and prosperity of future generations. The department develops and implements policies and projects that can be quantified through a triple bottom line accounting framework focused on social, environmental and financial performance metrics. The department also provides support and research services to other city departments and divisions and the City Council.

FY2021 Highlights & Accomplishments

1. Develop plans for EV Charging Station Installations
2. Begin Construction of Phase 1 of the Cultural Arts Corridor (Ramble) project
3. Develop and implement Woolsey Working Farm
4. Implement energy efficiency and utility savings improvements at City buildings
5. Expand E-Scooter Share Program as part of City Mobility Strategy

FY2022 Objectives

1. Begin construction of Phase 2 of the Cultural Arts Corridor project
2. Deploy more electric vehicle charging stations in Fayetteville
3. Continue to implement Fayetteville Energy Action Plan & 100% Clean Electricity Goals
4. Continue to implement Fayetteville Mobility Plan
5. Continue to work across City on implementing Cross Division/Department Sustainability

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Policy Analysis/Ordinance Adoption	8	7	9	10
2. Intra-Division Projects/Collaborations	13	15	22	19
3. Energy Efficiency & Renewable Energy Projects	9	12	13	13
4. Grants and Award Applications	8	6	9	6

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Building Safety

Division Overview

The Building Safety Division promotes and protects the health, safety, and welfare of the citizens of Fayetteville by assuring that buildings are designed and constructed in accordance with current local, state, and national building codes. The division serves the community by performing inspections and consultations on-site and investigating complaints from the public. The division is also responsible for maintaining a building code reference library, archiving construction documents, and posting construction related information and statistics to the city website.

FY2021 Highlights & Accomplishments

1. Lean Government/Continuous Improvement review of processes
2. Added Code Enforcement Division to Building Safety
3. Ordinance revisions to Chapter 173 - Building Regulations

FY2022 Objectives

1. Maintain Continuous Improvement efforts
2. Address all the fees that pertain to building permits
3. Revise and update SOPs and other Policies & Procedures
4. Create a schedule and program to offer to the public for code knowledge and questions

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Building Permit Applications	1,912	1,305	1,348	1,600
2. Building Permits Issued	1,820	1,242	1,252	1,487
3. Single-Family Permits	738	545	775	850
4. Commercial Permits	70	22	50	56
5. Addition & Alteration Permits	801	470	500	670
6. Inspections Performed	29,508	27,000	25,500	27,850
7. Total Issued Permits - All Types	7,789	5,450	5,800	6,850

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Community Resources

Division Overview

This division is responsible for planning and implementation of projects/programs funded in whole or in part by the HUD Community Development Block Grant (CDBG) and the HUD Special Needs Assistance Programs (SNAPS). The division provides assistance for low and moderate income residents and case management/housing for the homeless. The Equity Program is responsible for researching, planning, and training to ensure that everyone in Fayetteville is treated in fair, equal, and inclusive manner.

FY2021 Highlights & Accomplishments

1. 13 housing units improved - affordable housing stock maintained
2. 50 elderly and disabled residents assisted with taxi coupons
3. Hearth program at full capacity
4. Administering CDBG-CV funding for subrecipients and a Rental/Utility Program to assist those affected by COVID-19

FY2022 Objectives

1. 10 housing units improved - affordable housing stock maintained
2. 50 elderly and disabled residents assisted with taxi coupons
3. Hearth program at full capacity
4. Return to outreach events/efforts
5. DEI basic training for Sr. management and council

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Public Hearings	6	2	2	2
2. CDBG & SNAPs Applications	3	2	2	2
3. Sub-Recipient Monitoring	0	6	12	6
4. Housing Projects	4	10	13	10
5. Taxi Coupons Issued	9,850	9,960	6,590	6,000

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Animal Services

Division Overview

This division handles the processing of animal redemptions and adoptions, and educates the public regarding responsible animal ownership. The program provides 24-hour emergency services and enforces the Arkansas Rabies Control Act and City Ordinances. The program provides a clinic staffed with a veterinarian that allows for the animals adopted from the shelter to be spayed/neutered and the operation of an income based low cost spay/neuter clinic for city residents.

FY2021 Highlights & Accomplishments

1. Reduced intake numbers by helping citizens with resources to reunite lost pets and have managed to continue providing needed services during COVID-19
2. Maintained a euthanasia rate below the 10% "no kill" benchmark

FY2022 Objectives

1. Continue to expand our community outreach program with more free vaccination and microchip clinics for low to moderate income citizens
2. Continue to maintain a low euthanasia rate and a high rate of adoptions and returning lost pets to their owners

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Fayetteville Strays Intake	574	1,200	1,000	1,000
2. Fayetteville Owner Surrenders Intake	164	625	400	400
3. Citizen Service Requests	7,311	6,000	7,000	7,000
4. After Hours Emergency Responses	800	1,000	800	1,000
5. Animal Bite Investigations	106	100	100	100
6. Citations Issued	78	100	100	100
7. Animals Sterilized at Shelter Clinic	989	1,625	1,200	1,200

City of Fayetteville, Arkansas
Transportation Services Activity
Division Overviews and Performance Measures

Transportation Services

Division Overview

This division manages and coordinates construction and maintenance of rights-of-way, streets, sidewalks, trails, drainage, and traffic control within the City. Also managed by this division are In-House Pavement Improvements, Sidewalk Improvements, and Trail Development projects which are funded in the City's Sales Tax Capital Fund.

FY2021 Highlights & Accomplishments

1. Completion of Clabber Creek Trail section from Gary Hampton Softball Complex to Truckers Drive
2. Asphalt overlay of 14.00 miles of streets as detailed in the overlay program
3. Sidewalk program constructed over 4,500 feet of sidewalk and 3,500 feet of curb
4. Replaced 43 video detection systems and 46 traffic signal controllers

FY2022 Objectives

1. Continue use of pavement management software for development of overlay plan
2. Supplement overlay program with funding from the bond program
3. Repair or replace 5,000 feet of sidewalk
4. Continue to upgrade traffic signal controllers and compatible equipment

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. ROW Brush/Tree Trimming Hours	5,005	5,000	4,950	5,000
2. ROW Mowing Hours	6,477	5,100	6,500	6,500
3. Tons of ROW Litter Removed	28	45	30	30
4. Street Sweeper Debris (Tons)	980	900	900	900
5. Asphalt Overlay (Miles)	14.30	15.00	14.00	15.00
6. Drain Pipe Installation (Feet)	2,510	2,500	250	1,500
7. Traffic Signals Maintained	143	137	144	145
8. Trail Construction (Miles)	0.97	3.00	2.00	3.00
9. Sidewalk Construction (Feet)	3,381	5,000	4,735	5,000
10. Curb Construction (Feet)	3,089	5,000	3,525	3,500

City of Fayetteville, Arkansas
Transportation Services Activity
Division Overviews and Performance Measures

Parking Management

Division Overview

The division implements parking rules and enforces parking regulations for the Downtown, Entertainment, and Residential Districts. The division is responsible for increasing public awareness of ordinances which regulate parking and responding to the needs of citizens regarding inquiries and complaints concerning parking matters. The division also manages event parking for Walton Arts Center performances and Razorback football games and oversees the City's special event permitting process.

FY2021 Highlights & Accomplishments

1. Consolidated Off-Street Parking District
2. Identified vendors to update mobile app, parking pay stations and meters
3. Identified new parking technologies for replacement parking deck
4. Pursued rate changes to upgrade equipment and parking technologies in Downtown Business District

FY2022 Objectives

1. Completion and implementation of replacement parking deck for Cultural Arts Corridor
2. Continue to pursue technologies that prioritize ease of use and prepayment for event parking
3. Work with new Downtown Merchants Association as a parking stakeholder
4. Expand adoption of mobile payment through education and marketing

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Citations issued	13,352	20,250	17,000	20,000
2. Number of Spaces managed	2,790	2,790	3,035	3,035
3. Number of Special Event Permits	49	75	75	85
4. Event Parking events staffed	20	80	40	100

City of Fayetteville, Arkansas
Transportation Services Activity
Division Overviews and Performance Measures

Fleet Operations

Division Overview

This division is responsible for the maintenance and replacement of vehicles and equipment to ensure safety and proper performance during operation. The total fleet size of 738 vehicles consists of 64 emergency response, 44 administrative support, 41 solid waste/recycling, 131 off-road, 186 light/medium/heavy duty trucks, 106 miscellaneous equipment, and 138 non-motor pool units. In-house maintenance is supported by sublet operations such as major air conditioner and automatic transmission repairs and accident repair/refinishing.

