

City of Fayetteville, Arkansas

**2024
Proposed Annual
Budget & Work Program**



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City of Fayetteville, Arkansas

2024 Annual Budget and Work Program

City Council and Other Elected Officials

Vacant	Ward 1, Position 1
D'Andre Jones	Ward 1, Position 2
Sarah Moore	Ward 2, Position 1
Mike Wiederkehr	Ward 2, Position 2
Scott Berna	Ward 3, Position 1
Sarah Bunch	Ward 3, Position 2
Teresa Turk	Ward 4, Position 1
Holly Hertzberg	Ward 4, Position 2
Kit Williams	City Attorney
Kara Paxton	City Clerk / Treasurer
Clinton "Casey" Jones	District Judge

Submitted by

Lioneld Jordan	Mayor
Susan Norton	Chief of Staff
Paul A. Becker	Chief Financial Officer
Michael Reynolds	Police Chief
Brad Hardin	Fire Chief

Prepared by

Kevin Springer	Budget Director
Holly Black	Senior Financial Analyst
April Melton	Financial Analyst



CITY OF
FAYETTEVILLE
ARKANSAS

VISION STATEMENT

To keep Fayetteville a vibrant and welcoming city that encourages diversity, creativity, and innovation while providing our citizens the opportunity to thrive.

City of Fayetteville, Arkansas
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BUDGET MESSAGE



CITY OF
FAYETTEVILLE
ARKANSAS

November 21, 2023

Members of the City Council and Citizens of Fayetteville:

I am pleased to submit the 2024 Annual Budget and Work Program for the City of Fayetteville. This budget has been prepared in accordance with the Arkansas Statutes and City Ordinances that require the Mayor, under the mayor-council form of government, to submit to the City Council the annual budget for approval. This budget allocates necessary funding for all municipal operations, as well as necessary adjustments to the Capital Improvements Program for 2024. It does not include potential salary increases in 2024 which will be considered in the first quarter of 2024 based on the completion and approval of a salary survey for merit personnel. The General Fund budget does, however, include a contingency amount for possible increases for salaries in that fund.

Once again, the current budget was formulated in the context of my primary budget goals considering current economic conditions.

2024 Budgetary Goals

My primary goals for 2024 are as follows:

- *To pay City employees a competitive wage based on salary surveys*
- *To present a budget with necessary program requests and which includes other divisional increases required for personnel needs and inflationary cost increases*
- *To provide the same or increased levels of service to the citizens as previously delivered*
- *To continue to provide services to the citizens in the most efficient and effective manner possible*
- *To fund necessary Capital Improvements as can be afforded*

Financial Environment

Although economic activities continued to be volatile during 2023, sales taxes and building permit revenue remained strong through the third quarter of fiscal 2023. HMR taxes, parking revenue and park activities were hit hard in 2020 and 2021; however, these revenue categories showed considerable improvement in 2022 and 2023. The General Fund revenues for 2023 are estimated to be 11% over budgeted amounts, and we expect revenues to remain steady for 2024. Unemployment for the Fayetteville-Springdale-Rogers area is at 2.4% for August 2023, which compares favorably to the rest of the state and nation and is down from this time last year.

Conclusion

I believe that this budget is based on realistic revenue and expenditure estimates. This budget continues to provide for the best possible level of services while still providing sufficient reserves to meet a downturn, if one occurs in 2024.

2023 has continued to be an extremely busy year for the City as many infrastructure projects continued. I am confident that with the Council's support, we will accomplish many additional improvements in 2024. The combined efforts of this Administration and City Council's continued support will allow us to again meet the challenges facing the City of Fayetteville in 2024 and to achieve continued growth into the future.

A handwritten signature in blue ink, appearing to read "Lioneld Jordan", with a stylized flourish at the end.

Lioneld Jordan, Mayor



CITY OF
FAYETTEVILLE
ARKANSAS

November 21, 2023

Mayor Lioneld Jordan, Members of the City Council and Citizens of Fayetteville:

The budget being presented is the 2024 operating budget. It does not include re-budgets that represent programs approved and appropriated in prior years which, as of the end of fiscal 2023, remain uncompleted. Re-budgets also include amounts generated by previous bond issues in the Capital Project Funds which remain unspent as of December 31, 2023. Total re-budgets could be up to \$200,000,000. These re-budgets will be presented for addition to the 2024 operating budget early in the first quarter of 2024.

The economy in Fayetteville has provided challenges due to inflationary cost increases and supply chain issues; however, the City has performed well in view of these issues. Estimates for 2023 General Fund revenue show increases over 2022 actuals, mainly from sales tax collections, property taxes and building permits. HMR, Parking and Airport revenues also displayed strength, and other funds have continued to perform well. Forecasted 2024 sales taxes are expected to be approximately 13.7% more than the 2023 budgeted amount, and residential and commercial building starts have increased in 2023. The large growth in estimated sales tax reflects the incorporation of internet sales collections as well as a population increase of 21% between the census of 2010 and 2020. It is anticipated that permits for construction will remain steady in 2024. Total General Fund revenues are projected to increase 2% compared to 2023 estimates as overall economic conditions for 2024 have the potential to be very volatile. Water and Sewer revenue collections have increased in fiscal 2023 and are expected to increase in 2024 as well. Fuel sales at the Airport are estimated to increase approximately 6% in 2023 compared to 2022 and are expected to increase further in 2024 over 2023 estimates. Revenue for 2023 HMR tax collections is estimated to be approximately 8.7% over 2022, and revenues for 2024 are expected to be 1.9% more than 2023 collections. Franchise fees are currently estimated to increase 2% compared to 2022 and are expected to have a 1.3% increase in 2024. Most of these increases are expected to be due to inflation.

The 2024 General Fund budget represents a net expenditure increase of approximately \$8.5 million from the 2023 adopted budget (see page VII for details). Personnel expenses account for the majority of the increase.

2024 ANNUAL BUDGET & WORK PROGRAM EXECUTIVE SUMMARY

This budget is formulated with the Enterprise Funds being budgeted on an accrual basis except for depreciation, which is not included in the budget, and both capital expenditures and bond principal payments, which are included in the expenditure budgets.

Governmental funds are budgeted on the modified accrual basis.

The total budget allocated by expenditure category is displayed in the following table.

Summary of Fund Expenditures by Category (In Dollars)

Category	Adopted 2023	Proposed 2024	Change In Dollars	2024 % of Total Budget
Personnel Services	\$ 74,441,533	\$ 85,191,863	\$ 10,750,330	35.4%
Services & Charges	30,180,677	32,479,225	2,298,548	13.4%
WWTP Operations	12,489,261	13,298,046	808,785	5.5%
Purchased Water	11,616,239	13,000,000	1,383,761	5.4%
Internal Charges	8,208,318	9,241,522	1,033,204	3.8%
Fuel	9,065,220	9,034,786	(30,434)	3.7%
Materials & Supplies	6,522,344	7,984,122	1,461,778	3.3%
Maintenance	5,757,411	6,558,595	801,184	2.7%
Total Operating Expenses	158,281,003	176,788,159	18,507,156	73.2%
Debt Service	33,890,128	38,986,562	5,096,434	16.1%
Capital	22,689,369	23,026,769	337,400	9.5%
Transfers Out	1,887,500	2,875,510	988,010	1.2%
Total Expenses	\$ 216,748,000	\$ 241,677,000	\$ 24,929,000	100.0%

The 2024 Budget is \$241,677,000. This is an increase of 11.5% when compared to 2023, or approximately \$18.5 million. The largest component of this increase is \$10.75 million in Personnel Services, which is due to salary increases given in 2023 and new personnel added in 2023 and 2024. The debt service category has also been increased because of the large increases in sales tax collection. This will expedite the payoff of the sales tax bond issues.

The following table indicates the percentage of total budget allocated by funds.

Fund Totals as Percent of Total Operating Budget

Funding Source	Adopted 2023		Proposed 2024	
	Budget	% of Total	Budget	% of Total
General	\$ 64,844,000	30.1%	\$ 73,353,000	30.3%
Water & Sewer	51,424,000	23.7%	55,755,000	23.1%
Sales Tax Bond	29,915,000	13.8%	34,555,000	14.3%
Recycling & Trash Collections	16,064,000	7.4%	17,718,000	7.3%
Sales Tax Capital Improvements	12,518,000	5.8%	14,061,000	5.8%
Shop	11,100,000	5.1%	11,275,000	4.7%
Street	9,761,000	4.5%	10,344,000	4.3%
Airport	5,329,000	2.5%	5,516,000	2.3%
Parks Development	4,204,000	1.9%	5,127,000	2.1%
Library Bonds 2017	2,424,000	1.1%	2,809,000	1.2%
Parking	2,097,000	1.0%	2,183,000	0.9%
Impact Fee	967,000	0.4%	1,943,000	0.8%
Community Development Block Grant	1,081,000	0.5%	1,639,000	0.7%
Police Pension	1,563,000	0.7%	1,470,000	0.6%
Police and Fire Pension	0	0.0%	1,445,000	0.6%
Drug Law Enforcement	494,000	0.2%	815,000	0.3%
HMR Tax Bonds 2014	702,000	0.3%	707,000	0.3%
TIF Bond	460,000	0.2%	527,000	0.2%
Parking Deck Bonds	384,000	0.2%	384,000	0.2%
Replacement & Disaster Recovery	45,000	0.0%	40,000	0.0%
Residential District Parking	11,000	0.0%	11,000	0.0%
Fire Pension	1,361,000	0.6%	0	0.0%
	<u>\$ 216,748,000</u>	<u>100.0%</u>	<u>\$ 241,677,000</u>	<u>100.0%</u>

An examination of the overall budget indicates that the General Fund is the largest fund being 30.3% of the total. The Water & Sewer Fund is second at 23.1% of the total. The combination of these funds is 53.4% of the total budget. The Sales Tax Bond Fund (budget to repay outstanding bonds) is 14.3% of the budget. Thus, the three largest funds represent over two-thirds of the total operating budget for the City.

An important part of this budget document is the City’s Financial Policies delineated in pages 4 through 8 which are incorporated as a part of the budget. These policies include the following:

- Revenue Policy
- Expenditure Policy
- Debt Policy
- Reserve Policy
- Investment & Cash Management Policy
- Capital Improvement Policy
- Financial Reporting Policy
- Administrative Procedures to Adjust the Approved Budget

Overview of City’s Major Funds:

General Fund is the major operating fund in the Governmental Fund category and is comprised of activities not accounted for specifically in other funds.

The traditional functions of government are included in the General Fund which include the following: general government services (Mayor’s Administration, District Court, City Clerk and City Attorney), fire, police, finance, facilities management, animal services, telecommunications, parks and recreation, media services, library funding, engineering, planning, building safety, and information technology.

General Fund Revenue:

The General Fund revenue budget was based on the following assumptions:

- County Sales Tax is projected to increase at a rate of 6% over 2023 estimates.
- City Sales Tax is projected to increase at a rate of 6% over 2023 estimates.
- Property Taxes are projected to increase 9% over 2023 estimates based on current assessed valuation forecasted.
- Franchise Fees are projected to be 1.7% more than estimated collections for 2023.
- The All Other Revenues category is projected to decrease 29.9% compared to 2023 estimated collections. This is mainly due to grant revenue not being budgeted until the grant is awarded, which is normally mid-year.
- The revenue split for City Sales Tax remains at approximately 60% to General Fund operations and 40% to the Sales Tax Capital Fund.

Based on these revenue assumptions, the major revenue sources for the General Fund in 2024 are projected to be as follows:

City’s Share of County Sales Tax	\$26.62	million
City Sales Tax	20.73	million
Franchise Fees	7.78	million
Property Tax Millage	5.33	million
Intergovernmental Income	3.37	million
Charges for Services	3.44	million
Licenses & Permits	2.93	million
Fines & Forfeitures	1.00	million
Alcoholic Beverage Taxes	1.40	million
Investment Earnings	0.50	million
Other	0.25	million
Total	<u>\$73.35</u>	<u>million</u>

General Fund Expenditures:

The \$8.5 million increase in the General Fund is primarily due to 2023 salary increases and new personnel. Potential salary increases have been estimated and included in salary contingencies in this budget. This will be evaluated in the first quarter of fiscal 2024 based on the results of a salary survey for non-uniformed personnel. Administration is also requesting 10.20 new positions in this fund for 2024.

Budgeted payroll expenditures are based on full employment.

The significant changes in General Fund for 2024 compared to 2023 are as follows:

2023 General Fund Budget - Adopted	\$ 64,844,000
Additions:	
Personnel & Personnel Benefits	7,769,231
Insurance - Vehicles & Property	404,804
Motorpool	373,513
Utilities & Telephone	257,685
Transfers	218,010
Professional/Contract Services	176,915
Software Maintenance/Lease	127,774
Outside Agencies	52,983
Materials & Supplies	47,467
Travel & Training	45,143
Building & Grounds Maintenance	24,068
Cost Allocation	(574,254)
	<u>8,923,339</u>
Reductions:	
Uniforms/Personal Equipment	(195,899)
Services & Charges	(181,886)
Equipment Maintenance/Fixed Assets	(36,554)
	<u>(414,339)</u>
2024 General Fund Budget - Proposed	\$ 73,353,000

Major policy issues to be considered for General Fund in the future include:

- A consistent long-term method to incorporate annual wage increases in the adopted operation budget based on salary survey indications.
- A continued examination of the City’s overall long-term revenue stream to match required maintenance expenditures and for needed capital expansion amounts.
- A plan to meet cost escalations caused by inflation if it continues to increase at rates higher than traditional norms.

The **Street Fund** is primarily financed by turnback revenues received from the State of Arkansas and turnback monies received from the County Road Millage Tax. State turnback is received from a half-cent sales tax levied by the State for State highways and bridges. State turnback also comes from motor fuel taxes collected by the State and returned to the City on a per capita basis. These monies are utilized to maintain and repair City streets, rights-of-way, drainage, traffic control and maintenance, and City owned sidewalks. Amounts are also allocated for public transit to Razorback and Ozark Transit systems from this fund.

State turnback, including the half cent transportation tax passed by statewide referendum, is projected at approximately \$7.6 million for 2024. The City also receives 80% of the road millage levied by the Quorum Court on real and personal property located within the City. This should generate approximately \$1.79 million. Based on revenue estimates, \$100,000 has been added to the street capital program.

The **Parking Fund** has been established to account for the revenue and expenses associated with the paid parking program. A revenue bond issue for the construction of a parking facility was issued in December of 2012. In addition to operating expenses, net revenue from this fund is pledged for payment of that bond issue. Revenues are being projected to increase 19.4% over 2023 estimated.

The **Parks Development Fund** accounts for the revenue and expenditures of the Parks HMR tax approved by the voters in 1995 as modified by the 2010 referendum. The \$5.1 million in planned expenditures for 2024 includes \$1 million in capital improvements. The fund is budgeted to have a \$300,000 gain for 2024. Administration is requesting 3.5 new positions in this fund for 2024. This is due to the additional workload resulting from the expansion of park property.

The **Impact Fee Fund** accounts for the revenues and expenditures related to the collection of water, wastewater, police, and fire impact fees. The collection of these fees is expected to be flat compared to 2023 estimated collections. These fees can only be used to address capital needs resulting from increased development.

The **Sales Tax Capital Improvements Fund** accounts for the revenue and expenditures of the City's sales and use taxes which are used for acquisition and improvement projects as well as equipment additions and replacements that are included in the City's five-year capital improvements program as adjusted. A total of 40% of City sales taxes provide the revenue base of this fund.

The **Water & Sewer Fund** accounts for the revenue sources as well as the operation and maintenance expenses of the City's water and sewer system. This includes water purchases from Beaver Water District, all water and sewer functions, the operation of the wastewater treatment plants, meter and backflow operations, and utilities financial services. The capital expenditure portion of this fund will be \$26.4 million in 2024 as a backlog of capital improvement projects will be addressed in the coming year.

For 2024, the Water & Sewer Fund is projected to have an operating gain of \$8.5 million, excluding depreciation expense and before capital expenditures. The wastewater treatment plant operations are budgeted at \$13.3 million, which represents 29.4% of the total operating expenses. The water purchases budgeted for 2024 represent the second largest expenditure for operations in the fund at \$13 million, which represents approximately 28.7% of total operating expenditures. This fund has \$1.9 million loss for 2024 after capital expenditures and debt service. Administration is requesting 2.0 new positions in this fund for 2024.

The **Recycling & Trash Collection Fund** is responsible for the operation of the City's solid waste collection and disposal, recycling program, and composting program. Revenues for the fund are obtained from fees levied for trash collection, recycling revenue, and container sales or leases. Recycled items also generate revenue for the system. For 2024, the Recycling & Trash Collection Fund is projected to have a balanced budget before capital expenditures of \$883,000. Administration is requesting 1.0 new position in this fund for 2024.

The **Airport Fund** provides for the operation and maintenance of the City's municipal airport. The Airport Fund's revenue is generated from fuel sales and rents and leases. Major capital improvements have traditionally been funded by state and federal grant programs. For 2024, the Airport Fund is projected to have an operating surplus of \$235,000 before depreciation and capital expenditures of \$162,000.

The **Shop Fund** is an internal service fund that provides for the acquisition, maintenance, and replacement of equipment and vehicles utilized by the City's operating divisions. The Shop Fund's source of revenue is from charges to other City operating funds based on usage and replacement needs. The Shop Fund has a budgeted surplus of \$5 million for 2024 after capital expenditures of \$3.6 million. This surplus is needed for and restricted to future replacements of vehicles and equipment. Administration is requesting 2.0 new positions in this fund for 2024.

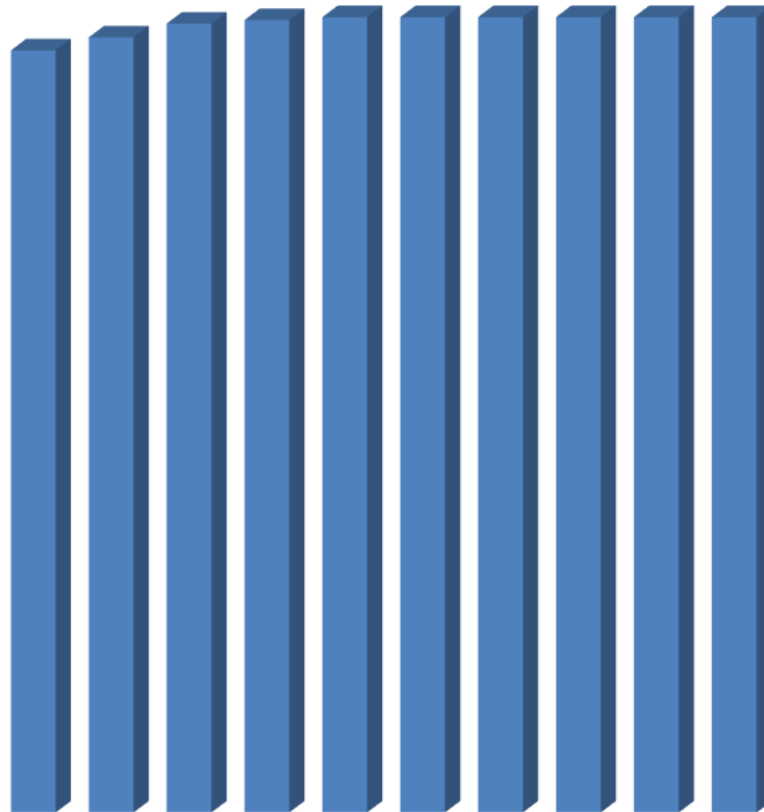
2024 Capital Budget

This plan contains a total of \$48,307,000 for capital projects and capital related expenditures in 2024. A detailed listing of the projects planned for 2024 is included under the Capital and Debt section.

Position Control

During the 2023 fiscal year, 2.50 FTEs were added. For the 2024 budget, 18.20 FTEs are being requested.

Below is a history of total authorized positions by activity from 2015 to 2024.



Fund	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Change from Prior Year
General	467.70	478.90	486.40	489.50	495.25	498.25	501.25	524.55	568.25	576.45	8.20
Street	69.50	69.50	69.50	69.50	69.50	70.50	70.50	73.50	73.50	73.50	-
Parking	9.80	9.80	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	-
Community Development Block Grant	3.60	5.60	6.60	6.85	6.85	6.85	6.85	6.85	6.85	6.85	-
Parks Development	29.35	30.15	31.40	31.55	31.40	32.40	34.40	36.40	37.40	40.90	3.50
Drug Law Enforcement	5.00	5.00	5.00	5.00	5.00	3.00	3.00	3.00	3.00	4.00	1.00
Water & Sewer	93.50	93.50	94.50	94.50	98.50	103.50	103.00	105.00	107.00	109.00	2.00
Recycling & Trash Collection	57.00	57.00	59.00	59.00	64.00	66.00	66.00	67.00	68.00	69.50	1.50
Airport	12.60	11.60	11.60	11.60	11.60	11.60	11.60	13.00	13.00	13.00	-
Shop	18.50	18.50	18.50	18.50	19.50	19.50	19.50	19.50	19.50	21.50	2.00
Total	766.55	779.55	793.50	797.00	812.60	822.60	827.10	859.80	907.50	925.70	18.20
Change from Prior Year	3.25	13.00	13.95	3.50	15.60	10.00	4.50	32.70	47.70	18.20	

CLOSING

The appropriations requested in this budget are the result of a collaborative effort among all City Division Heads, Department Directors, and City Budget Staff members. It is built on the policies, goals, and objectives outlined by the Mayor and City Council. It represents the financial and operational plan for the City of Fayetteville for 2024. The appropriations contained in this budget will provide for quality municipal services that meet the needs of the Citizens of Fayetteville and it is, hereby, submitted by the Mayor to the City Council for consideration and adoption.

Respectfully submitted,



Paul A. Becker
Chief Financial Officer

Respectfully submitted,



Kevin Springer
Budget Director



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Fayetteville
Arkansas**

For the Fiscal Year Beginning

January 01, 2023

Christopher P. Morrill

Executive Director

RESOLUTION NO. ???-23

A RESOLUTION ADOPTING THE PROPOSED 2024 ANNUAL BUDGET AND WORK PROGRAM AS AMENDED.

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF FAYETTEVILLE, ARKANSAS:

Section 1. That the City Council of the City of Fayetteville, Arkansas hereby adopts the Proposed 2024 Annual Budget and Work Program. A copy of the Budget, marked Exhibit "A" is attached hereto and made a part hereof.

PASSED and APPROVED this the 21st day of November, 2023.

APPROVED:

ATTEST:

By: _____
LIONELD JORDAN, Mayor

By: _____
KARA PAXTON , City Clerk/Treasurer

FAYETTEVILLE ARKANSAS



Located in one of the **fastest growing** regions in the country, the **City of Fayetteville** is a progressive, business-friendly community at the cultural epicenter of Northwest Arkansas. Fayetteville is home to over **99,000** people, and has now become the second largest city in Arkansas.

With a median age of 28 years old, the City has attracted Millennials and Gen-Xers alike from across the country.

These factors, plus the City's commitment to improving quality of life, make Fayetteville a **prime location** for **retail and accommodation** sector growth.



CITY OF
FAYETTEVILLE
ARKANSAS

Awards and Recognition

- Gold-level Bicycle Friendly Community, League of American Bicyclists, 2022
- Volunteer Community of the Year, Arkansas Municipal League, 2023
- Tree City USA (28 years in a row), Arbor Day Foundation, 2023
- LEED Gold Certified Community, US Green Buildings Council, 2023
- Top 10 Best Places to Live, US News and World Report, 2023
- Walk Friendly Community, Walk Friendly Communities, 2022
- Bike City Designation (1st US City to receive this honor), Union Cycliste Internationale, 2021



The University of Arkansas

Established in 1871, the University of Arkansas at Fayetteville is the flagship campus of the University of Arkansas system. With **over 30,000 students** enrolled, the university attracts a diverse student population. The campus has a strong student population stemming from the Dallas/Fort Worth Metroplex. Fayetteville has a robust consumer base and is ideal place for businesses to tap into a young market.



CENTRAL U.S. LOCATION IN A DYNAMIC BUSINESS REGION

Fayetteville's location in NW Arkansas in the heart of the U.S. is home to corporate giants Walmart, Tyson Foods, and J.B. Hunt. Interstate 49 provides an expansive transportation foundation for manufacturing.

#10: BEST PLACES TO LIVE IN THE US

US News and World Report, 2023



56 PARKS

FEATURING MORE THAN 4,100 ACRES OF PARK LAND AND LAKES, & MORE THAN 110 MILES OF PAVED AND NATURAL-SURFACE TRAILS



50.9%

OF FAYETTEVILLE RESIDENTS AGE 25 & OLDER HOLD A **BACHELOR'S DEGREE** OR HIGHER

\$71,767 MSA MEDIAN HOUSEHOLD INCOME



FAYETTEVILLE WAS NAMED A **GOLD BICYCLE-FRIENDLY COMMUNITY** BY THE LEAGUE OF AMERICAN BICYCLISTS - **THE FIRST IN ARKANSAS**

City of Fayetteville

Community Overview and Statistics

HISTORY

- Fayetteville’s earliest recorded history was written by Frank Pierce in about 1819.
- By 1828, several families settled around Fayetteville.
- In 1870, Fayetteville became an incorporated city.
- In 1872, the University of Arkansas opened in Fayetteville.

LOCATION

- Fayetteville is the county seat of Washington County.
- It is 30 miles east of Oklahoma and 50 miles south of Missouri.
- Fayetteville is located near the tallest mountains in the Ozark Mountain Range.
- The City encompasses 56.12 square miles.

POPULATION / SIZE

- Current population estimate: 99,285 (US Census Bureau, July 1, 2022)¹
- Fayetteville is the second largest city in the State of Arkansas.
- Fayetteville’s median age is 28.4 years (2021 ACS 1-Year Estimate)²

REGIONAL MSA STATISTICS

- Population: 576,403 (2022)³
- Average Annual Unemployment Rate: 1.9% (2023)⁴
- Average annual wages: \$51,590 (2021)⁵
- Median Household income: \$71,767 (2021)⁵
- Poverty Rate: 9.8% (2021)⁵
- Business Establishments: 14,570 (2021)⁵

ECONOMIC OVERVIEW AND QUALITY OF LIFE

Located in one of the fastest growing regions in the country, the City of Fayetteville is the cultural epicenter of Northwest Arkansas. Fayetteville attracts millennials and adults alike from across the country. The quality of life Fayetteville offers plays a large role in its ever-growing population base. Northwest Arkansas is home to the headquarters for three of the state’s top employers: Walmart, Tyson Foods and J.B. Hunt. The rapid growth of population and businesses is a product of the economic landscape that has produced a thriving business climate for the region.

PARKS, NATURAL RESOURCES AND CULTURAL AFFAIRS

- There are 73 Park properties maintained and 4,193 acres of park land and lakes.
- 113 miles of trails (numbers are rounded):
 - Hard-surface trails – 57 miles
 - Natural trails – 56 miles
- This year, we celebrated Fayetteville’s designation as a Gold Bicycle Friendly Community, awarded by the League of American Bicyclists. Fayetteville is the only community in Arkansas to earn this award and now joins an elite class of just 41 communities in the United States to be awarded either Gold or Platinum status.

City of Fayetteville

Community Overview and Statistics

INFRASTRUCTURE, TRANSPORTATION, and GROWTH

- Fayetteville is conveniently located for travel north and south by Interstate 49, which connects to Interstate 40 in Ft. Smith to the south and to Highway 412 to the north, which connects to Interstate 44 in Joplin. Both Interstate 40 and Interstate 44 are major east/west interstate highways.
- Fayetteville has a local airport used primarily by private owners of airplanes. The City also has an easy commute to NWA Regional Airport, which provides nationwide commercial transportation.
- Through June 30, 2023, the City constructed 5.57 paving miles and 3,467 feet of sidewalk.
- The Utilities Department installed 1,520 new meters from July 2022 to July 2023.
- Through the second quarter of 2023, the City installed or acquired 19 miles of water and sewer pipe.

MEDICAL RESOURCES

- Washington Regional Medical Center
- University of Arkansas for Medical Sciences-Northwest Campus
- Veterans' Health Care System of the Ozarks
- Fayetteville Family Medical Center
- Northwest Health Physicians' Specialty Hospital
- Springwoods Behavioral Health Center
- Vantage Point Behavioral Health Hospital
- Neurosurgery Spine Center
- Encompass Health Rehabilitation Hospital
- Walker Heart Institute
- Willow Creek Women's Hospital

CONCLUSION

The City of Fayetteville is experiencing a vibrant and healthy economic climate, demonstrating steady growth over the past few years in all measurable indicators – from record increases in sales tax, building permits, and population growth to infrastructure development that provides building blocks for the future and sustains and enhances quality of life. Fayetteville is a progressive, business-friendly community and understands that it takes the partnership of the entire community to move its economic engine forward.

2023 ADDITIONAL STATISTICAL DATA

Date of Incorporation – August 23, 1870
 Form of Government – Mayor/Council
 Area (Sq. Miles) – 56.12

Fire Protection

Stations	10
Uniformed Employees	133
Civilian Employees	5
Fire Hydrants	5,325

Police Protection

Station	1
Sworn Full-time Employees	154
Civilian Employees	53

Parks and Recreation Statistical Data

Number of park properties maintained	73
Parks	56
Trails	17
Number of playgrounds	25
Number of tennis courts	11
7 full-size, 4 junior	
Lighted: 6 full-size	
Unlighted: 1 full-size, 4 junior	
Pickleball courts	6
Number of basketball goals	23
Number of softball/baseball fields	22
Number of community centers	1
Number of swimming pools	1
Number of soccer fields	15
Number of volleyball courts	6
Acres: Parks, Natural Area, Trails	4,100
Trails (miles)	113
Paved	57
Unpaved	56

Streets

Surface Type Maintained by City:	
Miles Unpaved	4.4
Miles Paved	420.5

Water

Water Meters	48,659
Miles of Water Pipe	838.35
Beaver Water District Pumping Capacity (Gallons)	140,000,000
Pumping Capacity to Fayetteville (Gallons per Day)	41,000,000
Average Daily Consumption (Gallons)	21,566,000

Sewer

Miles of Sanitary Sewers	576.24
Average Daily Treatment (Gallons)	14,600,000

Public Educational System

Elementary School	9
Middle School	3
Jr. High School	2
High School	1
Full-Time Equivalent Teachers	893
Registered Students (2022-23) ⁶	10,428

Building Permits

Year	Number	Value (\$)
2011	705	141,046,412
2012	881	328,676,401
2013	871	192,963,129
2014	1,006	267,935,074
2015	895	318,777,132
2016	1,107	342,983,693
2017	958	254,429,313
2018	914	357,787,294
2019	1,248	405,668,134
2020	1,294	364,449,414
2021	1,557	569,571,262
2022	1,827	595,529,288

Unemployment Rate (%)

Year	Rate
2013	5.4
2014	4.5
2015	3.7
2016	2.9
2017	2.8
2018	2.7
2019	2.5
2020*	4.6
2021	2.9
2022	2.4
2023 (as of 6/2023)	2.0

*Unemployment increase due to COVID-19 pandemic

US Census 2022 QuickFacts – General Demographic Characteristics

Population Estimates, July 1, 2022 (V2022). Sources: U.S. Census Bureau, Population Estimates Program (PEP), updated annually. [Fayetteville, AR QuickFacts](#)

Subject	
POPULATION	
Population Estimates, July 1 2022, (V2022)	99,285
Population, Census, April 1, 2020 (V2022)	93,949
AGE AND SEX	
Persons under 5 years, percent	5.9%
Persons under 18 years, percent	18.1%
Persons 65 years and over, percent	9.1%
Female persons, percent	50.0%
POPULATION CHARACTERISTICS	
Veterans	4,051
Foreign born persons, percent, 2016-2020	5.7%
RACE AND HISPANIC ORIGIN (PERCENT)	
White alone	79.1%
Black or African American alone ^A	5.9%
American Indian and Alaska Native alone ^A	0.7%
Asian alone ^A	3.0%
Native Hawaiian and Other Pacific Islander alone ^A	0.2%
Two or More Races	7.7%
Hispanic or Latino ^B	7.5%
White alone, not Hispanic or Latino	76.8%
HOUSING (2017-2021)	
Owner-occupied housing unit rate	40.0%
Median value of owner-occupied housing units	\$255,600
Median gross rent	\$869
FAMILIES AND LIVING ARRANGEMENTS (2017-2021)	
Households	38,558
Persons per house	2.21
Living in same house 1 year ago, percent of persons age 1 year+	74.0%
Language other than English spoken at home, percent of persons age 5 years+	8.0%
EDUCATION (PERCENT)	
High school graduate or higher, 25 years+	94.7%
Bachelor's degree or higher, 25 years+	50.9%

Table Value Notes

Estimates are not comparable to other geographic levels due to methodology differences that may exist between different data sources.

Some estimates presented here come from sample data, and thus have sampling errors that may render some apparent differences between geographies statistically indistinguishable.

The vintage year (e.g., V2021) refers to the final year of the series (2020 thru 2021). Different vintage years of estimates are not comparable.

Users should exercise caution when comparing 2016-2020 ACS 5-year estimates to other ACS estimates.

Table Fact Notes

- ^AIncludes persons reporting only one race
- ^BHispanics may be of any race, so also are included in applicable race categories

QuickFacts data are derived from: Population Estimates, American Community Survey, Census of Population and Housing, Current Population Survey, Small Area Health Insurance Estimates, Small Area Income and Poverty Estimates, State and County Housing Unit Estimates, County Business Patterns, Nonemployer Statistics, Economic Census, Survey of Business Owners, Building Permits.

Citations

¹<https://www.census.gov/quickfacts/fact/table/fayettevillecityarkansas/PST045222>

²<https://data.census.gov/table?tid=ACSST5Y2021.S0101&g=160XX00US0523290>

³<https://fred.stlouisfed.org/series/FASPOP>

⁴https://www.bls.gov/regions/southwest/summary/blssummary_fayetteville_ar_mo.pdf

⁵https://nwacouncil.org/wp-content/uploads/2022/11/NWA_SOTR_2022-1.pdf

⁶https://core-docs.s3.us-east-1.amazonaws.com/documents/asset/uploaded_file/584/FPS/2514726/Annual_Report_to_Our_Patrons_2023_FIN_AL.pdf

City of Fayetteville
Management Agenda Based on City Council Strategic Goals

Recommendations from the Fayetteville City Council's Fayetteville Vision guide the City's future policy, actions and operations. The City Management Team aligned major project areas with each of the following goals in development of the 2024 budget. As in previous years, many 2024 goals are a result of the voter-approved \$226 million infrastructure improvement bonds passed in April 2019. The City Management Team has thoughtfully developed the 2024 work plan in order to deliver the most value, benefit and service to Fayetteville residents and businesses.

Financially Sustainable Government

Fiscal year 2023 is estimated to have an increase of approximately 8% for both the City and City's share of County sales taxes. In 2024, sales taxes are expected to have a 6% increase over 2023 collections. Hotel-motel-restaurant (HMR) tax collections are up 8% compared to 2022 through September 2023, and building permits are up 5.2% for the same time period. Revenues in the enterprise funds have also shown increases in 2023 when compared to 2022, and we believe this will continue in 2024. Inflationary cost increases and supply chain issues have continued to bring unique challenges to the City. Revenue streams also tend to be volatile, and the long-term economic impact of these conditions remains uncertain.

Salary increases were approved in 2023 and are anticipated in 2024. This budget, therefore, demonstrates the City's commitment to recruit and retain a highly valued and productive work force. A salary survey will be completed for merit personnel in early 2024.

Although 2024 may continue to be economically volatile, the City has accumulated sufficient reserves to expand personnel increases necessitated by infrastructure expansion and citizen needs. The City of Fayetteville will continue to provide efficient and effective services to its residents through good money management.

Economic Vitality: A continued focus on workforce training is critical to the economic health of residents and businesses in Fayetteville. While the unemployment rate remains very low for Fayetteville and the region, inflation still disproportionately impacts residents who face barriers to employment such as those who earn below the poverty line.

Inspired by our community's discussions around the American Rescue Plan Act and public input for the next economic vitality master plan, staff will implement a full-time focus on workforce training and equitable economic development efforts.

The City of Fayetteville celebrated the start of several significant economic development projects last year. Most notable among these is the SLS Community and South Cato Springs Development, which broke ground last year and will see progress throughout 2024. Additionally, the Fayetteville Public Library launched a new workforce training development program in partnership with the Department of Economic Vitality and funded by American Rescue Plan Act funding.

The City also took its first step into attainable and workforce housing during 2023, with the City Council approving the City's participation in the HUD HOME funding program. The Department will increasingly focus on housing in 2024 as it implements the City's next economic vitality master plan and reviews the Land Use Plan and City Plan 2040.

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

Long Range Planning, Development Review and Permitting: Development Services staff continue to be empowered to identify and implement process improvements to meet the ongoing pace of development and growth in Fayetteville.

Long-Range Planning continues to play a pivotal role in process improvement. Both independently and in conjunction with Development Review, Long-Range Planning has drafted, solicited input on, and curated to adoption several ordinance amendments. Through 2024, long-range planning anticipates investigating housing needs and initiating large-site rezoning projects to respond to development pressures, finalizing a pre-approved building program and continued implementation of the historic preservation plan.

Within Development Review (often referred to as Planning), efficiency gains continue in the face of increased workload. Staff are leveraging existing tools and services to eliminate duplicative work and consolidating violation processes to reduce uncoordinated work by multiple divisions. Zoning violation enforcement continues to be important in the face of increasing student enrollment at the University of Arkansas. Improving processes and decreasing response times to these issues continues to be a priority for 2024.

In Building Safety, the Residential Plans Examiner position approved in 2021 has drastically reduced review times. Between 2021 and the midpoint of 2023, single-family home permit issuance time has decreased from 21 to 9 days. Building Safety also initiated a program to pre-review floorplan and building designs for platted subdivisions, allowing more prompt home construction, reduced debt service time for developers, and, ultimately, more rapid housing delivery to an already strained market. Building Safety staff looks forward to seeing permit times continue to decrease with additional capacity and continued process improvements in 2024.

Planning and Development: National and international trends point to an expanding digital era, worsening climate change and a continuing housing affordability crisis as some of the biggest challenges currently facing planners and policymakers. By prioritizing infill development and the creation of compact, complete and connected neighborhoods, planners balance development pressure on the region by placing a higher priority on developing the City's center.

Planners will continue to focus on housing needs through 2024 by adopting new land use regulations into the Unified Development Code and by tackling larger-site rezoning initiatives. While overall plan entitlement and permit numbers remain steady, rising interest rates and increasing construction costs may contribute to fewer projects breaking ground or coming to completion in 2024. Planners have also seen an increase in the number of properties being offered and getting licensed as short-term rentals. This trend is expected to continue through 2024. Tools such as the infill matrix continue to inform discretionary land use approvals such as rezonings and conditional use permits.

Communications and Marketing: Increasing public awareness and access to information about the City, improvement projects, community events and enrichment opportunities continue to be a focus for communications and marketing staff throughout 2024. Social media channels have shown strong engagement increases year over year as a result of improvements to published content and community management best practices.

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

Ongoing website analytics and search term reviews, along with an enhanced focus on site accessibility improvements, will help the team continually improve user experience and site functionality throughout 2024. This work also serves to ensure the City is fully compliant with new upcoming federal regulations for website accessibility.

Human Resources: In 2024, the Human Resources (HR) Department will continue improvements in the onboarding experience for new employees by automating processes and creating an enhanced first day experience that focuses on the City of Fayetteville culture and team.

Recruitment will be a strong focus of 2024. The HR team will network with the Fayetteville Public Library and the Adult Education Program to enhance recruitment and promote the City as an employer with underserved applicants coming through the workforce development and adult education programs. HR will continue regular City job fairs in the downtown campus to increase visibility and recruit applicants. HR will network with various diverse groups to discuss the City's employment opportunities to increase diversity within the applicant pool.

Naturally Beautiful City, and a Fun and Safe City in Which to Live

The Fayetteville community is proud of its unique character and sense of place, nurtured and cultivated over decades. It is used to promote tourism, lure businesses and industries, recruit students, faculty and researchers to the university and showcase what makes Fayetteville special. The community has been given a unique opportunity through the Cultural Arts Corridor bond to create entirely new public spaces that enhance and celebrate Fayetteville's increasingly diverse and unique sense of place.

In 2024, The Ramble project continues with planning and development for the civic plaza and two buildings anchoring the plaza's north and south ends within the Upper Ramble. As this work progresses, Fayetteville residents can enjoy the Lower Ramble's natural areas, improved pedestrian connections, trails and community events that showcase Fayetteville's artistic, cultural and environmental assets.

In 2024, the City will continue developing a local cultural arts master plan in collaboration with the Fayetteville Arts Council, Experience Fayetteville, Creative Arkansas Community Hub and Exchange (CACHE) and many public and private facilities working to foster arts programming in Fayetteville. The City's first ever Arts and Culture Master Plan will showcase Fayetteville as a premier destination for the arts with the goal of encouraging additional public support and cultural tourism. The plan will codify existing practices and prioritize diversity, equity and inclusion among members of the artistic community.

Additionally, the City will continue to pilot community partnerships and art commissions throughout the city and parks system to enrich and enliven the quality of life for Fayetteville residents through gathering and placemaking. Additionally, in 2024, the City will begin the process of creating a formal commissioning process for public art projects on public land across the city, starting with the Upper Ramble.

Historic Preservation: Fayetteville's historic preservation work took a leap forward in 2023 with the adoption of the City's first Heritage and Historic Preservation Plan, which will help guide work in 2024 and beyond. Funded in part by a \$50,000 grant from the Arkansas Historic Preservation Program, the plan captures Fayetteville's goals for historic preservation. Two action items are already complete and

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

several more are underway, including a historic context statement for the University Heights and Haskell Heights neighborhoods. The City's own historic restoration project for the Woolsey farmhouse is nearing completion and is a key step in the Woolsey Farmstead project, which began in 2014.

Following the June 16, 2023 Nelson Hackett marker unveiling, the Black Heritage Preservation Commission is continuing its work to recognize and celebrate historic places and people within Fayetteville's black cultural heritage.

In 2023, the Historic District Commission presented six awards for historic preservation, bringing the award program back from a temporary hiatus. The awards recognized the rehabilitation of historic structures, a social media campaign, academic research and lifetime achievement in historic preservation work. The Commission is engaged in the next steps of implementing the preservation plan and received more than 3,000 votes in its May 2023 survey on how the community would like to prioritize the preservation plan action items. They are also working on a unique historical marker design for Fayetteville that helps us to continue to tell our important stories to residents and visitors alike.

Parks, Natural Resources and Cultural Affairs: A new 10-year Parks and Recreation System Master Plan was adopted by City Council in March of 2023, setting a vision for the future through guiding principles set forth by the community to lead the growth and development of the parks system. Additionally, master plans for Walker, Underwood and Bryce Davis parks went through extensive public input in 2023 to prepare for construction of improvements in 2024.

In 2024, Parks, Natural Resources and Cultural Affairs will begin implementing park improvements based on the new plans. Projects include:

- Yvonne Richardson Community Center (YRCC) expansion
- Underwood Park construction documents and improvements
- Walker Park construction documents and improvements
- Lake Fayetteville softball field renovations
- Bryce Davis Park master construction documents and improvements

Construction documents for Underwood, Bryce Davis and Walker Parks will be prepared in the first half of 2024. 2019 Bond Funds and other sources will fund construction of the improvements beginning in 2024.

The new master plan supports studying aquatic recreation needs for Fayetteville. An aquatic feasibility study will be conducted in 2024 to determine how to best serve the community with aquatic recreation.

The City continues to partner with Fayetteville Public Schools after more than 25 years to combine funding and share resources to jointly provide facilities that benefit all our residents for a variety of uses. Parks, Natural Resources and Cultural Affairs also has a long-standing partnership with the Fayetteville Boys and Girls Club and Walker Park Senior Activity and Wellness center to provide recreational opportunities for all citizens.

An in-depth study of our urban forest completed in 2023 will help guide efforts to increase citywide tree cover and offset potential climate change impacts. Tree plantings will continue in 2024 following recommendations and strategies from the plan to support our urban tree canopy.

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

The Parks Operations division continues to provide for operations and facility improvements. Specific projects in 2024 will include:

- Continuing the implementation of the Adopt Your Outdoors Program, formerly known as the Adopt-a-Park and Adopt-a-Trail programs. New signage to reflect this change is being installed. This program will also expand to include streams and street rights-of-ways.
- Maintaining horticulture in the Upper Ramble as construction is completed.
- Completing construction of the Lake Fayetteville Softball renovation bond project. Additionally, Park Operations staff will work to update the playground, parking lot, security lights and cameras, and remodel the concession stand at Lake Fayetteville.
- Soliciting bids and hiring a contractor to clean streams affected by unsanctioned camps and other waste and debris.
- Refinishing courts and updating fencing at the Wilson tennis courts.
- Implementing native grasses and wildflowers along trails and at Centennial Park to improve habitat and reduce maintenance.
- Converting soccer fields to a cool and warm season grass blend to increase playability in spring and fall seasons.
- Coordinating new tree plantings and tree replacements with Urban Forestry, Transportation and Engineering.
- Improving and streamlining graffiti removal in response to increased vandalism and the updated graffiti removal ordinance.

Public Safety: The 2024 budget addresses public safety operations for Police, Fire and 911 Services, allowing each to provide essential emergency services to our growing community.

Community outreach and engagement is paramount to the success of the Fayetteville Police Department (FPD). The Community Oriented Policing Division will continue to provide programs carefully developed to nurture positive community relationships to reduce crime and help improve the quality of life for Fayetteville residents. We hope to expand our Crisis Intervention Response Team (CIRT) through the award and acceptance of a Department of Justice grant that would allow FPD to add two additional social services advocates to the program, making it possible to expand our outreach and response to persons experiencing crises.

Capital needs in 2024 include allocations for police mobile computer and electronic ticketing printer replacements in all patrol vehicles. This critical infrastructure is vital to communications and operations. Likewise, the purchase of unlimited cloud-based electronic storage for all digital evidence is critical for efficiency and accessibility, chain-of-custody documentation, transparency, security and disaster recovery. Some other important needs include ballistic protection replacements for officers, scheduled weapon replacements, police bicycle replacements and a new trail patrol vehicle.

Priority projects in 2024 include opening the new police substation within Fayetteville's Cultural Arts Corridor, hosting department and state-wide law enforcement training in the new Fayetteville Police Headquarters building, replacing end of life computer equipment in the patrol vehicles and expanding recruitment and retention efforts to source, hire and retain highly-qualified employees. FPD will also work to achieve its fourth successful accreditation from the Commission on Accreditation for Law

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

Enforcement Agencies (CALEA), which assists FPD in maintaining the highest standards of excellence, fostering public trust and confidence.

Fayetteville Fire Department capital needs for 2024 include allocations for fire technology equipment replacements, mobile radios, facility maintenance, firefighter safety equipment and fire apparatus replacements. This funding will aid in providing the department with needed information technology and radio communications necessary for daily operations. It will also assist in maintaining existing and future facilities, equipping firefighters with essential fire safety equipment and providing funding for fire apparatus purchases. The Fire Station 2 relocation, a bond project, has a planned completion date of Fall 2024. We plan to relocate a heavy rescue, urban search & rescue, and hazmat apparatus to this location.

Priorities for the fire department in 2024 are ensuring adequate staffing levels to best distribute workload and continuing to improve the level of training provided to firefighters.

Greater Ease of Mobility with Effective Transportation Systems

Implementation of the Mobility Plan includes the following:

- Expanding and maintaining the City’s trail system, sidewalk network and roadways
- Expanding mobility options throughout downtown
- Funding of Ozark Regional Transit and University of Arkansas bus systems
- Improving intersections to increase capacity and movement of vehicles
- Implementing traffic-calming projects and evaluating implementations for effectiveness
- Upgrading signals at all intersections, standardizing to the latest technologies to allow more flexibility and functionality
- Continuing to refine the pavement maintenance workplan using the pavement inventory and condition assessment
- Upgrading parking technology in the Dickson St. Entertainment District to provide better customer experience and lower operating costs
- Opening a new downtown parking deck with improved parking technology and moving to pay-by-plate service throughout the downtown parking districts
- Improving the balance of parking supply and demand by implementing a new parking rate and regulatory structure along with wayfinding signage
- Advising the Downtown Fayetteville Coalition Board on strategic planning efforts

Work will continue on several transportation and mobility initiatives from the 2019 Street Improvement bond, including:

- 71B Corridor, North Street to Sycamore Street - construction completion
- Millsap Road/N. College Avenue improvements - design and right of way acquisition
- Dickson Street, West Avenue, Prairie Street and other locations identified in the Transportation Workplan/Bond Program - pedestrian improvements
- Midtown Corridor, Deane, Sycamore and Poplar - construction work
- W. 15th Street and S. Razorback Road - intersection construction
- Rolling Hills Drive/E. Appleby Road/Plainview Drive - connection improvements at Fiesta Square
- Futrall Drive and Shiloh Drive - railroad crossings in coordination with developments on adjacent property

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

Trail improvements include:

- Mission Boulevard Trail - E. Maple Street to E. Viewpoint Drive
- Drake Street - protected bike lane and trail connection to Gordon Long Park and the Razorback Greenway

Ecosystem Preservation

The City's ecosystem preservation goals focus on climate action planning, maintenance and preservation of our natural ecosystems and resources, pollution reduction initiatives and environmental protection policies, programs and projects.

The Sustainability and Resilience Department continues to focus on three areas throughout 2024: energy action, carbon emission reduction and climate resilience. The department is leading the development of a Climate Action Plan to be composed of two distinct sections: an ecosystem assessment focused on identifying key tracks of land that can improve reliance to extreme weather events and an update of the 2018 Energy Action Plan.

Work continues to implement an energy savings performance contract to improve the energy efficiency of the City's buildings and assets, as well as to add clean energy generation at City facilities to complement the 10 MW solar energy production arrays at both wastewater treatment plants. Also underway is the development of another 4.5 MW of solar in continuation of efforts to achieve 100% clean electricity for City operations.

Staff are facilitating the installation of public electric vehicle charging stations around downtown and working with Fleet to support the transition to an electric fleet in the coming years.

Other areas of focus on ecosystem preservation include:

- Reducing litter and improving waste diversion
- Preserving and enhancing the water quality of city streams through stormwater and low-impact development infrastructure installation and maintenance
- Removing contaminants from the stormwater system using a sweeper program
- Executing urban forestry initiatives and habitat improvements through tree and native plantings and invasive plant removal
- Conducting a study of impacts to Lake Fayetteville water quality
- Restoring and maintaining streams
- Expanding a voluntary food-waste recovery program
- Creating and providing technical assistance materials for businesses that participate in organics composting and the improvement of universal commercial organics recovery

The Sustainability and Resilience Department has documented these and other citywide sustainability efforts through the U.S. Green Building Council's LEED for Cities initiative.

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

Well-Maintained Infrastructure and Facilities

City assets, such as buildings, roads, sidewalks, parks, trails and digital infrastructure are important components of having well-maintained infrastructure and facilities. Several ongoing projects throughout 2024 will continue a focus on maintaining current infrastructure, including: building renovations, street repair (rehabilitation and construction), improved sidewalks for overall city walkability, improved parks and trail infrastructure, and long-term planning to improve efficiency and upkeep of all City facilities.

Partnerships with the University of Arkansas and Fayetteville Public Schools to address infrastructure needs and improvement of connections for streets, trails and sidewalk development will continue to be a priority for the City as we budget for various maintenance projects and programs, such as:

- Coordinated deployment of smart city infrastructure in conjunction with ongoing City capital improvement projects
- Continuous pavement and sidewalk condition inventory assessment to develop multi-year pavement preservation and sidewalk improvement programs
- Design and construction of several major drainage projects in the Drainage Improvement bond
- Use of ultra-thin asphalt overlays where appropriate to extend pavement life and reduce lane-mile costs
- Recycling asphalt milling to reduce the need for new materials and the overall cost of asphalt purchased
- Facility improvements to provide additional space for the Traffic and Signal Operations group, Fleet Division and Parks Maintenance and Operations
- Enhanced sidewalks and crosswalk safety improvements near schools
- Expansion of street lighting throughout the city
- Electric vehicle charging station installation in various parking facilities
- Renovation of the fuel farm at the Airport
- Master plan update for the Airport
- Door rehabilitation on airport T-hangars

2024 Drainage Maintenance projects to be funded from the Drainage Improvement bond include:

- Sunbridge Drive/College Avenue: This project plan includes the installation of storm sewer in the area of N. College Avenue and E. Sunbridge Drive to reduce flooding of structures and roadway at the intersection. The current total project construction cost is estimated to be around \$5.5M, and bidding is planned for first quarter of 2024, with construction ongoing for approximately one year.
- Fairlane Street/Elmhurst Avenue/McClinton Street: This project plan includes the installation of stormwater retention/detention, along with stormwater quality features, provided such can be worked out with the impacted landowners. It is also planned to include storm sewer within the Fincher Subdivision off E. Morningside Drive to help reduce flooding within the area. Construction is planned for 2024 provided there is enough funding within the bond. The current project construction cost is estimated to be around \$3.2M.

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

- Stream Restoration: This project includes the analysis and restoration of stream banks within the Clear Creek/Illinois River Watershed. A \$300,000 grant for restoration efforts was awarded in August 2020 by the EPA. The two locations planned for restoration are Niokaska Creek downstream of N. Azalea Terrace, and Scull Creek downstream of Fulbright Expressway. The current bond allocates \$100,000 as matching funds for the grant. Construction on Niokaska is likely to begin in early 2024, with Scull Creek final design and construction to follow.

2024 Water and Sewer Maintenance and Wastewater Treatment projects include:

- Repairing a 24-inch water transmission line from S. Futrall Drive to S. School Avenue
- Beginning construction on the East Fayetteville Water Service Area Improvements project
- Completing easement acquisitions and design for the West Transmission Main, along with early procurement through CMAR contract
- Completing the Greater Clabber Creek Area pressure management project
- Beginning water and sewer relocations for ARDOT highway improvements (Hwy 112, Hwy 16 and MLK Interchange)
- Completing design of the S. School Avenue waterline bottleneck correction
- Beginning Phase Two of the Noland Wastewater Treatment Plant electrical systems overhaul
- Replacing the N. College Avenue water main from North Street to Sycamore Street
- Continuing work on Lake Fayetteville Spillway design
- Completing the Noland Wastewater Treatment Plant facility master plan
- Continuing the Advanced Metering Infrastructure program
- Rehabilitating sewer manholes and cured-in-place sewer pipe (annual projects)
- Completing repair of 48-inch Hobas sewer pipe under I-49
- Partnering with the City of Greenland for sewer improvements near Drake Field

2024 Recycling and Trash Collections focus areas include:

- Education on recycling, composting and other waste reduction/minimization
- Expanding commercial and multi-family residential recycling collection programs
- Refining and expanding food-waste collection and composting programs
- Completing a comprehensive waste audit of City generated waste
- Continuing improvements to transfer station operations and recycling processing facility
- Implementing collection route optimization initiatives

2024 Information Technology projects include:

- Ongoing support of current technology for all departments, including continual review of technology opportunities to improve operations and expansion of online services that increase access to City services
- Providing support for 2019 infrastructure bond projects to support current and future “Smart City” technology needs, including fiber conduit installations, public WiFi and related technology infrastructure
- Leveraging asset management and work order software within Parks and Recreation, Facilities Management, Water and Sewer, Transportation, Airport, and Recycling and Trash for opportunities to improve operational efficiency

City of Fayetteville
Management Agenda Based on City Council Strategic Goals (cont.)

- Expanding the Laserfiche document imaging system to automate internal and external form submissions to reduce paper and decrease administrative time
- Managing the City's cybersecurity program to protect City assets
- Implementing a new utility billing payment portal to improve the customer experience
- Leveraging GIS as a spatial analysis tool for optimizing public safety resource allocation, supporting planning initiatives and assisting with disaster readiness
- Collaborating with state and regional 911 partners to implement Next Generation 911 technology within Central Dispatch, which will improve 911 emergency response
- Assisting with water meter replacements to streamline the inventory process and the collection of water meter readings
- Implementing a new volunteer management system throughout the city

2024 City Facilities Renovations/Improvements include:

- Continuing to develop the Upper Ramble, including construction of the Civic Plaza
- Completing and opening of Police Department Substation at Dickson Street and West Avenue
- Constructing a new fire station
- Expanding facilities at Yvonne Richardson Community Center
- Completing Woolsey Farmstead outbuildings and parking
- Restoring Porter Warehouse masonry, windows and doors
- Renovating City Hall and City Hall Annex
- Roofing projects for Town Center, City Hall, City Hall Annex, Recycling and Trash Collections, and Water and Sewer
- Installing solar roof projects for Town Center and Police Headquarters
- Improvements to Fleet mechanic bays, Parks Maintenance buildings and Transportation Sign Shop

Overall City Operations

The quality of overall operations is fundamental to the City's ability to successfully and efficiently serve the people of Fayetteville. The region's rapidly growing population generates ever-increasing demands on all areas of City services. Divisions will continue collaborating to explore staffing and operational efficiencies in order to meet these growing demands through cost-effective approaches that consider long-term goals and impacts. Communication between department heads to address cross-divisional projects, streamline processes, reduce red tape and barriers to service, and eliminate silo operations will continue to be key goals for ongoing organizational effectiveness at the City.

BUDGET PROCESS AND POLICIES

CITY OF FAYETTEVILLE, ARKANSAS
THE BUDGET PROCESS

The budgets of governmental funds (for example General Fund, Street Fund, and Parks Development Fund) are prepared on the modified accrual basis for revenues and expenditures. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. Expenditures are recorded when the related fund liability is incurred. The proprietary and trust fund types (Water & Sewer Fund, Recycling & Trash Collection Fund, and Airport Fund) are budgeted on a full accrual basis except for depreciation which is excluded and both capital purchases and bond principal payments which are included as expenditures. Not only are expenditures recognized when the liability is incurred but revenues are recognized when they are due and owing to the City (for example, water user fees are recognized as revenue when bills are produced). Agency funds are not budgeted since they are custodial in nature and do not involve measurement of results of operations.

The Comprehensive Annual Financial Report shows the status of the City's finances on the basis of "Generally Accepted Accounting Principles" (GAAP). This conforms to the way the City prepares its budget. Formal budgets exist for all funds and fund types, except agency funds, but the budget-to-actual comparison reports are prepared only for the governmental fund types (General, Special Revenue, and Capital Projects).

The Annual Budget and Work Program is a fiscal plan which presents the services which will be provided to the community and the funds needed to perform these services. The type and level of service is defined by the use of program objectives, which are further defined by performance measures. The Mayor is responsible for formulating the fiscal plan and presenting it to the City Council for approval and adoption. The key steps and dates in this process are described below:

1. **Budget Preparation, July**

The budget is prepared using the City's financial software. Staff from the departments and divisions attend training for security access and instructions for the budget maintenance module. Target budgets are set for each fund and/or program. The target budget excludes service expansion requests and new personnel requests. These items are considered separately.

2. **Capital Requests, April - August**

Five Year Capital Improvements modification requests are submitted for review and prioritization. Approval of the requests are based on a review of prioritized lists by the Chief Financial Officer and Budget staff to see if original cost and continuing costs are within the available funding range. Capital items with a cost greater than \$5,000 should appear in the Five-Year Capital Improvements Programs.

3. **Budget Requests Submitted by Department/Division Heads, August**

The Department/Division heads email notification to the budget staff after completing budget submissions requesting funding for their divisions. The budget staff then verifies that budget submissions are correct and within specified targets.

4. **Analysis of Each Proposed Program Budget, August to September**

During this period, meetings, as needed, are conducted with each Department Director. At these meetings, the submitted program budgets are evaluated in their entirety and additions and cuts are made to balance the funds with the service requirements. The Proposed Budget and Work Program is the result of this process.

5. **Consideration and Approval of the Budget, Beginning to Adoption**

The proposed budget is discussed with the Mayor beginning in August and through November. The Mayor presents the comprehensive Proposed Annual Budget and Work Program to the City Council in November. Public discussions on the budget are conducted at agenda sessions and City Council meetings beginning in November, and a special meeting is held the Saturday before the second City Council meeting in November.

6. **Implementing the Budget, January**

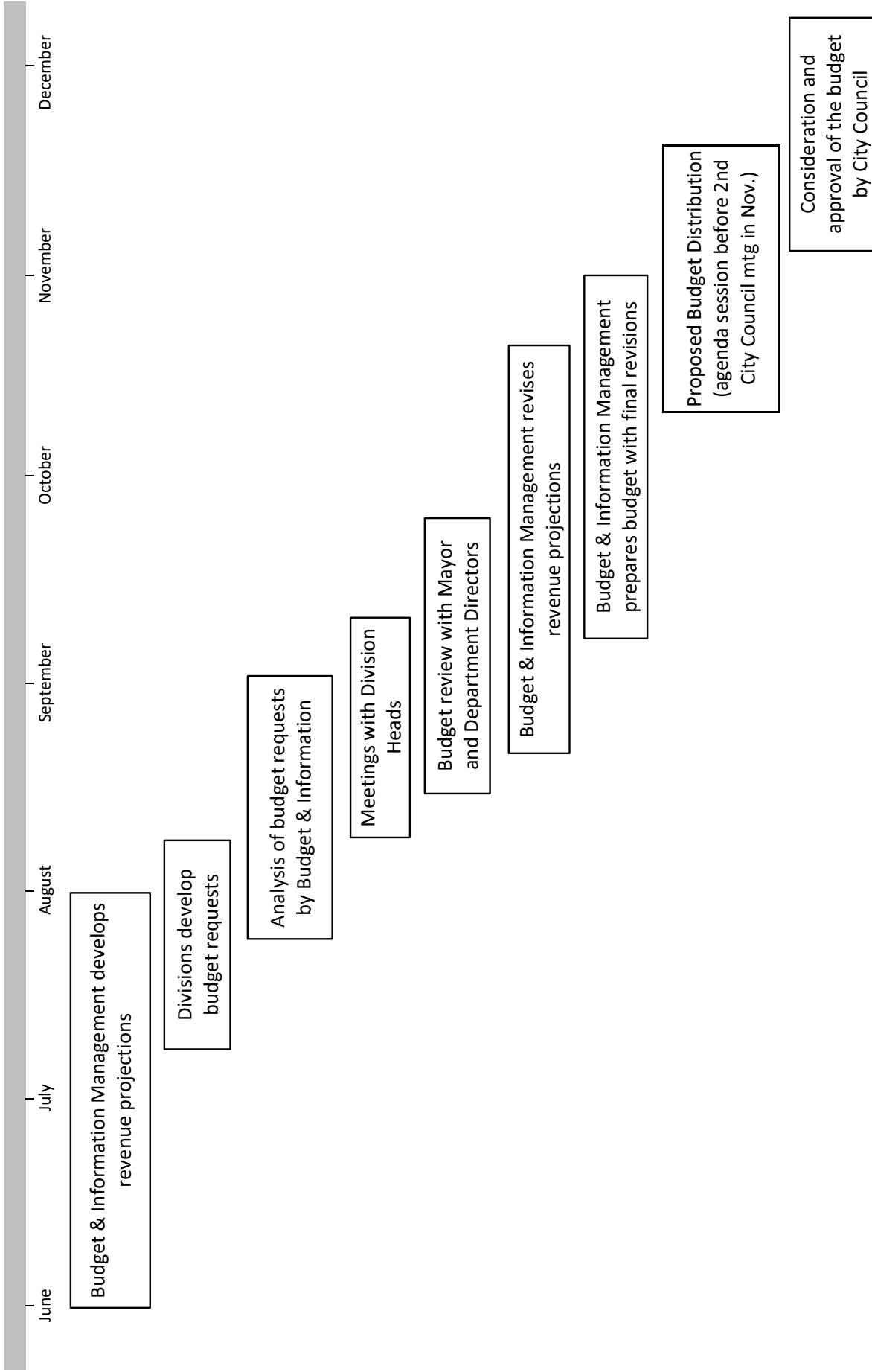
Using the Enterprise Resource Planning system, budget amounts are split into the projected funding level needed for each month. These work papers are input into the computer system to assist in the control of the adopted budget throughout the budget year.

7. **Adjusting the Budget, January - December**

The budget may be adjusted throughout the budget year. Depending on the amount of the adjustment, approval may come from the Budget Director, Chief Financial Officer, Mayor or the City Council. A detailed explanation of the Budget Adjustment Policy is listed on pages 7 and 8.

The public meetings throughout the budget process are considered to be an essential part of the budget process as they are designed to solicit feedback from the City Council on the City's operations and services. In accord with continuing efforts to apprise the public of City activities, the Annual Budget and Work Program is made available for review by all interested persons at the Fayetteville Public Library and the City Clerk's Office. In addition, a downloadable version of the budget is found on the City's web site: <http://www.fayetteville-ar.gov>. Public notification of this information is made in a local newspaper and on the Fayetteville Government Channel. As always, the public is invited to attend all meetings, retreats, and hearings regarding consideration of the budget.

CITY OF FAYETTEVILLE, ARKANSAS
THE BUDGET PROCESS



CITY OF FAYETTEVILLE, ARKANSAS

FINANCIAL POLICIES

The purpose of this section is to present the policies that the City follows in managing its financial and budgetary affairs. These are general statements of policies, which represent long-standing principles, traditions, and practices that have guided the City in maintaining financial stability.

REVENUE POLICY

- The City will strive to maintain a broad and diversified revenue base that will equitably distribute the burden of supporting City services and will protect the City from short-term fluctuations in any one revenue source.
- The City will actively support economic and industrial development recruitment and retention efforts to provide for a solid revenue base.
- The City will maintain timely collection systems and implement necessary enforcement strategies to collect revenues from available sources.
- The City will establish user fees and charges for services, when feasible, at levels related to the cost of providing the services. The City will review the fees and charges on a periodic basis to determine the modifications needed to keep pace with the cost of providing the services.
- The City will establish, when feasible, self-supporting enterprise funds and internal service funds in which a relationship between revenues and expenditures clearly exists.
- The City will project revenues on a conservative basis so that actual revenues will consistently meet or exceed budgeted revenues.
- The City will maintain a budgetary control system and will prepare reports that compare actual revenues to budgeted amounts.
- The City will review annually and revise, where necessary, its cost allocation formula.
- The City will limit the designation of General Fund revenues for specified purposes to maximize flexibility in budgeting and revenue utilization.

EXPENDITURE POLICY

- Basic and essential services provided by the City will receive first priority for funding.
- The City will establish performance measurements for all program areas, when feasible. These measures will reflect the demand, workload capability, and projected outcomes for the program to accomplish its objectives.
- The City will strive to adopt a balanced budget, by fund, for all funds maintained by the City, in which total anticipated revenues must equal or exceed the budgeted expenditures for each fund. However, if this cannot be attained, the City will utilize unallocated fund reserves, which have been carried forward from prior years.
- The City will maintain a budgetary control system to ensure adherence to the adopted budget and will prepare reports that compare actual expenditures to budgeted amounts.
- The City will attempt to refrain from budgeting non-recurring or one-time revenue for ongoing expenses.
- The City will provide access to medical, dental, life, and long-term disability insurance for its employees. The cost for these benefits will be a shared responsibility between the City and its employees.
- The City will provide access to appropriate retirement plans for its employees. The City will make contributions for eligible employees at the percentage defined for each of the respective retirement plans.

DEBT POLICY

- The City will maintain a policy of full disclosure on financial reports and bond prospectus.
- The City will maintain communications with bond rating agencies and continue to strive for improvements in the City's bond rating.
- The City will pay for all capital projects and capital improvements on a pay-as-you-go basis using current revenues whenever possible. If a project or improvement cannot be financed with current revenues, long-term or short-term debt or capital leases will be recommended.
- The City will refrain from issuing long-term debt for a period in excess of the expected useful life of the capital project.
- The City will use special assessment revenue or other self-supporting bonds instead of general obligation bonds, when feasible.
- The City will seek refinancing of outstanding debt if it is determined that the City will benefit by reduced interest expense over the remaining life of the bonds of at least 3% of the principal being refunded.
- The City will require that General Fund and Street Fund debt service shall not exceed 10% of annual general and road tax revenues and the principal amount of General and Street Fund debt shall not exceed 5% of the assessed taxable property.
- Outstanding short-term debt and Amendment 78 debt obligations combined shall not exceed 5% of the City's taxable real property.

RESERVE POLICY

- The City will maintain a minimum reserve of sixty (60) days of annual regular general fund operating expenditures for the General Fund in Undesignated Fund Balance. The minimum unreserved General Fund Balance cannot be reduced without specific City Council Resolution.
- The City will maintain a minimum reserve of at least 10% of current year operating expenditures for the Street Fund in Undesignated Fund Balance. If existing reserves exceed the required

level, such funds may be used to provide for non-recurring expenditures. The City will use monies in the 10% reserve only in times of emergency or fiscal and economic hardship.

- The City will attempt to maintain a cash and investments balance of not less than 10% of current year operating expenditures for all Enterprise Funds.
- The City will maintain a Shop Fund reserve necessary to fund the replacement and expansion of the City's vehicles and equipment.

INVESTMENT AND CASH MANAGEMENT POLICY

- The City will deposit all receipts on a timely basis.
- The City will strive to maximize the return on its investment portfolio without jeopardizing principal amounts.
- The City will limit its investments to the types of securities provided for by Arkansas statutes.
- The City will diversify its investments by maturity date to protect against market fluctuations.
- The City will purchase securities from qualified institutions based on competitive bids in an effort to obtain the highest available rates.

CAPITAL IMPROVEMENT POLICY

- The City will prepare and update, as needed, a five-year Capital Improvements Program (CIP), which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available revenue sources.
- When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five-year period. These projects and improvements will be prioritized by year and by funding source. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs

associated with a project or an improvement will also be given consideration in the establishment of priorities.

- The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
- The City will seek input from the public by holding public hearings in relation to the establishment of major projects and major project priorities.
- The City will incorporate the reasonable findings and recommendations of other City Boards, Commissions, Committees, and Citizen task forces, as they relate to capital projects and improvements.
- The City will seek annual renewal of the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

FINANCIAL REPORTING POLICY

- The City's accounting system will maintain records in accordance with accounting standards and principles outlined by the Governmental Accounting Standards Board (GASB), Financial Accounting Standards Board (FASB), and the State of Arkansas.
- The City will employ an independent accounting firm to perform an annual audit of the City's finances and make the annual audit available to all required and interested parties. The audit shall be completed and submitted to the State of Arkansas within 210 days of the close of the fiscal year.
- The City will produce monthly and quarterly financial statements reporting the current periods' activity for all funds maintained by the City.
- The City will maintain an internal audit function, which will be charged with adopting and routinely monitoring internal controls of the City.
- The City will prepare an annual budget document that provides a basic understanding of the City's planned financial operations for the coming fiscal year. Copies of the proposed and final budget will be made available to all interested parties and opportunities will be provided for citizen input prior to final decisions on the budget.

CITY OF FAYETTEVILLE, ARKANSAS ADMINISTRATIVE PROCEDURES TO ADJUST THE APPROVED BUDGET

PURPOSE:

The procedures outlined in this section define, standardize, and set forth responsibilities for budget adjustments.

DEFINITION AND EXPLANATION:

During the fiscal year, needs arise for expenditure budget adjustments to enable divisions to adapt to changing conditions. There are two types of expenditure budget adjustments which can be defined as follows:

- 1) **Budget Adjustment** – this is a transfer from one category within a fund budget to another category. The fund total does not change.
- 2) **Budget Amendment** – this is an addition to the overall budget total of the fund. It increases the total expenditure amount authorized for the fund. Any budget amendment must be supported by an increase in revenue or come from available fund balance.

DEPARTMENT DIRECTORS AND DIVISION HEADS RESPONSIBILITIES:

All Department Directors and Division Heads are mandated to stay within each operational program budget as adopted and to stay within the total budget for each capital project. **Neither the Accounting nor Purchasing Divisions will process payments or purchase orders, which will cause a program or capital project to be over the annual budget amount.**

Each operational division is grouped into programs (i.e., Engineering - Administration, Engineering - Plans & Specifications, Engineering - Right-of-Way, etc.). Budget adjustments will be required in the following instances:

- 1) When the budgeted amount per operational program is exceeded (an offsetting adjustment must be made from another operational program).
- 2) When the budgeted amount for a capital project is exceeded (an offsetting adjustment must be made from another capital project or another program).

Requested adjustments to an operational program must be submitted on a budget adjustment form with sufficient justification for the need. Any changes in the personnel services category must meet the City's policy for raises, promotions, and staff increases.

BUDGET ADJUSTMENT APPROVAL PROCESS:

Budget Amendments

- 1) All budget amendments must be approved by the City Council other than mandatory redemptions and other expenditures delegated to a Bond Trustee via a bond trust agreement. Budget amendments appropriate additional revenue or allocation of reserves.

Budget Adjustments

- 1) Budget adjustments within categories, within divisions of a fund, can be made with the approval of the Budget Director (see page 10 for a division listing).
- 2) Budget adjustments between categories, within a division of a fund, can be made with the approval of the Budget Director and Chief Financial Officer.
- 3) Budget adjustments within the personnel services category between departments within a fund will be approved by the Budget Director, the Chief Financial Officer, and the Chief of Staff.
- 4) Budget adjustments between categories within an approved program will be approved by the Budget Director and the Chief Financial Officer.
- 5) All other budget adjustments must be approved by the City Council.

BUDGET AMENDMENT REPORTING:

As a matter of practice, staff will provide information regarding Budget Amendments to the City Council on a quarterly basis.