FY2021 Highlights & Accomplishments

1. Began construction on the Fleet Vehicle Wash, which will provide efficiencies in water, electricity and manpower
2. Complete upgrade to Fleet software by end of 2021 to create more efficient, streamlined and transparent department

FY2022 Objectives

1. Push new Fleet software out to City divisions
2. Expand the working area in the Fleet Shop to provide 2 additional work bays
3. Convert office lighting to LED

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Repair Requests	4,857	5,025	4,816	4,900
2. Vehicle/Equipment Repair Hours	13,999	15,000	12,840	15,000
3. Preventive Maint. Service & Inspections	1,543	1,600	1,602	1,600
4. Preventive Maint. Generated Repairs	627	625	650	650
5. Road Failures	295	375	388	300

City of Fayetteville, Arkansas
Parks & Recreation Activity
Division Overviews and Performance Measures

Parks and Recreation

Division Overview

Parks and Recreation manages city parks and recreational programs to provide a safe and diversified park system that encourages community pride and environmental stewardship. Programs managed by staff include youth and adult soccer, girls softball, adult softball, kickball, co-ed volleyball, summer camps, outdoor recreation, special events and a race series. The Yvonne Richardson Community Center promotes diversified recreational, educational, and social programs for the community. Staff plans and executes the expenditure of a 1% HMR tax for construction, development and maintenance of parks and administers the Tree Preservation and Park Land Dedication Ordinances. Parks and Recreation enriches the city's natural environment and provides programs and places for citizens to meet, be active and enjoy our beautiful city.

FY2021 Highlights & Accomplishments

1. Adapted to Covid-19 by offering virtual bike events, youth camp, rec u-tubes and e-sports
2. Bond projects completed: Kessler synthetic baseball fields, Lewis fields purchase, Gulley Parking lot
3. Bond projects started: Kessler baseball complex, Centennial Park, Square Garden lighting and YRCC expansion design
4. Capital projects started: Gulley Park playground/interactive fountain, Wilson Park bridge/stream enhancement, 8 restroom renovations, Kessler parking lot, Kessler and Centennial trails. Completed: Walker Skate Park lighting , field maintenance Turf Tank, Grants from AR Parks and Tourism \$220k; Beaver Watershed Grant \$170k; Recreation Trails Program \$170k; WFF at Centennial and Kessler trails
5. Implemented Lucity - Park Work Order system; recycling and trash stations on Razorback Greenway; Memorial Forest concept, started adult soccer league, opened Centennial Park, upgraded Gregory Park and initiated new Outdoor Recreation program

FY2022 Objectives

1. Provide exceptional recreational programs, special events and park partners to enhance quality of life
2. Ensure improvement/renovation projects are designed in a sustainable manner that provides maximum value to the people of Fayetteville and our visitors
3. Phase 1 Bond projects, Park System Strategic Master Plan & Master Plan of Underwood Community Park
4. Complete Comprehensive Urban Forestry Plan including strategy for city wide tree plantings.
5. Successfully launch the Outdoor Recreation program which offers biking, paddling, hiking and camping

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Park Properties/Acreage Maintained	77 / 4,027	76 / 4,142	73 / 4,187	73 / 4,187
2. Trail Miles Maint. - Hard Surface/Natural	52 / 56	59 / 60	56 / 60	60 / 65
3. Park & Trail Volunteer Hours	7,660	10,000	9,500	10,000
4. Recreation Program Participants	3,728	7,565	6,700	7,528
5. Race Series Events/Participants	3,057	5 / 4,392	5 / 4,121	5 / 4,500
6. Gulley Concerts / Attendance	0 / 0	6 / 9,000	6 / 15,000	6 / 12,000
7. YRCC Programs or Events/Participants	6,923	18 / 20,905	16 / 1,930	16 / 20,000
8. Swimming Pool Total Attendance	N/A	20,107	24,000	22,000
9. Fishing/Boating Permits Lake Fayetteville	1,132	3,200	3,200	3,200
10. Fishing/Boating Permits Lake Sequoyah	890	1,700	1,700	1,700
11. Escrow Trees Planted	130	25	58	250
12. Preservation Acres/Mitigated Trees	55 / 5,197	50 / 4,000	45 / 2,500	0 / 0

City of Fayetteville, Arkansas
Business-Type Activity
Division Overviews and Performance Measures

Utilities Director

Division Overview

This division is responsible for the management of two divisions - Water, Sewer & Meter Maintenance and Wastewater Treatment Plants (WWTPs) - and coordinates various capital improvement projects. Program outcomes relate to drinking water quality, environmental protection, customer services, and adequate infrastructure. Departmental performance includes tangible and intangible measures with key indicators coming from trackable accomplishments, project advances, issue resolutions and reduction in non-revenue water. The project management team is also included in this division.

FY2021 Highlights & Accomplishments

1. Monitored the progress of the second Gulley Road Elevated Storage Tank construction following the collapse of the tank walls in an April windstorm
2. Continue to oversee several major CIP projects that were initiated in 2021
3. Segregated the Township Elevated Storage Tank construction in the East Water Service Area Improvements, due to escalating construction costs
4. Completed Phase I of the two-phase electrical upgrades to the Paul R. Noland WWTP
5. Completed a project with the City of West Fork to build the lift station and associated piping to pump their wastewater to Fayetteville's system
6. Completed additional large Capital Projects including three ArDOT Utility Relocation projects
7. Completed Asphalt rehabilitation at both wastewater treatment plants

FY2022 Objectives

1. Develop a final solids removal strategy for Lake Sequoyah
2. Start and complete the construction of the new Township Elevated Storage Tank
3. Perform Water/Sewer relocates as needed in support of the Mayor's Bond Program
4. Complete a Water and Sewer rate study
5. Perform Water/Sewer relocates as needed in support of ARDOT's road widening program

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Water Purchased	\$ 9,036,062	\$ 9,060,000	\$ 10,060,000	\$ 10,338,000
2. Capital Expenditures	\$ 18,427,466	\$ 12,254,600	\$ 14,400,000	\$ 12,446,000
3. Ending Total Net Assets	\$ 319,825,195	\$ 297,216,070	\$ 323,500,000	\$ 320,000,000

City of Fayetteville, Arkansas
Business-Type Activity
Division Overviews and Performance Measures

Utilities Financial Services

Division Overview

Utilities Financial Services provides monthly billing services to utility customers and collects various revenues for the City. Utility billings include charges for water, sewer, fire protection, recycling and trash, and other charges related to these services. Over 46,400 utility accounts are maintained through monthly billing and the collection of payments across multiple payment channels. City revenues collected include impact fees, court fines, building permits, HMR taxes, and parking tickets. These revenues are reconciled daily by Utilities Financial Services. This division is also responsible for accounting and financial work pertaining to the Water and Sewer Fund.

FY2021 Highlights & Accomplishments

1. Added kiosks to customer deposit desks. The customer application process is now 100% paperless.
2. Implemented online process for transfers/applications for new utility services and utility deposits.

FY2022 Objectives

1. To implement a more modern and robust online portal for customers to manage their utility accounts.

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Utility Bills Processed	538,528	532,700	547,400	548,000
2. On/Off and Internal Orders Processed	36,083	36,000	31,300	31,200
3. New Accounts Added	885	1,100	800	900
4. Utility Payments Processed	488,755	505,000	490,600	492,000
5. Utility Deposits Processed	6,574	7,700	6,700	6,700
6. Other Cash Receipts Processed	123,070	118,500	124,000	124,200
7. Total Utility Customers Billed	46,767	46,200	47,800	48,200

City of Fayetteville, Arkansas
Business-Type Activity
Division Overviews and Performance Measures

Water & Sewer Maintenance

Division Overview

This division manages the operations, maintenance, and safety of the water distribution system, water storage tanks and pump stations, sewer mains and manholes, meter reading and maintenance, backflow prevention, both wastewater treatment plants, and new service connections.

FY2021 Highlights & Accomplishments

1. Successful street cut program with our new asphalt crew where we have stabilized approximately 30 pending cuts at a time. This is down from over 300.
2. Completed over 6800 AMI meter installations.
3. Completed water line installation to improve water pressure during peak usage in the Sassafras area.
4. Completed Lucity work management software implementation with a successful inventory count after the transition.

FY2022 Objectives

1. Continue work on East Fayetteville water improvements, increasing water storage and delivery capabilities.
2. Continue toward goal of over 7,000 AMI Meter installations

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Water Leaks Repaired	945	950	950	1,000
2. Water Line Constructed (Feet)	2,295	2,000	1,400	2,000
3. Fire Hydrants Repaired/Installed	47	100	80	100
4. Sewer Lines Cleaned (Feet)	1,211,484	750,000	750,000	750,000
5. Sewer Line Replaced/Sliplined (Feet)	6,258	8,000	5,000	8,000
6. New Water/Sewer Connections	350	360	370	370
7. Meters Read	539,140	550,000	550,000	550,000
8. Meters Installed	861	900	900	900
9. Meter Accounts	45,981	46,700	47,000	47,200
10. Meters Tested	4,610	3,000	7,500	7,500
11. Backflow Devices Tested	157	150	150	150

City of Fayetteville, Arkansas
Business-Type Activity
Division Overviews and Performance Measures

Wastewater Treatment

Division Overview

This division manages the operations, maintenance, safety, and compliance of the wastewater treatment facilities, lift stations, SCADA operations, water tanks, pump stations, and the Biosolids Management Site. Additionally, this division monitors and maintains the Woolsey Wet Prairie Wetlands Site.

FY2021 Highlights & Accomplishments

1. Resurfaced all roads and parking areas at Noland and West Side WWTPs
2. Completion of SCADA system network improvements
3. Refurbished four clarifier troughs at the Noland WWTP
4. Completed installation of new aeration basin gates at the Noland WWTP
5. Replaced 6 of the 12 anoxic mixers at the Noland WWTP with energy efficient and enhanced performance models
6. Completed Phase I of Noland electrical upgrade
7. Replaced Odor Control Tank and Secondary Containment Liner at Noland WWTP
8. Replaced 6 Variable Frequency Drives/Harmonic Filters at the West Side WWTP

FY2022 Objectives

1. Replace the remaining 6 anoxic mixers at the Noland WWTP
2. Conduct preliminary engineering design of new biosolids handling system
3. Begin NPDES permit renewal process for West Side discharge to Illinois River Basin
4. Perform facilities assessment for the WRRF's (Treatment Plant Master Plan)
5. Complete Phase II of the Noland Electrical Study

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Jacobs Contract Demand/Workload	\$ 7,592,430	\$ 7,328,000	\$ 7,839,051	\$ 8,056,349
2. Average MGD Treated	14.8	18.2	18.0	19.8
3. Average BOD Loading (lbs/day)	25,547	32,213	27,604	29,812
4. Average TSS Loading(lbs/day)	19,817	29,673	21,427	23,141

City of Fayetteville, Arkansas
Business-Type Activity
Division Overviews and Performance Measures

Aviation

Division Overview

This division manages the Fayetteville Municipal Airport (Drake Field) to FAR Part 139 Standards, administers Federal and State Aviation Grant funding, and oversees capital development projects, the self-serve fuel facility, tenant leases, and the FBO.

FY2021 Highlights & Accomplishments

1. Completion Terminal Improvement project (Federal Funded)
2. Preconstruction Project for Runway Pavement & Lighting Rehab completed (Federal Funded)

FY2022 Objectives

1. Runway Pavement and Lighting Rehab (Federal Funded)
2. T-Hangar Door Rehab Project (State Funded)
3. Fuel Farm Rehab Project (State Funded)
4. Airport Equipment Replacement

<i>Performance Measures</i>	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
1. Fuel Dispensed (Gallons)	419,563	569,299	581,776	660,710
2. Number of Operations (Landings/Take Offs/Taxi)	24,675	26,000	26,000	26,000

City of Fayetteville, Arkansas
Business-Type Activity
Division Overviews and Performance Measures

Recycling Trash Collection

Division Overview

This division provides for the collection, transportation, disposal, processing and marketing of trash and recyclables generated within the City. In addition to the commercial and residential collections of trash, recyclables and yard waste, the division also administers other services including bulky waste curbside collection, ward bulky waste clean ups, an Adopt-a Street litter program, apartment recycling, and special event trash and recycling services. Educational programs are provided and include the Recycle Something and Waste Not Use Less campaigns designed to create behavior change toward more sustainable behaviors.

FY2021 Highlights & Accomplishments

1. Expanded education towards residential foodwaste collection and added drop off locations
2. Route optimization software tested for 2022 implementation
3. Updated storm water plans for industrial storm water permit to include all RTC site operations
4. Household Hazardous Waste collection added to RTC site on Thursdays
5. Continued efforts towards community clean ups of parks and trails and utility box painting
6. Contracted with 48Forty Solutions for pallet removal and recycling

FY2022 Objectives

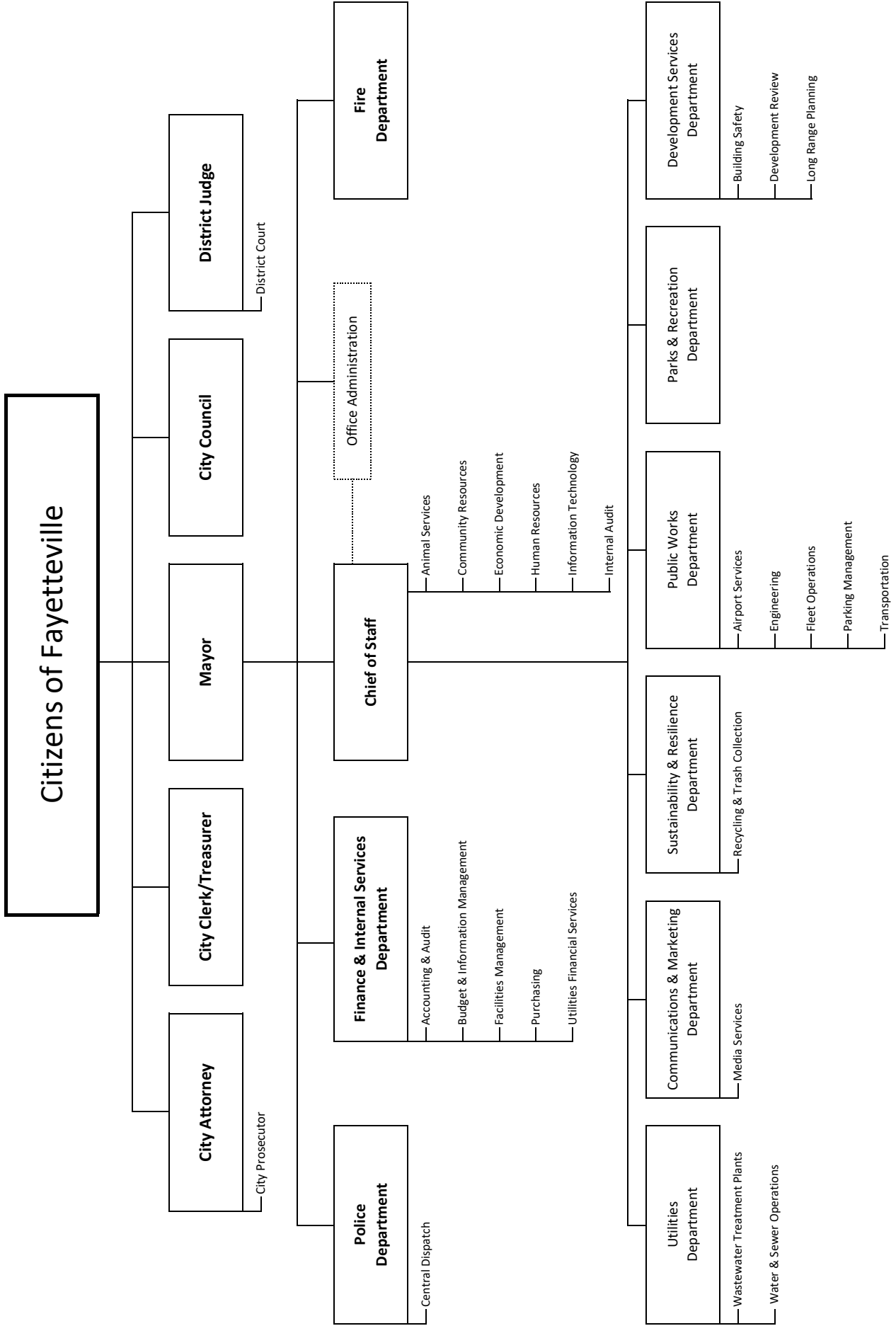
1. Continue to increase diversion of material from landfill with recycling and composting program growth
2. Continue to increase both large and small apartment recycling program
3. Continue improvements to Transfer Station operations and MRF wall expansion
4. Implement Routeware to improve route optimization for the RTC collection fleet
5. Continue efforts to divert construction and demolition lumber

<i>Performance Measures</i>	<i>Actual</i>	<i>Budgeted</i>	<i>Estimated</i>	<i>Budgeted</i>
1. Commercial Accts - Dumpster	1,358	1,700	1,400	1,400
2. Commercial Accts - Carts	638	850	650	650
3. Commercial Accts - Cardboard	272	300	282	285
4. Commercial Accts - Recycling Bins	266	400	265	265
5. Commercial Accts - Dumpster Recycling	49	24	49	50
6. Apartment Recycling - Units	3,471	3,500	3,500	4,000
7. Residential Carts Collected	24,794	25,500	25,296	25,800
8. Total Drop Box Loads Pulled	3,654	1,900	3,200	3,675
9. Landfilled Waste	80,604	92,000	82,000	92,000
10. Recycling/Compost Tonnage Diverted	14,050	14,700	14,700	15,000
11. Compost/Mulch Sold - Cubic Yards	10,137	7,040	9,000	10,000

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City of Fayetteville, Arkansas