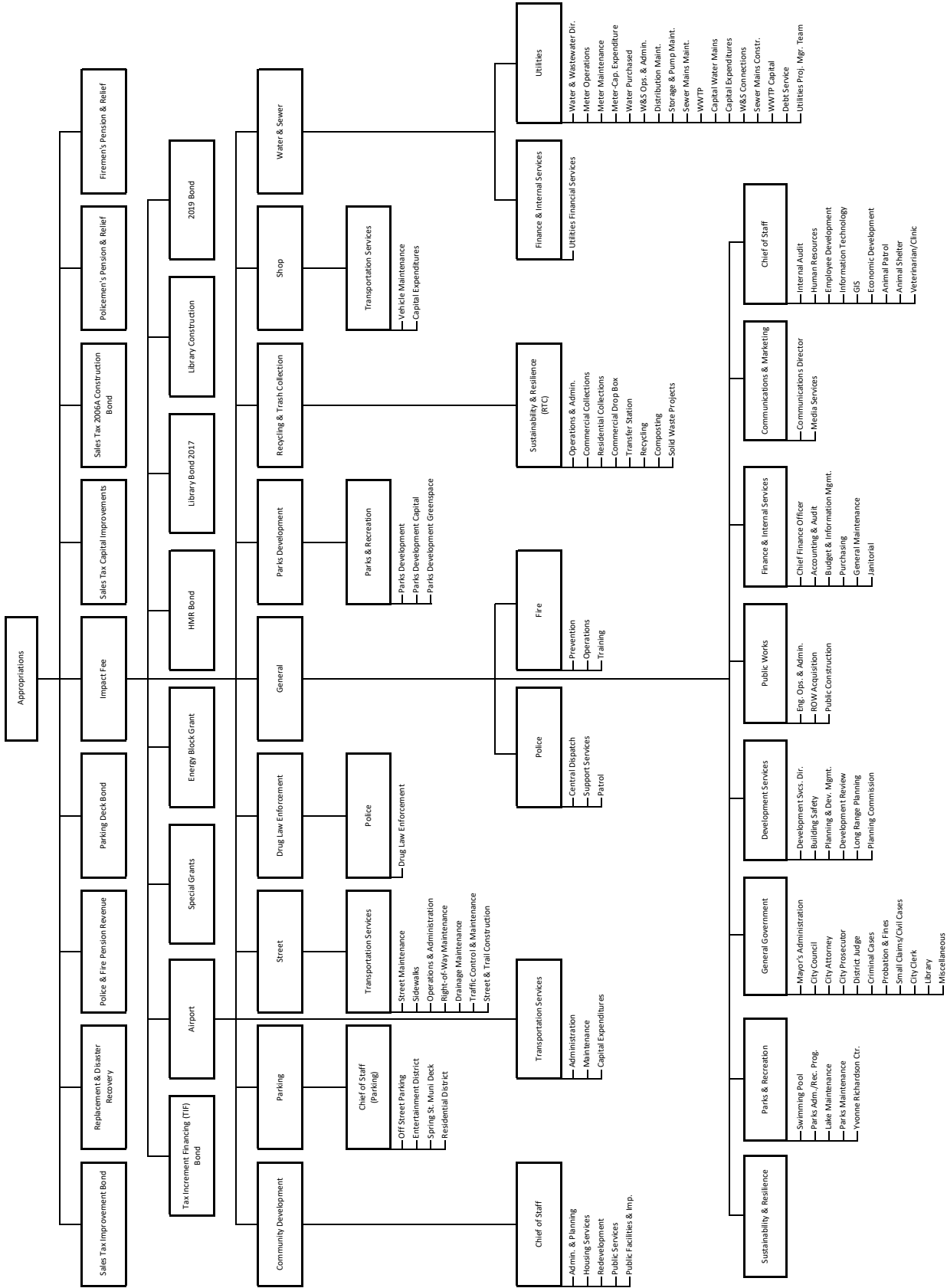
CITY OF FAYETTEVILLE, ARKANSAS
BUDGET ORGANIZATIONAL STRUCTURE

FUND	In governmental accounting, a fund is a fiscal and accounting entity with a self-balancing set of accounts, created and maintained for a particular purpose. It has transactions subject to legal or administrative restrictions. A separate budget is provided for each fund.
ACTIVITY	Activities are the major groups of items which are functionally related, regardless of the Department or Division that is responsible. This type of classification provides a useful Budget summary that is consistent even though changes in the organizational structure may occur.
DEPARTMENT	Departments are the major organizational sub-divisions. They have a broad overall purpose. The City of Fayetteville is organized into eleven operating departments: General Government, Police, Fire, Chief of Staff, Sustainability & Resilience, Parks & Recreation, Utilities, Development Services, Communications & Marketing, Transportation Services, and Finance & Internal Services. Each Department has a director who reports to the Chief of Staff except the Police and Fire Chiefs who report directly to the Mayor.
DIVISION	Divisions are the major operational areas of the City. Each Division has been assigned to one of the Departments listed above according to the type of activity it performs. For example, the Recycling & Trash Collection Division is part of the Sustainability & Resilience Department. A listing of divisions is on the following page.
PROGRAM	Programs are the operating units within the Division. Each program represents a specific type of activity within its Division aimed at providing a service for which the City is responsible. For example, the Recycling & Trash Collection Division contains the following programs: Administration, Commercial Collections, Residential Collections, Commercial Drop Box Collections, Transfer Station, Recycling, and Composting.
CATEGORY	Within each program, each expenditure item is grouped into a category of related expenditures. The budget for each program is listed by categorical total. Examples of a category include: Personnel Services, Materials and Supplies, Services and Charges, Maintenance, Motor Pool Charges, Capital, Transfers to Outside Agencies, Cost Reimbursements, and Operating Transfers.

DEPARTMENTAL REPORTING STRUCTURE

DEPARTMENT	DIVISIONS
General Government	<ul style="list-style-type: none"> Mayors Administration City Council City Attorney City Prosecutor City Clerk/Treasurer Fayetteville District Court Library
Chief of Staff	<ul style="list-style-type: none"> Chief of Staff Animal Services Community Resources Economic Development Human Resources Information Technology
Sustainability & Resilience	<ul style="list-style-type: none"> Sustainability & Resilience Recycling & Trash Collection
Police Department	<ul style="list-style-type: none"> Police Central Dispatch
Fire Department	<ul style="list-style-type: none"> Fire Department
Parks & Recreation Department	<ul style="list-style-type: none"> Parks & Recreation
Finance & Internal Services Department	<ul style="list-style-type: none"> Chief Financial Officer Accounting & Audit Budget & Information Management Facilities Management Purchasing Utilities Financial Services
Development Services Department	<ul style="list-style-type: none"> Development Services Director Building Safety Development Review Long Range Planning
Communications & Marketing Department	<ul style="list-style-type: none"> Communications & Marketing Media Services
Public Works Department	<ul style="list-style-type: none"> Airport Services Engineering Fleet Operations Parking Management Transportation Services
Utilities Department	<ul style="list-style-type: none"> Utilities Director Water & Sewer Maintenance Wastewater Treatment Plant

Consolidated Fund-Department-Program Structure



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TRANSPORTATION/
RECYCLING & TRASH
COLLECTION

CERTIFICATE PAY
PROGRAM

CITY OF FAYETTEVILLE, ARKANSAS TRANSPORTATION - CERTIFICATE PAY PROGRAM

TRANSPORTATION DIVISION:

Overview:

The Transportation Division continues to struggle in staffing open positions across all its operational programs. Currently, the Division is staffed at 71% of currently funded FTE in 2023. The staffed positions consist of 52 of the 73 FTEs for the Division as a whole. However, only 42 of the 64 field positions are filled. This means the Division is operating with only 69% capacity.

The current 2023 work plans were established with the expectations of being fully staffed. With this reduced workforce we are being faced with making decisions on where and how to reduce the expectations for our current work plans. Another result will be a reduction in the experience of new employees versus the experienced staff we continue to lose.

The turnover and vacancies in staffing has limited the ability of the Division to meet workplan expectations and has required the use of contractors and temporary employees to supplement the work by the in-house crews.

This certificate program is intended to reward longer tenured employees who have been adequately trained and to provide a path for new hires to earn additional pay by participating in training programs managed by the City. This program is expected to:

- Improve retention of current employees
- Serve as a recruiting tool for potential new hires
- Develop a well-trained and motivated workforce
- Reduce overall costs for infrastructure by reducing outsourcing/use of contractors and increase the quantity of work that can be completed within Division budgets

Proposed Certificate Program:

Step 1 - Basic Training– \$40/week Flat Pay:

Designated employees will receive \$40.00 per week after completion of the Basic Training program that is comprised of but not limited to:

- Flagging and work zone safety basics
- Workplace, weather and driving safety
- Mowing, landscaping, and equipment usage
- Commercial Driver's License (CDL) per requirements of the job description prerequisite

CITY OF FAYETTEVILLE, ARKANSAS
TRANSPORTATION – CERTIFICATE PAY PROGRAM (cont.)

Step 2 - Training Level 1 (Level 1 “Roads Scholar” or Equivalent) – \$40/week Flat Pay:

Designated employees will receive an additional \$40.00 per week after completion of the Step 2 - Training Level 1 program.

This certification step is for training based on the Workforce Development program provided by the Center for Training Transportation Professionals, through the University of Arkansas. This training would consist of 24 total credits, with a concentration on safety and the operating of all types of equipment used by the Division. Training opportunities will be provided so that employees can achieve this training level within one calendar year.

Step 3 – Training Level 2 (Level 2 “Roads Scholar” or equivalent) – \$40/week Flat Pay:

Designated employees will receive an additional \$40.00 per week after completion of the Step 3 – Training Level 2 program.

This certification step is for additional training based through the Workforce Development program provided by the Center for Training Transportation Professionals, through the University of Arkansas, or an equivalent program. This training would consist of an additional 8 credits. Classes would be selected to provide more specific training for the program that the employee works in (Right-of-Way, Asphalt, Concrete, etc.)

CITY OF FAYETTEVILLE, ARKANSAS
RECYCLING & TRASH COLLECTION - CERTIFICATE PAY PROGRAM

RECYCLING AND TRASH COLLECTION DIVISION:

Overview:

The Recycling and Trash Collection Division strives to provide and maintain a high level of reliable refuse collection services within the City of Fayetteville, however none of this is possible without obtaining and retaining the best employees for each position. This program would assist our division by promoting on-going training, keeping our staff safe and maintaining vehicles in good working condition.

The Recycling and Trash Collections Division continues to struggle in staffing open positions across all its operational programs. The Division is staffed at 83% of currently funded FTE in 2023. The staffed positions consist of 57 of the 69 FTEs for the Division as a whole. However, only 47 of the 59 refuse (recycling, yard waste and trash) collections and processing (transfer station, recycling processing facility and compost) positions are filled.

The current City of Fayetteville daily volume of refuse collections and processing requires the division to be fully staffed. With this reduced workforce, the remaining division employees are working overtime to cover open routes and fill vacancies in the recycling processing facility and transfer station. Temporary workers can and are being used to fill some vacancies, but their usefulness is limited because most positions require experienced Commercial Driver's License (CDL) holders to drive refuse collections trucks.

The turnover and vacancies in staffing have limited the ability of the Division to meet daily refuse collection and processing requirements. A certification plan has been developed to reward longer tenured employees who have been adequately trained and to provide a path for new hires to earn additional pay. This program is expected to:

- Improve retention of current employees
- Serve as a recruiting tool for potential new hires
- Develop a well-trained and motivated workforce
- Maintain recycling, yard waste and trash collection and processing services
- Improve quality of service by reducing the use of untrained temporary workers

CITY OF FAYETTEVILLE, ARKANSAS
RECYCLING & TRASH COLLECTION - CERTIFICATE PAY PROGRAM (cont.)

Proposed Certificate Program:

Step 1 – Basic Training – \$40/week Flat Pay:

Designated employees will receive \$40.00 per week after completion of the Basic Training program that is comprised of but not limited to:

- Transfer Station & Recycling Processing Facility Operations
- Waste Reduction/Minimization
- RTC Financial Essentials
- Route Planning and Execution

New and Existing employees with CDL license would receive this certificate pay immediately upon completion of 1 year of employment with the Division.

Step 2 - Safe Driver Certification - \$40/week Flat Pay:

Designated employees will receive \$40.00 per week after completion of the Safe Driver Certification that is comprised of courses from the Fayetteville Public Library – Level Ups (Safety) Skills Development Courses and Testing program:

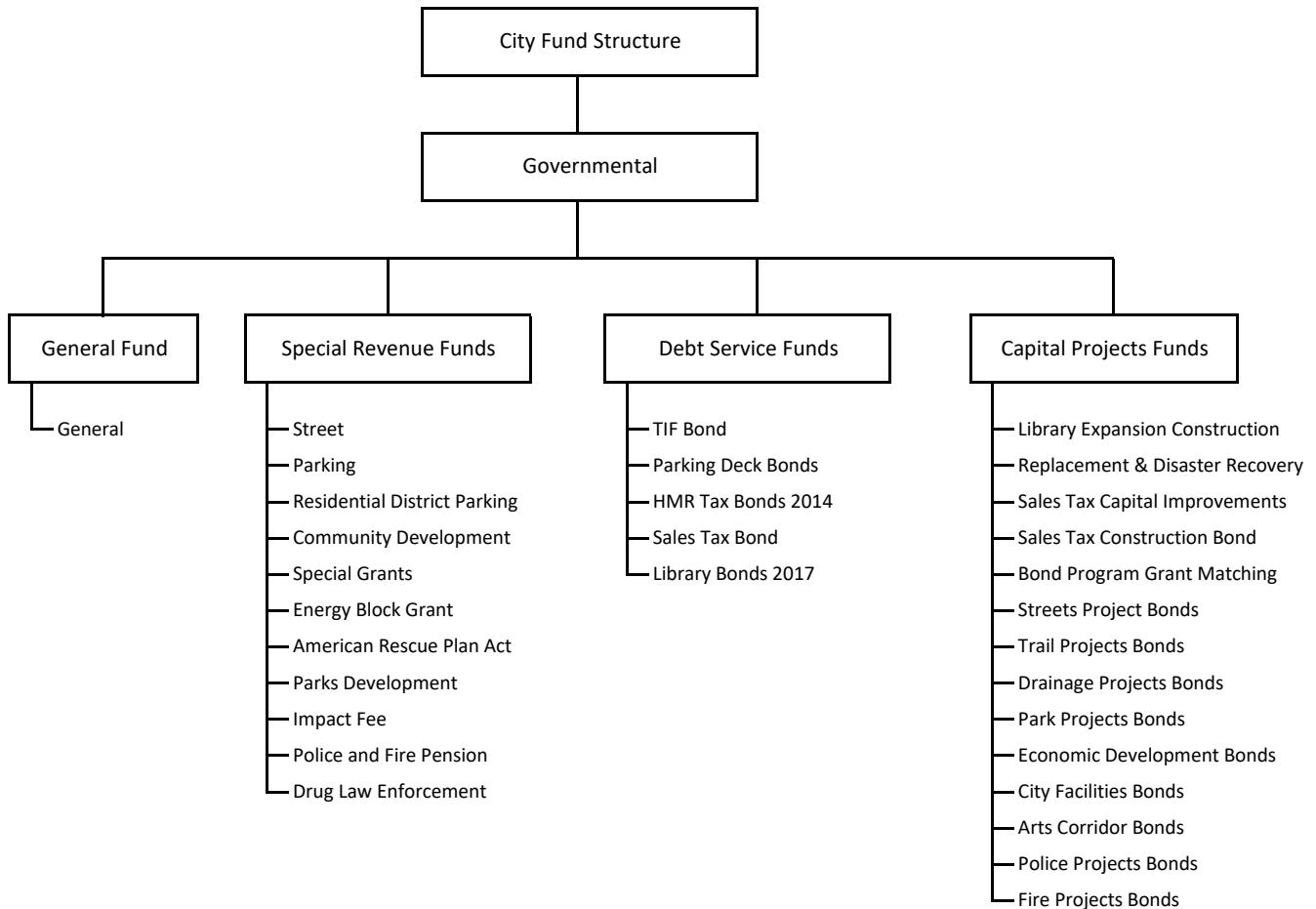
- Distracted Driving
- Controlling Speed
- Hazardous Driving Conditions
- Aggressive Driving
- Vehicle Backing Safety
- Pre-Trip Vehicle Inspections
- Vehicle Incident Response

Employees will be eligible to participate in the Step 2 - Safe Driver Certification after completion of Step 1 - Basic Training.

FUND SUMMARIES

City of Fayetteville, Arkansas

Chart of Governmental Fund Types



As noted by the chart above, the City utilizes all four (4) major Governmental fund types: General, Special Revenue, Debt Service, and Capital Projects.

General Fund - General fund is the general operating fund of the City. It is used to account for all financial resources except those accounted for in other funds.

Special Revenue Funds - Special Revenue funds are used to account for the proceeds of specific revenue sources, which are designated or required to finance particular functions or activities of the City.

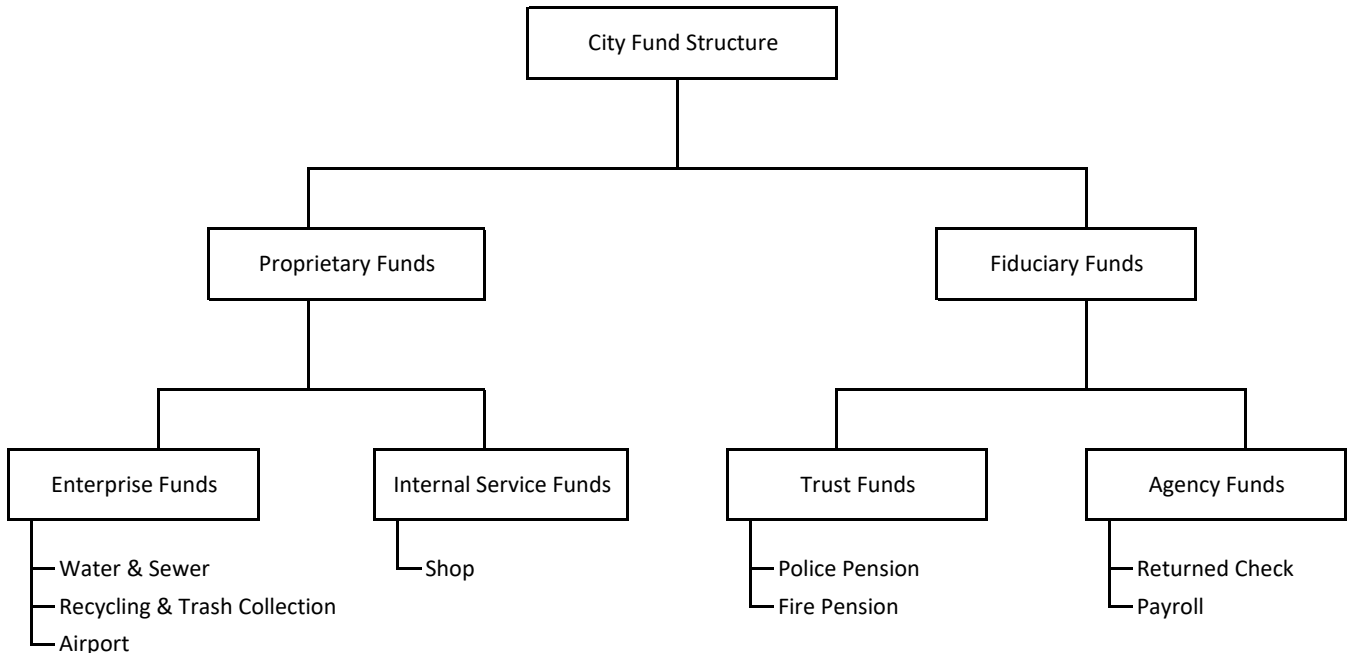
Debt Service Funds - Debt service funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs other than debt service payments made by enterprise funds.

Capital Projects Funds - Capital projects funds are used to account for financial resources to be used for the acquisition and construction of assets of a relatively permanent nature other than those financed by proprietary funds.

As a note of explanation for the following combined statements, the revenues are listed by major source and the expenditures are listed by major department or service. The operation transfers are listed both in and (out).

City of Fayetteville, Arkansas

Chart of Proprietary and Fiduciary Fund Types



As noted by the chart above, the City utilizes the Enterprise and Internal Service funds in the Proprietary fund type and the Trust and Agency funds in the Fiduciary fund type.

Enterprise Funds - Enterprise funds are used to account for operations (A) that are financed and operated in a manner similar to private business enterprise, where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (B) where the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

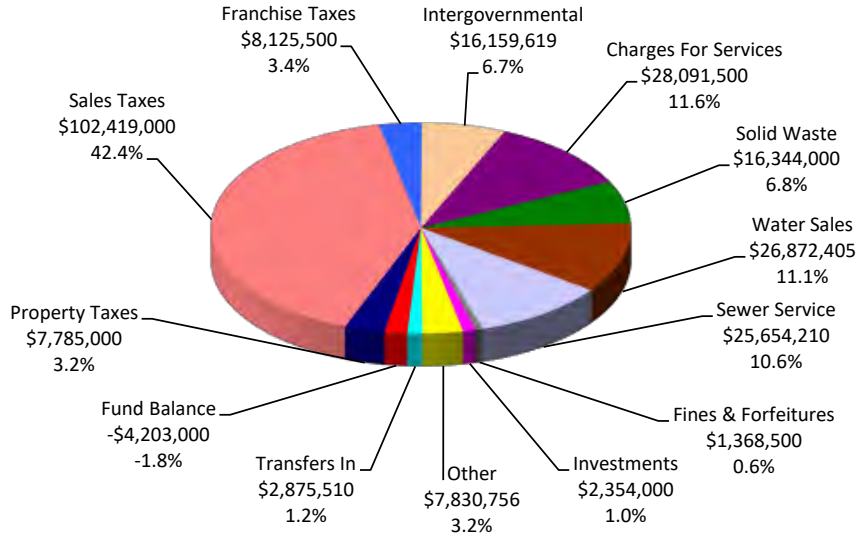
Internal Service Funds - Internal service funds are used to account for the financing of goods or services provided by one division of the City to other divisions of the City, on a cost reimbursement basis.

Trust Funds and Agency Funds - Trust funds and agency funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. Trust funds are accounted for in essentially the same manner as proprietary funds. Agency funds are custodial in nature and do not involve measurement of results of operation.

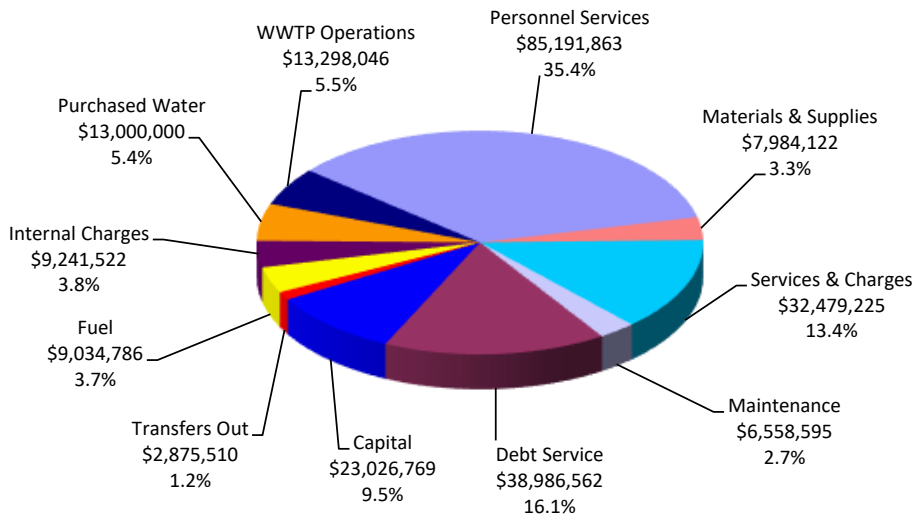
In reference to the following combined statements, the revenues are listed by major source and the expenses are listed by major department or service. Also shown are depreciation, non-operating revenue and (expenses), transfers in and (out), and net income.

City of Fayetteville, Arkansas

Sources of Funds for 2024 \$241,677,000



Uses of Funds for 2024 \$241,677,000



Note: The Sources of Funds chart includes revenues from all City funds. The Uses of Funds chart includes expenditures from all funds including capital expenditures in the Proprietary fund types. In compliance with GAAP, Proprietary fund balances do not reflect capital expenditures.

City of Fayetteville, Arkansas
Multi-Year Comparison
Budget Expenditures

	Adopted 2020	Adopted 2021	Adopted 2022	Adopted 2023	Proposed 2024
Major Funding Sources:					
General	\$ 48,242,000	\$ 49,921,000	\$ 49,545,000	\$ 64,844,000	\$ 73,353,000
Street	6,815,000	6,953,000	6,866,000	9,761,000	10,344,000
Parking	1,876,000	1,898,000	1,474,000	2,097,000	2,183,000
Community Development Block Grant	973,000	992,000	1,097,000	1,081,000	1,639,000
Parks Development	3,814,000	3,646,000	2,944,000	4,204,000	5,127,000
Drug Law Enforcement	516,000	546,000	360,000	494,000	815,000
Water & Sewer	41,525,000	56,220,000	44,916,000	51,424,000	55,755,000
Recycling & Trash Collections	13,432,000	14,788,000	14,202,000	16,064,000	17,718,000
Airport	2,461,000	2,531,000	2,557,000	5,329,000	5,516,000
Shop	9,187,000	10,881,000	8,959,000	11,100,000	11,275,000
	<u>128,841,000</u>	<u>148,376,000</u>	<u>132,920,000</u>	<u>166,398,000</u>	<u>183,725,000</u>
Other Funding Sources:					
Residential District Parking	0	0	16,000	11,000	11,000
Impact Fee	925,000	932,000	940,000	967,000	1,943,000
TIF Bond	200,000	248,000	386,000	460,000	527,000
Parking Deck Bonds	385,000	389,000	384,000	384,000	384,000
HMR Tax Bonds 2014	707,000	706,000	702,000	702,000	707,000
Sales Tax Bond	22,664,000	22,751,000	22,517,000	29,915,000	34,555,000
Library Bonds 2017	1,850,000	1,868,000	1,885,000	2,424,000	2,809,000
Replacement & Disaster Recovery	69,000	69,000	39,000	45,000	40,000
Sales Tax Capital Improvements	9,540,000	9,276,000	9,131,000	12,518,000	14,061,000
Sales Tax Construction Bond	6,000	0	0	0	0
Police Pension	1,563,000	1,563,000	1,563,000	1,563,000	1,470,000
Fire Pension	1,361,000	1,361,000	1,361,000	1,361,000	1,445,000
	<u>39,270,000</u>	<u>39,163,000</u>	<u>38,924,000</u>	<u>50,350,000</u>	<u>57,952,000</u>
	<u>\$ 168,111,000</u>	<u>\$ 187,539,000</u>	<u>\$ 171,844,000</u>	<u>\$ 216,748,000</u>	<u>\$ 241,677,000</u>

This comparison of adopted budgets is included to show the scope and growth of City operations in a multi-year format. This presentation is traditional but continues to include interfund transfers. Rather than restating all of the budgets, it is recommended that emphasis be placed on the significant entries, which are the individual funds. A more detailed discussion of each individual fund is included in the specific section devoted to that fund.

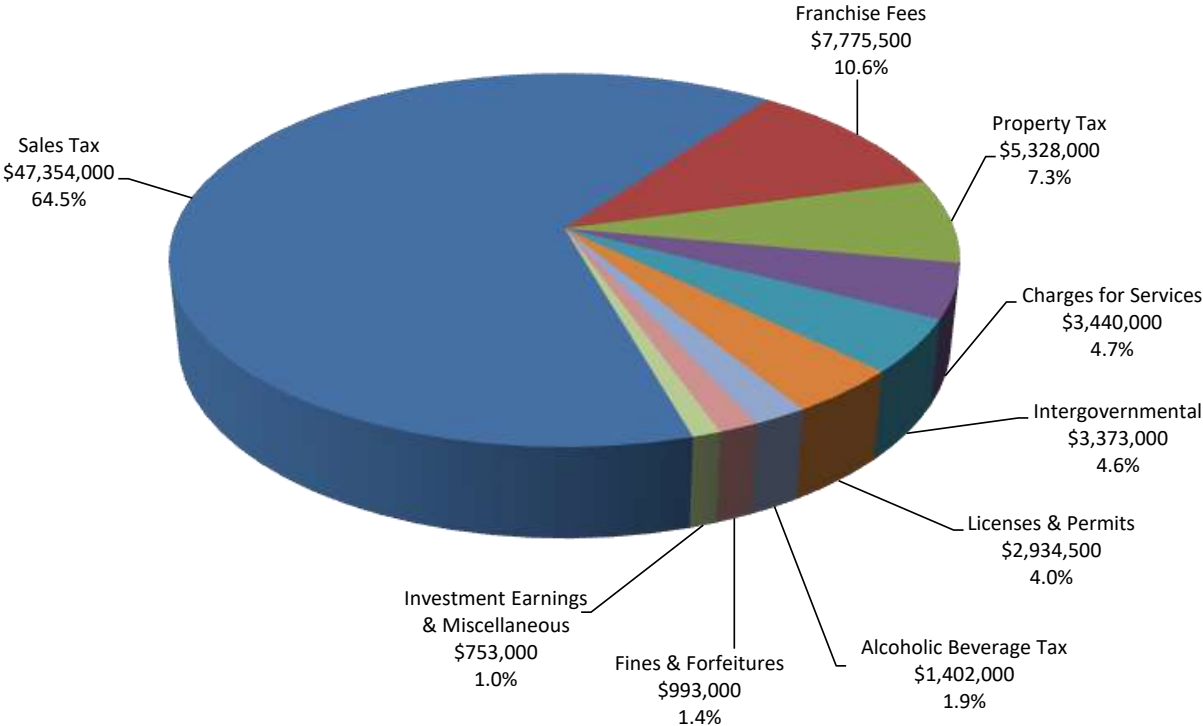
General Fund

General Fund (1010)

General Fund Revenues

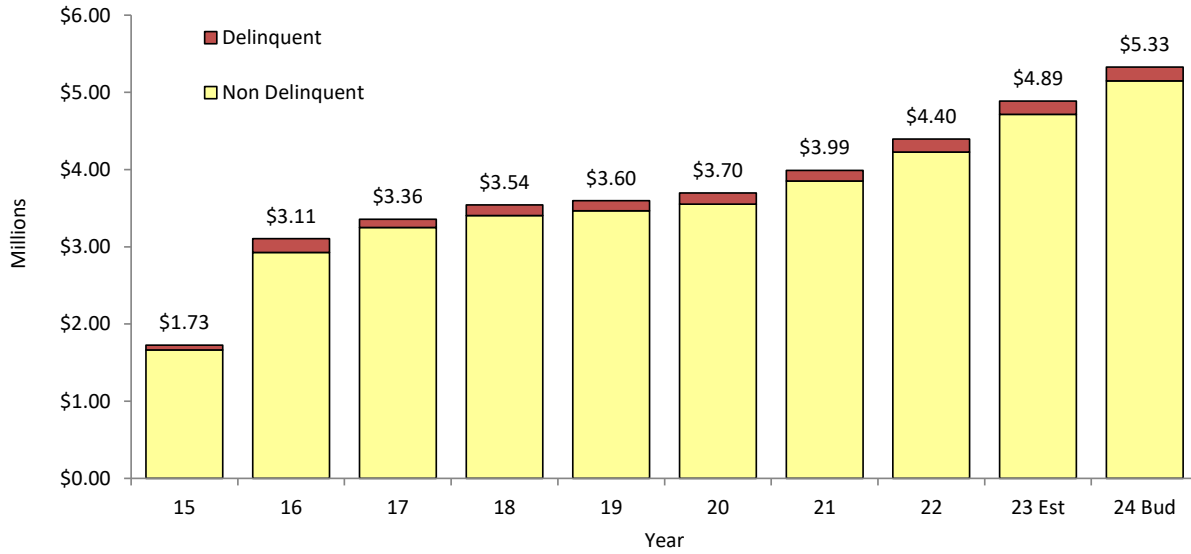
Total estimated revenue available in 2024 to support the General Fund is approximately \$73.4 million. These overall General Fund Revenue projections are based on historical trend data, expected population increases, and current performance of the national, state, and local economies based on statistical information.

Sources of Funds for 2024
\$ 73,353,000



Property Taxes: Property Tax revenue makes up 7.3% of total General Fund Revenue. The tax rate currently approved is 2.2 mils. The City of Fayetteville has a discretionary limit of 5.0 mils, which is set by law. By law, millage decisions must be made by the end of October of each year by the City Council and filed with the County.

Property Taxes



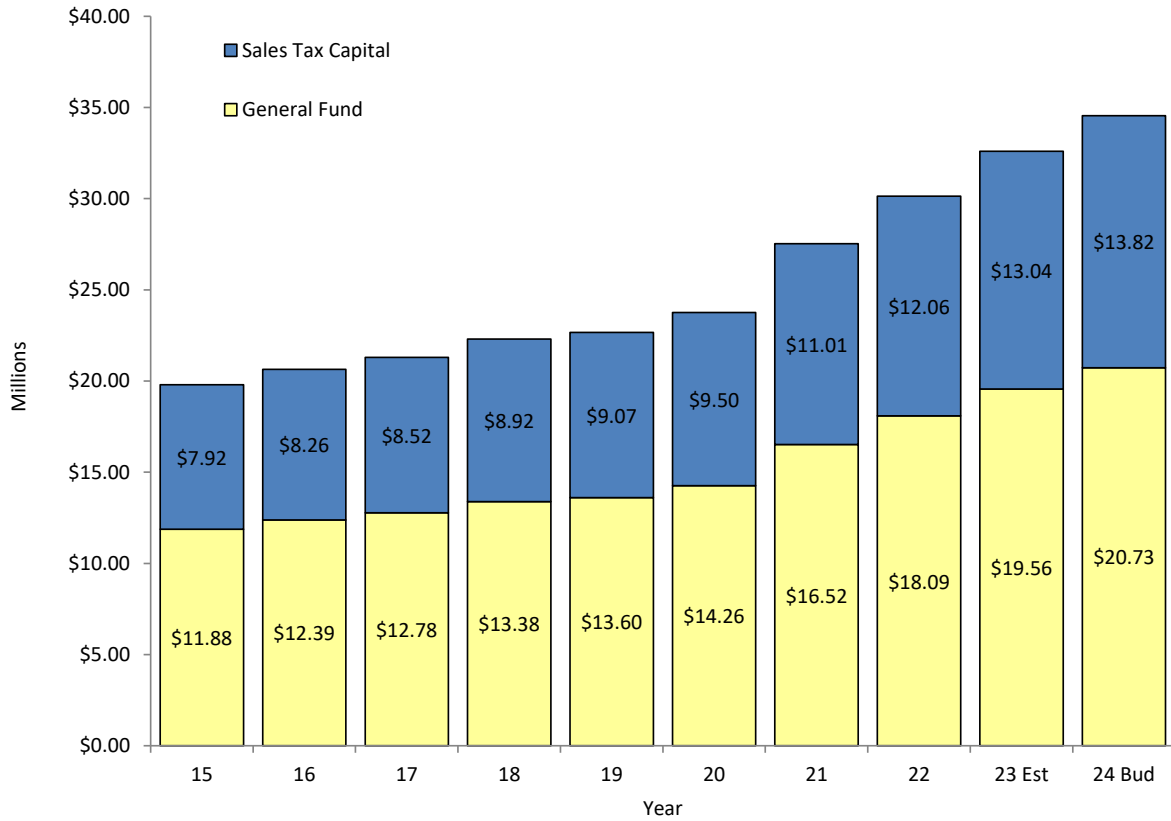
County Sales Tax: The largest source of General Fund revenue is the County Sales Tax at 36.3%. The City receives a prorated share (38.2%) of the 1% County Sales Tax based on population as of the most recent federal census. Sales Tax growth averaged 7.5% per year from 2012 to 2022. Budgeted 2024 revenue is projected to be 6% higher than the current 2023 estimated collections.