Organizational Chart



Officials of the City of Fayetteville, Arkansas

ELECTED OFFICIALS

Mayor	Lioneld Jordan	479.575.8330	mayor@fayetteville-ar.gov
Ward 1, Position 1	Sonia Gutierrez	479.409.5064	Ward1_pos1@fayetteville-ar.gov
Ward 1, Position 2	D'Andre Jones	N/A	Ward1_pos2@fayetteville-ar.gov
Ward 2, Position 1	Mark Kinion	479.442.7868	Ward2_pos1@fayetteville-ar.gov
Ward 2, Position 2	Vacant		Ward2_pos2@fayetteville-ar.gov
Ward 3, Position 1	Sloan Scroggin	479.841.1218	Ward3_pos1@fayetteville-ar.gov
Ward 3, Position 2	Sarah Bunch	479.601.1396	Ward3_pos2@fayetteville-ar.gov
Ward 4, Position 1	Teresa Turk	206.713.2265	Ward4_pos1@fayetteville-ar.gov
Ward 4, Position 2	Holly Hertzberg	479.274.8881	Ward4_pos2@fayetteville-ar.gov
City Attorney	Kit Williams	479.575.8313	kwilliams@fayetteville-ar.gov
City Clerk/Treasurer	Kara Paxton	479.575.8323	City_clerk@fayetteville-ar.gov
District Judge	Clinton "Casey" Jones	479.587.3591	district_court@fayetteville-ar.gov

MANAGEMENT STAFF

Executive Staff

Chief of Staff	Susan Norton	479.575.8330	snorton@fayetteville-ar.gov
Police Chief	Michael Reynolds	479.587.3500	police@fayetteville-ar.gov
Fire Chief	Brad Hardin	479.575.8365	fire@fayetteville-ar.gov

Senior Department Directors

Chief Financial Officer	Paul A. Becker	479.575.8330	pbecker@fayetteville-ar.gov
Communications & Marketing Director	Lisa Thurber	479.575.8330	lthurber@fayetteville-ar.gov
Development Services Director	Jonathan Curth	479.575.8308	jcuth@fayetteville-ar.gov
Director of Parks, Nat. Res. & Cultural Affairs	Allison Jumper	479.444.3471	parks_and_recreation@fayetteville-ar.gov
Public Works Director	Chris Brown	479.575.8206	cbrown@fayetteville-ar.gov
Utilities Director	Tim Nyander	479.575.8390	tnyander@fayetteville-ar.gov

Division Heads

Accounting Director	Marsha Hertweck	479.575.8281	accounting@fayetteville-ar.gov
Airport Director	Summer Fallen	479.718.7642	sfallen@fayetteville-ar.gov
Assistant Public Works Director - Operations	Terry Gulley	479.575.8228	tgulley@fayetteville-ar.gov
Bond Projects & Construction Manager	Wade Abernathy	479.575.8361	wabernathy@fayetteville-ar.gov
Budget Director	Kevin Springer	479.575.8347	budget_research@fayetteville-ar.gov
Building Safety Director	Dennis Sanders	479.575.8229	dsanders@fayetteville-ar.gov
City Prosecutor	Brian Thomas	479.575.8377	bthomas@fayetteville-ar.gov
Community Resources Director / Equity Officer	Yolanda Fields	479.575.8260	community_services@fayetteville-ar.gov
Director of Economic Vitality	Devin Howland	479.575.8221	dhowland@fayetteville-ar.gov
Director of Media Services	Doug Bankston	479.444.3434	dbankston@fayetteville-ar.gov
Dispatch Manager	Kathy Stocker	479.587.3555	police@fayetteville-ar.gov
District Court Administrator	Dena Stockalper	479.587.3591	district_court@fayetteville-ar.gov
Facilities & Building Maintenance Mgr	Matthew Cabe	479.575.8346	mcabe@fayetteville-ar.gov
Fleet Operations Superintendent	Sara Combs	479.444.3495	fleet@fayetteville-ar.gov
Human Resources Director	Missy Cole	479.575.8278	mcole@fayetteville-ar.gov
Information Technology Director	Keith Macedo	479.575.8367	kmacedo@fayetteville-ar.gov
Internal Auditor	Steve Dotson	479.575.8261	sdotson@fayetteville-ar.gov
Long Range Planning / Special Projects Mgr	Vacant	479.575.xxxx	@fayetteville-ar.gov
Parking Manager	Justin Clay	479.575.8280	parking@fayetteville-ar.gov
Purchasing Manager	Andrea Foren	479.575.8256	purchasing@fayetteville-ar.gov
Recycling & Trash Collections Director	Jeff Coles	479.575.8398	recyclingandtrash@fayetteville-ar.gov
Sustainability & Resilience Director	Peter Nierengarten	479.575.8268	pnierengarten@fayetteville-ar.gov
Utilities Financial Services Manager	Cheryl Partain	479.521.1258	cpartain@fayetteville-ar.gov
Water & Sewer Operations Manager	Mark Rogers	479.575.8386	mrogers@fayetteville-ar.gov

City of Fayetteville, Arkansas
2021 Operating Budget
Outside Agency Funding

	Actual 2020	Budgeted 2021	Estimated 2021	Budgeted 2022
<u>General Fund (1010):</u>				
Fayetteville Boys & Girls Club	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000
Community Access Television (Your Media)	170,095	205,095	205,095	198,500
AAANWA (Senior Center)	109,080	109,080	109,080	123,524
Arkansas Air & Military Museum	20,490	26,000	26,000	25,200
7Hills Homeless Center	113,400	113,400	113,400	113,400
*NWA Regional Planning	51,506	51,506	51,506	65,764
*Central Emergency Medical Service	445,895	540,951	540,951	554,726
<u>Total General Fund</u>	<u>1,135,466</u>	<u>1,271,032</u>	<u>1,271,032</u>	<u>1,306,114</u>
<u>Street Fund (2100):</u>				
Ozark Regional Transit	\$ 532,228	\$ 514,348	\$ 514,348	\$ 542,287
Razorback Transit	273,000	273,000	273,000	300,000
<u>Total Street Fund</u>	<u>805,228</u>	<u>787,348</u>	<u>787,348</u>	<u>842,287</u>
<u>Total Outside Agency Funding</u>	<u>\$ 1,940,694</u>	<u>\$ 2,058,380</u>	<u>\$ 2,058,380</u>	<u>\$ 2,148,401</u>

* These Outside Agencies Have Interlocal Governmental Agreements.

PAY PLAN INFORMATION

The following Merit Employee Pay Plan has an effective date of 1/11/2021 as approved by City Council with Resolution #27-21.

- MERIT STAFF PAY PLAN - EFFECTIVE DATE (1-11-2021)

The following Public Safety Step Pay Plans have been modified with an effective date of 12/27/2021 to include the addition of Juneteenth as an extra Official Holiday which was approved on 5/17/2021 by City Council with Resolution #169.21.

- FAYETTEVILLE FIRE DEPARTMENT PAY PLAN DAY SHIFT – EFFECTIVE DATE (12-27-2021)
- FAYETTEVILLE FIRE DEPARTMENT PAY PLAN 24 HOUR SHIFT – EFFECTIVE DATE (12-27-2021)
- FAYETTEVILLE POLICE DEPARTMENT PAY PLAN – EFFECTIVE DATE (12-27-2021)

COMBINED PAY PLAN GRIDS
MERIT STAFF PAY PLAN EFFECTIVE DATE 1-11-21

Annualized amounts are based on hourly rates.