County Sales Tax



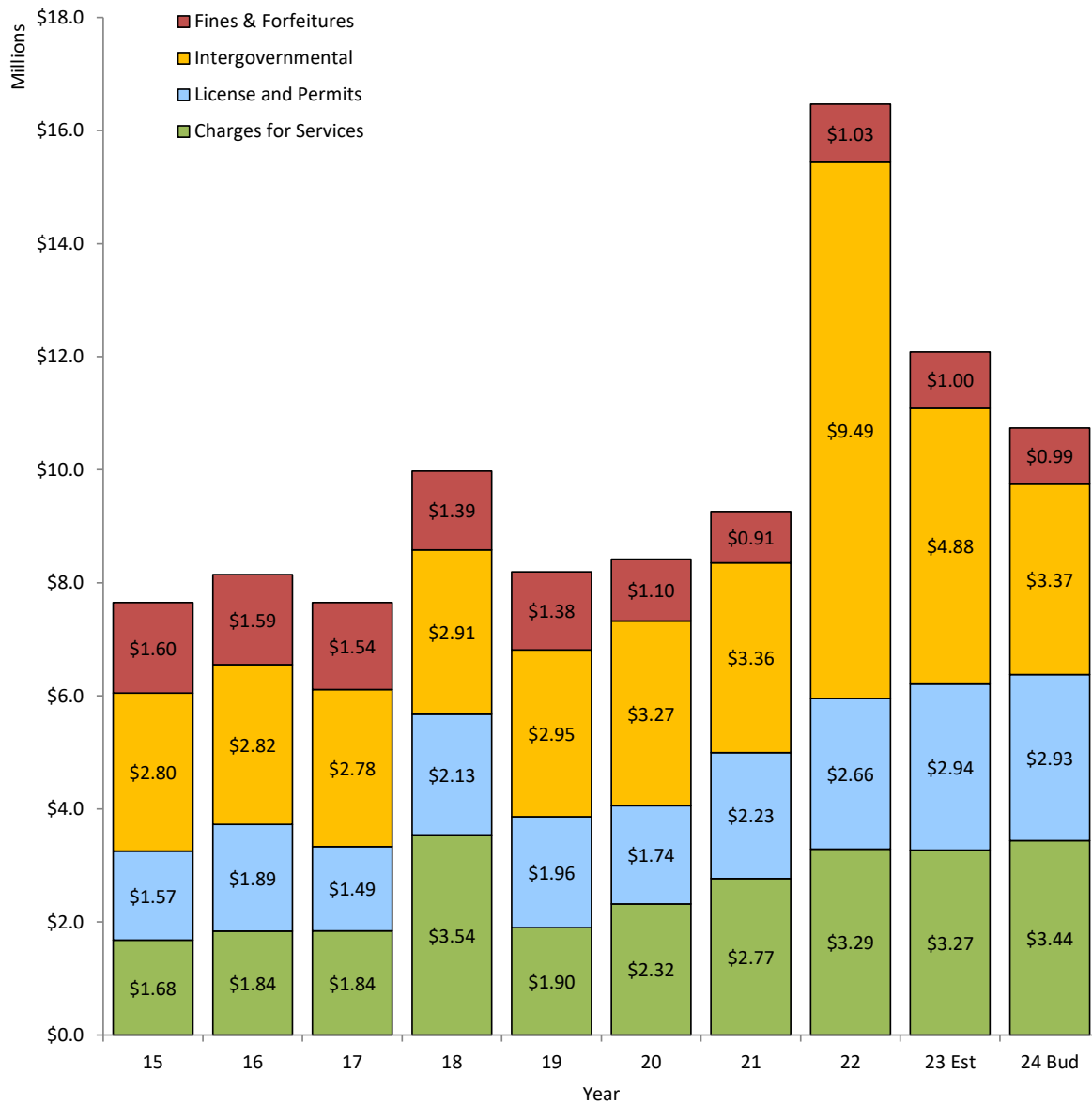
City Sales Tax: The second largest source of General Fund revenue is the City Sales Tax at 28.3% of total revenue. Sales Tax growth averaged 5.6% per year from 2012 to 2022. Estimates for 2023 are expected to be 8.1% higher compared to 2022 actual receipts, and the 2024 budget is estimated to be 6% over 2023 estimated collections. The 1% City Sales Tax revenue is divided between General Fund operations and capital. The current split, which began with the 2008 budget, is 60% for General Fund and 40% for Sales Tax Capital Improvements Fund.

Total City Sales Tax Collected by Fund



Other Revenues: Other Revenues (Licenses & Permits, Intergovernmental, Charges for Services, and Fines & Forfeitures) as a whole make up 14.6% of total General Fund revenue. The largest generator of Licenses & Permits Revenue is Building Permits which are projected to be flat in 2024 compared to estimated 2023 collections. The many other types of revenues and permits issued by the City are projected to be lower compared to 2023 collections. Intergovernmental revenues consist of State Turnback and State/Federal grants and are projected to be less in 2024 compared to estimated 2023 revenue. This is because grant revenue is not estimated until the actual grant is awarded, which is normally mid-year. Charges for Services consists of a multitude of fees such as parks and recreation fees, 911 reimbursements, and planning fees. Fines & Forfeitures revenues consist of court fines and are expected to be less than estimated 2023.

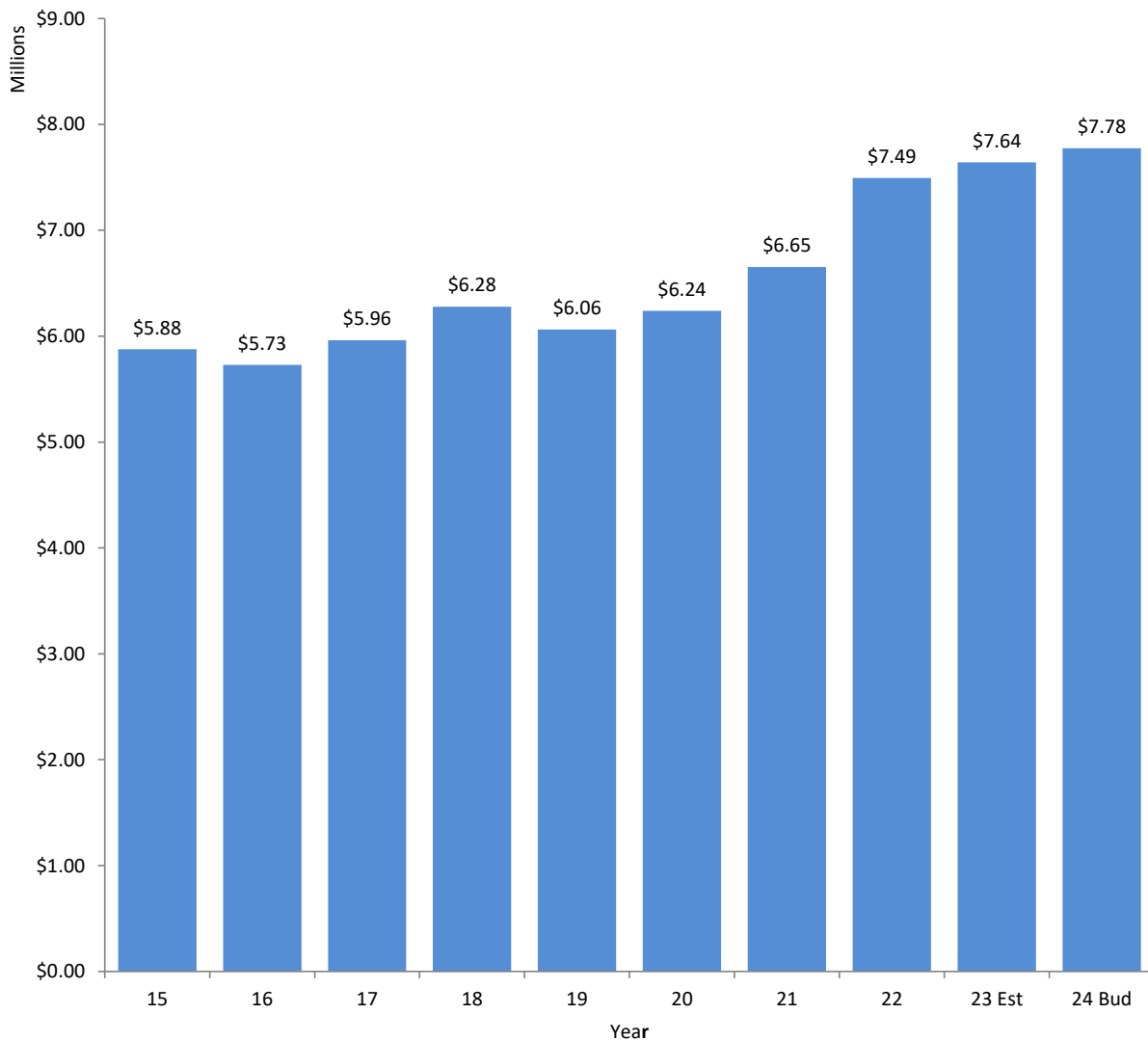
General Fund - Other Revenue



Franchise Fees: Franchise fees as a category make up 10.6% of total General Fund revenue. The City collects franchise fees from all utility companies in Fayetteville for the use of City Rights-of-Way. All of the franchise fee agreements reflect a percentage of gross utility revenue generated. Although franchise fees are a direct cost of the utilities business, all utilities except AEP (SWEPCO) and the City of Fayetteville’s Recycling & Trash Collection and Water & Sewer Divisions show the fee as an additional item on the consumer’s invoice. The 2024 budget is set to be higher than estimated 2023.

Currently, Black Hills Energy (formerly Source Gas) pays 3% of annual sales before taxes on residential and commercial customers and 1% on industrial customers. AT&T and Prairie Grove Telephone pay 4% of all access line billing. AT&T Video and Cox Communications pay 5% of annual gross sales on everything except internet access revenue. The Water & Sewer utility pays 4.25% and the Recycling & Trash Collection utility pays 3% on annual gross sales. AEP Electric and Ozarks Electric Co-Op pay 3% of gross revenues on domestic customers and 1% on industrial consumers.

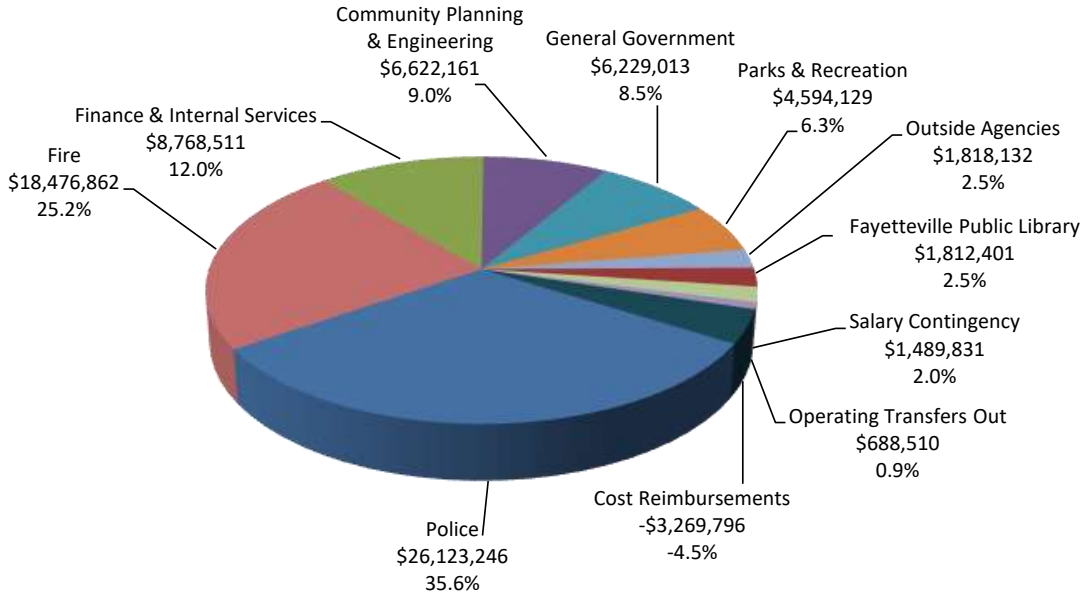
Franchise Fees



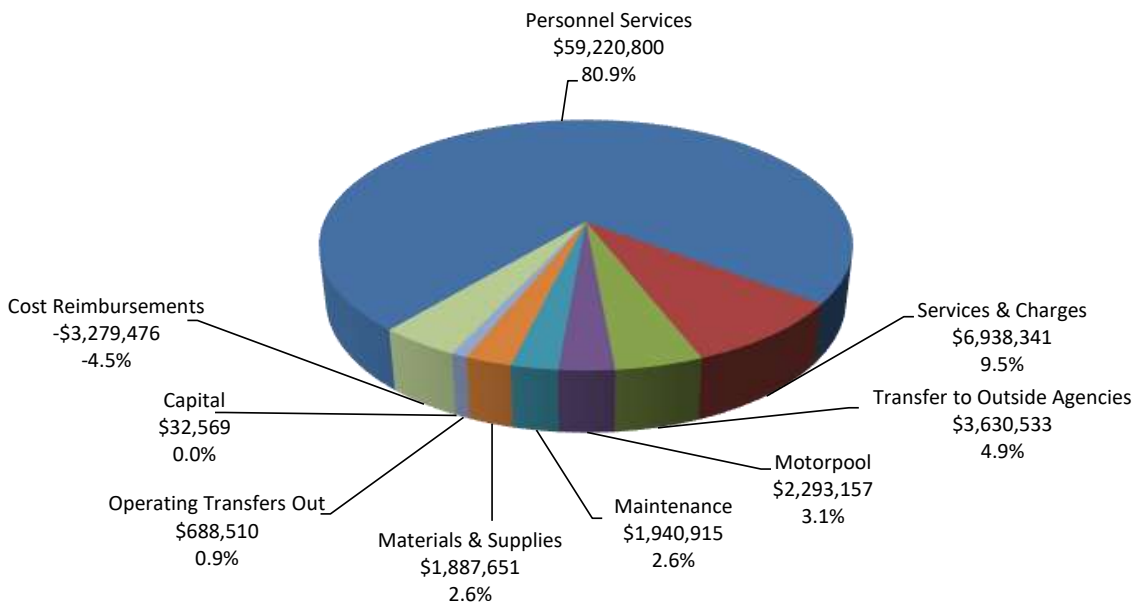
General Fund Expenses

Total uses of funds in 2024 for the City's General Fund totals \$73,353,000. The charts below show the total General Fund expenditure budget by operating activity and expense category.

Uses of Funds by Activity for 2024
\$ 73,353,000

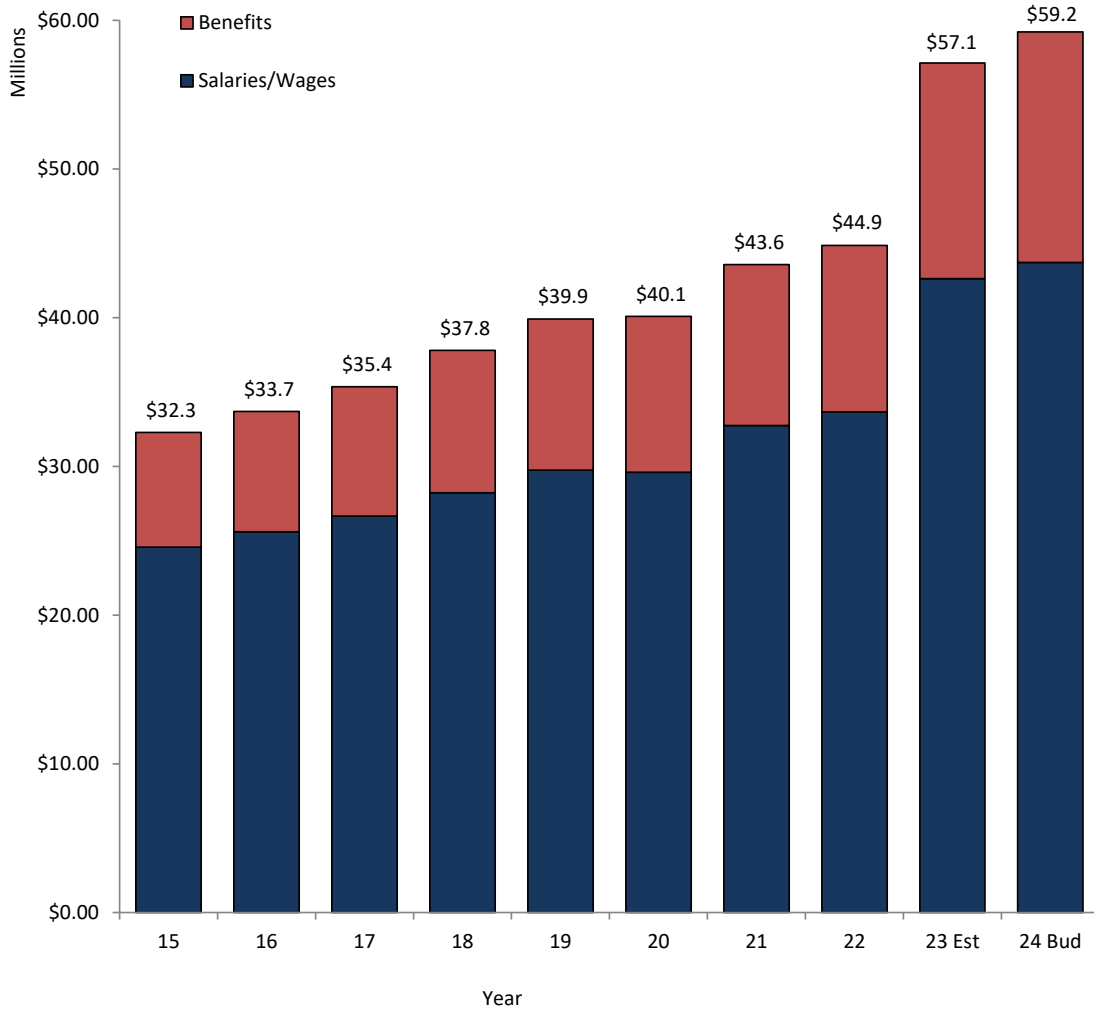


Uses of Funds by Category for 2024
\$ 73,353,000



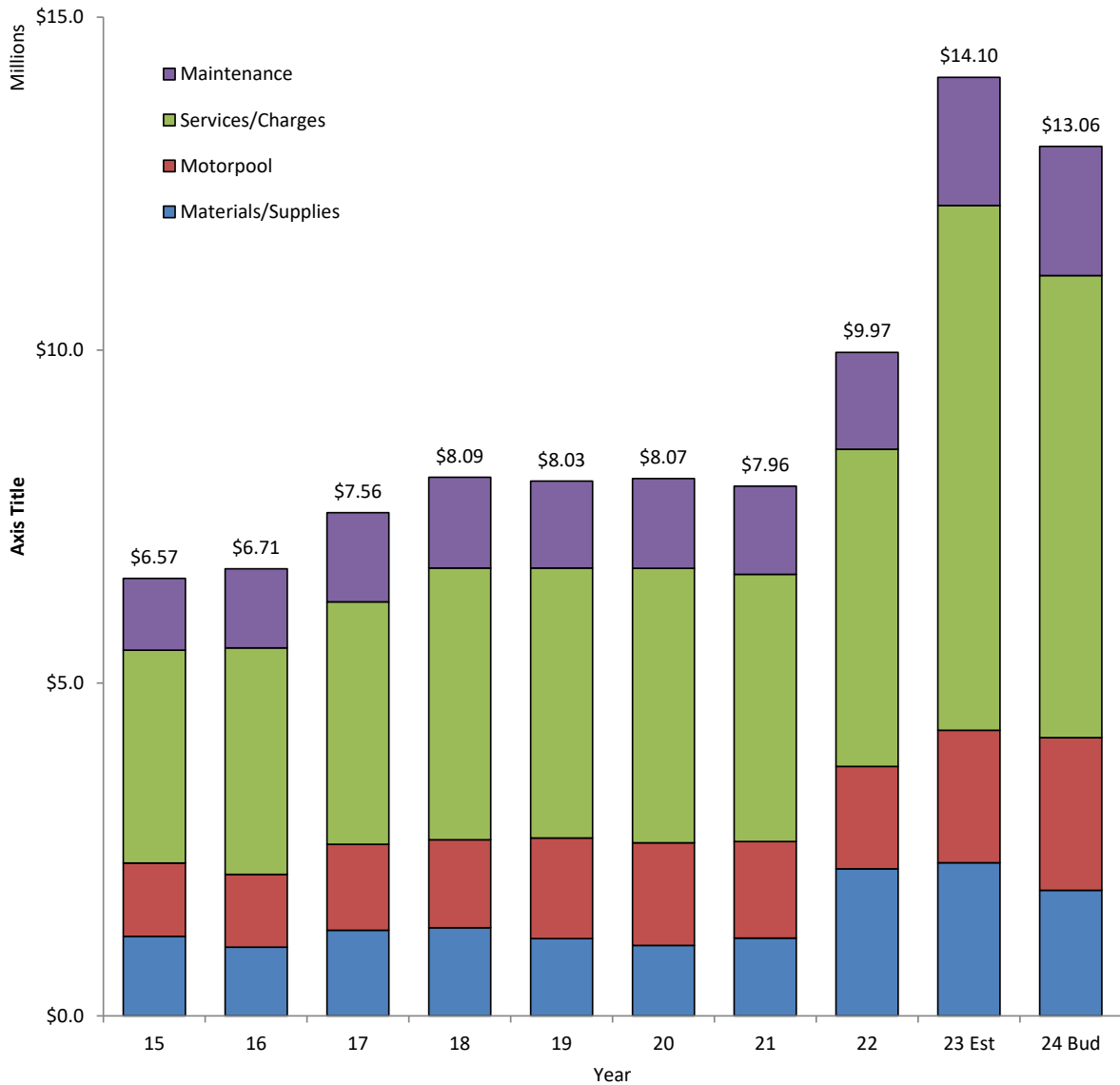
Personnel Services: Personnel Services represent the largest category of expense for the City’s General Fund at 80.9%. Personnel Services include Salaries & Wages, Overtime, Insurance, Pension, and Worker’s Compensation expenses. The Personnel Services category has averaged 4.7% growth per year from 2012 to 2022. A \$1,489,831 contingency amount has been included in this budget for possible wage increases based on a salary survey due early next year.

Personnel Services



Other Expenses: All other expenses represent 19.1% of the General Fund expenditures for 2024. Major other expenses total 17.8% of the General Fund budget and include the Maintenance, Services & Charges, Materials & Supplies, and Motor Pool categories. The Services & Charges Category includes contract services, publications and dues, etc. and represents 9.5% of the total General Fund budget. The Materials & Supplies Category includes copier/printing charges, minor equipment, fuel, and office supplies and represents 2.6% of the total General Fund budget. The Maintenance Category includes building and grounds maintenance, software maintenance, and various other small maintenance accounts and is 2.6% of the total General Fund budget. The Motorpool Category represents 3.1% of the total General Fund budget.

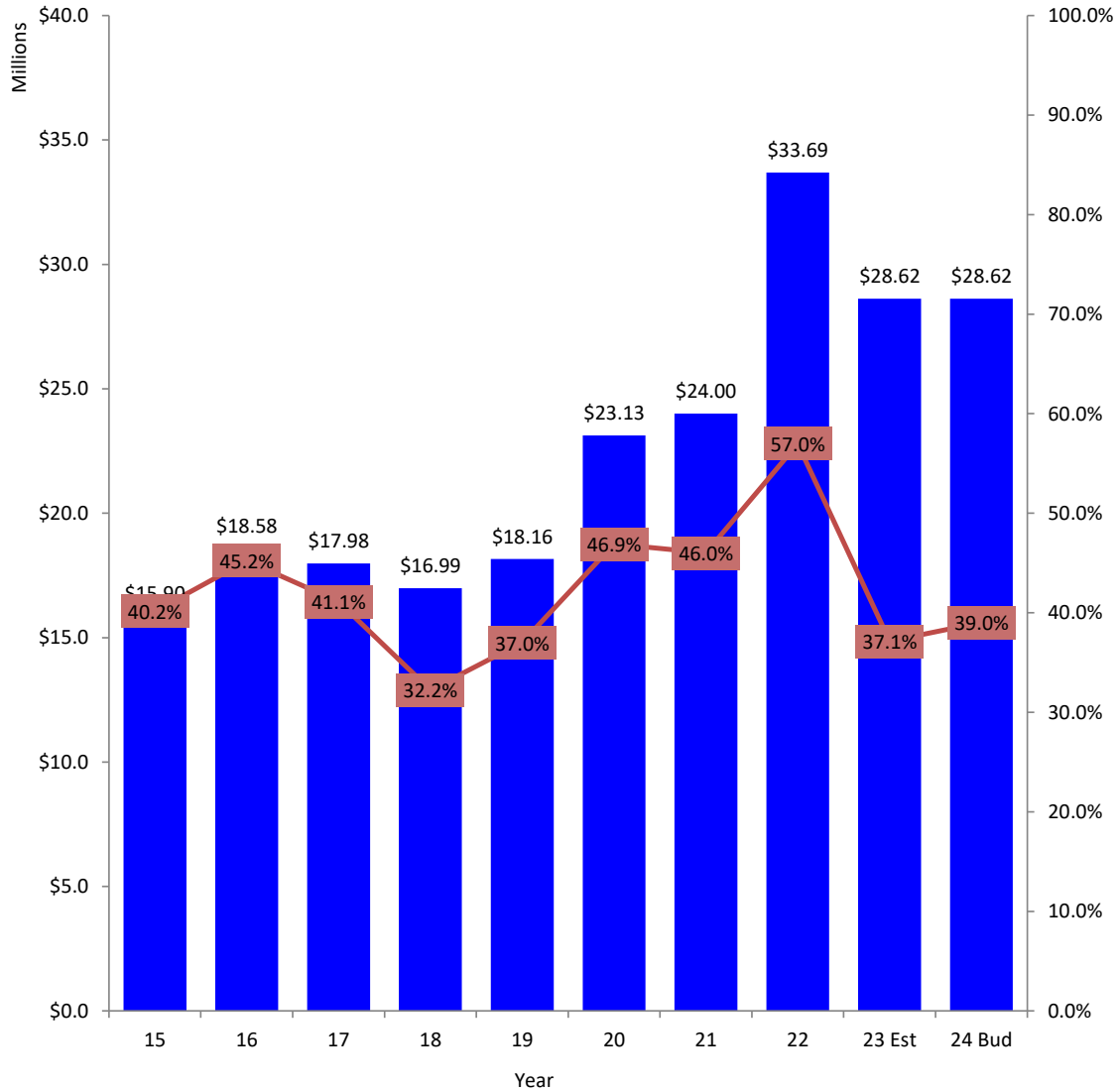
Other Expenses



General Fund - Fund Balance

The amount of minimum reserves to be maintained in undesignated fund balance for General Fund is sixty (60) days or 16.5% of annual regular general fund operating expenditures. The General Fund designation requirement was approved by the Fayetteville City Council on November 5, 2002 with Resolution 174-2002 and currently amounts to \$12,103,245.

**General Fund
Ending Undesignated Fund Balance and % of Expense**



City of Fayetteville, Arkansas
2024 Operating Budget
General Fund (1010)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Sales Tax - County	\$ 23,234,887	\$ 23,716,000	\$ 25,114,000	\$ 26,621,000
Sales Tax - City	18,085,518	17,949,000	19,559,000	20,733,000
Property Taxes	4,395,530	4,880,000	4,886,000	5,328,000
Franchise Fees	7,493,022	7,190,000	7,642,000	7,775,500
Licenses & Permits	2,664,768	2,444,000	2,939,500	2,934,500
Alcoholic Beverage Taxes	1,245,060	1,157,000	1,369,000	1,402,000
Intergovernmental	9,487,112	4,834,238	4,877,311	3,373,000
Charges for Services	3,288,276	3,261,585	3,271,085	3,440,000
Fines & Forfeitures	1,025,831	813,500	997,945	993,000
Proceeds from Energy Loan	0	407,185	407,185	0
Investment Earnings	(1,037,112)	50,000	607,474	499,000
Other	627,342	274,867	332,500	254,000
Total Revenues	<u>70,510,234</u>	<u>66,977,375</u>	<u>72,003,000</u>	<u>73,353,000</u>
Expenses:				
General Government Activity	5,386,818	6,933,102	6,933,102	6,229,013
- Outside Agencies	1,681,494	1,765,149	1,765,149	1,818,132
- Salary Contingency	0	236,833	236,833	1,489,831
- Fayetteville Public Library	1,777,401	1,841,178	1,841,178	1,812,401
- Capital Improvements	2,931	2,568,756	2,568,756	0
- Cost Reimbursements	(2,695,542)	(2,695,542)	(2,695,542)	(3,269,796)
Police Activity	19,929,641	27,237,172	27,237,172	26,123,246
Fire Activity	14,799,232	18,272,608	18,272,608	18,476,862
Finance and Internal Services Activity	6,573,520	8,265,731	8,265,731	8,768,511
Community Planning & Engineering	5,194,621	6,617,276	6,617,276	6,622,161
Parks and Recreation Activity	2,817,178	4,520,374	4,520,374	4,594,129
Transfer to Sales Tax Capital	3,198,937	0	0	0
Transfer to Drug Grant	207,354	233,000	233,000	383,510
Transfer to Shop	256,905	1,003,194	1,003,194	305,000
Transfer to Special Grants	0	35,941	35,941	0
Transfer to Community Development Block	0	237,358	237,358	0
Total Expenses	<u>59,130,490</u>	<u>77,072,130</u>	<u>77,072,130</u>	<u>73,353,000</u>
Income / (Loss)	<u>\$ 11,379,744</u>	<u>\$ (10,094,755)</u>	<u>\$ (5,069,130)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 59,130,490</u>	<u>\$ 77,072,130</u>	<u>\$ 77,072,130</u>	<u>\$ 73,353,000</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 23,999,074	\$ 33,686,858	\$ 33,686,858	\$ 28,617,728
Income / (Loss)	11,379,744	(10,094,755)	(5,069,130)	0
Designated FB Change (Increase)	(1,691,961)	0	0	0
Ending Undesignated Fund Balance	<u>\$ 33,686,858</u>	<u>\$ 23,592,103</u>	<u>\$ 28,617,728</u>	<u>\$ 28,617,728</u>

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>1010.015.0150 - Mayors Administration Program:</u>				
EX10 - Personnel Services	262,169	281,052	281,052	288,425
EX20 - Materials & Supplies	2,005	5,450	5,450	5,450
EX30 - Services and Charges	41,686	63,954	63,954	63,954
EX40 - Maintenance	0	100	100	100
Total	305,859	350,556	350,556	357,929
<u>1010.016.0160 - City Council Program:</u>				
EX10 - Personnel Services	168,413	180,541	180,541	192,426
EX20 - Materials & Supplies	448	414	414	414
EX30 - Services and Charges	8,799	32,214	32,214	32,214
Total	177,660	213,169	213,169	225,054
<u>1010.021.0210 - City Attorney Program:</u>				
EX10 - Personnel Services	374,070	509,205	509,205	527,495
EX20 - Materials & Supplies	2,375	6,755	6,755	4,120
EX30 - Services and Charges	18,037	21,592	21,592	22,867
Total	394,482	537,552	537,552	554,482
<u>1010.031.0310 - City Prosecutor Program:</u>				
EX10 - Personnel Services	712,030	809,544	809,544	803,612
EX20 - Materials & Supplies	10,099	10,235	10,235	9,834
EX30 - Services and Charges	12,224	17,775	17,775	17,775
EX40 - Maintenance	10,996	13,150	13,150	13,551
Total	745,348	850,704	850,704	844,772
<u>1010.036.1360 - Internal Audit Program:</u>				
EX10 - Personnel Services	110,343	111,886	111,886	99,496
EX20 - Materials & Supplies	0	600	600	600
EX30 - Services and Charges	750	3,040	3,040	3,040
Total	111,092	115,526	115,526	103,136
<u>1010.040.0400 - District Judge Program:</u>				
EX20 - Materials & Supplies	7,219	26,440	26,440	50
EX30 - Services and Charges	94,173	100,964	100,964	108,871
EX40 - Maintenance	11,815	12,500	12,500	12,500
Total	113,208	139,904	139,904	121,421
<u>1010.040.2010 - Criminal Cases Program:</u>				
EX10 - Personnel Services	323,123	474,427	474,427	453,294
EX20 - Materials & Supplies	4,479	6,348	6,348	6,348
EX30 - Services and Charges	5,190	6,605	6,605	6,605
Total	332,791	487,380	487,380	466,247

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>1010.040.2020 - Probation & Fine Collection Program:</u>				
EX10 - Personnel Services	29,217	32,467	32,467	33,006
EX20 - Materials & Supplies	0	400	400	400
EX30 - Services and Charges	535	1,325	1,325	2,825
Total	29,753	34,192	34,192	36,231
<u>1010.040.2030 - Small Claims & Civil Cases Program:</u>				
EX10 - Personnel Services	336,617	395,769	395,769	409,177
EX20 - Materials & Supplies	1,823	4,100	4,100	4,100
EX30 - Services and Charges	76	1,800	1,800	1,800
EX40 - Maintenance	0	103	103	103
Total	338,516	401,772	401,772	415,180
<u>1010.050.0500 - Economic Development Program:</u>				
EX10 - Personnel Services	262,216	340,563	340,563	395,505
EX20 - Materials & Supplies	1,296	28,920	28,920	5,420
EX30 - Services and Charges	352,048	274,593	274,593	258,080
Total	615,561	644,076	644,076	659,005
<u>1010.051.1510 - City Clerk/Treasurer Program:</u>				
EX10 - Personnel Services	398,592	488,813	488,813	457,390
EX20 - Materials & Supplies	15,908	13,106	13,106	13,663
EX30 - Services and Charges	36,202	60,677	60,677	48,905
EX40 - Maintenance	1,389	0	0	1,215
Total	452,091	562,596	562,596	521,173
<u>1010.055.0550 - Communications & Marketing Program:</u>				
EX10 - Personnel Services	340,183	386,941	386,941	402,625
EX20 - Materials & Supplies	938	2,176	2,176	2,176
EX30 - Services and Charges	26,282	47,418	47,418	52,318
Total	367,402	436,535	436,535	457,119
<u>1010.060.0600 - Media Services Program:</u>				
EX10 - Personnel Services	257,226	279,647	279,647	287,235
EX20 - Materials & Supplies	3,296	8,746	8,746	7,258
EX30 - Services and Charges	42,231	64,531	64,531	47,509
EX33 - Motorpool	1,340	1,679	1,679	1,311
EX40 - Maintenance	1,202	2,550	2,550	2,100
Total	305,296	357,153	357,153	345,413

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>1010.070.0700 - Chief of Staff Program:</u>				
EX10 - Personnel Services	72,157	164,949	164,949	217,854
EX20 - Materials & Supplies	489	9,900	9,900	6,900
EX30 - Services and Charges	69,471	90,614	90,614	57,644
Total	142,116	265,463	265,463	282,398
<u>1010.070.0710 - Arts and Culture Program:</u>				
EX10 - Personnel Services	45,166	0	0	0
EX20 - Materials & Supplies	3,303	0	0	0
EX30 - Services and Charges	54,090	0	0	0
Total	102,558	0	0	0
<u>1010.080.5240 - Library Program:</u>				
EX30 - Services and Charges	0	28,777	28,777	0
EX70 - Transfers to Outside Entities	1,777,401	1,812,401	1,812,401	1,812,401
Total	1,777,401	1,841,178	1,841,178	1,812,401
<u>1010.090.6600 - Miscellaneous Program:</u>				
EX10 - Personnel Services	4,793	236,833	236,833	1,489,831
EX20 - Materials & Supplies	6,166	17,347	17,347	10,394
EX30 - Services and Charges	595,290	1,196,701	1,196,701	782,032
EX39 - Cost Allocation	(2,695,542)	(2,695,542)	(2,695,542)	(3,269,796)
EX40 - Maintenance	15,822	23,458	23,458	23,458
EX50 - Debt Service	310,928	275,188	275,188	0
EX70 - Transfers to Outside Entities	1,681,494	1,765,149	1,765,149	1,818,132
EX80 - Capital	16,740	2,592,325	2,592,325	23,569
EX90 - Miscellaneous	0	261	261	0
EX95 - Non-Operating Interest	8,835	0	0	0
EX96 - Operating Transfers Out	3,455,842	1,240,552	1,240,552	305,000
Total	3,400,369	4,652,272	4,652,272	1,182,620
<u>1010.110.1100 - Chief Financial Officer Program:</u>				
EX10 - Personnel Services	209,138	383,364	383,364	356,540
EX20 - Materials & Supplies	488	4,465	4,465	465
EX30 - Services and Charges	6,682	10,695	10,695	10,695
Total	216,309	398,524	398,524	367,700
<u>1010.120.1210 - Human Resource Operations Program:</u>				
EX10 - Personnel Services	534,438	681,731	681,731	687,229
EX20 - Materials & Supplies	3,950	23,208	23,208	6,292
EX30 - Services and Charges	4,869	24,549	24,549	27,865
EX40 - Maintenance	0	150	150	500
Total	543,257	729,638	729,638	721,886

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 General Fund (1010)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>1010.120.1220 - Employee Benefits/Services Program:</u>				
EX10 - Personnel Services	385,180	499,812	499,812	616,000
EX20 - Materials & Supplies	0	50	50	50
EX30 - Services and Charges	200,021	298,881	298,881	465,529
EX40 - Maintenance	54,471	59,802	59,802	69,216
Total	639,672	858,545	858,545	1,150,795
<u>1010.131.1310 - Accounting & Audit Program:</u>				
EX10 - Personnel Services	877,291	1,169,852	1,169,852	1,064,732
EX20 - Materials & Supplies	9,766	19,204	19,204	9,500
EX30 - Services and Charges	42,840	55,668	55,668	62,666
EX40 - Maintenance	0	1,000	1,000	1,000
Total	929,897	1,245,724	1,245,724	1,137,898
<u>1010.133.1330 - Budget & Information Management Program:</u>				
EX10 - Personnel Services	300,624	401,704	401,704	401,887
EX20 - Materials & Supplies	4,511	3,849	3,849	3,849
EX30 - Services and Charges	8,075	10,457	10,457	10,457
EX40 - Maintenance	32	38	38	38
Total	313,243	416,048	416,048	416,231
<u>1010.140.1410 - General Maintenance Program:</u>				
EX10 - Personnel Services	532,506	614,019	614,019	620,560
EX20 - Materials & Supplies	20,993	28,035	28,035	26,285
EX30 - Services and Charges	29,123	30,352	30,352	28,652
EX33 - Motorpool	17,539	21,548	21,548	16,522
EX40 - Maintenance	46,451	46,152	46,152	46,152
Total	646,611	740,106	740,106	738,171
<u>1010.140.1420 - Janitorial Program:</u>				
EX10 - Personnel Services	273,052	370,242	370,242	389,416
EX20 - Materials & Supplies	31,863	39,094	39,094	42,094
EX30 - Services and Charges	27,022	30,050	30,050	45,670
EX40 - Maintenance	218	400	400	400
Total	332,155	439,786	439,786	477,580
<u>1010.160.1610 - Purchasing Program:</u>				
EX10 - Personnel Services	325,504	404,079	404,079	416,929
EX20 - Materials & Supplies	1,605	5,061	5,061	4,240
EX30 - Services and Charges	44,002	51,059	51,059	51,059
Total	371,111	460,199	460,199	472,228