GRADE/DESC		HOURS	HOURLY RATE			ANNUALIZED		
			MIN	MARKET	MAX	MIN	MARKET	MAX
MERIT EMPLOYEES								
J410	T1	2080	\$13.20	\$15.90	\$19.72	\$27,456.00	\$33,072.00	\$41,017.60
J411	T1	2080	\$14.48	\$17.45	\$21.64	\$30,118.40	\$36,296.00	\$45,011.20
J412	T1	2080	\$14.96	\$18.03	\$22.36	\$31,116.80	\$37,502.40	\$46,508.80
J413	T1	2080	\$15.93	\$19.19	\$23.80	\$33,134.40	\$39,915.20	\$49,504.00
J414	T1	2080	\$16.87	\$20.33	\$25.21	\$35,089.60	\$42,286.40	\$52,436.80
J415	T1	2080	\$17.84	\$21.49	\$26.65	\$37,107.20	\$44,699.20	\$55,432.00
J416	T1	2080	\$18.80	\$22.65	\$28.09	\$39,104.00	\$47,112.00	\$58,427.20
J417	T1	2080	\$19.75	\$23.80	\$29.51	\$41,080.00	\$49,504.00	\$61,380.80
J418	T1	2080	\$20.71	\$24.95	\$30.94	\$43,076.80	\$51,896.00	\$64,355.20
J419	T1	2080	\$21.66	\$26.10	\$32.36	\$45,052.80	\$54,288.00	\$67,308.80
J420	T1	2080	\$22.63	\$27.26	\$33.80	\$47,070.40	\$56,700.80	\$70,304.00
J421	T2	2080	\$22.66	\$27.30	\$33.85	\$47,132.80	\$56,784.00	\$70,408.00
J422	T2	2080	\$23.52	\$28.34	\$35.14	\$48,921.60	\$58,947.20	\$73,091.20
J423	T2	2080	\$24.44	\$29.44	\$36.51	\$50,835.20	\$61,235.20	\$75,940.80
J424	T2	2080	\$25.81	\$31.10	\$38.56	\$53,684.80	\$64,688.00	\$80,204.80
J425	T2	2080	\$27.64	\$33.30	\$41.29	\$57,491.20	\$69,264.00	\$85,883.20
J426	T2	2080	\$29.47	\$35.51	\$44.03	\$61,297.60	\$73,860.80	\$91,582.40
J427	T2	2080	\$31.30	\$37.71	\$46.76	\$65,104.00	\$78,436.80	\$97,260.80
J428	T2	2080	\$33.13	\$39.92	\$49.50	\$68,910.40	\$83,033.60	\$102,960.00
J429	T2	2080	\$34.96	\$42.12	\$52.23	\$72,716.80	\$87,609.60	\$108,638.40
J430	T2	2080	\$36.79	\$44.33	\$54.97	\$76,523.20	\$92,206.40	\$114,337.60
J431	T3	2080	\$36.61	\$44.11	\$54.70	\$76,148.80	\$91,748.80	\$113,776.00
J432	T3	2080	\$38.57	\$46.47	\$57.62	\$80,225.60	\$96,657.60	\$119,849.60
J433	T3	2080	\$40.53	\$48.83	\$60.55	\$84,302.40	\$101,566.40	\$125,944.00
J434	T3	2080	\$42.50	\$51.20	\$63.49	\$88,400.00	\$106,496.00	\$132,059.20
J435	T3	2080	\$44.45	\$53.56	\$66.41	\$92,456.00	\$111,404.80	\$138,132.80
J436	T3	2080	\$46.42	\$55.93	\$69.35	\$96,553.60	\$116,334.40	\$144,248.00
J437	T3	2080	\$48.38	\$58.29	\$72.28	\$100,630.40	\$121,243.20	\$150,342.40
J438	T3	2080	\$50.34	\$60.65	\$75.21	\$104,707.20	\$126,152.00	\$156,436.80
J439	T3	2080	\$52.30	\$63.01	\$78.13	\$108,784.00	\$131,060.80	\$162,510.40
J440	T3	2080	\$54.27	\$65.39	\$81.08	\$112,881.60	\$136,011.20	\$168,646.40
J441	T3	2080	\$56.24	\$67.76	\$84.02	\$116,979.20	\$140,940.80	\$174,761.60
J442	T3	2080	\$58.20	\$70.12	\$86.95	\$121,056.00	\$145,849.60	\$180,856.00
J443	T3	2080	\$60.68	\$73.11	\$90.66	\$126,214.40	\$152,068.80	\$188,572.80
FIRE STEP PAY PLAN EFFECTIVE 12-27-2021 (2912 hours)								
F232	Firefighter	2912	\$13.54		\$19.53	\$39,428.48		\$56,871.36
F235	Driver	2912	\$15.90		\$21.99	\$46,300.80		\$64,034.88
F238	Captain	2912	\$20.55		\$28.52	\$59,841.60		\$83,050.24
F241	Battalion Chief	2912	\$25.78		\$34.27	\$75,071.36		\$99,794.24
POLICE STEP PAY PLAN EFFECTIVE 12-27-2021 (2080 hours)								
P330	Officer	2080	\$19.25		\$27.86	\$40,040.00		\$57,948.80
P332	Corporal	2080	\$23.25		\$32.89	\$48,360.00		\$68,411.20
P335	Sergeant	2080	\$27.64		\$36.85	\$57,491.20		\$76,648.00
P337	Lieutenant	2080	\$33.41		\$42.31	\$69,492.80		\$88,004.80

**FAYETTEVILLE FIRE DEPARTMENT PAY PLAN DAY SHIFT
EFFECTIVE 12-27-2021**

Position/Grade	Rate	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J
Firefighter	BASE PAY	\$ 37,504.48	\$ 39,342.16	\$ 41,179.84	\$ 43,017.52	\$ 44,855.20	\$ 46,692.88	\$ 48,530.56	\$ 50,368.24	\$ 52,205.92	\$ 54,083.12
F232-D	HOLIDAY PAY	\$ 1,973.92	\$ 2,070.64	\$ 2,167.36	\$ 2,264.08	\$ 2,360.80	\$ 2,457.52	\$ 2,554.24	\$ 2,650.96	\$ 2,747.68	\$ 2,846.48
	TOTAL PAY ****	\$ 39,478.40	\$ 41,412.80	\$ 43,347.20	\$ 45,281.60	\$ 47,216.00	\$ 49,150.40	\$ 51,084.80	\$ 53,019.20	\$ 54,953.60	\$ 56,929.60
	HOURLY RATE - SHIFT	\$ 18.98	\$ 19.91	\$ 20.84	\$ 21.77	\$ 22.70	\$ 23.63	\$ 24.56	\$ 25.49	\$ 26.42	\$ 27.37
Driver	BASE PAY	\$ 44,025.28	\$ 45,902.48	\$ 47,779.68	\$ 49,656.88	\$ 51,534.08	\$ 53,411.28	\$ 55,288.48	\$ 57,165.68	\$ 59,042.88	\$ 60,920.08
F235-D	HOLIDAY PAY	\$ 2,317.12	\$ 2,415.92	\$ 2,514.72	\$ 2,613.52	\$ 2,712.32	\$ 2,811.12	\$ 2,909.92	\$ 3,008.72	\$ 3,107.52	\$ 3,206.32
	TOTAL PAY ****	\$ 46,342.40	\$ 48,318.40	\$ 50,294.40	\$ 52,270.40	\$ 54,246.40	\$ 56,222.40	\$ 58,198.40	\$ 60,174.40	\$ 62,150.40	\$ 64,126.40
	HOURLY RATE - SHIFT	\$ 22.28	\$ 23.23	\$ 24.18	\$ 25.13	\$ 26.08	\$ 27.03	\$ 27.98	\$ 28.93	\$ 29.88	\$ 30.83
Captain	BASE PAY	\$ 56,849.52	\$ 59,299.76	\$ 61,750.00	\$ 64,200.24	\$ 66,650.48	\$ 69,100.72	\$ 71,550.96	\$ 74,001.20	\$ 76,451.44	\$ 78,980.72
F238-D	HOLIDAY PAY	\$ 2,992.08	\$ 3,121.04	\$ 3,250.00	\$ 3,378.96	\$ 3,507.92	\$ 3,636.88	\$ 3,765.84	\$ 3,894.80	\$ 4,023.76	\$ 4,156.88
	TOTAL PAY ****	\$ 59,841.60	\$ 62,420.80	\$ 65,000.00	\$ 67,579.20	\$ 70,158.40	\$ 72,737.60	\$ 75,316.80	\$ 77,896.00	\$ 80,475.20	\$ 83,137.60
	HOURLY RATE - SHIFT	\$ 28.77	\$ 30.01	\$ 31.25	\$ 32.49	\$ 33.73	\$ 34.97	\$ 36.21	\$ 37.45	\$ 38.69	\$ 39.97
Battalion Chief	BASE PAY	\$ 71,412.64	\$ 74,020.96	\$ 76,629.28	\$ 79,237.60	\$ 81,845.92	\$ 84,454.24	\$ 87,062.56	\$ 89,670.88	\$ 92,279.20	\$ 94,867.76
F241-D	HOLIDAY PAY	\$ 3,758.56	\$ 3,895.84	\$ 4,033.12	\$ 4,170.40	\$ 4,307.68	\$ 4,444.96	\$ 4,582.24	\$ 4,719.52	\$ 4,856.80	\$ 4,993.04
	TOTAL PAY ****	\$ 75,171.20	\$ 77,916.80	\$ 80,662.40	\$ 83,408.00	\$ 86,153.60	\$ 88,899.20	\$ 91,644.80	\$ 94,390.40	\$ 97,136.00	\$ 99,860.80
	HOURLY RATE - SHIFT	\$ 36.14	\$ 37.46	\$ 38.78	\$ 40.10	\$ 41.42	\$ 42.74	\$ 44.06	\$ 45.38	\$ 46.70	\$ 48.01

DAY SHIFT SCHEDULED HOURS: 2080 TOTAL PAY INCLUDES BASE PAY AND HOLIDAY PAY FOR THE 13 HOLIDAYS RECOGNIZED BY THE CITY (104 HOURS)

PREMIUM HOLIDAY PAY: FOR THE RANKS OF FIREFIGHTER, DRIVER, CAPTAIN AND BATTALION CHIEF 104 HOURS OF PREMIUM HOLIDAY PAY IS PRORATED OVER EACH OF THE 26 PAY PERIODS AND LISTED SEPARATELY ON THE PAYSTUB. PREMIUM HOLIDAY PAY ASSISTS IN ALIGNING HOLIDAY PAY PRACTICES WITH OTHER FIRE DEPARTMENTS. 16 HOURS OF PERSONAL LEAVE TIME OFF IS OFFERED TO THESE RANKS.