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>1010.170.1710 - Information Technology Program:</u>				
EX10 - Personnel Services	1,160,989	1,333,376	1,333,376	1,521,654
EX20 - Materials & Supplies	13,924	34,676	34,676	36,176
EX30 - Services and Charges	343,522	458,066	458,066	530,816
EX33 - Motorpool	9,109	15,678	15,678	15,997
EX40 - Maintenance	551,672	587,211	587,211	613,750
Total	2,079,216	2,429,007	2,429,007	2,718,393
<u>1010.170.1720 - GIS Program:</u>				
EX10 - Personnel Services	435,593	473,338	473,338	487,601
EX20 - Materials & Supplies	289	1,750	1,750	1,750
EX30 - Services and Charges	10,205	15,040	15,040	15,220
EX33 - Motorpool	0	1,176	1,176	1,208
EX40 - Maintenance	55,964	56,850	56,850	61,850
Total	502,051	548,154	548,154	567,629
<u>1010.200.2900 - Police Support Services Program:</u>				
EX10 - Personnel Services	2,699,371	3,269,322	3,269,322	3,391,453
EX20 - Materials & Supplies	131,412	139,110	139,110	117,858
EX30 - Services and Charges	356,749	517,215	517,215	793,575
EX33 - Motorpool	12,137	12,604	12,604	13,411
EX40 - Maintenance	247,021	286,887	286,887	339,336
EX96 - Operating Transfers Out	207,354	233,000	233,000	383,510
Total	3,654,043	4,458,138	4,458,138	5,039,143
<u>1010.200.2920 - Police Projects Program:</u>				
EX10 - Personnel Services	174,794	1,813,002	1,813,002	0
EX20 - Materials & Supplies	733,821	340,278	340,278	0
EX30 - Services and Charges	79,140	378,064	378,064	0
EX33 - Motorpool	13,264	15,137	15,137	0
EX70 - Transfers to Outside Entities	15,445	90,432	90,432	0
EX80 - Capital	15,288	452,442	452,442	0
Total	1,031,752	3,089,355	3,089,355	0
<u>1010.200.2940 - Police Patrol Program:</u>				
EX10 - Personnel Services	12,233,916	15,329,735	15,329,735	17,043,508
EX20 - Materials & Supplies	371,304	496,356	496,356	491,387
EX30 - Services and Charges	339,290	645,849	645,849	399,253
EX33 - Motorpool	698,293	964,208	964,208	1,207,340
EX40 - Maintenance	62,890	51,768	51,768	55,921
Total	13,705,693	17,487,916	17,487,916	19,197,409

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>1010.260.2600 - Central Dispatch Program:</u>				
EX10 - Personnel Services	1,604,435	1,938,516	1,938,516	1,977,204
EX20 - Materials & Supplies	24,576	10,646	10,646	10,650
EX30 - Services and Charges	73,608	327,912	327,912	117,551
EX33 - Motorpool	13,245	22,570	22,570	22,362
EX40 - Maintenance	29,643	135,119	135,119	142,437
Total	1,745,507	2,434,763	2,434,763	2,270,204
<u>1010.300.3010 - Fire Prevention Program:</u>				
EX10 - Personnel Services	884,906	870,268	870,268	1,018,531
EX20 - Materials & Supplies	46,610	64,075	64,075	58,075
EX30 - Services and Charges	13,227	16,275	16,275	18,475
EX33 - Motorpool	54,547	54,269	54,269	64,492
Total	999,290	1,004,887	1,004,887	1,159,573
<u>1010.300.3020 - Fire Operations Program:</u>				
EX10 - Personnel Services	11,837,457	14,694,294	14,694,294	14,811,275
EX20 - Materials & Supplies	240,094	287,517	287,517	362,696
EX30 - Services and Charges	736,691	971,175	971,175	895,432
EX33 - Motorpool	392,984	464,285	464,285	497,076
EX40 - Maintenance	161,882	229,540	229,540	199,272
EX96 - Operating Transfers Out	0	35,941	35,941	0
Total	13,369,108	16,682,752	16,682,752	16,765,751
<u>1010.300.3030 - Fire Training Program:</u>				
EX10 - Personnel Services	323,406	481,541	481,541	425,431
EX20 - Materials & Supplies	30,369	39,622	39,622	31,622
EX30 - Services and Charges	18,985	27,000	27,000	27,000
EX33 - Motorpool	19,084	21,452	21,452	22,666
Total	391,844	569,615	569,615	506,719
<u>1010.300.3040 - Fire Hazardous Materials Program:</u>				
EX20 - Materials & Supplies	16,735	21,038	21,038	12,203
EX30 - Services and Charges	3,071	10,289	10,289	8,039
EX33 - Motorpool	18,121	17,968	17,968	21,577
EX40 - Maintenance	1,063	2,000	2,000	3,000
Total	38,990	51,295	51,295	44,819
<u>1010.520.0710 - Arts and Culture Program:</u>				
EX10 - Personnel Services	0	121,817	121,817	139,174
EX20 - Materials & Supplies	0	200	200	6,950
EX30 - Services and Charges	0	169,874	169,874	170,758
Total	0	291,891	291,891	316,882

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 General Fund (1010)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>1010.520.5210 - Swimming Pool Program:</u>				
EX10 - Personnel Services	106,880	111,380	111,380	119,378
EX20 - Materials & Supplies	19,271	24,851	24,851	24,851
EX30 - Services and Charges	43,330	41,591	41,591	52,388
EX33 - Motorpool	1,306	0	0	0
EX40 - Maintenance	14,538	5,884	5,884	5,884
Total	185,326	183,706	183,706	202,501
<u>1010.520.5220 - Parks Admin/Rec Programs Program:</u>				
EX10 - Personnel Services	723,623	864,048	864,048	961,862
EX20 - Materials & Supplies	89,134	95,892	95,892	102,792
EX30 - Services and Charges	220,638	295,131	295,131	252,160
EX33 - Motorpool	12,897	12,829	12,829	15,013
Total	1,046,291	1,267,900	1,267,900	1,331,827
<u>1010.520.5250 - Lake Maintenance Program:</u>				
EX10 - Personnel Services	4,417	0	0	0
EX20 - Materials & Supplies	1,669	5,766	5,766	5,066
EX30 - Services and Charges	95,571	77,101	77,101	83,388
EX33 - Motorpool	506	0	0	0
EX40 - Maintenance	1,530	6,536	6,536	7,236
Total	103,693	89,403	89,403	95,690
<u>1010.520.5260 - Parks Maintenance Program:*</u>				
EX10 - Personnel Services	306,692	699,898	699,898	0
EX20 - Materials & Supplies	107,991	174,231	174,231	0
EX30 - Services and Charges	410,567	734,265	734,265	0
EX33 - Motorpool	124,303	207,258	207,258	0
EX39 - Cost Allocation	(10,266)	(9,680)	(9,680)	0
EX40 - Maintenance	176,351	316,915	316,915	0
EX80 - Capital	0	49,937	49,937	0
Total	1,115,638	2,172,824	2,172,824	0
<u>1010.520.5280 - Yvonne Richardson Community Ctr Program:</u>				
EX10 - Personnel Services	197,695	356,628	356,628	328,950
EX20 - Materials & Supplies	6,222	20,123	20,123	21,648
EX30 - Services and Charges	56,990	131,616	131,616	82,833
EX33 - Motorpool	1,621	2,178	2,178	1,565
EX40 - Maintenance	1,143	4,105	4,105	4,500
Total	263,672	514,650	514,650	439,496

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>1010.521.5260 - Parks Maintenance Program:*</u>				
EX10 - Personnel Services	0	0	0	713,095
EX20 - Materials & Supplies	0	0	0	171,402
EX30 - Services and Charges	0	0	0	773,357
EX33 - Motorpool	0	0	0	226,959
EX39 - Cost Allocation	0	0	0	(9,680)
EX40 - Maintenance	0	0	0	323,600
EX80 - Capital	0	0	0	9,000
Total	0	0	0	2,207,733
<u>1010.610.6100 - Public Works Director Program:</u>				
EX10 - Personnel Services	184,467	192,442	192,442	195,969
EX30 - Services and Charges	3,034	4,367	4,367	4,367
Total	187,501	196,809	196,809	200,336
<u>1010.620.6200 - Development Services Director Program:</u>				
EX10 - Personnel Services	321,752	341,843	341,843	355,582
EX20 - Materials & Supplies	3,534	950	950	950
EX30 - Services and Charges	4,272	7,676	7,676	7,676
Total	329,558	350,469	350,469	364,208
<u>1010.621.6220 - Eng Operations & Admin Program:</u>				
EX10 - Personnel Services	757,685	1,077,754	1,077,754	977,484
EX20 - Materials & Supplies	32,327	37,376	37,376	32,326
EX30 - Services and Charges	34,162	60,444	60,444	60,609
EX33 - Motorpool	11,234	11,362	11,362	11,016
EX40 - Maintenance	0	230	230	230
Total	835,408	1,187,166	1,187,166	1,081,665
<u>1010.621.6230 - Engineering Land Acquisition Program:</u>				
EX10 - Personnel Services	51,669	112,476	112,476	67,180
EX30 - Services and Charges	800	850	850	850
Total	52,469	113,326	113,326	68,030
<u>1010.621.6240 - Engineering Public Construction Program:</u>				
EX10 - Personnel Services	383,217	379,249	379,249	444,617
EX20 - Materials & Supplies	18,761	12,487	12,487	12,487
EX30 - Services and Charges	870	2,790	2,790	3,275
EX33 - Motorpool	27,765	29,935	29,935	32,486
EX40 - Maintenance	317	0	0	0
Total	430,930	424,461	424,461	492,865

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
General Fund (1010)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>1010.630.6300 - Development Review Program:</u>				
EX10 - Personnel Services	411,557	625,154	625,154	627,803
EX20 - Materials & Supplies	21,735	23,481	23,481	11,411
EX30 - Services and Charges	18,129	33,861	33,861	35,381
EX33 - Motorpool	9,630	10,357	10,357	11,050
Total	461,050	692,853	692,853	685,645
<u>1010.630.6305 - Planning Commission Program:</u>				
EX10 - Personnel Services	43,195	43,599	43,599	43,599
EX30 - Services and Charges	1,603	3,739	3,739	2,395
Total	44,797	47,338	47,338	45,994
<u>1010.631.6310 - Sustainability & Resilience Program:</u>				
EX10 - Personnel Services	270,312	289,533	289,533	266,675
EX20 - Materials & Supplies	300	3,900	3,900	3,900
EX30 - Services and Charges	28,589	227,813	227,813	198,141
Total	299,201	521,246	521,246	468,716
<u>1010.634.6340 - Long Range Planning Program:</u>				
EX10 - Personnel Services	176,665	203,805	203,805	206,344
EX20 - Materials & Supplies	393	1,025	1,025	3,900
EX30 - Services and Charges	4,820	6,031	6,031	5,756
Total	181,878	210,861	210,861	216,000
<u>1010.640.6400 - Building Safety Program:</u>				
EX10 - Personnel Services	902,203	1,026,413	1,026,413	1,231,147
EX20 - Materials & Supplies	32,497	32,170	32,170	79,765
EX30 - Services and Charges	48,766	69,412	69,412	83,843
EX33 - Motorpool	41,728	39,039	39,039	48,799
Total	1,025,193	1,167,034	1,167,034	1,443,554
<u>1010.642.6420 - CR Admin/Planning Program:</u>				
EX10 - Personnel Services	128,101	226,700	226,700	213,421
EX20 - Materials & Supplies	742	4,250	4,250	1,450
EX30 - Services and Charges	15,582	16,412	16,412	16,212
EX33 - Motorpool	1,447	1,467	1,467	1,193
Total	145,872	248,829	248,829	232,276
<u>1010.671.2710 - Animal Patrol/Emergency Response Program:</u>				
EX10 - Personnel Services	352,094	438,834	438,834	439,335
EX20 - Materials & Supplies	22,398	37,346	37,346	25,046
EX30 - Services and Charges	8,098	13,422	13,422	13,422
EX33 - Motorpool	55,838	62,781	62,781	61,114
EX40 - Maintenance	0	1,460	1,460	1,460
Total	438,429	553,843	553,843	540,377

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 General Fund (1010)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>1010.671.2720 - Animal Shelter Program:</u>				
EX10 - Personnel Services	379,363	404,885	404,885	411,576
EX20 - Materials & Supplies	27,341	25,551	25,551	25,551
EX30 - Services and Charges	61,770	71,427	71,427	73,777
EX40 - Maintenance	9,607	11,656	11,656	11,656
Total	478,082	513,519	513,519	522,560
<u>1010.671.2730 - Veterinarian/Clinic Program:</u>				
EX10 - Personnel Services	179,748	192,371	192,371	190,288
EX20 - Materials & Supplies	65,256	65,837	65,837	65,837
EX30 - Services and Charges	2,455	3,360	3,360	3,360
EX40 - Maintenance	0	450	450	450
Total	247,459	262,018	262,018	259,935
<u>1010.671.2740 - Animal Services Projects Program:</u>				
EX20 - Materials & Supplies	17,110	34,158	34,158	0
EX30 - Services and Charges	9,218	22,712	22,712	0
EX40 - Maintenance	0	68,100	68,100	0
EX80 - Capital	10,466	2,534	2,534	0
Total	36,794	127,504	127,504	0
Budget Total	\$ 59,130,490	\$ 77,072,130	\$ 77,072,130	\$ 73,353,000

*Changed division code in 2024.

Special Revenue Funds

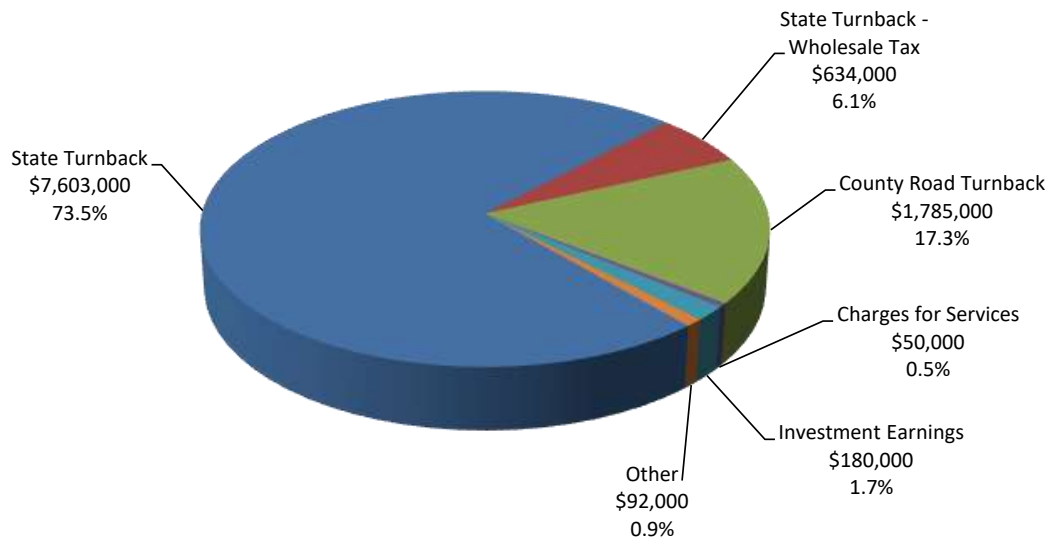
Street Fund (2100)

The Street Fund is primarily financed by turnback revenues received from the State of Arkansas, turnback monies received from the County Road Millage Tax, and turnback revenues from the wholesale sales tax on motor fuel and distillate special fuel which began in 2019. In 2023 the state began consolidating net turnback with the half cent sales tax. These monies are utilized to maintain and repair City streets, rights-of-way, drainage, traffic control and maintenance, and City owned sidewalks.

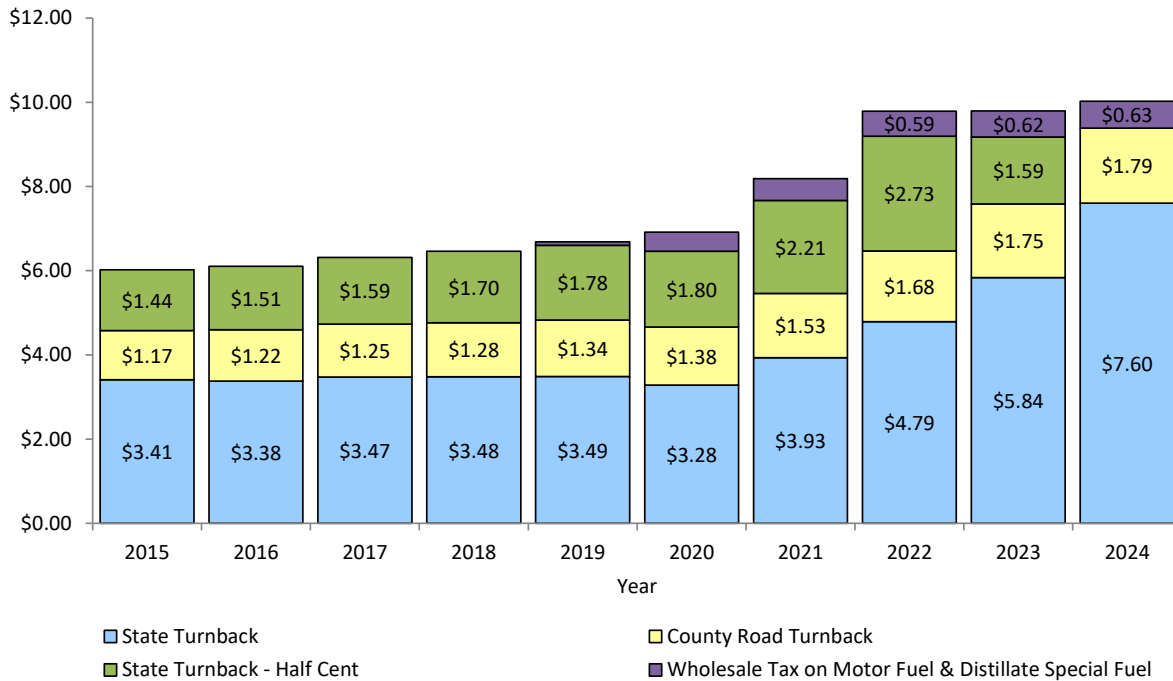
Street Fund Revenues

The majority of revenues for the Street Fund are motor fuel taxes collected by the State of Arkansas (state turnback) and returned to the City on a per capita basis. The City also receives state turnback from the state's half cent sales tax. In addition, the City receives 80% of the road millage levied by the Quorum Court on real and personal property located within the City. The current county levy is 1.1 mills. The county maximum allowable is 3.0 mills.

Sources of Funds for 2024 \$10,344,000



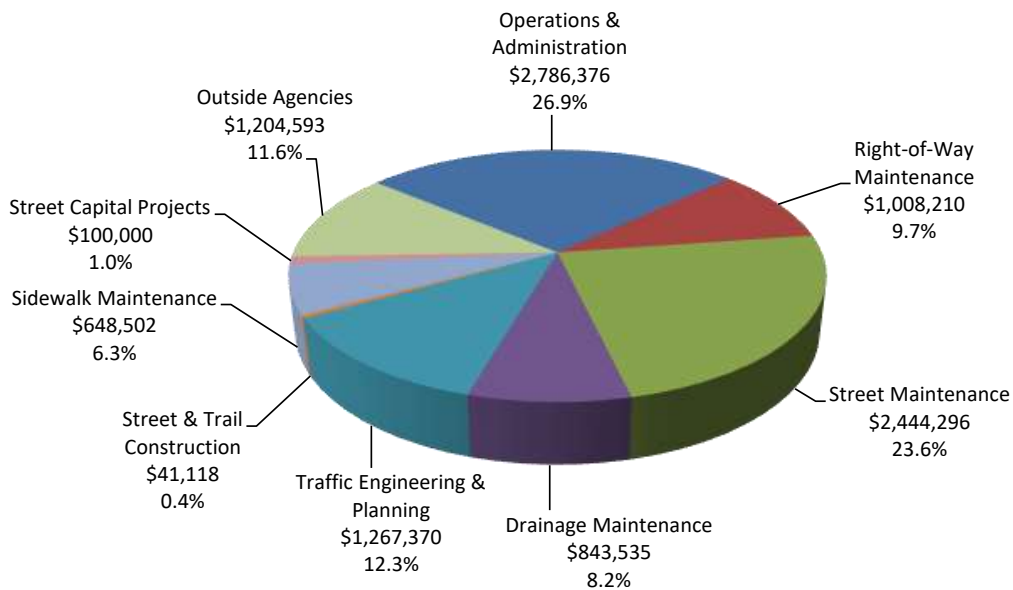
Street Fund Revenue History



Street Fund Expenses

The primary purpose of funds expended from the Street Fund relate to the maintenance, repair and construction of streets within the City of Fayetteville. Associated drainage maintenance activities as well as street sweeping are also programs supported by the Street Fund.

Uses of Funds for 2024 \$10,344,000



City of Fayetteville, Arkansas
2024 Operating Budget
Street Fund (2100)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
State Turnback	\$ 4,786,973	\$ 4,742,000	\$ 5,835,000	\$ 7,603,000
State Turnback - Half Cent	2,729,322	2,690,000	1,590,000	0
State Turnback - Wholesale Tax (Act 416)	591,510	594,000	621,000	634,000
County Road Turnback	1,680,108	1,600,000	1,750,000	1,785,000
Charges for Services	74,712	70,000	39,000	50,000
Investment Earnings	(389,155)	28,000	158,000	180,000
Other	115,374	37,000	90,000	92,000
Total Revenues	9,588,844	9,761,000	10,083,000	10,344,000
Expenses:				
Operations & Administration	2,128,950	2,767,003	2,767,003	2,786,376
Right-of-Way Maintenance	643,853	937,757	937,757	1,008,210
Street Maintenance	1,605,916	2,365,649	2,365,649	2,444,296
Drainage Maintenance	531,688	762,272	762,272	843,535
Traffic Engineering & Planning	736,512	1,220,188	1,220,188	1,267,370
Street Capital Projects	68,098	3,107,231	3,107,231	100,000
Street & Trail Construction	0	42,564	42,564	41,118
Sidewalk Maintenance	320,586	545,770	545,770	648,502
Outside Agencies	860,167	1,043,830	1,043,830	1,204,593
Transfer to Shop	0	518,626	518,626	0
Total Expenses	6,895,770	13,310,890	13,310,890	10,344,000
Income / (Loss)	<u>\$ 2,693,074</u>	<u>\$ (3,549,890)</u>	<u>\$ (3,227,890)</u>	<u>\$ 0</u>
Total Budget	<u><u>\$ 6,895,771</u></u>	<u><u>\$ 13,310,890</u></u>	<u><u>\$ 13,310,890</u></u>	<u><u>\$ 10,344,000</u></u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 7,154,446	\$ 9,847,520	\$ 9,847,520	\$ 6,619,630
Income / (Loss)	<u>2,693,074</u>	<u>(3,549,890)</u>	<u>(3,227,890)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u><u>\$ 9,847,520</u></u>	<u><u>\$ 6,297,630</u></u>	<u><u>\$ 6,619,630</u></u>	<u><u>\$ 6,619,630</u></u>

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Street Fund (2100)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>2100.410.4100 - Operations & Administration Program:</u>				
EX10 - Personnel Services	980,353	1,198,853	1,198,853	1,226,315
EX20 - Materials & Supplies	51,779	46,814	46,814	50,614
EX30 - Services and Charges	983,992	1,274,042	1,274,042	1,338,838
EX33 - Motorpool	15,748	13,581	13,581	15,640
EX39 - Cost Allocation	64,764	64,764	64,764	78,564
EX40 - Maintenance	32,314	37,405	37,405	67,405
EX70 - Transfers to Outside Entities	860,167	1,043,830	1,043,830	1,204,593
EX80 - Capital	0	131,544	131,544	9,000
Total	2,989,117	3,810,833	3,810,833	3,990,969
<u>2100.410.4110 - Right-of-Way Maintenance Program:</u>				
EX10 - Personnel Services	389,980	560,225	560,225	602,344
EX20 - Materials & Supplies	57,914	110,392	110,392	110,392
EX30 - Services and Charges	31,484	90,275	90,275	104,775
EX33 - Motorpool	159,956	173,065	173,065	186,899
EX40 - Maintenance	4,520	3,800	3,800	3,800
EX96 - Operating Transfers Out	0	70,000	70,000	0
Total	643,853	1,007,757	1,007,757	1,008,210
<u>2100.410.4120 - Street Maintenance Program:</u>				
EX10 - Personnel Services	533,744	1,134,426	1,134,426	1,214,340
EX20 - Materials & Supplies	368,091	414,051	414,051	374,218
EX30 - Services and Charges	0	2,000	2,000	2,000
EX33 - Motorpool	1,286,334	1,302,447	1,302,447	1,387,224
EX39 - Cost Allocation	(591,022)	(601,235)	(601,235)	(647,446)
EX40 - Maintenance	8,769	13,960	13,960	13,960
EX80 - Capital	0	100,000	100,000	100,000
EX96 - Operating Transfers Out	0	448,626	448,626	0
Total	1,605,916	2,814,275	2,814,275	2,444,296
<u>2100.410.4130 - Drainage Maintenance Program:</u>				
EX10 - Personnel Services	305,260	405,896	405,896	465,639
EX20 - Materials & Supplies	84,154	147,671	147,671	152,671
EX30 - Services and Charges	2,322	11,000	11,000	11,000
EX33 - Motorpool	137,434	193,831	193,831	210,351
EX40 - Maintenance	2,519	3,874	3,874	3,874
Total	531,688	762,272	762,272	843,535

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Street Fund (2100)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>2100.410.5315 - Traffic Engineering & Planning Program:</u>				
EX10 - Personnel Services	489,987	604,133	604,133	646,061
EX20 - Materials & Supplies	87,600	287,925	287,925	291,425
EX30 - Services and Charges	171	2,000	2,000	2,000
EX33 - Motorpool	77,195	80,630	80,630	82,384
EX40 - Maintenance	81,560	245,500	245,500	245,500
Total	736,512	1,220,188	1,220,188	1,267,370
<u>2100.410.5500 - Street Capital Projects Program:</u>				
EX30 - Services and Charges	0	304,090	304,090	0
EX40 - Maintenance	0	34,970	34,970	0
EX80 - Capital	68,098	2,768,171	2,768,171	100,000
Total	68,098	3,107,231	3,107,231	100,000
<u>2100.410.5520 - Street & Trail Construction Program:</u>				
EX10 - Personnel Services	0	20,824	20,824	41,118
EX20 - Materials & Supplies	64,176	76,550	76,550	76,550
EX33 - Motorpool	201,790	200,304	200,304	220,662
EX39 - Cost Allocation	(265,967)	(255,114)	(255,114)	(297,212)
Total	0	42,564	42,564	41,118
<u>2100.410.5530 - Sidewalks Program:</u>				
EX10 - Personnel Services	183,193	344,195	344,195	368,495
EX20 - Materials & Supplies	29,613	55,835	55,835	55,835
EX33 - Motorpool	123,289	152,970	152,970	231,402
EX39 - Cost Allocation	(17,107)	(16,230)	(16,230)	(16,230)
EX40 - Maintenance	1,598	9,000	9,000	9,000
Total	320,586	545,770	545,770	648,502
Budget Total	\$ 6,895,771	\$ 13,310,890	\$ 13,310,890	\$ 10,344,000

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Parking Fund (2130)

The Parking Fund accounts for funds received from meter revenues and parking lot rentals in the Downtown and Entertainment Districts. Expenses for the maintenance and operation of parking lots and parking spaces are paid from this fund.

The Parking Fund is also used to pay debt service for the 2012 Parking Improvements Revenue Bond Issue.

For 2024, this fund is expected to have an increase in fund balance of \$221,000.

City of Fayetteville, Arkansas
2024 Operating Budget
Parking Fund (2130)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Downtown District Parking Revenue	\$ 730,219	\$ 794,000	\$ 738,000	\$ 803,000
Entertainment District Parking Revenue	1,351,894	1,266,000	1,092,000	1,002,000
West Parking Deck Parking Revenue	0	0	150,000	567,000
Investment Earnings	(49,849)	12,000	32,500	31,000
Other	(158)	0	500	1,000
Total Revenues	<u>2,032,106</u>	<u>2,072,000</u>	<u>2,013,000</u>	<u>2,404,000</u>
Expenses:				
Downtown District Parking	806,684	935,419	935,419	959,260
Entertainment District Parking	284,146	420,849	420,849	353,961
Spring Street Municipal Parking Deck	73,600	114,832	114,832	116,229
Parking Management Projects	310,197	840,233	840,233	100,000
West Avenue Parking Deck	0	0	0	144,550
Downtown Fayetteville Coalition	0	0	0	125,000
Transfer to Parking Deck Bond	385,547	384,000	384,000	384,000
Total Expenses	<u>1,860,174</u>	<u>2,695,333</u>	<u>2,695,333</u>	<u>2,183,000</u>
Income / (Loss)	<u>\$ 171,932</u>	<u>\$ (623,333)</u>	<u>\$ (682,333)</u>	<u>\$ 221,000</u>
Total Budget	<u>\$ 1,860,175</u>	<u>\$ 2,695,333</u>	<u>\$ 2,695,333</u>	<u>\$ 2,183,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 2,013,845	\$ 2,185,777	\$ 2,185,777	\$ 1,503,444
Income / (Loss)	<u>171,932</u>	<u>(623,333)</u>	<u>(682,333)</u>	<u>221,000</u>
Ending Undesignated Fund Balance	<u>\$ 2,185,777</u>	<u>\$ 1,562,444</u>	<u>\$ 1,503,444</u>	<u>\$ 1,724,444</u>

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Parking Fund (2130)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>2130.430.9130 - Off-Street Parking Program:</u>				
EX10 - Personnel Services	439,815	487,607	487,607	534,315
EX20 - Materials & Supplies	93,024	105,845	105,845	110,319
EX30 - Services and Charges	102,464	137,250	137,250	143,624
EX33 - Motorpool	6,294	6,423	6,423	6,324
EX39 - Cost Allocation	8,844	8,844	8,844	10,728
EX40 - Maintenance	13,399	9,450	9,450	13,950
EX70 - Transfers to Outside Entities	142,845	180,000	180,000	140,000
Total	806,684	935,419	935,419	959,260
<u>2130.430.9131 - Entertainment District Parking Program:</u>				
EX10 - Personnel Services	108,425	202,032	202,032	220,792
EX20 - Materials & Supplies	3,390	7,397	7,397	7,097
EX30 - Services and Charges	159,688	196,512	196,512	112,916
EX33 - Motorpool	4,217	4,060	4,060	4,508
EX40 - Maintenance	8,427	10,848	10,848	8,648
EX70 - Transfers to Outside Entities	0	0	0	125,000
Total	284,146	420,849	420,849	478,961
<u>2130.430.9132 - Spring St Municipal Parking Deck Program:</u>				
EX10 - Personnel Services	33,070	56,141	56,141	46,628
EX30 - Services and Charges	40,530	58,591	58,591	69,501
EX40 - Maintenance	0	100	100	100
EX96 - Operating Transfers Out	385,547	384,000	384,000	384,000
Total	459,147	498,832	498,832	500,229
<u>2130.430.9133 - Parking Management Projects Program:</u>				
EX20 - Materials & Supplies	310,197	438,751	438,751	10,000
EX30 - Services and Charges	0	53,341	53,341	10,000
EX80 - Capital	0	348,141	348,141	80,000
Total	310,197	840,233	840,233	100,000
<u>2130.430.9135 - West Avenue Parking Deck Program:</u>				
EX30 - Services and Charges	0	0	0	144,550
Total	0	0	0	144,550
Budget Total	\$ 1,860,175	\$ 2,695,333	\$ 2,695,333	\$ 2,183,000

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Residential District Parking Fund (2134)

The Residential District Parking Fund accounts for funds received from meter revenues in the Wilson Park South Neighborhood. Expenses for the maintenance and operation of parking lots and parking spaces are paid from this fund.

City of Fayetteville, Arkansas
 2024 Operating Budget
 Residential District Parking Fund (2134)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Investment Earnings	\$ (1,849)	\$ 0	\$ 1,000	\$ 0
Wilson Park South Neighborhood Revenue	<u>22,746</u>	<u>17,500</u>	<u>36,000</u>	<u>36,000</u>
Total Revenues	<u>20,897</u>	<u>17,500</u>	<u>37,000</u>	<u>36,000</u>
Expenses:				
Wilson Park South Neighborhood	<u>3,521</u>	<u>11,500</u>	<u>11,500</u>	<u>11,000</u>
Total Expenses	<u>3,521</u>	<u>11,500</u>	<u>11,500</u>	<u>11,000</u>
 Income / (Loss)	 <u>\$ 17,376</u>	 <u>\$ 6,000</u>	 <u>\$ 25,500</u>	 <u>\$ 25,000</u>
 Total Budget	 <u>\$ 3,521</u>	 <u>\$ 11,500</u>	 <u>\$ 11,500</u>	 <u>\$ 11,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 9,869	\$ 27,245	\$ 27,245	\$ 52,745
Income / (Loss)	<u>17,376</u>	<u>6,000</u>	<u>25,500</u>	<u>25,000</u>
Ending Undesignated Fund Balance	<u>\$ 27,245</u>	<u>\$ 33,245</u>	<u>\$ 52,745</u>	<u>\$ 77,745</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Residential District Parking Fund (2134)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>2134.430.9134 - Wilson Park South Neighborhood Program:</u>				
EX10 - Personnel Services	0	6,691	6,691	6,691
EX20 - Materials & Supplies	502	1,000	1,000	500
EX30 - Services and Charges	3,020	3,809	3,809	3,809
Total	3,521	11,500	11,500	11,000
Budget Total	\$ 3,521	\$ 11,500	\$ 11,500	\$ 11,000

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Community Development Block Grant Fund (2180)

The Community Development Block Grant Fund accounts for the community development grant funds received from the Federal Department of Housing and Urban Development. Amounts budgeted in 2024 represent the expected grant award.

In November 2015, the City received Special Needs Assistance Programs (SNAPS) grants from the Department of Housing and Urban Development for homeless assistance in the Fayetteville area. From that time forward, the City of Fayetteville has continued to administer that program.

City of Fayetteville, Arkansas
2024 Operating Budget
Community Development Block Grant Fund (2180)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Endeavor Grant Funding	\$ 0	\$ 25,000	\$ 25,000	\$ 0
Community Development Grant Funding	883,088	2,376,306	2,376,306	762,000
SNAPS HEARTH Grant Funding	142,486	1,124,989	1,124,989	357,000
CDBG Program Income	20,404	0	3,000	0
HUD HOME Investment Partnership 2023	0	512,642	512,642	500,000
Transfer from General	0	237,358	237,358	0
Other	2,944	0	7,000	20,000
Total Revenues	<u>1,048,922</u>	<u>4,276,295</u>	<u>4,286,295</u>	<u>1,639,000</u>
Expenses:				
Administration & Planning	91,130	266,556	266,556	125,648
Housing Services	609,994	1,053,933	1,053,933	445,574
Redevelopment	77,705	195,882	195,882	95,778
Public Service	118,636	725,337	725,337	75,000
Public Facilities & Improvements	0	160,000	160,000	20,000
HEARTH - AR0039	12,938	140,108	140,108	37,000
HEARTH - AR0043	107,282	578,273	578,273	194,000
HEARTH - AR0044	19,141	167,845	167,845	40,000
HEARTH - AR0071	0	238,763	238,763	86,000
Grants & Donations	0	25,000	25,000	20,000
HUD HOME Investment Partnership 2023	0	750,000	750,000	500,000
Total Expenses	<u>1,036,826</u>	<u>4,301,697</u>	<u>4,301,697</u>	<u>1,639,000</u>
Income / (Loss)	<u>\$ 12,096</u>	<u>\$ (25,402)</u>	<u>\$ (15,402)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 1,036,825</u>	<u>\$ 4,301,697</u>	<u>\$ 4,301,697</u>	<u>\$ 1,639,000</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 40,715	\$ 52,811	\$ 52,811	\$ 37,409
Income / (Loss)	12,096	(25,402)	(15,402)	0
Ending Undesignated Fund Balance	<u>\$ 52,811</u>	<u>\$ 27,409</u>	<u>\$ 37,409</u>	<u>\$ 37,409</u>

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Community Development Block Grant Fund (2180)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>2180.642.4920 - HUD HOME Invest Partnership 2023 Program:</u>				
EX30 - Services and Charges	0	750,000	750,000	500,000
Total	0	750,000	750,000	500,000
<u>2180.642.4930 - Administration & Planning Program:</u>				
EX10 - Personnel Services	83,133	123,286	123,286	97,903
EX20 - Materials & Supplies	525	29,219	29,219	8,000
EX30 - Services and Charges	7,472	114,051	114,051	19,745
Total	91,130	266,556	266,556	125,648
<u>2180.642.4940 - Housing Services Program:</u>				
EX10 - Personnel Services	275,871	343,447	343,447	311,289
EX20 - Materials & Supplies	5,376	20,359	20,359	11,382
EX30 - Services and Charges	322,404	684,641	684,641	116,230
EX33 - Motorpool	6,343	5,486	5,486	6,673
Total	609,994	1,053,933	1,053,933	445,574
<u>2180.642.4945 - Redevelopment Program:</u>				
EX10 - Personnel Services	57,711	84,438	84,438	67,441
EX20 - Materials & Supplies	5,101	31,938	31,938	8,320
EX30 - Services and Charges	10,506	74,231	74,231	14,502
EX33 - Motorpool	4,188	4,675	4,675	5,015
EX40 - Maintenance	200	600	600	500
Total	77,705	195,882	195,882	95,778
<u>2180.642.4956 - HEARTH - AR0043 Program:</u>				
EX30 - Services and Charges	107,282	578,273	578,273	194,000
Total	107,282	578,273	578,273	194,000
<u>2180.642.4957 - HEARTH - AR0044 Program:</u>				
EX30 - Services and Charges	19,141	167,845	167,845	40,000
Total	19,141	167,845	167,845	40,000
<u>2180.642.4958 - HEARTH - AR0039 Program:</u>				
EX30 - Services and Charges	12,938	140,108	140,108	37,000
Total	12,938	140,108	140,108	37,000
<u>2180.642.4959 - HEARTH - AR0071 Program:</u>				
EX30 - Services and Charges	0	238,763	238,763	86,000
Total	0	238,763	238,763	86,000

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Community Development Block Grant Fund (2180)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>2180.642.4960 - Grants & Donations Program:</u>				
EX30 - Services and Charges	0	25,000	25,000	20,000
Total	0	25,000	25,000	20,000
<u>2180.642.4970 - Public Services Program:</u>				
EX30 - Services and Charges	118,636	725,337	725,337	75,000
Total	118,636	725,337	725,337	75,000
<u>2180.642.4990 - Public Facilities & Improvements Program:</u>				
EX30 - Services and Charges	0	160,000	160,000	20,000
Total	0	160,000	160,000	20,000
Budget Total	\$ 1,036,825	\$ 4,301,697	\$ 4,301,697	\$ 1,639,000

Special Grants Fund (2230)

The Special Grants Fund includes grants which represent programs funded by the State or other special granting entities, which are budgeted and accounted for in this fund.

In 2017, a grant was received from The Walton Family Foundation to fund the design of an interactive outdoor cultural arts corridor along the Razorback Regional Greenway. This grant has been completed.

In 2023, a grant was received from the Federal Emergency Management Agency for the "Mastering Fireground Command, Calm the Chaos" training course.

The budgeted amount for 2024 is \$0.

City of Fayetteville, Arkansas
 2024 Operating Budget
 Special Grants Fund (2230)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Intergovernmental (Grants)	\$ 0	\$ 84,082	\$ 84,082	\$ 0
Transfer from General	0	22,282	22,282	0
Investment Earnings	0	0	0	0
Commercial Grants	82,044	0	0	0
Total Revenues	<u>82,044</u>	<u>106,364</u>	<u>106,364</u>	<u>0</u>
Expenses:				
Cultural Arts Corridor Grant	82,044	0	0	0
FEMA Fire Command Training Grant	0	106,364	106,364	0
Total Expenses	<u>82,044</u>	<u>106,364</u>	<u>106,364</u>	<u>0</u>
Income / (Loss)	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Budget	<u>\$ 82,044</u>	<u>\$ 106,364</u>	<u>\$ 106,364</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 0	\$ 0	\$ 0
Income / (Loss)	0	0	0	0
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Special Grants Fund (2230)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>2230.631.8006 - Cultural Arts Corridor Grant Program:</u>				
EX30 - Services and Charges	75,421	0	0	0
EX80 - Capital	6,623	0	0	0
Total	82,044	0	0	0
<u>2230.900.8008 - FEMA Fire Command Training Grant Program:</u>				
EX30 - Services and Charges	0	106,364	106,364	0
Total	0	106,364	106,364	0
Budget Total	\$ 82,044	\$ 106,364	\$ 106,364	\$ 0

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Energy Block Grant Fund (2240)

The Energy Block Grant Fund was received from the United States Department of Energy as part of the American Recovery and Reinvestment Act in 2009. These funds were used to develop several greenhouse gas (GHG) reduction projects. This grant created the Community Revolving Loan Fund, which loaned money to three local non-profit organizations to complete energy conservation retrofits on their facilities; those loans were paid in full in 2022. With those repaid funds, the City entered into an Energy Savings Performance Contract with Johnson Controls Inc. to execute 84 energy efficiency upgrades across 47 City-owned buildings.

This fund is closed and is shown for comparative purposes only.

City of Fayetteville, Arkansas
 2024 Operating Budget
 Energy Block Grant Fund (2240)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Investment Earnings	\$ 13	\$ 0	\$ 0	\$ 0
Other	4,805	0	0	0
Total Revenues	<u>4,818</u>	<u>0</u>	<u>0</u>	<u>0</u>
Expenses:				
Transfer to Sales Tax Capital	224,733	0	0	0
Total Expenses	<u>224,733</u>	<u>0</u>	<u>0</u>	<u>0</u>
Income / (Loss)	<u>\$ (219,915)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total Budget	<u>\$ 224,733</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 219,915	\$ 0	\$ 0	\$ 0
Income / (Loss)	<u>(219,915)</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Energy Block Grant Fund (2240)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>2240.800.9240 - Energy Block Grant Program:</u>				
EX20 - Materials & Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Total	\$ 0	\$ 0	\$ 0	\$ 0
Budget Total	\$ 0	\$ 0	\$ 0	\$ 0

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American Rescue Plan Act (2246)

The American Rescue Plan Act of 2021 is intended to combat the COVID-19 pandemic, including public health and economic impacts. The Act provides local fiscal aid to support COVID-19 response efforts, cover increased expenditures, replenish lost revenue and mitigate economic harm from the COVID-19 pandemic. It can also be used to fund certain capital expenditures for Water and Sewer and water quality projects. Funds must be obligated by 2024 and expended by 2026.

The City of Fayetteville was awarded a total of \$17,911,418. To date, \$17,890,613 is obligated.

ARPA funds in the amount of \$5,095,114 were receipted directly into the General Fund in December 2022 for revenue loss reimbursement.

City of Fayetteville, Arkansas
2024 Operating Budget
American Rescue Plan Act Fund (2246)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Intergovernmental (Grants)	\$ 750,250	\$ 8,996,052	\$ 8,996,052	\$ 0
Investment Earnings	11,968	0	100,000	0
Total Revenues	<u>762,218</u>	<u>8,996,052</u>	<u>9,096,052</u>	<u>0</u>
Expenses:				
Vaccine Incentive Program (ARP)	18,000	218,900	218,900	0
Revenue Loss Replacement (ARP)	96,285	661,632	661,632	0
Not For Profit Assistance Small Value	4,377	95,622	95,622	0
Not For Profit Assistance Large Value	577,636	1,322,363	1,322,363	0
Lake Fayetteville Water Study	53,952	147,888	147,888	0
Dead Horse Mtn Rd Land (WCRC)	0	1,445,400	1,445,400	0
Peace at Home (Safe Shelter)	0	686,500	686,500	0
Workforce Training Program (FPL)	0	1,258,579	1,258,579	0
Childcare Assistance Program	0	2,000,000	2,000,000	0
Magdalene Serenity House	0	128,789	128,789	0
WelcomeHealth NWA	0	75,000	75,000	0
EXCELLERATE DBA (UPSKILL NWA)	0	742,223	742,223	0
Legal Aid of Arkansas	0	92,156	92,156	0
AR United Community Coalition	0	50,000	50,000	0
Apple Seeds	0	71,000	71,000	0
Total Expenses	<u>750,250</u>	<u>8,996,052</u>	<u>8,996,052</u>	<u>0</u>
Income / (Loss)	<u>\$ 11,968</u>	<u>\$ 0</u>	<u>\$ 100,000</u>	<u>\$ 0</u>
Total Budget	<u>\$ 750,250</u>	<u>\$ 8,996,052</u>	<u>\$ 8,996,052</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 2,270	\$ 14,238	\$ 14,238	\$ 114,238
Income / (Loss)	11,968	0	100,000	0
Ending Undesignated Fund Balance	<u>\$ 14,238</u>	<u>\$ 14,238</u>	<u>\$ 114,238</u>	<u>\$ 114,238</u>

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
American Rescue Plan Act Fund (2246)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>2246.800.9710 - Vaccine Incentive Program (ARP):</u>				
EX30 - Services and Charges	18,000	218,900	218,900	0
Total	18,000	218,900	218,900	0
<u>2246.800.9714 - Not For Profit Asst Small Value:</u>				
EX30 - Services and Charges	4,377	95,622	95,622	0
Total	4,377	95,622	95,622	0
<u>2246.800.9715 - Not For Profit Asst Large Value:</u>				
EX30 - Services and Charges	577,636	1,322,363	1,322,363	0
Total	577,636	1,322,363	1,322,363	0
<u>2246.800.9716 - Lake Fayetteville Water Study:</u>				
EX80 - Capital	53,952	147,888	147,888	0
Total	53,952	147,888	147,888	0
<u>2246.800.9717 - WCRAA Ambulance Improvements:</u>				
EX70 - Transfers to Outside Entities	96,285	661,632	661,632	0
Total	96,285	661,632	661,632	0
<u>2246.800.9718 - Dead Horse Mtn Rd Land (WCRC):</u>				
EX80 - Capital	0	1,445,400	1,445,400	0
Total	0	1,445,400	1,445,400	0
<u>2246.800.9719 - Peace at Home (Safe Shelter):</u>				
EX30 - Services and Charges	0	686,500	686,500	0
Total	0	686,500	686,500	0
<u>2246.800.9720 - Workforce Training Program (FPL):</u>				
EX70 - Transfers to Outside Entities	0	1,258,579	1,258,579	0
Total	0	1,258,579	1,258,579	0
<u>2246.800.9721 - Childcare Assistance Program:</u>				
EX30 - Services and Charges	0	2,000,000	2,000,000	0
Total	0	2,000,000	2,000,000	0
<u>2246.800.9722 - Magdalene Serenity House:</u>				
EX30 - Services and Charges	0	128,789	128,789	0
Total	0	128,789	128,789	0

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 American Rescue Plan Act Fund (2246)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>2246.800.9723 - WelcomeHealth NWA:</u>				
EX30 - Services and Charges	0	75,000	75,000	0
Total	0	75,000	75,000	0
<u>2246.800.9726 - EXCELLERATE DBA (UPSKILL NWA):</u>				
EX30 - Services and Charges	0	742,223	742,223	0
Total	0	742,223	742,223	0
<u>2246.800.9727 - Legal Aid of Arkansas:</u>				
EX30 - Services and Charges	0	92,156	92,156	0
Total	0	92,156	92,156	0
<u>2246.800.9728 - AR United Community Coalition:</u>				
EX30 - Services and Charges	0	50,000	50,000	0
Total	0	50,000	50,000	0
<u>2246.800.9729 - Apple Seeds:</u>				
EX30 - Services and Charges	0	71,000	71,000	0
Total	0	71,000	71,000	0
Budget Total	\$ 750,250	\$ 8,996,052	\$ 8,996,052	\$ 0

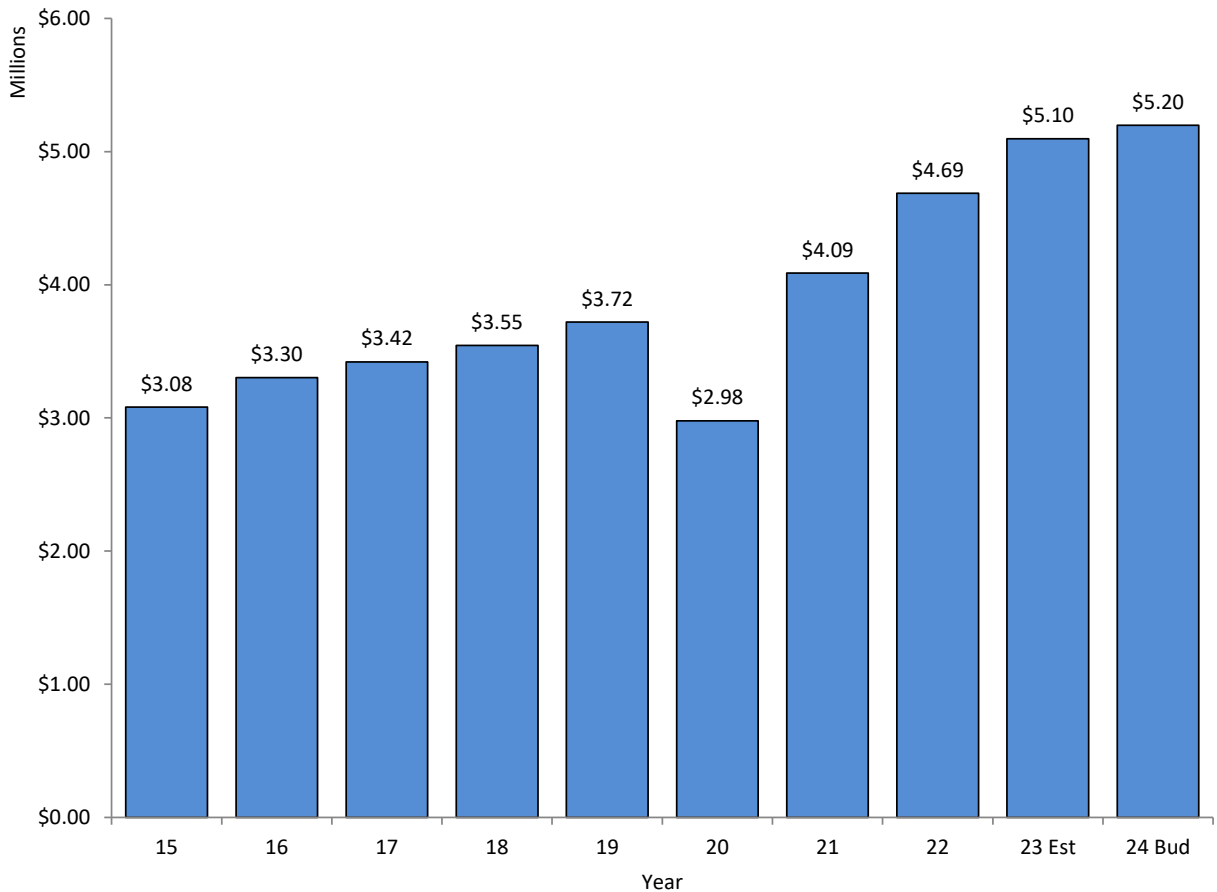
Parks Development Fund (2250)

The Parks Development Fund accounts for the revenue and expenditures of the Parks HMR tax approved by the voters in 1995. The \$5.1 million in planned expenditures for 2024 includes \$1,000,000 in capital improvements.

In 2010, a Citywide referendum was held and voters approved the use of these funds for capital projects and maintenance activities. The use of Park Development Funds for promotional activities is no longer permitted. Expenditures for promotional activities must be financed by parks funds allocated in the General Fund.

The HMR tax revenues are expected to increase by 2% in 2024 compared to 2023 estimates.

**Parks Development Fund
Hotel-Motel-Restaurant (HMR) Tax Revenue**



City of Fayetteville, Arkansas
2024 Operating Budget
Parks Development Fund (2250)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Hotel, Motel, and Restaurant Taxes	\$ 4,687,799	\$ 4,705,000	\$ 5,096,000	\$ 5,198,000
Intergovernmental (Grants)	3,780	561,220	461,220	0
Charges for Services	108,975	96,000	139,961	140,000
Greenspace Fees Contribution	144,520	1,869,467	1,869,467	0
Investment Earnings	(373,138)	15,000	87,000	89,000
Other	116,004	1,285,475	1,287,975	0
Total Revenues	<u>4,687,940</u>	<u>8,532,162</u>	<u>8,941,623</u>	<u>5,427,000</u>
Expenses:				
Parks Development Program	1,795,109	758,992	758,992	994,774
Parks Development Capital	913,322	4,794,135	4,794,135	1,000,000
Parks Development Greenspace Capital	144,520	1,867,369	1,867,369	0
Parks Maintenance	1,011,806	2,753,727	2,753,727	3,072,226
Transfer to Shop	50,000	157,500	157,500	60,000
Total Expenses	<u>3,914,757</u>	<u>10,331,723</u>	<u>10,331,723</u>	<u>5,127,000</u>
Income / (Loss)	<u>\$ 773,183</u>	<u>\$ (1,799,561)</u>	<u>\$ (1,390,100)</u>	<u>\$ 300,000</u>
Total Budget	<u>\$ 3,914,757</u>	<u>\$ 10,331,723</u>	<u>\$ 10,331,723</u>	<u>\$ 5,127,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 4,229,016	\$ 5,002,199	\$ 5,002,199	\$ 3,612,099
Income / (Loss)	773,183	(1,799,561)	(1,390,100)	300,000
Ending Undesignated Fund Balance	<u>\$ 5,002,199</u>	<u>\$ 3,202,638</u>	<u>\$ 3,612,099</u>	<u>\$ 3,912,099</u>

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Parks Development Fund (2250)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>2250.520.5260 - Parks Maintenance Program:*</u>				
EX10 - Personnel Services	830,920	2,075,465	2,075,465	0
EX20 - Materials & Supplies	29,796	96,200	96,200	0
EX30 - Services and Charges	0	152,993	152,993	0
EX33 - Motorpool	151,090	399,069	399,069	0
EX40 - Maintenance	0	30,000	30,000	0
EX96 - Operating Transfers Out	50,000	157,500	157,500	0
Total	1,061,806	2,911,227	2,911,227	0
<u>2250.520.9250 - Parks Development Program:</u>				
EX10 - Personnel Services	1,179,365	422,415	422,415	639,238
EX20 - Materials & Supplies	119,568	88,851	88,851	83,071
EX30 - Services and Charges	158,212	137,194	137,194	138,389
EX33 - Motorpool	206,910	0	0	0
EX39 - Cost Allocation	110,532	110,532	110,532	134,076
EX40 - Maintenance	20,521	0	0	0
Total	1,795,109	758,992	758,992	994,774
<u>2250.520.9255 - Parks Development Capital Program:</u>				
EX20 - Materials & Supplies	43,732	0	0	0
EX30 - Services and Charges	26,221	52,234	52,234	0
EX40 - Maintenance	217	189,061	189,061	0
EX80 - Capital	843,153	4,552,840	4,552,840	1,000,000
Total	913,322	4,794,135	4,794,135	1,000,000
<u>2250.520.9256 - Parks Dev Capital Greenspace Program:</u>				
EX30 - Services and Charges	0	941	941	0
EX80 - Capital	144,520	1,866,428	1,866,428	0
Total	144,520	1,867,369	1,867,369	0
<u>2250.521.5260 - Parks Maintenance Program:*</u>				
EX10 - Personnel Services	0	0	0	2,250,510
EX20 - Materials & Supplies	0	0	0	107,400
EX30 - Services and Charges	0	0	0	243,023
EX33 - Motorpool	0	0	0	441,293
EX40 - Maintenance	0	0	0	30,000
EX96 - Operating Transfers Out	0	0	0	60,000
Total	0	0	0	3,132,226
Budget Total	\$ 3,914,757	\$ 10,331,723	\$ 10,331,723	\$ 5,127,000

*Changed division code in 2024.

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Impact Fee Fund (2300)

The Impact Fee Fund accounts for the revenues and expenditures related to the collection of the water, wastewater, police, and fire impact fees. The intent of impact fee charge is to ensure new developments bear a proportionate share of the cost of capacity improvements and ensure that the proportional share does not exceed the costs of the demand for additional capacity that is reasonably attributable to providing these services and facilities to the use and occupancy of the new developments. Impact fees for 2024 are expected to be flat compared to the estimated 2023 amounts. Transfers are made to the appropriate expenditure fund when eligible programs are identified.

Impact Fee Collections



City of Fayetteville, Arkansas
2024 Operating Budget
Impact Fee Fund (2300)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Water Impact Fee	\$ 1,190,081	\$ 1,185,000	\$ 1,354,000	\$ 1,354,000
Wastewater Impact Fee	983,724	941,000	1,226,000	1,226,000
Police Impact Fee	277,213	310,000	309,000	309,000
Fire Impact Fee	237,058	250,000	266,000	266,000
Investment Earnings	(364,069)	42,000	168,000	168,000
Total Revenues	<u>2,324,007</u>	<u>2,728,000</u>	<u>3,323,000</u>	<u>3,323,000</u>
Expenses:				
Water Improvements	0	0	0	450,000
Wastewater Improvements	0	900,000	900,000	338,000
Police Improvements	1,414,938	897,702	897,702	0
Fire Improvements	0	583,845	583,845	1,155,000
Transfer to Water & Sewer	3,075,906	7,832,719	7,832,719	0
Total Expenses	<u>4,490,844</u>	<u>10,214,266</u>	<u>10,214,266</u>	<u>1,943,000</u>
Income / (Loss)	<u>\$ (2,166,837)</u>	<u>\$ (7,486,266)</u>	<u>\$ (6,891,266)</u>	<u>\$ 1,380,000</u>
Total Budget	<u>\$ 4,490,844</u>	<u>\$ 10,214,266</u>	<u>\$ 10,214,266</u>	<u>\$ 1,943,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 12,243,669	\$ 10,076,832	\$ 10,076,832	\$ 3,185,566
Income / (Loss)	(2,166,837)	(7,486,266)	(6,891,266)	1,380,000
Ending Undesignated Fund Balance	<u>\$ 10,076,832</u>	<u>\$ 2,590,566</u>	<u>\$ 3,185,566</u>	<u>\$ 4,565,566</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Impact Fee Fund (2300)

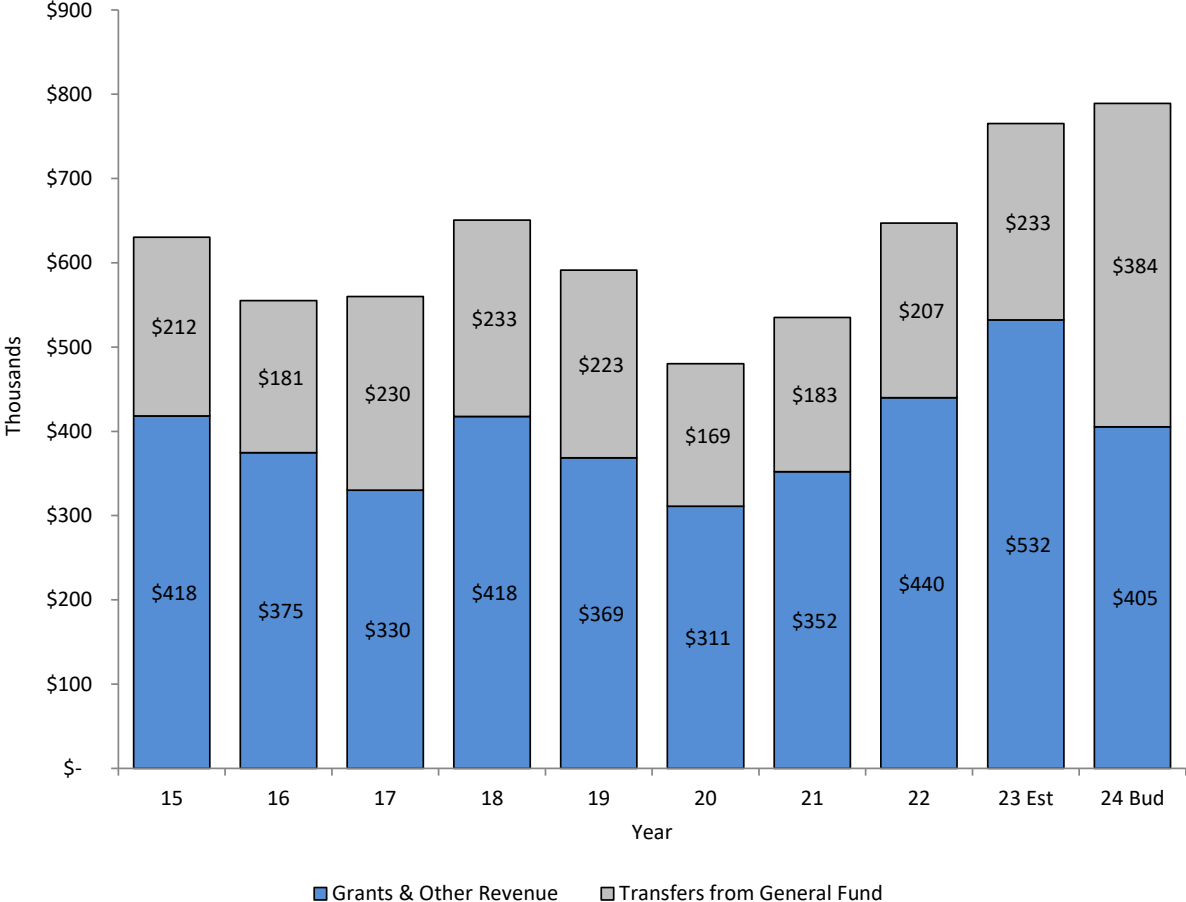
	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>2300.200.9300 - Police Impact Fees Program:</u>				
EX20 - Materials & Supplies	214,703	35,297	35,297	0
EX80 - Capital	1,200,235	862,405	862,405	0
Total	1,414,938	897,702	897,702	0
 <u>2300.300.9300 - Fire Impact Fees Program:</u>				
EX80 - Capital	0	583,845	583,845	1,155,000
Total	0	583,845	583,845	1,155,000
 <u>2300.720.9300 - Water Impact Fees Program:</u>				
EX80 - Capital	0	0	0	450,000
EX96 - Operating Transfers Out	2,283,485	5,267,441	5,267,441	0
Total	2,283,485	5,267,441	5,267,441	450,000
 <u>2300.730.9300 - Wastewater Impact Fees Program:</u>				
EX80 - Capital	0	900,000	900,000	338,000
EX96 - Operating Transfers Out	792,421	2,565,278	2,565,278	0
Total	792,421	3,465,278	3,465,278	338,000
 Budget Total	 \$ 4,490,844	 \$ 10,214,266	 \$ 10,214,266	 \$ 1,943,000

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Drug Law Enforcement Fund (2930)

The Drug Law Enforcement Fund accounts for drug law enforcement grant funds received from the U.S. Department of Justice, passed through the State of Arkansas, in association with Washington County; the Cities of Springdale, Prairie Grove, Lincoln, Farmington, Greenland, Goshen, and West Fork; and the Fourth Judicial Prosecuting Attorney. The amounts indicated for 2024 are estimates of the remaining 2023 award. New awards are granted to the City throughout the fiscal year.

**Drug Law Enforcement Fund
Revenue Sources**



City of Fayetteville, Arkansas
 2024 Operating Budget
 Drug Law Enforcement Fund (2930)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Drug Enforcement Grant	\$ 407,288	\$ 418,472	\$ 419,972	\$ 404,619
Fines & Forfeitures	32,119	111,472	111,472	0
Transfer from General	207,354	233,000	233,000	383,510
Other	488	0	719	871
Total Revenues	<u>647,249</u>	<u>762,944</u>	<u>765,163</u>	<u>789,000</u>
Expenses:				
Drug Enforcement	620,576	818,547	818,547	815,000
Total Expenses	<u>620,576</u>	<u>818,547</u>	<u>818,547</u>	<u>815,000</u>
Income / (Loss)	<u>\$ 26,673</u>	<u>\$ (55,603)</u>	<u>\$ (53,384)</u>	<u>\$ (26,000)</u>
Total Budget	<u>\$ 620,576</u>	<u>\$ 818,547</u>	<u>\$ 818,547</u>	<u>\$ 815,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 171,330	\$ 198,003	\$ 198,003	\$ 144,619
Income / (Loss)	26,673	(55,603)	(53,384)	(26,000)
Ending Undesignated Fund Balance	<u>\$ 198,003</u>	<u>\$ 142,400</u>	<u>\$ 144,619</u>	<u>\$ 118,619</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Drug Law Enforcement Fund (2930)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>2930.200.2960 - Drug Enforcement Program:</u>				
EX10 - Personnel Services	327,868	356,401	356,401	543,051
EX20 - Materials & Supplies	8,923	15,000	15,000	0
EX30 - Services and Charges	283,785	332,974	332,974	263,549
EX80 - Capital	0	114,172	114,172	8,400
Total	620,576	818,547	818,547	815,000
Budget Total	\$ 620,576	\$ 818,547	\$ 818,547	\$ 815,000

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Debt Service Funds

TIF Bond Fund (3370)

The Tax Increment Financing (TIF) Bond Fund accounts for the accumulation of resources and the payment of bond debt incurred for TIF capital project expenditures which occurred in 2005.

City of Fayetteville, Arkansas
2024 Operating Budget
TIF Bond Fund (3370)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Property Taxes	\$ 449,627	\$ 460,000	\$ 472,000	\$ 519,000
Investment Earnings	3,196	0	8,000	8,000
Total Revenues	<u>452,823</u>	<u>460,000</u>	<u>480,000</u>	<u>527,000</u>
Expenses:				
Principal Payment	154,000	200,000	200,000	200,000
Interest Expense	269,662	317,917	317,917	311,000
Professional Services	1,647	7,000	7,000	7,000
Paying Agent Fees	3,690	9,000	9,000	9,000
Total Expenses	<u>428,999</u>	<u>533,917</u>	<u>533,917</u>	<u>527,000</u>
Income / (Loss)	<u>\$ 23,824</u>	<u>\$ (73,917)</u>	<u>\$ (53,917)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 428,998</u>	<u>\$ 533,917</u>	<u>\$ 533,917</u>	<u>\$ 527,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 417,416	\$ 441,240	\$ 441,240	\$ 387,323
Income / (Loss)	23,824	(73,917)	(53,917)	0
Ending Undesignated Fund Balance	<u>\$ 441,240</u>	<u>\$ 367,323</u>	<u>\$ 387,323</u>	<u>\$ 387,323</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 TIF Bond Fund (3370)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>3370.900.9370 - TIF Bonds Expense Program:</u>				
EX30 - Services and Charges	\$ 1,647	\$ 7,000	\$ 7,000	\$ 7,000
EX50 - Debt Service	427,352	526,917	526,917	520,000
Total	428,998	533,917	533,917	527,000
Budget Total	\$ 428,998	\$ 533,917	\$ 533,917	\$ 527,000

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Parking Deck Bonds Fund (3380)

The Parking Deck Bonds Fund accounts for the accumulation of resources and the payment of bond debt incurred for the City's Spring Street municipal parking deck facility. Necessary funds to meet these obligations are transferred from the Parking Fund.

City of Fayetteville, Arkansas
2024 Operating Budget
Parking Deck Bonds Fund (3380)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Transfer from Parking	\$ 385,547	\$ 384,000	\$ 384,000	\$ 384,000
Interest Income	4,382	0	16,000	0
Total Revenues	389,929	384,000	400,000	384,000
Expenses:				
Principal Payment	235,000	240,000	240,000	245,000
Interest Expense	145,205	139,285	139,285	134,000
Paying Agent Fees	2,625	4,715	4,715	5,000
Total Expenses	382,830	384,000	384,000	384,000
Income / (Loss)	\$ 7,099	\$ 0	\$ 16,000	\$ 0
Total Budget	\$ 382,830	\$ 384,000	\$ 384,000	\$ 384,000
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 339,460	\$ 346,559	\$ 346,559	\$ 362,559
Income / (Loss)	7,099	0	16,000	0
Ending Undesignated Fund Balance	\$ 346,559	\$ 346,559	\$ 362,559	\$ 362,559

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Parking Deck Bonds Fund (3380)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>3380.900.9380 - Parking Deck Bond Expense Program:</u>				
EX50 - Debt Service	\$ 382,830	\$ 384,000	\$ 384,000	\$ 384,000
Total	382,830	384,000	384,000	384,000
Budget Total	\$ 382,830	\$ 384,000	\$ 384,000	\$ 384,000

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HMR 2014 Bond Debt Service Fund (3390)

The HMR 2014 Tax Bond Debt Service Fund accounts for the amount dedicated to principal and interest payments required to service the 2014 HMR Bond Issue.

City of Fayetteville, Arkansas
2024 Operating Budget
HMR Tax Bonds 2014 Fund (3390)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Contribution from Advertising/Promotion	\$ 701,265	\$ 702,000	\$ 698,000	\$ 707,000
Investment Earnings	3,595	0	14,000	0
Total Revenues	<u>704,860</u>	<u>702,000</u>	<u>712,000</u>	<u>707,000</u>
Expenses:				
Principal Payment	345,000	355,000	355,000	370,000
Interest Expense	353,888	343,538	343,538	332,888
Paying Agent Fees	2,600	3,462	3,462	4,112
Total Expenses	<u>701,488</u>	<u>702,000</u>	<u>702,000</u>	<u>707,000</u>
Income / (Loss)	\$ <u>3,372</u>	\$ <u>0</u>	\$ <u>10,000</u>	\$ <u>0</u>
Total Budget	<u>\$ 701,488</u>	<u>\$ 702,000</u>	<u>\$ 702,000</u>	<u>\$ 707,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 118,056	\$ 121,428	\$ 121,428	\$ 131,428
Income / (Loss)	3,372	0	10,000	0
Ending Undesignated Fund Balance	<u>\$ 121,428</u>	<u>\$ 121,428</u>	<u>\$ 131,428</u>	<u>\$ 131,428</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 HMR Tax Bonds 2014 Fund (3390)

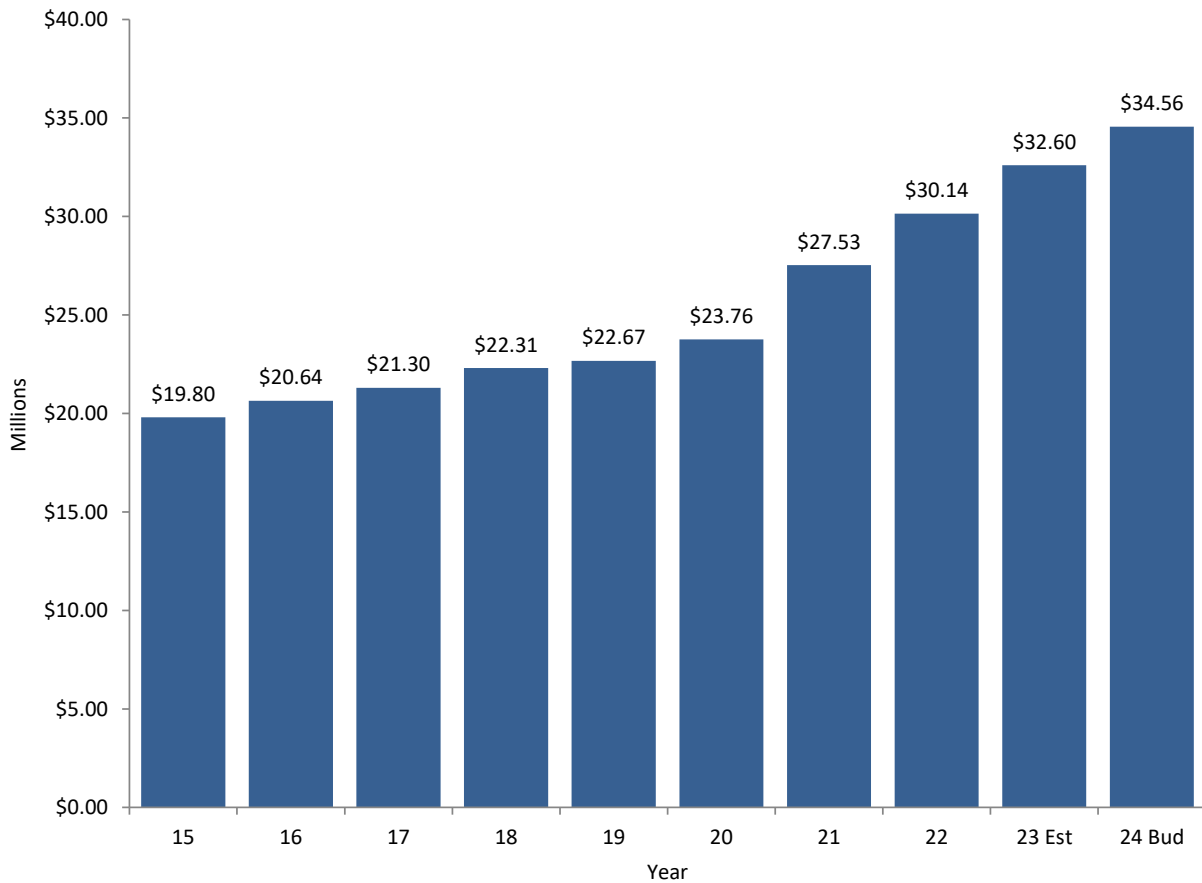
	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>3390.900.9390 - HMR 2014 Bond Debt Service Program:</u>				
EX50 - Debt Service	\$ 701,488	\$ 702,000	\$ 702,000	\$ 707,000
Total	701,488	702,000	702,000	707,000
Budget Total	\$ 701,488	\$ 702,000	\$ 702,000	\$ 707,000

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Sales Tax Bond Fund - 2019 Authorized (3440)

The Sales Tax Bond Fund accounts for the accumulation of resources and the payment of bond debt incurred for street improvements, trail system improvements, drainage improvements, parks system improvements, City facilities improvements, arts corridor improvements, police facilities improvements, firefighting facilities improvements, and economic development projects.