*******NOTE** The Pay Plan steps are based on the hourly rate. Total Pay is calculated by multiplying the hourly rate by 2080.

**FAYETTEVILLE FIRE DEPARTMENT PAY PLAN 24 HOUR SHIFT
EFFECTIVE 12-27-2021**

Position/Grade	Rate	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J
Firefighter	BASE PAY	\$ 38,020.32	\$ 39,901.68	\$ 41,783.04	\$ 43,664.40	\$ 45,545.76	\$ 47,427.12	\$ 49,308.48	\$ 51,189.84	\$ 53,071.20	\$ 54,840.24
F232-S	HOLIDAY PAY	\$ 1,408.16	\$ 1,477.84	\$ 1,547.52	\$ 1,617.20	\$ 1,686.88	\$ 1,756.56	\$ 1,826.24	\$ 1,895.92	\$ 1,965.60	\$ 2,031.12
	TOTAL PAY ****	\$ 39,428.48	\$ 41,379.52	\$ 43,330.56	\$ 45,281.60	\$ 47,232.64	\$ 49,183.68	\$ 51,134.72	\$ 53,085.76	\$ 55,036.80	\$ 56,871.36
	HOURLY RATE - SHIFT	\$ 13.54	\$ 14.21	\$ 14.88	\$ 15.55	\$ 16.22	\$ 16.89	\$ 17.56	\$ 18.23	\$ 18.90	\$ 19.53
Driver	BASE PAY	\$ 44,647.20	\$ 46,556.64	\$ 48,466.08	\$ 50,375.52	\$ 52,284.96	\$ 54,194.40	\$ 56,103.84	\$ 58,013.28	\$ 59,922.72	\$ 61,747.92
F235-S	HOLIDAY PAY	\$ 1,653.60	\$ 1,724.32	\$ 1,795.04	\$ 1,865.76	\$ 1,936.48	\$ 2,007.20	\$ 2,077.92	\$ 2,148.64	\$ 2,219.36	\$ 2,286.96
	TOTAL PAY ****	\$ 46,300.80	\$ 48,280.96	\$ 50,261.12	\$ 52,241.28	\$ 54,221.44	\$ 56,201.60	\$ 58,181.76	\$ 60,161.92	\$ 62,142.08	\$ 64,034.88
	HOURLY RATE - SHIFT	\$ 15.90	\$ 16.58	\$ 17.26	\$ 17.94	\$ 18.62	\$ 19.30	\$ 19.98	\$ 20.66	\$ 21.34	\$ 21.99
Captain	BASE PAY	\$ 57,704.40	\$ 60,203.52	\$ 62,702.64	\$ 65,201.76	\$ 67,700.88	\$ 70,200.00	\$ 72,699.12	\$ 75,198.24	\$ 77,697.36	\$ 80,084.16
F238-S	HOLIDAY PAY	\$ 2,137.20	\$ 2,229.76	\$ 2,322.32	\$ 2,414.88	\$ 2,507.44	\$ 2,600.00	\$ 2,692.56	\$ 2,785.12	\$ 2,877.68	\$ 2,966.08
	TOTAL PAY ****	\$ 59,841.60	\$ 62,433.28	\$ 65,024.96	\$ 67,616.64	\$ 70,208.32	\$ 72,800.00	\$ 75,391.68	\$ 77,983.36	\$ 80,575.04	\$ 83,050.24
	HOURLY RATE - SHIFT	\$ 20.55	\$ 21.44	\$ 22.33	\$ 23.22	\$ 24.11	\$ 25.00	\$ 25.89	\$ 26.78	\$ 27.67	\$ 28.52
Battalion Chief	BASE PAY	\$ 72,390.24	\$ 75,029.76	\$ 77,669.28	\$ 80,308.80	\$ 82,948.32	\$ 85,587.84	\$ 88,227.36	\$ 90,866.88	\$ 93,506.40	\$ 96,230.16
F241-S	HOLIDAY PAY	\$ 2,681.12	\$ 2,778.88	\$ 2,876.64	\$ 2,974.40	\$ 3,072.16	\$ 3,169.92	\$ 3,267.68	\$ 3,365.44	\$ 3,463.20	\$ 3,564.08
	TOTAL PAY ****	\$ 75,071.36	\$ 77,808.64	\$ 80,545.92	\$ 83,283.20	\$ 86,020.48	\$ 88,757.76	\$ 91,495.04	\$ 94,232.32	\$ 96,969.60	\$ 99,794.24
	HOURLY RATE - SHIFT	\$ 25.78	\$ 26.72	\$ 27.66	\$ 28.60	\$ 29.54	\$ 30.48	\$ 31.42	\$ 32.36	\$ 33.30	\$ 34.27

24 HR SHIFT SCHEDULED HOURS: 2912 TOTAL PAY INCLUDES BASE PAY AND HOLIDAY PAY FOR THE 13 HOLIDAYS RECOGNIZED BY THE CITY (104 HOURS)

PREMIUM HOLIDAY PAY: FOR THE RANKS OF FIREFIGHTER, DRIVER, CAPTAIN AND BATTALION CHIEF 112 HOURS OF PREMIUM HOLIDAY PAY IS PRORATED OVER EACH OF THE 26 PAY PERIODS AND LISTED SEPARATELY ON THE PAYSTUB. PREMIUM HOLIDAY PAY ASSISTS IN ALIGNING HOLIDAY PAY PRACTICES WITH OTHER FIRE DEPARTMENTS.

*******NOTE** The Pay Plan steps are based on the hourly rate. Total Pay is calculated by multiplying the hourly rate by 2912.

**FAYETTEVILLE POLICE DEPARTMENT PAY PLAN
EFFECTIVE 12-27-2021**

Position/Grade	Rate	Step A	Step B	Step C	Step D	Step E	Step F	Step G	Step H	Step I	Step J
Police Officer	BASE PAY	\$ 38,038.00	\$ 39,934.96	\$ 41,831.92	\$ 43,728.88	\$ 45,625.84	\$ 47,522.80	\$ 49,419.76	\$ 51,316.72	\$ 53,213.68	\$ 55,051.36
P330	HOLIDAY PAY	\$ 2,002.00	\$ 2,101.84	\$ 2,201.68	\$ 2,301.52	\$ 2,401.36	\$ 2,501.20	\$ 2,601.04	\$ 2,700.88	\$ 2,800.72	\$ 2,897.44
	TOTAL PAY ****	\$ 40,040.00	\$ 42,036.80	\$ 44,033.60	\$ 46,030.40	\$ 48,027.20	\$ 50,024.00	\$ 52,020.80	\$ 54,017.60	\$ 56,014.40	\$ 57,948.80
	HOURLY RATE	\$ 19.25	\$ 20.21	\$ 21.17	\$ 22.13	\$ 23.09	\$ 24.05	\$ 25.01	\$ 25.97	\$ 26.93	\$ 27.86
Police Corporal	BASE PAY	\$ 45,942.00	\$ 48,668.88	\$ 51,395.76	\$ 54,122.64	\$ 56,849.52	\$ 59,576.40	\$ 62,303.28	\$ 64,990.64		
P332	HOLIDAY PAY	\$ 2,418.00	\$ 2,561.52	\$ 2,705.04	\$ 2,848.56	\$ 2,992.08	\$ 3,135.60	\$ 3,279.12	\$ 3,420.56		
	TOTAL PAY ****	\$ 48,360.00	\$ 51,230.40	\$ 54,100.80	\$ 56,971.20	\$ 59,841.60	\$ 62,712.00	\$ 65,582.40	\$ 68,411.20		
	HOURLY RATE	\$ 23.25	\$ 24.63	\$ 26.01	\$ 27.39	\$ 28.77	\$ 30.15	\$ 31.53	\$ 32.89		
Police Sergeant	BASE PAY	\$ 54,616.64	\$ 56,632.16	\$ 58,647.68	\$ 60,663.20	\$ 62,678.72	\$ 64,694.24	\$ 66,709.76	\$ 68,725.28	\$ 70,740.80	\$ 72,815.60
P335	HOLIDAY PAY	\$ 2,874.56	\$ 2,980.64	\$ 3,086.72	\$ 3,192.80	\$ 3,298.88	\$ 3,404.96	\$ 3,511.04	\$ 3,617.12	\$ 3,723.20	\$ 3,832.40
	TOTAL PAY ****	\$ 57,491.20	\$ 59,612.80	\$ 61,734.40	\$ 63,856.00	\$ 65,977.60	\$ 68,099.20	\$ 70,220.80	\$ 72,342.40	\$ 74,464.00	\$ 76,648.00
	HOURLY RATE	\$ 27.64	\$ 28.66	\$ 29.68	\$ 30.70	\$ 31.72	\$ 32.74	\$ 33.76	\$ 34.78	\$ 35.80	\$ 36.85
Police Lieutenant	BASE PAY	\$ 66,018.16	\$ 67,974.40	\$ 69,930.64	\$ 71,886.88	\$ 73,843.12	\$ 75,799.36	\$ 77,755.60	\$ 79,711.84	\$ 81,668.08	\$ 83,604.56
P337	HOLIDAY PAY	\$ 3,474.64	\$ 3,577.60	\$ 3,680.56	\$ 3,783.52	\$ 3,886.48	\$ 3,989.44	\$ 4,092.40	\$ 4,195.36	\$ 4,298.32	\$ 4,400.24
	TOTAL PAY ****	\$ 69,492.80	\$ 71,552.00	\$ 73,611.20	\$ 75,670.40	\$ 77,729.60	\$ 79,788.80	\$ 81,848.00	\$ 83,907.20	\$ 85,966.40	\$ 88,004.80
	HOURLY RATE	\$ 33.41	\$ 34.40	\$ 35.39	\$ 36.38	\$ 37.37	\$ 38.36	\$ 39.35	\$ 40.34	\$ 41.33	\$ 42.31