Sales Tax Bond (1.00%) Sales Tax Revenue



City of Fayetteville, Arkansas
2024 Operating Budget
Sales Tax Bond Fund (3440)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Sales Tax - City	\$ 30,142,529	\$ 29,915,000	\$ 32,599,000	\$ 34,555,000
Proceeds from Bond Sales	1,989	0	0	0
Investment Earnings	133,149	0	529,000	0
Total Revenues	<u>30,277,667</u>	<u>29,915,000</u>	<u>33,128,000</u>	<u>34,555,000</u>
Expenses:				
Principal Payment	26,195,000	25,335,824	25,335,824	30,546,326
Interest Expense	3,444,254	4,554,176	4,554,176	3,978,674
Professional Services	0	5,000	5,000	5,000
Paying Agent Fees	20,068	20,000	20,000	25,000
Total Expenses	<u>29,659,322</u>	<u>29,915,000</u>	<u>29,915,000</u>	<u>34,555,000</u>
Income / (Loss)	<u>\$ 618,345</u>	<u>\$ 0</u>	<u>\$ 3,213,000</u>	<u>\$ 0</u>
Total Budget	<u>\$ 29,659,323</u>	<u>\$ 29,915,000</u>	<u>\$ 29,915,000</u>	<u>\$ 34,555,000</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 8,930,407	\$ 9,548,752	\$ 9,548,752	\$ 12,761,752
Income / (Loss)	618,345	0	3,213,000	0
Ending Undesignated Fund Balance	<u>\$ 9,548,752</u>	<u>\$ 9,548,752</u>	<u>\$ 12,761,752</u>	<u>\$ 12,761,752</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Sales Tax Bond Fund (3440)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>3440.900.9440 - Sales Tax Bonds - Expense Program:</u>				
EX30 - Services and Charges	0	5,000	5,000	5,000
EX50 - Debt Service	29,659,323	29,910,000	29,910,000	34,550,000
Total	29,659,323	29,915,000	29,915,000	34,555,000
Budget Total	\$ 29,659,323	\$ 29,915,000	\$ 29,915,000	\$ 34,555,000

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Library Expansion Bond Fund (3450)

The Library Expansion Bond Fund accounts for the amount dedicated to principal and interest payments required to service the 2017 Library Bond Issue. Funds for these debt service payments are generated by a property tax approved by the voters in 2016.

City of Fayetteville, Arkansas
2024 Operating Budget
Library Bonds 2017 Fund (3450)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Contribution - Library Board	\$ 2,238,871	\$ 2,424,000	\$ 2,424,000	\$ 2,809,000
Investment Earnings	25,103	0	60,000	0
Transfer from Library Construction	58,348	0	0	0
Total Revenues	<u>2,322,322</u>	<u>2,424,000</u>	<u>2,484,000</u>	<u>2,809,000</u>
Expenses:				
Principal Payment	1,380,000	1,660,000	1,660,000	2,001,894
Interest Expense	771,008	760,105	760,105	802,106
Paying Agent Fees	3,805	3,895	3,895	5,000
Total Expenses	<u>2,154,813</u>	<u>2,424,000</u>	<u>2,424,000</u>	<u>2,809,000</u>
Income / (Loss)	<u>\$ 167,509</u>	<u>\$ 0</u>	<u>\$ 60,000</u>	<u>\$ 0</u>
Total Budget	<u>\$ 2,154,813</u>	<u>\$ 2,424,000</u>	<u>\$ 2,424,000</u>	<u>\$ 2,809,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 2,298,285	\$ 2,465,794	\$ 2,465,794	\$ 2,525,794
Income / (Loss)	167,509	0	60,000	0
Ending Undesignated Fund Balance	<u>\$ 2,465,794</u>	<u>\$ 2,465,794</u>	<u>\$ 2,525,794</u>	<u>\$ 2,525,794</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Library Bonds 2017 Fund (3450)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>3450.800.9450 - Library Bond Program:</u>				
EX50 - Debt Service	\$ 2,154,813	\$ 2,424,000	\$ 2,424,000	\$ 2,809,000
Total	2,154,813	2,424,000	2,424,000	2,809,000
Budget Total	\$ 2,154,813	\$ 2,424,000	\$ 2,424,000	\$ 2,809,000

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Capital Project Funds

Library Expansion Construction Fund (4150)

The Library Expansion Construction Fund accounted for the bond proceeds issued to pay a portion of the cost of the 80,000 square foot expansion of the current library that includes a youth services department twice the size of the existing space, a multipurpose auditorium with a 700-800 person seating capacity, new teen service space, digital and robotics maker space, a new genealogy, state and local history research center, and a small business center, as well as additional space for traditional print and media materials.

This fund is closed and is shown for comparative purposes only.

City of Fayetteville, Arkansas
 2024 Operating Budget
 Library Construction Fund (4150)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Interest Income	\$ 1	\$ 0	\$ 0	\$ 0
Total Revenues	<u>1</u>	<u>0</u>	<u>0</u>	<u>0</u>
Expenses:				
Transfer to Library Bonds	58,348	0	0	0
Library Improvements	1,700	0	0	0
Total Expenses	<u>60,048</u>	<u>0</u>	<u>0</u>	<u>0</u>
Income / (Loss)	\$ <u>(60,047)</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
Total Budget	<u>\$ 60,048</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 60,047	\$ 0	\$ 0	\$ 0
Income / (Loss)	<u>(60,047)</u>	<u>0</u>	<u>0</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Library Construction Fund (4150)

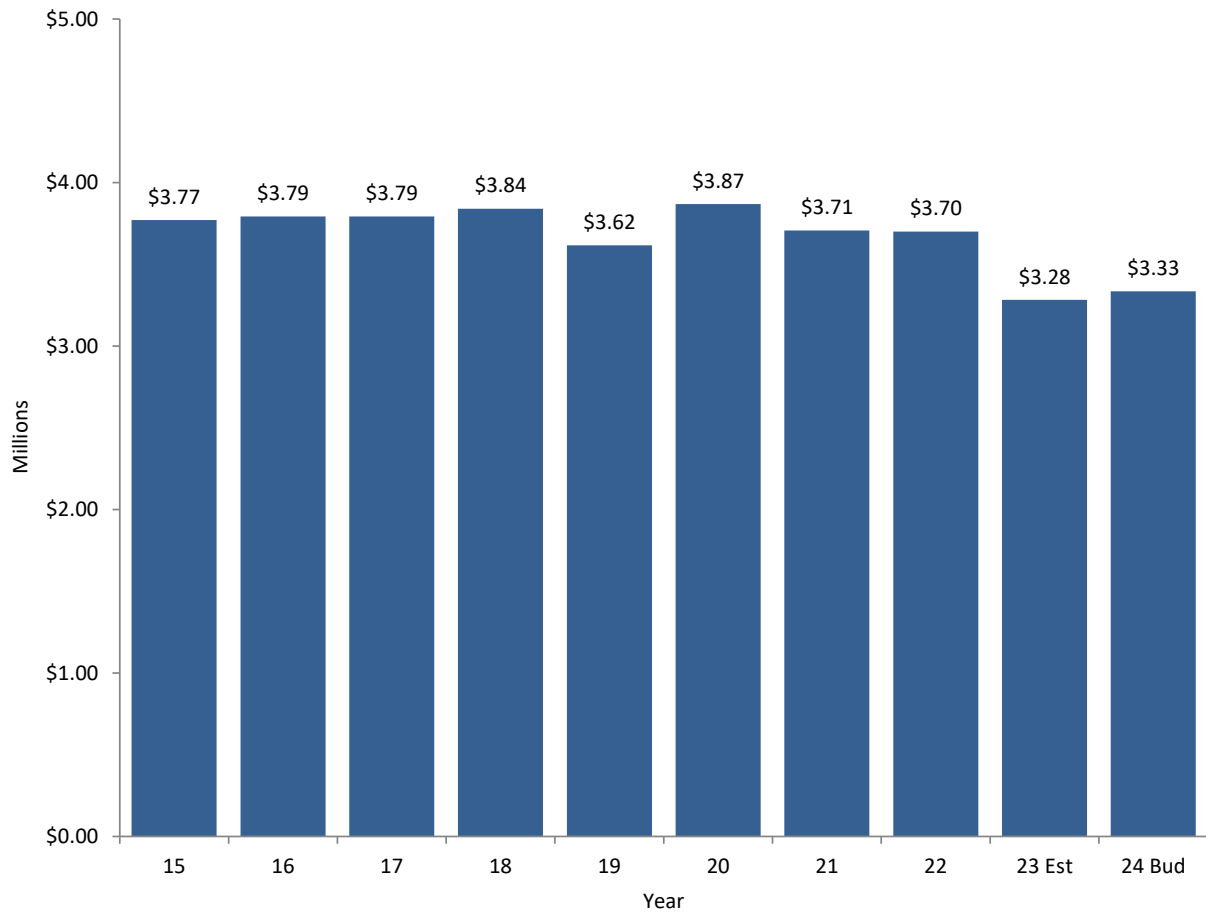
	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4150.800.9150 - Library Construction Project Program:</u>				
EX30 - Services and Charges	1,700	0	0	0
EX96 - Operating Transfers Out	58,348	0	0	0
Total	60,048	0	0	0
Budget Total	\$ 60,048	\$ 0	\$ 0	\$ 0

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Replacement & Disaster Recovery Fund (4270)

The Replacement & Disaster Recovery Fund accounts for general government monies accumulated and used for the purchase of equipment (primarily copiers) and in certain instances qualifying vehicle expansions. By policy, the fund also attempts to maintain a minimum reserve of \$3 million dollars for disaster recovery.

**Replacement & Disaster Recovery Fund
Ending Fund Balance**



City of Fayetteville, Arkansas
2024 Operating Budget
Replacement & Disaster Recovery Fund (4270)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Intergovernmental (Grants)	\$ 37,019	\$ 0	\$ 0	\$ 0
Replacement Copier Revenue	36,044	33,000	37,000	37,000
Investment Earnings	(70,873)	12,000	53,000	56,000
Other	680	0	0	0
Total Revenues	<u>2,870</u>	<u>45,000</u>	<u>90,000</u>	<u>93,000</u>
Expenses:				
Audit Expense	2,200	2,200	2,200	2,200
Replacement & Disaster Recovery (Other)	0	84,135	84,135	0
FEMA Disaster Projects	0	148,354	148,354	0
Fixed Assets	0	191,551	191,551	37,800
COVID-19 Direct Expenses	5,712	31,477	31,477	0
COVID-19 Mask Program	0	14,501	14,501	0
COVID-19 City Board of Health	1,500	35,210	35,210	0
Total Expenses	<u>9,412</u>	<u>507,428</u>	<u>507,428</u>	<u>40,000</u>
Income / (Loss)	<u>\$ (6,542)</u>	<u>\$ (462,428)</u>	<u>\$ (417,428)</u>	<u>\$ 53,000</u>
Total Budget	<u>\$ 9,412</u>	<u>\$ 507,428</u>	<u>\$ 507,428</u>	<u>\$ 40,000</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 3,705,803	\$ 3,699,261	\$ 3,699,261	\$ 3,281,833
Income / (Loss)	<u>(6,542)</u>	<u>(462,428)</u>	<u>(417,428)</u>	<u>53,000</u>
Ending Undesignated Fund Balance	<u>\$ 3,699,261</u>	<u>\$ 3,236,833</u>	<u>\$ 3,281,833</u>	<u>\$ 3,334,833</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Replacement & Disaster Recovery Fund (4270)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4270.900.9270 - Replacement Fund Expense Program:</u>				
EX20 - Materials & Supplies	0	79,120	79,120	0
EX30 - Services and Charges	2,200	2,200	2,200	2,200
EX40 - Maintenance	0	5,015	5,015	0
EX80 - Capital	0	191,551	191,551	37,800
Total	2,200	277,886	277,886	40,000
<u>4270.900.9280 - FEMA Disaster Projects Program:</u>				
EX30 - Services and Charges	0	23,911	23,911	0
EX40 - Maintenance	0	124,443	124,443	0
Total	0	148,354	148,354	0
<u>4270.900.9290 - COVID-19 Direct Expenses Program:</u>				
EX20 - Materials & Supplies	5,712	24,821	24,821	0
EX30 - Services and Charges	0	6,656	6,656	0
Total	5,712	31,477	31,477	0
<u>4270.900.9291 - COVID-19 Mask Program Program:</u>				
EX20 - Materials & Supplies	0	5,775	5,775	0
EX30 - Services and Charges	0	8,726	8,726	0
Total	0	14,501	14,501	0
<u>4270.900.9292 - COVID-19 City Board of Health Program:</u>				
EX20 - Materials & Supplies	0	8,636	8,636	0
EX30 - Services and Charges	1,500	26,574	26,574	0
Total	1,500	35,210	35,210	0
Budget Total	\$ 9,412	\$ 507,428	\$ 507,428	\$ 40,000

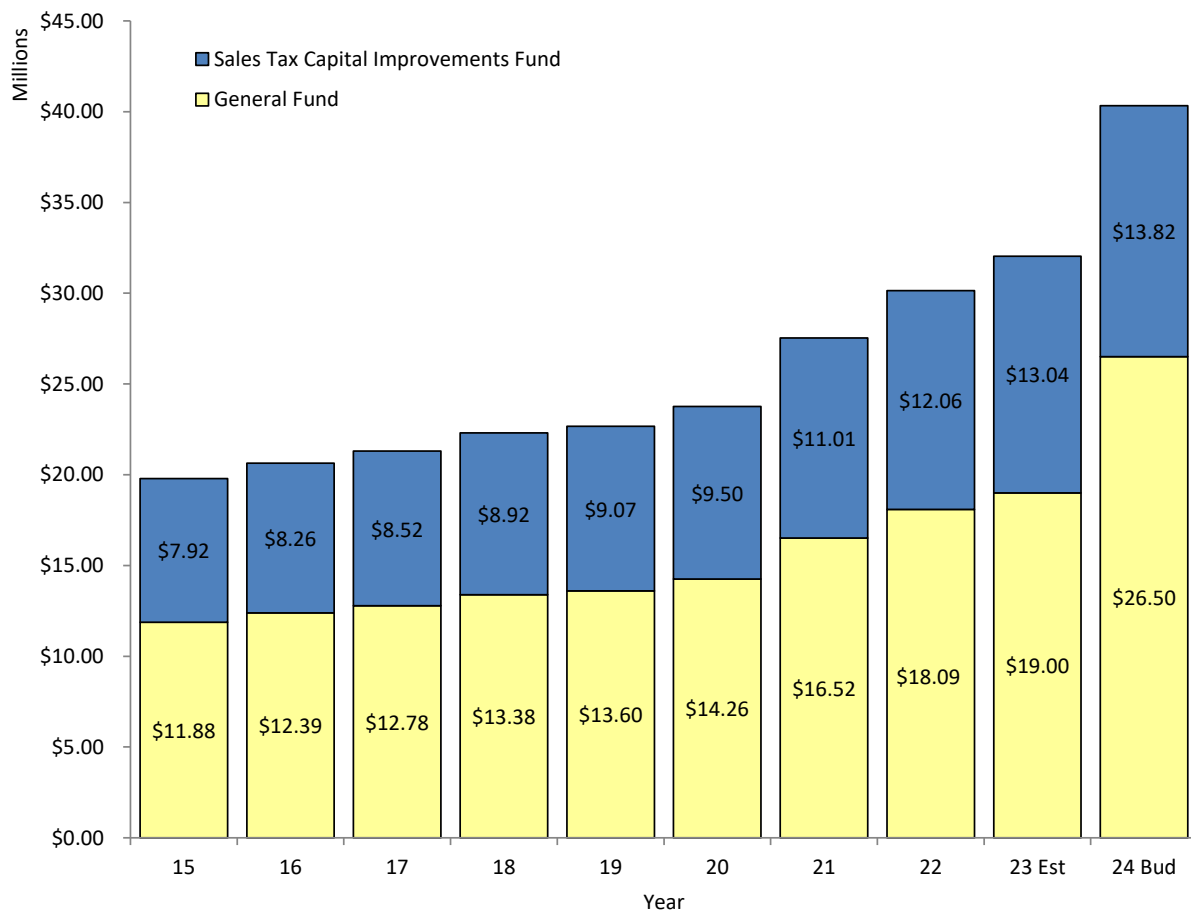
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Sales Tax Capital Improvements Fund (4470)

The Sales Tax Capital Improvements Fund accounts for the revenue and expenditures of the City’s sales and use tax which is used for acquisition and improvement projects, as well as equipment replacements and additions that are included in the City’s Five-Year Capital Improvements Program. The \$14,061,000 in planned expenditures for 2024 provides for \$14,050,000 in capital improvements. There is \$11,000 allocated in this fund for audit costs. Many project allocations in this fund represent multiyear completion or fund accumulation programs which span several years. Therefore, large balances are reappropriated each year.

The capital portion of City Sales Tax revenue for 2024 is expected to be \$782,000 over 2023 estimated collections. This is a increase of 6% compared to 2023.

Distribution of 1% City Sales Tax



City of Fayetteville, Arkansas
2024 Operating Budget
Sales Tax Capital Improvements Fund (4470)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Sales Tax - City	\$ 12,057,012	\$ 11,966,000	\$ 13,040,000	\$ 13,822,000
Intergovernmental (Grants)	2,875,581	2,241,487	1,841,487	0
Charges for Services	16,304	1,918,199	1,918,199	0
Sidewalk Fees	50,144	0	24,500	0
Investment Earnings	(627,539)	42,000	218,000	226,000
Other	97,330	10,000	18,000	13,000
Transfer from General (Energy Savings Contract)	3,198,937	0	0	0
Transfer from Energy Block Grant	224,733	0	0	0
Total Revenues	<u>17,892,502</u>	<u>16,177,686</u>	<u>17,060,186</u>	<u>14,061,000</u>
Expenses:				
Audit Expense	10,000	10,000	10,000	11,000
Bridge & Drainage Improvements	351,214	1,198,552	1,198,552	725,000
Facilities Improvements	766,275	2,623,295	2,623,295	1,318,000
Fire Improvements	558,406	1,376,010	1,376,010	585,000
Information Technology Improvements	1,065,581	1,689,284	1,689,284	703,000
Library Improvements	982,000	1,469,000	1,469,000	806,000
Other Capital Improvements	831,344	3,050,601	3,050,601	1,230,000
Parks & Recreation Improvements	685,415	768,829	768,829	1,300,000
Police Improvements	2,446,738	2,998,328	2,998,328	1,404,000
Street Improvements	346,490	765,957	765,957	100,000
Sustainability Improvements	358,567	3,300,513	3,300,513	0
Trail Improvements	1,670,604	2,232,656	2,232,656	1,500,000
Transportation Bond Street Improvements	3,936,709	1,468,832	1,468,832	0
Transportation Improvements	3,412,574	6,074,249	6,074,249	3,297,000
Transfer to Shop	979,142	931,618	931,618	1,082,000
Total Expenses	<u>18,401,059</u>	<u>29,957,724</u>	<u>29,957,724</u>	<u>14,061,000</u>
Income / (Loss)	<u>\$ (508,557)</u>	<u>\$ (13,780,038)</u>	<u>\$ (12,897,538)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 18,401,058</u>	<u>\$ 29,957,724</u>	<u>\$ 29,957,724</u>	<u>\$ 14,061,000</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 15,864,406	\$ 15,355,849	\$ 15,355,849	\$ 2,458,311
Income / (Loss)	(508,557)	(13,780,038)	(12,897,538)	0
Ending Undesignated Fund Balance	<u>\$ 15,355,849</u>	<u>\$ 1,575,811</u>	<u>\$ 2,458,311</u>	<u>\$ 2,458,311</u>

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Sales Tax Capital Improvements Fund (4470)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4470.060.8900 - Media Services, Other Capital Improvements:</u>				
EX20 - Materials & Supplies	79,691	124,762	124,762	125,000
EX30 - Services and Charges	775	5,925	5,925	0
EX40 - Maintenance	0	9,931	9,931	0
EX80 - Capital	0	13,476	13,476	0
Total	80,466	154,094	154,094	125,000
<u>4470.080.8080 - Library Improvements:</u>				
EX70 - Transfers to Outside Entities	982,000	1,469,000	1,469,000	806,000
Total	982,000	1,469,000	1,469,000	806,000
<u>4470.090.8900 - Miscellaneous, Other Capital Improvements:</u>				
EX20 - Materials & Supplies	65,350	251,268	251,268	30,000
EX30 - Services and Charges	447,446	1,370,820	1,370,820	400,000
EX40 - Maintenance	36,721	699,741	699,741	425,000
EX80 - Capital	173,217	8,362	8,362	100,000
Total	722,734	2,330,191	2,330,191	955,000
<u>4470.133.8900 - Budget & Information Management, Other Capital Improvements:</u>				
EX20 - Materials & Supplies	0	47,360	47,360	0
EX30 - Services and Charges	185	83,814	83,814	0
EX80 - Capital	0	53,438	53,438	0
Total	185	184,612	184,612	0
<u>4470.140.8900 - Facilities Management, Other Capital Improvements:</u>				
EX20 - Materials & Supplies	0	219	219	0
EX30 - Services and Charges	11,274	279,463	279,463	70,000
EX40 - Maintenance	755,001	883,051	883,051	598,000
EX80 - Capital	0	1,460,562	1,460,562	650,000
Total	766,275	2,623,295	2,623,295	1,318,000
<u>4470.170.8170 - Information Technology Imprvs:</u>				
EX20 - Materials & Supplies	529,533	765,978	765,978	503,000
EX30 - Services and Charges	132,375	517,401	517,401	25,000
EX40 - Maintenance	21,785	31	31	0
EX80 - Capital	381,889	405,874	405,874	175,000
Total	1,065,581	1,689,284	1,689,284	703,000

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Sales Tax Capital Improvements Fund (4470)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4470.200.8200 - Police Improvements:</u>				
EX20 - Materials & Supplies	1,336,896	1,879,143	1,879,143	1,081,000
EX30 - Services and Charges	213,699	82,129	82,129	0
EX40 - Maintenance	104,421	37,338	37,338	70,000
EX80 - Capital	791,721	999,718	999,718	253,000
EX96 - Operating Transfers Out	72,392	120,000	120,000	110,000
Total	2,519,130	3,118,328	3,118,328	1,514,000
<u>4470.300.8300 - Fire Improvements:</u>				
EX20 - Materials & Supplies	44,722	411,003	411,003	185,000
EX30 - Services and Charges	0	2,500	2,500	0
EX40 - Maintenance	72,271	567,387	567,387	100,000
EX80 - Capital	441,412	395,120	395,120	300,000
EX96 - Operating Transfers Out	700,000	708,368	708,368	972,000
Total	1,258,406	2,084,378	2,084,378	1,557,000
<u>4470.410.8410 - Transportation Improvements:</u>				
EX20 - Materials & Supplies	147,759	300,352	300,352	0
EX30 - Services and Charges	746,713	1,228,534	1,228,534	0
EX39 - Cost Allocation	608,129	817,297	817,297	0
EX40 - Maintenance	1,821,853	2,312,696	2,312,696	2,150,000
EX80 - Capital	88,120	1,415,370	1,415,370	1,147,000
Total	3,412,574	6,074,249	6,074,249	3,297,000
<u>4470.520.8520 - Parks & Recreation Improvements:</u>				
EX20 - Materials & Supplies	38,347	238,891	238,891	0
EX30 - Services and Charges	184,706	152,592	152,592	255,000
EX39 - Cost Allocation	10,266	7,364	7,364	0
EX40 - Maintenance	16,806	7,173	7,173	0
EX80 - Capital	435,289	362,809	362,809	150,000
Total	685,415	768,829	768,829	405,000
<u>4470.521.8520 - Parks & Recreation Improvements:</u>				
EX30 - Services and Charges	0	0	0	325,000
EX40 - Maintenance	0	0	0	400,000
EX80 - Capital	0	0	0	170,000
Total	0	0	0	895,000

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Sales Tax Capital Improvements Fund (4470)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4470.620.8900 - Development Services, Other Capital Improvements:</u>				
EX30 - Services and Charges	27,236	218,872	218,872	0
Total	27,236	218,872	218,872	0
<u>4470.621.8810 - Bridge & Drainage Improvements:</u>				
EX20 - Materials & Supplies	0	800	800	0
EX30 - Services and Charges	281,426	462,382	462,382	0
EX40 - Maintenance	12,189	184,112	184,112	50,000
EX80 - Capital	57,598	551,258	551,258	675,000
Total	351,214	1,198,552	1,198,552	725,000
<u>4470.631.8900 - Sustainability & Resilience, Other Capital Improvements:</u>				
EX80 - Capital	358,567	3,300,513	3,300,513	0
Total	358,567	3,300,513	3,300,513	0
<u>4470.671.8900 - Animal Services, Other Capital Improvements:</u>				
EX40 - Maintenance	0	117,180	117,180	0
Total	0	117,180	117,180	0
<u>4470.800.8820 - Street Improvements:</u>				
EX30 - Services and Charges	43,328	50,171	50,171	0
EX80 - Capital	303,162	715,786	715,786	100,000
Total	346,490	765,957	765,957	100,000
<u>4470.800.8830 - Trail Improvements:</u>				
EX20 - Materials & Supplies	48,190	88,364	88,364	0
EX30 - Services and Charges	444,745	630,767	630,767	0
EX39 - Cost Allocation	265,967	255,114	255,114	0
EX40 - Maintenance	132,732	202,952	202,952	0
EX80 - Capital	778,971	1,055,459	1,055,459	1,500,000
Total	1,670,604	2,232,656	2,232,656	1,500,000
<u>4470.800.8835 - Transportation Bond Street Impr:</u>				
EX30 - Services and Charges	37,425	1,286	1,286	0
EX80 - Capital	3,899,284	1,467,546	1,467,546	0
Total	3,936,709	1,468,832	1,468,832	0

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Sales Tax Capital Improvements Fund (4470)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4470.800.8900 - Non Departmental, Other Capital Improvements:</u>				
EX20 - Materials & Supplies	723	4,652	4,652	150,000
EX30 - Services and Charges	10,000	45,000	45,000	11,000
EX80 - Capital	0	6,000	6,000	0
EX96 - Operating Transfers Out	206,750	103,250	103,250	0
Total	217,473	158,902	158,902	161,000
Budget Total	\$ 18,401,058	\$ 29,957,724	\$ 29,957,724	\$ 14,061,000

City of Fayetteville
2024 Capital Budget
Sales Tax Capital Improvement Fund

Funding Source / Category / Division	2024 CIP	2024 BUDGET	CHANGE
<u>Bridge & Drainage Improvements</u>			
Other Drainage/Bridge Improvements	220,000	220,000	0
Stormwater Quality Management	180,000	180,000	0
Brookbury Stream Restoration	275,000	275,000	0
	675,000	675,000	0
<u>Facility Improvements</u>			
Building Improvements	350,000	350,000	0
Building Impr - White Hangar & Old Terminal	40,000	40,000	0
Building Impr - Town Center	70,000	70,000	0
Building Impr - Senior Center	40,000	40,000	0
Downtown Campus Renovation	650,000	650,000	0
Animal Services - Boiler Replacement	38,000	38,000	0
Animal Services - Generator Purchase	20,000	20,000	0
ADA Assessment of City-Owned Facilities	30,000	30,000	0
	1,238,000	1,238,000	0
<u>Fire Improvements</u>			
Fire Apparatus Replacements	972,000	972,000	0
Fire Mobile Radios	300,000	300,000	0
Fire Facility Maintenance	100,000	100,000	0
Firefighter Safety Equipment	100,000	100,000	0
Fire Technology Equipment Replacements	85,000	85,000	0
	1,557,000	1,557,000	0
<u>Information Technology Improvements</u>			
Technology Equipment Replacement	120,000	120,000	0
Storage Area Network (SAN)	175,000	175,000	0
Local Area Network (LAN) Upgrades	95,000	95,000	0
Video Security Cameras	25,000	25,000	0
Fiber Optic Cable	110,000	0	(110,000)
IT Enterprise Application Improvements	55,000	165,000	110,000
Geographic Information System (GIS)	40,000	40,000	0
Public Reporting Dashboard	36,000	36,000	0
Cyber Security	25,000	25,000	0
Telecommunication Systems Upgrades	22,000	22,000	0
	703,000	703,000	0
<u>Library Improvements</u>			
Library Materials Purchases	654,000	654,000	0
Library Technology Equipment Replacements	152,000	152,000	0
	806,000	806,000	0
<u>Media Services Improvements</u>			
Television Center Equipment	70,000	70,000	0
Digital Signage Implementation	20,000	20,000	0
City Hall Room AV Maintenance	35,000	35,000	0
	125,000	125,000	0
<u>Other Capital Improvements</u>			
Accounting & Audit			
Time and Attendance Software	150,000	150,000	0
Audit Expense	11,000	11,000	0
City Clerk			
City Clerk Document & Records Management	5,000	5,000	0
Facilities Management			
Woolsey Homestead Historic Restoration	200,000	200,000	0
Apple (Porter) Warehouse Restoration	225,000	225,000	0
7-Hills Walker Family Residential Facility	40,000	40,000	0

City of Fayetteville
2024 Capital Budget
Sales Tax Capital Improvement Fund

Funding Source / Category / Division	2024 CIP	2024 BUDGET	CHANGE
<u>Human Resources</u>			
City Gym Improvements	25,000	25,000	0
<u>Long Range Planning</u>			
Downtown Master Plan	250,000	250,000	0
<u>Miscellaneous (090)</u>			
Green Space Preservation	0	100,000	100,000
<u>Sustainability & Resilience</u>			
Building Efficiency Improvements	40,000	40,000	0
Climate Resiliency	50,000	50,000	0
PD Shooting Range Decommissioning	100,000	100,000	0
	1,096,000	1,196,000	100,000
<u>Parks & Recreation Improvements</u>			
Forestry and Outreach	150,000	150,000	0
Public Art Commission	155,000	155,000	0
Aquatic Facility Feasibility Study	100,000	100,000	0
Parks Maintenance and Improvements	200,000	200,000	0
Trash Removal - Unsanctioned Camps	300,000	300,000	0
Parks Maintenance Office & Shop Renovation	200,000	200,000	0
Parks Paving Improvements	120,000	120,000	0
Natural Resources Management	20,000	20,000	0
Parks Safety and ADA	30,000	30,000	0
Lights of the Ozarks	25,000	25,000	0
	1,300,000	1,300,000	0
<u>Police Improvements</u>			
Police Public Safety Equipment	430,000	430,000	0
Police Technology Improvements	421,000	421,000	0
Police Unmarked Vehicle Replacements	175,000	175,000	0
Police Weapons Replacement	90,000	90,000	0
Police Ballistic Protection Replacement	35,000	35,000	0
Police Marked Vehicle Expansion	110,000	110,000	0
Police Facility Improvements	70,000	70,000	0
Police Specialized Equipment	60,000	60,000	0
Police Firing Range Improvements	50,000	50,000	0
Police K9 Replacement	25,000	25,000	0
Police Equipment Replacement	10,000	10,000	0
Police Employee Gym Equipment	10,000	10,000	0
Central Dispatch Improvements	28,000	28,000	0
	1,514,000	1,514,000	0
<u>Street Improvements</u>			
Cost Share / ROW / Intersection / Street Calming	100,000	100,000	0
	100,000	100,000	0
<u>Trail Improvements</u>			
Trail Development	1,500,000	1,500,000	0
	1,500,000	1,500,000	0
<u>Transportation Improvements</u>			
In-House Pavement Improvements	2,000,000	2,000,000	0
Sidewalk Improvements	750,000	1,105,000	355,000
Traffic Signal Improvements	150,000	150,000	0
Drainage Maintenance	50,000	50,000	0
Wireless Traffic Signal Control	42,000	42,000	0
	2,992,000	3,347,000	355,000
Sales Tax Capital Improvements - Total	13,606,000	14,061,000	455,000

2019 Bonds Program Grant Matching Fund (4601)

The 2019 Bond Program Grant Matching Fund was established to account for grant transactions which have matching amounts funded by either Phase I or Phase II of the bond programs.

City of Fayetteville, Arkansas
 2024 Operating Budget
 Bond Program Grant Matching Fund (4601)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Federal Grants - Capital	\$ 238,770	\$ 5,261,333	\$ 5,261,333	\$ 0
Commercial Grants	0	24,392	24,392	0
Total Revenues	<u>238,770</u>	<u>5,285,725</u>	<u>5,285,725</u>	<u>0</u>
Expenses:				
Midtown Corridor	0	24,392	24,392	0
Stream Restoration - EPA Grant	235,926	56,475	56,475	0
Commerce District Industrial Corridor	47,697	1,827,314	1,827,314	0
Arts Corridor Improvements	213,422	9,858	9,858	0
SLS Community - S Cato Springs	0	3,000,000	3,000,000	0
Total Expenses	<u>497,045</u>	<u>4,918,039</u>	<u>4,918,039</u>	<u>0</u>
Income / (Loss)	<u>\$ (258,275)</u>	<u>\$ 367,686</u>	<u>\$ 367,686</u>	<u>\$ 0</u>
Total Budget	<u>\$ 497,046</u>	<u>\$ 4,918,039</u>	<u>\$ 4,918,039</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ (109,411)	\$ (367,686)	\$ (367,686)	\$ 0
Income / (Loss)	(258,275)	367,686	367,686	0
Ending Undesignated Fund Balance	<u>\$ (367,686)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Bond Program Grant Matching Fund (4601)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4601.860.7218 - Midtown Corridor:</u>				
EX80 - Capital	0	24,392	24,392	0
Total	0	24,392	24,392	0
<u>4601.860.7426 - Stream Restoration - EPA Grant:</u>				
EX80 - Capital	235,926	56,475	56,475	0
Total	235,926	56,475	56,475	0
<u>4601.860.7600 - Commerce Dist Industrial Corridor:</u>				
EX80 - Capital	47,697	1,827,314	1,827,314	0
Total	47,697	1,827,314	1,827,314	0
<u>4601.860.7650 - SLS Community - S Cato Springs:</u>				
EX80 - Capital	0	3,000,000	3,000,000	0
Total	0	3,000,000	3,000,000	0
<u>4601.860.7800 - Arts Corridor Improvements:</u>				
EX80 - Capital	213,422	9,858	9,858	0
Total	213,422	9,858	9,858	0
Budget Total	\$ 497,046	\$ 4,918,039	\$ 4,918,039	\$ 0

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Streets Project 2019 Bonds Fund (4602)

The Streets Project 2019 Bonds Fund (Phase I) accounts for the bond proceeds issued to finance all or a portion of the costs of right-of-way acquisition, design, construction, reconstruction, repair, resurfacing, straightening and width modification of certain City streets, which may include related sidewalk, traffic signal and control, lighting, curbing, guttering, bicycle lane, landscaping, drainage and safety improvements and related curbside pedestrian facilities such as bus pickup structures and concrete waiting pads.

The total approved authorization by the voters was \$73,925,000 for all bond phases. The par amount of bonds issued in Phase I is \$34,330,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2024.