TOTAL PAY: TOTAL PAY INCLUDES BASE PAY AND HOLIDAY PAY FOR THE 13 HOLIDAYS RECOGNIZED BY THE CITY (104 HOURS)

PREMIUM HOLIDAY PAY: FOR THE RANKS OF OFFICER, CORPORAL, SERGEANT AND LIEUTENANT 104 HOURS OF PREMIUM HOLIDAY PAY IS PRORATED OVER EACH OF THE 26 PAY PERIODS AND LISTED SEPARATELY ON THE PAYSTUB. PREMIUM HOLIDAY PAY ASSISTS IN ALIGNING HOLIDAY PAY PRACTICES WITH OTHER POLICE DEPARTMENTS. 8 HOURS OF PERSONAL LEAVE TIME OFF IS OFFERED TO THESE RANKS.

*******NOTE** The Pay Plan steps are based on the hourly rate. Total Pay is calculated by multiplying the hourly rate by scheduled hours - 2080.

LISTING OF ACRONYMS

AAANWA.....	Area Agency on Aging of Northwest Arkansas
A&P.....	Advertising & Promotion
ADA.....	Americans with Disabilities Act
ADEQ.....	Arkansas Department of Environmental Quality
ADH.....	Arkansas Department of Health
AED.....	Automated External Deliberator
AEP.....	Arkansas Electric Power
AHTD.....	Arkansas Highway Transportation Department
AMRR.....	Arkansas and Missouri Railroad
APS.....	Advanced Public Safety
ARFF.....	Aircraft Rescue Fire Fighting
A/V.....	Audio/Visual
AVL.....	Automatic Vehicle Location
BMS.....	Bio-Solids Management Site
BWD.....	Beaver Water District
CAD.....	Computer Aided Design
CALEA.....	Commission on Accreditation for Law Enforcement Agencies
CAT.....	Community Access Television
CCTV.....	Closed Circuit Television
CDBG.....	Community Development Block Grant
CFO.....	Chief Financial Officer
CIP.....	Capital Improvements Program
CMS.....	Content Management System
CPI.....	Consumer Price Index
CPR.....	Cardiovascular Pulmonary Resuscitation
CPU.....	Central Processing Unit
DDS.....	Data Security Standards
DOT.....	Department of Transportation
DTF.....	Drug Task Force
DVD.....	Digital Versatile Disc
DWI.....	Driving While Intoxicated
ECM.....	Enterprise Content Management
EDMS.....	Electronic Document Management System
EMS.....	Emergency Medical Services
EMT.....	Emergency Medical Technician
EPA.....	Environmental Protection Agency
ERP.....	Enterprise Resource Planning
ERS.....	Emergency Response Station
ERT.....	Emergency Response Team
FAA.....	Federal Aviation Administration
FAR.....	Federal Aviation Regulation
FASB.....	Financial Accounting Standards Board
FBO.....	Fixed Based Operator
FCC.....	Federal Communication Commission
FEDC.....	Fayetteville Economic Development Council
FEEDC.....	Fayetteville Expressway Economic Development Corridor
FEMA.....	Federal Emergency Management Agency

LISTING OF ACRONYMS, (continued)

FGC	Fayetteville Government Channel
FHWA.....	Federal Highway Administration
FOIA	Freedom of Information Act
FPL	Fayetteville Public Library
FPTV.....	Fayetteville Public Access Channel
FTE	Full-Time Equivalent
GA	General Aviation
GAAP.....	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA.....	Government Finance Officers Association
GHG	Greenhouse Gas
GIS.....	Geographic Information System
GPS.....	Global Positioning System
HEARTH.....	Homeless Emergency Assistance and Rapid Transition to Housing Act
HMI	Human Machine Integration
HMR.....	Hotel/Motel Restaurant Tax
HOME	HOME Grant Program
HR	Human Resources
HUD	Housing & Urban Development
HVAC.....	Heating, Ventilation, and Air Conditioning
IFS	Influent Pump Station
ILS	Integrated Library System
IP	Internet Protocol
IPP	Industrial Pretreatment Program
ISO	International Standards Organization
IT	Information Technology
LAN	Local Area Network
LED.....	Light Emitting Diode
LEED.....	Low Energy Electron Diffraction
LOPFI.....	Local Police and Fire Retirement
LPR.....	License Plate Recognition
MCT	Mobile Computer Terminal
MDT	Mobile Data Terminal
MGD.....	Million Gallons per Day
MLK.....	Martin Luther King
MMBTU... ..	One Million British Thermal Units
MRF.....	Materials Recovery Facility
MSA	Metropolitan Statistical Area
MUTCD... ..	Manual on Uniform Traffic Control Devices
MVR	Mobile Video Recorder
NEA	National Endowment for the Arts
NPDES.....	National Pollutant Discharge Elimination System
NWA.....	Northwest Arkansas
NWACC.....	Northwest Arkansas Community College
NWAEDD.....	Northwest Arkansas Economic Development District
NWARPC.....	Northwest Arkansas Regional Planning Commission
O&M	Operation & Maintenance
OCLC	Online Computer Library Center
ORT	Ozark Regional Transit

LISTING OF ACRONYMS, (continued)

PA.....	Public Address
PACE.....	Property Assessed Clean Energy
PAPI.....	Precision Approach Path Indicator
PC.....	Personal Computer
PCI.....	Payment Card Industry
PCIDSS.....	Payment Card Industry Data Security Standard
PEG	Public/Education/Government
PO	Purchase Order
PRAB.....	Parks & Recreation Advisory Board
RFID.....	Radio-Frequency Identification
RFP	Request for Proposals
RFQ	Request for Qualifications
ROW.....	Right-of-Way
RTC.....	Recycling & Trash Collection
RTU	Remote Terminal Units
SAN	Storage Area Network
SCADA.....	Supervisory Control & Data Acquisition
SCBA.....	Self-Contained Breathing Apparatus
SSMA.....	SQL Server Migration Assistant
SNAPS	Special Needs Assistance Programs
SQL.....	Structured Query Language
SSO.....	Sanitary Sewer Overflow
SSRS	SQL Server Reporting Services
STAR.....	Sustainability Tools for Assessing & Rating
STP	Surface Transportation Program
SUV	Sport Utility Vehicle
SWEPCO.....	Southwestern Electric Power Company
TIF	Tax Increment Financing
TOD.....	Transit Oriented Development
TSS	Total Suspended Solids
TV.....	Television
UDC.....	Unified Development Code
UPS.....	Uninterruptable Power Supply
USACE	United States Army Corps of Engineers
USDA.....	United States Department of Agriculture
UTV	Utility Task Vehicle
UV	Ultra Violet
VoIP.....	Voice over Internet Protocol
VR.....	Video Recorder
W&S, W/S.....	Water & Sewer
WAC	Walton Arts Center
WAN.....	Wide Area Network
WORK.....	Watershed Conservation Resource Center
WWT	Wastewater Treatment
WWTP.....	Wastewater Treatment Plant
YRCC.....	Yvonne Richardson Community Center

GLOSSARY

ACCOUNTING SYSTEM. Records and procedures that discover, record, classify, and report information on the financial position and operations of a governmental unit or any of its funds.

ACCRUAL. Revenue and expenses are recorded when they are incurred.

AD VALOREM. A basis for levy of taxes upon property based on value.

AGENCY FUND. A fund consisting of resources received and held by the governmental unit as an agent for others.

APPROPRIATION. An authorization granted by the board to incur liabilities for specific purposes.

ASSETS. Probable future economic benefits obtained or controlled by a particular entity as a result of past transactions or events.

BALANCED BUDGET. A budget balanced by fund, means the total anticipated revenues are equal to or exceed the budgeted expenditures for that fund.

BOND. A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BOND DISCOUNT. The excess of the face value of a bond over the price for which it is acquired or sold.

BOND PREMIUM. The excess of the price at which a bond is acquired or sold over its face value.

BONDED DEBT. The portion of indebtedness represented by outstanding bonds.

BUDGET. A financial operating plan consisting of estimates of proposed expenditures for a given period and the proposed means of financing them.

BUDGET CONTROL. The control or management of the approved Budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

BUDGET DOCUMENT. The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body.

BUDGET MESSAGE. A general discussion of the budget as presented in writing by the Mayor to the City Council. The message contains an explanation of the principal budget items and recommendations regarding the financial policy for the coming year.

CAPITAL BUDGET. This budget deals with large expenditures for capital items normally financed by borrowing. Usually capital items have long-range returns, useful life spans, are relatively expensive, and have physical presence such as buildings, roads, sewage systems, etc.

CAPITAL IMPROVEMENT. Any property, asset, or improvement with an estimated value greater than five thousand dollars, and estimated life or usefulness of one or more years, including land, interest therein and including constructions, enlargements, and renovations.

CAPITAL IMPROVEMENT PROGRAM. An approach or technique for identifying and forecasting capital outlay decisions that a government expects to make over a five-year period.

CAPITAL OUTLAY. Expenditures that result in the acquisition of or addition to fixed assets.

CAPITAL PROJECTS FUND. A fund created to account for all resources to be used for the acquisition or construction of designated fixed assets.

CASH. Legal tender or coins that can be used in exchange for goods, debt, or services. This includes the value of assets that can be converted into cash immediately

CONSTRUCTION WORK IN PROGRESS. The cost of construction work that has been started but not yet completed and placed in service.

CONTINGENCY FUND. Funds set aside for unforeseen expenses of uncertain amounts or funds set aside for identified expenses, such as salary increases, but for which amounts are uncertain.

CONTRACTUAL SERVICE. An agreement to perform a service or task by external organizational units. A group of accounts which cover the above as well as travel and training and other miscellaneous services.

DEBT SERVICE. The amount of money necessary to pay interest on an outstanding debt, the principal of maturing bonds, and required contributions to a sinking fund for term bonds.

DEBT SERVICE FUND. A governmental type fund used to account for accumulations of resources that are restricted, committed, or assigned to expenditures for principal and interest.

DEMAND. Demand is the external factor that demonstrates the "need" for a program. Demand data enables decision-makers to adjust services and costs to respond to changes in direction for the service.

DEPARTMENT. Departments are the major organizational subdivisions. They have a broad overall purpose. In the City of Fayetteville organization structure, each department is comprised of one or more divisions.

DEPRECIATION. Expiration in the service life of fixed assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

DESIGNATED FUND. Funds created to account for assets set aside for a specific purpose.

DIVISION. Divisions are the major functional sub-divisions and correspond roughly to the departmental hierarchy used by the City. Each Division reports to one or more departments.

EFFECTIVENESS. Effectiveness data enables decision-makers to see that quality does not suffer as productivity increases, and that constituents are satisfied with services.

ENCUMBRANCE. An account used to record the estimated amount of contracts, salary commitments and purchase orders that are chargeable to an appropriation.

ENTERPRISE FUND. A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supporting by user charges.

EXPENDITURE. Under the current financial resources measurement focus (modified accrual basis), decreases in net financial resources not classified as other uses.

EXPENSE. An outflow of resources that results in the consumption of net assets by the entity during the reporting period.

FIDUCIARY FUND. Any fund held by a governmental unit as an agent or trustee.

FISCAL YEAR. A 12-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations.

FIXED ASSET. Long-term assets that are intended to be held or used, such as land, buildings, machinery, furniture, and other equipment. Fixed assets depreciate.

FRANCHISE TAX. Fees levied on a corporation in return for granting a privilege sanctioning a monopoly or permitting the use of public property, usually subject to regulation set by the governing body.

FULL-TIME EQUIVALENT POSITION (FTE). A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .33 of a full-time position.

FUND. A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities, or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE. Fund equity of a fund or in Governmental Funds, the amount assets exceed liabilities. Unrestricted Fund Balances are available for appropriation.

FUND EQUITY. The excess of assets over liabilities. A portion of the equity may be reserved, restricted or designated; the remainder is undesignated Fund Balance.

GENERAL FUND. A fund used to account for all transactions of a governmental unit that are not accounted for in another fund.

GOAL. A goal is a statement of desired conditions to be maintained or achieved through the efforts of an organization. Actual total achievement may be impossible, but the goal is a standard against which to measure progress toward ideal conditions. A goal is a definition of results toward which the work of the organization is directed.

GOVERNMENTAL FUND. A generic classification of funds used to account for activities primarily supported by taxes, grants, and similar revenue sources.

GRANT. A contribution by one governmental unit to another unit. The contribution is usually made to aid in the support of a specified function or for the acquisition or construction of fixed assets.

INCOME. A term used to represent the excess of revenues earned over the expenses incurred in carrying on an enterprise operation.

INTERGOVERNMENTAL REVENUE. Revenue from other governments. Grants, entitlements, and shared revenues are types of intergovernmental revenue.

INTERNAL SERVICE FUND. A fund established to finance and account for services and commodities furnished by a designated department to other departments. Amounts expended by the fund are reestablished from either operating earnings or by transfers from other funds.

INVESTMENT. Securities held for the production of income in the form of interest and dividends.

LIABILITY. Probable future sacrifices of economic benefits arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

LINE-ITEM. A detailed classification of an expense or expenditure classified by object within each Division.

LONG-TERM DEBT. Debt with a maturity of more than one year after the date of issuance.

MODIFIED ACCRUAL BASIS. Governmental funds use the modified accrual basis of accounting. Revenues are recognized in the period in which they become both available and measurable. Expenditures are recognized at the time a liability is incurred.

NET INCOME. A term used in governmental enterprise to designate the excess of total revenues over total expenses.

NONOPERATING EXPENSE. Proprietary fund expenses incurred in performance of activities not directly related to supplying the basic service by a governmental enterprise.

NONOPERATING INCOME. Proprietary fund income that is not derived from the basic operations of such enterprises.

OBJECT CODE. Expenditure classification according to the types of items purchased or services obtained; for example, personnel services, materials and supplies, contractual service, and capital.

OBJECTIVE. An objective is a decision about the amount of progress to be made within a specified period of time. It states in measurable and quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve the goal.

OPERATING TRANSFER. Legally authorized interfund transfers from a fund receiving revenue to the fund that makes expenditures.

ORDINANCE. A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PERFORMANCE BUDGET. A budget which relates appropriations to work loads. By featuring unit measures, performance budgets are believed to express official and citizen interest in the managerial value of efficiency.

PERFORMANCE MEASURES. Performance measures provide a means of identifying the level of service provided. Performance measures include a measurement of Demand, Workload, Productivity, and Effectiveness.

PROGRAM. Operating units within a Division. Each program represents a specific type of activity within its Division aimed at providing a service for which the City is responsible.

PROGRAM BUDGET. A budget which relates appropriations to goals. Budget makers practicing this approach strive to appropriate sums to non-organization, goal-oriented cost centers. Program budgeting is believed to express official and citizen interest in planning and in the effective use of resources.

PROGRAM OBJECTIVES. A program objective is a decision about the amount of progress to be made within a specified period of time in reducing the gap between real conditions and the ideal conditions described in the Program Description. It states in measurable quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve them.

PRODUCTIVITY. Unit cost (productivity data) enables decision-makers to measure efficiency, as opposed to total expenditures. Productivity unit costs can also be used to quickly estimate the cost of adding more service or savings realized from reductions in service.

PROPRIETARY FUND. Sometimes referred to as "income-determination" or "commercial-type" funds. Examples are enterprise and internal service funds.

RESERVE. An account that records a portion of the fund equity that must be segregated for some future use and which is not available for further appropriation or expenditure.

RETAINED EARNINGS. The accumulated earnings of an enterprise or internal service fund that have been retained in the fund and that are not reserved for any specific purpose.

REVENUE. Additions to fund financial resources other than from interfund transfers and debt issue proceeds.

SPECIAL REVENUE FUND. A fund established to account for revenues from specific taxes or other earmarked revenue sources that by law are designated to finance particular functions or activities of government.

TAX. A compulsory charge levied by a governmental unit for the purpose of raising revenue. These revenues are used to pay for services or improvements provided for the general public benefit.

UNRESERVED FUND BALANCE. The amount remaining in a fund that is not reserved for some future use and which is available for further appropriation or expenditure.

USER CHARGE. A charge levied against users of a service or purchasers of a product of an enterprise or internal service funds.

WORKLOAD. Workload data answers the question about how much service is being provided, as well as how output is meeting service demand. Workload data is also the basis, along with total expenditures, for unit cost or productivity indicators.

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