City of Fayetteville, Arkansas
2024 Operating Budget
Streets Project 2019 Bond Fund (4602)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Investment Earnings	\$ 179,260	\$ 312,834	\$ 312,834	\$ 0
Total Revenues	<u>179,260</u>	<u>312,834</u>	<u>312,834</u>	<u>0</u>
Expenses:				
Bond Administrative	33,249	29,631	29,631	0
Shiloh Drive/Fulbright Expressway	1,824,918	0	0	0
Zion Rd. Improvements	2,085,605	898,162	898,162	0
Sain Street Extension	306,420	57,678	57,678	0
Downtown Walkability, Phase 1	888,490	303,427	303,427	0
Maple Street Cycle Track	6,974	309	309	0
MLK Area Walkability Improvements	1,500	0	0	0
Midtown Corridor	3,777,423	1,997,091	1,997,091	0
Center St / Harmon Intersection	346,520	1,770,163	1,770,163	0
Futrall/Shiloh Gregg RR Xing	47,995	1,085,584	1,085,584	0
Hwy 71B Corridor	1,617,852	2,621,365	2,621,365	0
North St - Garland to Mission	126,855	46,450	46,450	0
Rolling Hills - College to Old Missouri	7,021	77,835	77,835	0
Old Wire Road Cycle Track	103	0	0	0
Millsap/College Intersection Improvements	108,547	73,119	73,119	0
Traffic Signal Hardware / Software Upgrades	369,028	15,270	15,270	0
Arts Corridor Parking	116,921	183,080	183,080	0
Pavement Maintenance / Overlays	1,200	326,582	326,582	0
Arts Corridor Improvements	28,364	0	0	0
Bond Unallocated	0	393,593	393,593	0
Total Expenses	<u>11,694,985</u>	<u>9,879,339</u>	<u>9,879,339</u>	<u>0</u>
Income / (Loss)	<u>\$ (11,515,725)</u>	<u>\$ (9,566,505)</u>	<u>\$ (9,566,505)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 11,694,984</u>	<u>\$ 9,879,339</u>	<u>\$ 9,879,339</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 21,204,233	\$ 9,688,508	\$ 9,688,508	\$ 122,003
Income / (Loss)	<u>(11,515,725)</u>	<u>(9,566,505)</u>	<u>(9,566,505)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 9,688,508</u>	<u>\$ 122,003</u>	<u>\$ 122,003</u>	<u>\$ 122,003</u>

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Streets Project 2019 Bond Fund (4602)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4602.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	4,324	2,500	2,500	0
EX80 - Capital	28,925	27,131	27,131	0
Total	33,249	29,631	29,631	0
<u>4602.860.7211 - Shiloh Dr/Fulbright Expwy Inter:</u>				
EX80 - Capital	1,824,918	0	0	0
Total	1,824,918	0	0	0
<u>4602.860.7212 - Zion Road Improvements:</u>				
EX80 - Capital	2,085,605	898,162	898,162	0
Total	2,085,605	898,162	898,162	0
<u>4602.860.7213 - Sain Street Improvements:</u>				
EX80 - Capital	306,420	57,678	57,678	0
Total	306,420	57,678	57,678	0
<u>4602.860.7214 - Downtown Walkability Imprvs:</u>				
EX80 - Capital	888,490	303,427	303,427	0
Total	888,490	303,427	303,427	0
<u>4602.860.7215 - Maple Street Improvements:</u>				
EX80 - Capital	6,974	309	309	0
Total	6,974	309	309	0
<u>4602.860.7216 - MLK Area Walkability Impvs:</u>				
EX80 - Capital	1,500	0	0	0
Total	1,500	0	0	0
<u>4602.860.7218 - Midtown Corridor:</u>				
EX80 - Capital	3,777,423	1,997,091	1,997,091	0
Total	3,777,423	1,997,091	1,997,091	0
<u>4602.860.7219 - Center St / Harmon Intersection:</u>				
EX80 - Capital	346,520	1,770,163	1,770,163	0
Total	346,520	1,770,163	1,770,163	0
<u>4602.860.7220 - Futrall/Shiloh Gregg RR Crossing:</u>				
EX80 - Capital	47,995	1,085,584	1,085,584	0
Total	47,995	1,085,584	1,085,584	0

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Streets Project 2019 Bond Fund (4602)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4602.860.7221 - Hwy 71B Corridor:</u>				
EX80 - Capital	1,617,852	2,621,365	2,621,365	0
Total	1,617,852	2,621,365	2,621,365	0
<u>4602.860.7223 - North St - Garland to Mission:</u>				
EX80 - Capital	126,855	46,450	46,450	0
Total	126,855	46,450	46,450	0
<u>4602.860.7224 - Rolling Hills-College-O Missouri:</u>				
EX80 - Capital	7,021	77,835	77,835	0
Total	7,021	77,835	77,835	0
<u>4602.860.7225 - Old Wire Rd. Cycle Track:</u>				
EX80 - Capital	103	0	0	0
Total	103	0	0	0
<u>4602.860.7227 - Millsap/College Intersection Imp:</u>				
EX80 - Capital	108,547	73,119	73,119	0
Total	108,547	73,119	73,119	0
<u>4602.860.7250 - Traffic Signal Hardware/Upgrades:</u>				
EX20 - Materials & Supplies	369,028	15,270	15,270	0
Total	369,028	15,270	15,270	0
<u>4602.860.7252 - Pavement Maintenance / Overlays:</u>				
EX40 - Maintenance	1,148	323,829	323,829	0
EX80 - Capital	53	2,753	2,753	0
Total	1,200	326,582	326,582	0
<u>4602.860.7800 - Arts Corridor Improvements:</u>				
EX80 - Capital	28,364	0	0	0
Total	28,364	0	0	0
<u>4602.860.7820 - Arts Corridor - Parking:</u>				
EX80 - Capital	116,921	183,080	183,080	0
Total	116,921	183,080	183,080	0
<u>4602.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	393,593	393,593	0
Total	0	393,593	393,593	0
Budget Total	\$ 11,694,984	\$ 9,879,339	\$ 9,879,339	\$ 0

Trail Projects 2019 Bonds Fund (4603)

The Trail Projects 2019 Bonds Fund (Phase I) accounts for the bond proceeds issued to finance all or a portion of the of the costs of design, construction, reconstruction, extension and equipping of certain City trail system improvements, which may include related pedestrian signal, lighting, landscaping, drainage and safety improvements and right-of-way acquisition.

The total approved authorization by the voters was \$6,865,000 for all bond phases. The par amount of bonds issued in Phase I is \$2,295,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2024.

City of Fayetteville, Arkansas
2024 Operating Budget
Trail Projects 2019 Bonds Fund (4603)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Investment Earnings	\$ 3,032	\$ 2,462	\$ 2,462	\$ 0
Total Revenues	<u>3,032</u>	<u>2,462</u>	<u>2,462</u>	<u>0</u>
Expenses:				
Bond Administrative	3,409	1,383	1,383	0
Hamestring Trail Bridge	40,928	0	0	0
Mission Boulevard Trail	337,503	22,105	22,105	0
Miscellaneous Trail Improvements	0	48,512	48,512	0
Total Expenses	<u>381,840</u>	<u>72,000</u>	<u>72,000</u>	<u>0</u>
Income / (Loss)	<u>\$ (378,808)</u>	<u>\$ (69,538)</u>	<u>\$ (69,538)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 381,839</u>	<u>\$ 72,000</u>	<u>\$ 72,000</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 450,122	\$ 71,314	\$ 71,314	\$ 1,776
Income / (Loss)	<u>(378,808)</u>	<u>(69,538)</u>	<u>(69,538)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 71,314</u>	<u>\$ 1,776</u>	<u>\$ 1,776</u>	<u>\$ 1,776</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Trail Projects 2019 Bonds Fund (4603)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4603.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	400	400	400	0
EX80 - Capital	3,009	983	983	0
Total	3,409	1,383	1,383	0
<u>4603.860.7300 - Miscellaneous Trail Improvements:</u>				
EX80 - Capital	0	48,512	48,512	0
Total	0	48,512	48,512	0
<u>4603.860.7301 - Hamestring Trail Bridge:</u>				
EX80 - Capital	40,928	0	0	0
Total	40,928	0	0	0
<u>4603.860.7302 - Mission Boulevard Corridor:</u>				
EX80 - Capital	337,503	22,105	22,105	0
Total	337,503	22,105	22,105	0
Budget Total	\$ 381,839	\$ 72,000	\$ 72,000	\$ 0

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Drainage Projects 2019 Bonds Fund (4604)

The Drainage Projects 2019 Bonds Fund (Phase I) accounts for the bond proceeds issued to finance all or a portion of the costs of the design, construction, reconstruction, repair, retrofit, extension, enlargement and equipping of certain drainage facilities, which may include land and easement acquisition and water quality features such as detention and retention basins and stream restoration.

The total approved authorization by the voters was \$15,840,000 for all bond phases. The par amount of bonds issued in Phase I is \$7,630,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2024.

City of Fayetteville, Arkansas
2024 Operating Budget
Drainage Projects 2019 Bonds Fund (4604)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Investment Earnings	\$ 47,371	\$ 49,740	\$ 67,582	\$ 0
Total Revenues	<u>47,371</u>	<u>49,740</u>	<u>67,582</u>	<u>0</u>
Expenses:				
Bond Administrative	5,059	3,601	3,601	0
Missouri Creek/Rolling Hills Drainage	2,562,969	2,133,481	2,133,481	0
Sunbridge/College Drainage	38,885	38,504	38,504	0
Elmhurst/McClinton Drainage	34,776	101,026	101,026	0
Upper Scull Creek Drainage	71	0	0	0
Palmer Drainage	(404)	0	0	0
Stream Restoration - EPA Grant	0	86,850	86,850	0
S River Meadows/Cherry Hills	1,040	46,333	46,333	0
Arts Corridor Improvements	241,100	0	0	0
Bond Unallocated	0	9,386	9,386	0
Total Expenses	<u>2,883,496</u>	<u>2,419,181</u>	<u>2,419,181</u>	<u>0</u>
Income / (Loss)	<u>\$ (2,836,125)</u>	<u>\$ (2,369,441)</u>	<u>\$ (2,351,599)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 2,883,497</u>	<u>\$ 2,419,181</u>	<u>\$ 2,419,181</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 5,237,754	\$ 2,401,629	\$ 2,401,629	\$ 50,030
Income / (Loss)	<u>(2,836,125)</u>	<u>(2,369,441)</u>	<u>(2,351,599)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 2,401,629</u>	<u>\$ 32,188</u>	<u>\$ 50,030</u>	<u>\$ 50,030</u>

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Drainage Projects 2019 Bonds Fund (4604)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4604.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	500	600	600	0
EX80 - Capital	4,559	3,001	3,001	0
Total	5,059	3,601	3,601	0
<u>4604.860.7410 - Missouri Creek/Rolling Hills:</u>				
EX80 - Capital	2,562,969	2,133,481	2,133,481	0
Total	2,562,969	2,133,481	2,133,481	0
<u>4604.860.7415 - Sunbridge/College Drainage:</u>				
EX80 - Capital	38,885	38,504	38,504	0
Total	38,885	38,504	38,504	0
<u>4604.860.7420 - Elmhurst/McClinton Drainage:</u>				
EX80 - Capital	34,776	101,026	101,026	0
Total	34,776	101,026	101,026	0
<u>4604.860.7422 - Upper Scull Creek Drainage:</u>				
EX80 - Capital	71	0	0	0
Total	71	0	0	0
<u>4604.860.7424 - Palmer Drainage:</u>				
EX80 - Capital	(404)	0	0	0
Total	(404)	0	0	0
<u>4604.860.7426 - Stream Restoration - EPA Grant:</u>				
EX80 - Capital	0	86,850	86,850	0
Total	0	86,850	86,850	0
<u>4604.860.7427 - S River Meadows/Cherry Hills:</u>				
EX80 - Capital	1,040	46,333	46,333	0
Total	1,040	46,333	46,333	0
<u>4604.860.7800 - Arts Corridor Improvements:</u>				
EX80 - Capital	241,100	0	0	0
Total	241,100	0	0	0
<u>4604.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	9,386	9,386	0
Total	0	9,386	9,386	0
Budget Total	\$ 2,883,497	\$ 2,419,181	\$ 2,419,181	\$ 0

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Park Projects 2019 Bonds Fund (4605)

The Park Projects 2019 Bonds Fund (Phase I) accounts for the bond proceeds issued to finance all or a portion of the costs of acquisition, design, construction and equipping of certain regional park and other parks system improvements, which may include athletic fields and facilities, playgrounds, pools and splash pads, trails, campgrounds, picnic areas and pavilions, land acquisition, open space preservation and other recreational facilities and support facilities, such as restrooms and parking.

The total approved authorization by the voters was \$26,405,000 for all bond phases. The par amount of bonds issued in Phase I is \$10,560,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2024.

City of Fayetteville, Arkansas
2024 Operating Budget
Park Projects 2019 Bonds Fund (4605)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Investment Earnings	\$ 4,762	\$ 3,580	\$ 5,097	\$ 0
Total Revenues	<u>4,762</u>	<u>3,580</u>	<u>5,097</u>	<u>0</u>
Expenses:				
Bond Administrative	8,617	7,883	7,883	0
Centennial Park	11,713	24,820	24,820	0
Kessler Mountain Regional Park	1,669,247	51,549	51,549	0
Neighborhood Park Improvements	26,501	1,520	1,520	0
Bond Unallocated	0	85,678	85,678	0
Total Expenses	<u>1,716,078</u>	<u>171,450</u>	<u>171,450</u>	<u>0</u>
Income / (Loss)	<u>\$ (1,711,316)</u>	<u>\$ (167,870)</u>	<u>\$ (166,353)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 1,716,079</u>	<u>\$ 171,450</u>	<u>\$ 171,450</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 1,881,606	\$ 170,290	\$ 170,290	\$ 3,937
Income / (Loss)	(1,711,316)	(167,870)	(166,353)	0
Ending Undesignated Fund Balance	<u>\$ 170,290</u>	<u>\$ 2,420</u>	<u>\$ 3,937</u>	<u>\$ 3,937</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Park Projects 2019 Bonds Fund (4605)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4605.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	1,000	1,440	1,440	0
EX80 - Capital	7,617	6,443	6,443	0
Total	8,617	7,883	7,883	0
<u>4605.860.7501 - Centennial Park:</u>				
EX80 - Capital	11,713	24,820	24,820	0
Total	11,713	24,820	24,820	0
<u>4605.860.7502 - Kessler Mountain Regional Park:</u>				
EX80 - Capital	1,669,247	51,549	51,549	0
Total	1,669,247	51,549	51,549	0
<u>4605.860.7520 - Neighborhood Park Improvements:</u>				
EX80 - Capital	26,501	1,520	1,520	0
Total	26,501	1,520	1,520	0
<u>4605.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	85,678	85,678	0
Total	0	85,678	85,678	0
Budget Total	\$ 1,716,079	\$ 171,450	\$ 171,450	\$ 0

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Economic Development 2019 Bonds Fund (4606)

The Economic Development 2019 Bonds Fund (Phase I) accounts for the bond proceeds issued to finance all or a portion of the costs of acquisition, design, construction and equipping of certain economic development projects, which may include land acquisition, site development and infrastructure useful in the development, retention or expansion of manufacturing, production, and industrial facilities, research, technology and development facilities, distribution centers, call centers, warehouse facilities, job training facilities or regional or national corporate headquarters facilities.

The total approved authorization by the voters was \$3,170,000. This amount was issued in full during Phase I. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2024.

City of Fayetteville, Arkansas
2024 Operating Budget
Economic Development 2019 Bond Fund (4606)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Investment Earnings	\$ 41,518	\$ 51,093	\$ 90,268	\$ 0
Total Revenues	<u>41,518</u>	<u>51,093</u>	<u>90,268</u>	<u>0</u>
Expenses:				
Bond Administrative	3,397	3,001	3,001	0
Commerce District Industrial Corridor	87,455	765,922	765,922	0
SLS Community - S Cato Springs	0	2,000,000	2,000,000	0
Bond Unallocated	0	327,854	327,854	0
Total Expenses	<u>90,852</u>	<u>3,096,777</u>	<u>3,096,777</u>	<u>0</u>
Income / (Loss)	<u>\$ (49,334)</u>	<u>\$ (3,045,684)</u>	<u>\$ (3,006,509)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 90,852</u>	<u>\$ 3,096,777</u>	<u>\$ 3,096,777</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 3,125,489	\$ 3,076,155	\$ 3,076,155	\$ 69,646
Income / (Loss)	<u>(49,334)</u>	<u>(3,045,684)</u>	<u>(3,006,509)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 3,076,155</u>	<u>\$ 30,471</u>	<u>\$ 69,646</u>	<u>\$ 69,646</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Economic Development 2019 Bond Fund (4606)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4606.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	1,019	300	300	0
EX80 - Capital	2,378	2,701	2,701	0
Total	3,397	3,001	3,001	0
 <u>4606.860.7600 - Commerce Dist Industrial Corridor:</u>				
EX30 - Services and Charges	30,000	30,000	30,000	0
EX80 - Capital	57,455	735,922	735,922	0
Total	87,455	765,922	765,922	0
 <u>4606.860.7650 - SLS Community - S Cato Springs:</u>				
EX80 - Capital	0	2,000,000	2,000,000	0
Total	0	2,000,000	2,000,000	0
 <u>4606.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	327,854	327,854	0
Total	0	327,854	327,854	0
Budget Total	\$ 90,852	\$ 3,096,777	\$ 3,096,777	\$ 0

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City Facilities 2019 Bonds Fund (4607)

The City Facilities 2019 Bonds Fund (Phase I) accounts for the bond proceeds issued to finance all or a portion of the costs of renovating and refurbishing certain City buildings and grounds, which may include building envelope and roof improvements, window replacement, insulation, lighting and HVAC system upgrades and certain renewable energy and energy efficiency projects.

The total approved authorization by the voters was \$3,170,000 for all bond phases. The par amount of bonds issued in Phase I is \$480,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2024.

City of Fayetteville, Arkansas
2024 Operating Budget
City Facilities 2019 Bonds Fund (4607)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Investment Earnings	\$ 442	\$ 546	\$ 987	\$ 0
Total Revenues	<u>442</u>	<u>546</u>	<u>987</u>	<u>0</u>
Expenses:				
Bond Administrative	353	174	174	0
Bond Unallocated	0	32,975	32,975	0
Total Expenses	<u>353</u>	<u>33,149</u>	<u>33,149</u>	<u>0</u>
Income / (Loss)	<u>\$ 89</u>	<u>\$ (32,603)</u>	<u>\$ (32,162)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 353</u>	<u>\$ 33,149</u>	<u>\$ 33,149</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 32,839	\$ 32,928	\$ 32,928	\$ 766
Income / (Loss)	89	(32,603)	(32,162)	0
Ending Undesignated Fund Balance	<u>\$ 32,928</u>	<u>\$ 325</u>	<u>\$ 766</u>	<u>\$ 766</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 City Facilities 2019 Bonds Fund (4607)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4607.860.7000 - Bond Administrative:</u>				
EX80 - Capital	353	174	174	0
Total	353	174	174	0
<u>4607.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	32,975	32,975	0
Total	0	32,975	32,975	0
Budget Total	\$ 353	\$ 33,149	\$ 33,149	\$ 0

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Arts Corridor 2019 Bonds Fund (4608)

The Arts Corridor 2019 Bonds Fund (Phase I) accounts for the bond proceeds issued to finance all or a portion of the costs of acquisition, design, construction and equipping of certain Cultural Arts Corridor improvements, within or near an area bordered by Dickson Street on the north, School Avenue on the east, Prairie Street on the south, and Gregg Avenue on the west, and which may include street, sidewalk, boardwalk, trail, pedestrian signal and control, bicycle facilities, curbing, guttering, drainage, lighting and landscaping improvements, plaza, civic and performance space, art installations, overlooks, stream restoration, pavilions, structure and other buildings, new and/or replacement parking facilities, and land and easement acquisition.

The total approved authorization by the voters was \$31,685,000 for all bond phases. The par amount of bonds issued in Phase I is \$19,070,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2024.

City of Fayetteville, Arkansas
2024 Operating Budget
Arts Corridor 2019 Bonds Fund (4608)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Investment Earnings	\$ 93,747	\$ 118,626	\$ 118,626	\$ 0
Total Revenues	<u>93,747</u>	<u>118,626</u>	<u>118,626</u>	<u>0</u>
Expenses:				
Bond Administrative	36,035	14,021	14,021	0
Arts Corridor Improvements	1,999,208	764,981	764,981	0
Arts Corridor Parking	8,134,636	1,147,332	1,147,332	0
Total Expenses	<u>10,169,879</u>	<u>1,926,334</u>	<u>1,926,334</u>	<u>0</u>
Income / (Loss)	<u>\$ (10,076,132)</u>	<u>\$ (1,807,708)</u>	<u>\$ (1,807,708)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 10,169,879</u>	<u>\$ 1,926,334</u>	<u>\$ 1,926,334</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 11,943,643	\$ 1,867,511	\$ 1,867,511	\$ 59,803
Income / (Loss)	<u>(10,076,132)</u>	<u>(1,807,708)</u>	<u>(1,807,708)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 1,867,511</u>	<u>\$ 59,803</u>	<u>\$ 59,803</u>	<u>\$ 59,803</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Arts Corridor 2019 Bonds Fund (4608)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4608.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	1,100	1,100	1,100	0
EX80 - Capital	34,935	12,921	12,921	0
Total	36,035	14,021	14,021	0
<u>4608.860.7800 - Arts Corridor Improvements:</u>				
EX80 - Capital	1,999,208	764,981	764,981	0
Total	1,999,208	764,981	764,981	0
<u>4608.860.7820 - Arts Corridor - Parking:</u>				
EX20 - Materials & Supplies	0	49,717	49,717	0
EX80 - Capital	8,134,636	1,097,615	1,097,615	0
Total	8,134,636	1,147,332	1,147,332	0
Budget Total	\$ 10,169,879	\$ 1,926,334	\$ 1,926,334	\$ 0

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Police Projects 2019 Bonds Fund (4609)

The Police Projects 2019 Bonds Fund (Phase I) accounts for the bond proceeds issued to finance all or a portion of the costs of certain police station design, construction and improvements, which may include land acquisition, and the acquisition of police equipment.

The total approved authorization by the voters was \$36,965,000. This amount was issued in full during Phase I. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2024.

City of Fayetteville, Arkansas
2024 Operating Budget
Police Projects 2019 Bonds Fund (4609)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Investment Earnings	\$ 109,959	\$ 81,385	\$ 68,832	\$ 0
Total Revenues	<u>109,959</u>	<u>81,385</u>	<u>68,832</u>	<u>0</u>
Expenses:				
Bond Administrative	19,910	18,736	18,736	0
Police Headquarters Building	23,150,678	1,310,492	1,310,492	0
Total Expenses	<u>23,170,588</u>	<u>1,329,228</u>	<u>1,329,228</u>	<u>0</u>
Income / (Loss)	<u>\$ (23,060,629)</u>	<u>\$ (1,247,843)</u>	<u>\$ (1,260,396)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 23,170,588</u>	<u>\$ 1,329,228</u>	<u>\$ 1,329,228</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 24,321,025	\$ 1,260,396	\$ 1,260,396	\$ 0
Income / (Loss)	<u>(23,060,629)</u>	<u>(1,247,843)</u>	<u>(1,260,396)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 1,260,396</u>	<u>\$ 12,553</u>	<u>\$ 0</u>	<u>\$ 0</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Police Projects 2019 Bonds Fund (4609)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4609.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	2,200	2,200	2,200	0
EX80 - Capital	17,710	16,536	16,536	0
Total	19,910	18,736	18,736	0
 <u>4609.860.7900 - Police Headquarters Building:</u>				
EX80 - Capital	23,150,678	1,310,492	1,310,492	0
Total	23,150,678	1,310,492	1,310,492	0
Budget Total	\$ 23,170,588	\$ 1,329,228	\$ 1,329,228	\$ 0

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Fire Projects 2019 Bonds Fund (4610)

The Fire Projects 2019 Bonds Fund (Phase I) accounts for the bond proceeds issued to finance all or a portion of the costs of certain fire station design and construction, which may include land acquisition, and the acquisition of firefighting vehicles and equipment.

The total approved authorization by the voters was \$15,840,000 for all bond phases. The par amount of bonds issued in Phase I is \$10,025,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2024.

City of Fayetteville, Arkansas
2024 Operating Budget
Fire Projects 2019 Bonds Fund (4610)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Investment Earnings	\$ 28,026	\$ 22,935	\$ 25,374	\$ 0
Total Revenues	<u>28,026</u>	<u>22,935</u>	<u>25,374</u>	<u>0</u>
Expenses:				
Bond Administrative	12,284	4,165	4,165	0
Fire Station #8	1,322,622	106,360	106,360	0
Fire Station #9	1,032,623	127,824	127,824	0
Fire Apparatus/Equipment	1,302,986	283,772	283,772	0
Fire Station #2 Relocation	16,318	41,214	41,214	0
Bond Unallocated	0	340,135	340,135	0
Total Expenses	<u>3,686,833</u>	<u>903,470</u>	<u>903,470</u>	<u>0</u>
Income / (Loss)	<u>\$ (3,658,807)</u>	<u>\$ (880,535)</u>	<u>\$ (878,096)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 3,686,833</u>	<u>\$ 903,470</u>	<u>\$ 903,470</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 4,556,077	\$ 897,270	\$ 897,270	\$ 19,174
Income / (Loss)	<u>(3,658,807)</u>	<u>(880,535)</u>	<u>(878,096)</u>	<u>0</u>
Ending Undesignated Fund Balance	<u>\$ 897,270</u>	<u>\$ 16,735</u>	<u>\$ 19,174</u>	<u>\$ 19,174</u>

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Fire Projects 2019 Bonds Fund (4610)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4610.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	900	900	900	0
EX80 - Capital	11,384	3,265	3,265	0
Total	12,284	4,165	4,165	0
<u>4610.860.7108 - Fire Station 8:</u>				
EX20 - Materials & Supplies	86,716	16,339	16,339	0
EX80 - Capital	1,235,906	90,021	90,021	0
Total	1,322,622	106,360	106,360	0
<u>4610.860.7109 - Fire Station 9:</u>				
EX20 - Materials & Supplies	91,796	16,510	16,510	0
EX30 - Services and Charges	0	1,753	1,753	0
EX80 - Capital	940,828	109,561	109,561	0
Total	1,032,623	127,824	127,824	0
<u>4610.860.7110 - Fire Station #2 Relocation:</u>				
EX20 - Materials & Supplies	274	24,758	24,758	0
EX80 - Capital	16,044	16,456	16,456	0
Total	16,318	41,214	41,214	0
<u>4610.860.7150 - Fire Apparatus/Equipment:</u>				
EX20 - Materials & Supplies	2,986	253,772	253,772	0
EX80 - Capital	1,300,000	30,000	30,000	0
Total	1,302,986	283,772	283,772	0
<u>4610.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	340,135	340,135	0
Total	0	340,135	340,135	0
Budget Total	\$ 3,686,833	\$ 903,470	\$ 903,470	\$ 0

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Street Projects 2022 Bond Fund (4702)

The Streets Project 2022 Bonds Fund (Phase II) accounts for the bond proceeds issued to finance all or a portion of the costs of right-of-way acquisition, design, construction, reconstruction, repair, resurfacing, straightening and width modification of certain City streets, which may include related sidewalk, traffic signal and control, lighting, curbing, guttering, bicycle lane, landscaping, drainage and safety improvements and related curbside pedestrian facilities such as bus pickup structures and concrete waiting pads.

The total approved authorization by the voters was \$73,925,000 for all bond phases. The par amount of bonds issued in Phase I (2019) was \$34,330,000 and the par amount of bonds issued in Phase II (2022) was \$29,490,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2024.

City of Fayetteville, Arkansas
2024 Operating Budget
Street Projects 2022 Bond Fund (4702)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Proceeds from Bond Sales	\$ 29,953,901	\$ 0	\$ 0	\$ 0
Investment Earnings	385,205	0	906,252	0
Total Revenues	30,339,106	0	906,252	0
Expenses:				
Bond Issuance Cost	199,920	1,988	1,988	0
Bond Administrative	0	8,000	8,000	0
15th/Razorback Rd Intersection	0	2,927,340	2,927,340	0
Midtown Corridor	0	13,321,661	13,321,661	0
Hwy 71B Corridor	0	371,000	371,000	0
Pavement Maintenance / Overlays	0	2,033,107	2,033,107	0
Arts Corridor Improvements	0	513,000	513,000	0
Bond Unallocated	0	10,579,873	10,579,873	0
Total Expenses	199,920	29,755,969	29,755,969	0
 Income / (Loss)	 \$ 30,139,186	 \$ (29,755,969)	 \$ (28,849,717)	 \$ 0
 Total Budget	 \$ 199,920	 \$ 29,755,969	 \$ 29,755,969	 \$ 0

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 0	\$ 30,139,186	\$ 30,139,186	\$ 1,289,469
Income / (Loss)	30,139,186	(29,755,969)	(28,849,717)	0
Ending Undesignated Fund Balance	\$ 30,139,186	\$ 383,217	\$ 1,289,469	\$ 1,289,469

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Street Projects 2022 Bond Fund (4702)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4702.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	0	3,000	3,000	0
EX50 - Debt Service	199,920	1,988	1,988	0
EX80 - Capital	0	5,000	5,000	0
Total	199,920	9,988	9,988	0
<u>4702.860.7218 - Midtown Corridor:</u>				
EX80 - Capital	0	13,321,661	13,321,661	0
Total	0	13,321,661	13,321,661	0
<u>4702.860.7221 - Hwy 71B Corridor:</u>				
EX80 - Capital	0	371,000	371,000	0
Total	0	371,000	371,000	0
<u>4702.860.7222 - 15th/Razorback Rd. Intersection:</u>				
EX80 - Capital	0	2,927,340	2,927,340	0
Total	0	2,927,340	2,927,340	0
<u>4702.860.7252 - Pavement Maintenance / Overlays:</u>				
EX40 - Maintenance	0	2,023,107	2,023,107	0
EX80 - Capital	0	10,000	10,000	0
Total	0	2,033,107	2,033,107	0
<u>4702.860.7800 - Arts Corridor Improvements:</u>				
EX80 - Capital	0	513,000	513,000	0
Total	0	513,000	513,000	0
<u>4702.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	10,579,873	10,579,873	0
Total	0	10,579,873	10,579,873	0
Budget Total	\$ 199,920	\$ 29,755,969	\$ 29,755,969	\$ 0

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Trail Projects 2022 Bonds Fund (4703)

The Trail Projects 2022 Bonds Fund (Phase II) accounts for the bond proceeds issued to finance all or a portion of the costs of design, construction, reconstruction, extension and equipping of certain City trail system improvements, which may include related pedestrian signal, lighting, landscaping, drainage and safety improvements and right-of-way acquisition.

The total approved authorization by the voters was \$6,865,000 for all bond phases. The par amount of bonds issued in Phase I (2019) was \$2,295,000 and the par amount of bonds issued in Phase II (2022) was \$4,570,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2024.

City of Fayetteville, Arkansas
2024 Operating Budget
Trail Projects 2022 Bonds Fund (4703)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Proceeds from Bond Sales	\$ 4,642,397	\$ 0	\$ 0	\$ 0
Investment Earnings	59,696	0	133,951	0
Total Revenues	<u>4,702,093</u>	<u>0</u>	<u>133,951</u>	<u>0</u>
Expenses:				
Bond Issuance Cost	31,289	0	0	0
Bond Administrative	0	4,500	4,500	0
Mission Boulevard Trail	0	1,093,744	1,093,744	0
Hwy 62/I-49 Shiloh Trail Tunnel	21,934	3,066	3,066	0
Midtown Corridor	0	1,600,000	1,600,000	0
Arts Corridor Improvements	0	500,000	500,000	0
Bond Unallocated	0	1,317,426	1,317,426	0
Total Expenses	<u>53,223</u>	<u>4,518,736</u>	<u>4,518,736</u>	<u>0</u>
Income / (Loss)	<u>\$ 4,648,870</u>	<u>\$ (4,518,736)</u>	<u>\$ (4,384,785)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 53,224</u>	<u>\$ 4,589,173</u>	<u>\$ 4,589,173</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 4,648,870	\$ 4,648,870	\$ 264,085
Income / (Loss)	4,648,870	(4,518,736)	(4,384,785)	0
Ending Undesignated Fund Balance	<u>\$ 4,648,870</u>	<u>\$ 130,134</u>	<u>\$ 264,085</u>	<u>\$ 264,085</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Trail Projects 2022 Bonds Fund (4703)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4703.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	0	3,000	3,000	0
EX50 - Debt Service	31,289	0	0	0
EX80 - Capital	0	1,500	1,500	0
Total	31,289	4,500	4,500	0
<u>4703.860.7218 - Midtown Corridor:</u>				
EX80 - Capital	0	1,600,000	1,600,000	0
Total	0	1,600,000	1,600,000	0
<u>4703.860.7300 - Miscellaneous Trail Improvements:</u>				
EX80 - Capital	0	70,437	70,437	0
Total	0	70,437	70,437	0
<u>4703.860.7302 - Mission Boulevard Corridor:</u>				
EX80 - Capital	0	1,093,744	1,093,744	0
Total	0	1,093,744	1,093,744	0
<u>4703.860.7304 - Hwy 62/I-49 Shiloh Trail Tunnel:</u>				
EX80 - Capital	21,934	3,066	3,066	0
Total	21,934	3,066	3,066	0
<u>4703.860.7800 - Arts Corridor Improvements:</u>				
EX80 - Capital	0	500,000	500,000	0
Total	0	500,000	500,000	0
<u>4703.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	1,317,426	1,317,426	0
Total	0	1,317,426	1,317,426	0
Budget Total	\$ 53,224	\$ 4,589,173	\$ 4,589,173	\$ 0

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Drainage Projects 2022 Bonds Fund (4704)

The Drainage Projects 2022 Bonds Fund (Phase II) accounts for the bond proceeds issued to finance all or a portion of the costs of the design, construction, reconstruction, repair, retrofit, extension, enlargement and equipping of certain drainage facilities, which may include land and easement acquisition and water quality features such as detention and retention basins and stream restoration.

The total approved authorization by the voters was \$15,840,000 for all bond phases. The par amount of bonds issued in Phase I (2019) was \$7,630,000 and the par amount of bonds issued in Phase II (2022) was \$8,210,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2024.

City of Fayetteville, Arkansas
2024 Operating Budget
Drainage Projects 2022 Bonds Fund (4704)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Proceeds from Bond Sales	\$ 8,339,644	\$ 0	\$ 0	\$ 0
Investment Earnings	96,922	0	208,544	0
Total Revenues	8,436,566	0	208,544	0
Expenses:				
Bond Issuance Cost	56,211	0	0	0
Bond Administrative	198	5,802	5,802	0
Floodplain Buyout/Elevation	1,420,723	32,656	32,656	0
Sunbridge/College Drainage	220	96,940	96,940	0
Elmhurst/McClinton Drainage	0	240,800	240,800	0
Bond Unallocated	0	6,486,094	6,486,094	0
Total Expenses	1,477,352	6,862,292	6,862,292	0
 Income / (Loss)	 <u>\$ 6,959,214</u>	 <u>\$ (6,862,292)</u>	 <u>\$ (6,653,748)</u>	 <u>\$ 0</u>
 Total Budget	 <u>\$ 1,477,352</u>	 <u>\$ 6,862,292</u>	 <u>\$ 6,862,292</u>	 <u>\$ 0</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 0	\$ 6,959,214	\$ 6,959,214	\$ 305,466
Income / (Loss)	6,959,214	(6,862,292)	(6,653,748)	0
Ending Undesignated Fund Balance	<u>\$ 6,959,214</u>	<u>\$ 96,922</u>	<u>\$ 305,466</u>	<u>\$ 305,466</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Drainage Projects 2022 Bonds Fund (4704)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4704.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	198	2,802	2,802	0
EX50 - Debt Service	56,211	0	0	0
EX80 - Capital	0	3,000	3,000	0
Total	56,409	5,802	5,802	0
<u>4704.860.7405 - Floodplain Buyout/Elevation:</u>				
EX80 - Capital	1,420,723	32,656	32,656	0
Total	1,420,723	32,656	32,656	0
<u>4704.860.7415 - Sunbridge/College Drainage:</u>				
EX80 - Capital	220	96,940	96,940	0
Total	220	96,940	96,940	0
<u>4704.860.7420 - Elmhurst/McClinton Drainage:</u>				
EX80 - Capital	0	240,800	240,800	0
Total	0	240,800	240,800	0
<u>4704.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	6,486,094	6,486,094	0
Total	0	6,486,094	6,486,094	0
Budget Total	\$ 1,477,352	\$ 6,862,292	\$ 6,862,292	\$ 0

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Park Projects 2022 Bonds Fund (4705)

The Park Projects 2022 Bonds Fund (Phase II) accounts for the bond proceeds issued to finance all or a portion of the costs of acquisition, design, construction and equipping of certain regional park and other parks system improvements, which may include athletic fields and facilities, playgrounds, pools and splash pads, trails, campgrounds, picnic areas and pavilions, land acquisition, open space preservation and other recreational facilities and support facilities, such as restrooms and parking.

The total approved authorization by the voters was \$26,405,000 for all bond phases. The par amount of bonds issued in Phase I (2019) was \$10,560,000 and the par amount of bonds issued in Phase II (2022) was \$10,950,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2024.

City of Fayetteville, Arkansas
2024 Operating Budget
Park Projects 2022 Bonds Fund (4705)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Proceeds from Bond Sales	\$ 11,122,610	\$ 0	\$ 0	\$ 0
Investment Earnings	143,026	0	320,263	0
Total Revenues	11,265,636	0	320,263	0
Expenses:				
Bond Issuance Cost	74,971	0	0	0
Bond Administrative	1,180	15,916	15,916	0
Lake Fayetteville Improvements	19,550	2,799,923	2,799,923	0
Neighborhood Park Improvements	0	25,000	25,000	0
YRCC Enhancements	114,525	662,676	662,676	0
Walker Park Improvements	3,293	96,208	96,208	0
Wilson Hub Improvements	0	1,051,624	1,051,624	0
Combs/River Nature Park	0	186,812	186,812	0
Bond Unallocated	0	6,070,933	6,070,933	0
Total Expenses	213,519	10,909,092	10,909,092	0
 Income / (Loss)	 \$ 11,052,117	 \$ (10,909,092)	 \$ (10,588,829)	 \$ 0
 Total Budget	 \$ 213,518	 \$ 10,909,092	 \$ 10,909,092	 \$ 0

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 0	\$ 11,052,117	\$ 11,052,117	\$ 463,288
Income / (Loss)	11,052,117	(10,909,092)	(10,588,829)	0
Ending Undesignated Fund Balance	\$ 11,052,117	\$ 143,025	\$ 463,288	\$ 463,288

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Park Projects 2022 Bonds Fund (4705)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4705.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	1,083	1,916	1,916	0
EX50 - Debt Service	74,971	0	0	0
EX80 - Capital	96	14,000	14,000	0
Total	76,151	15,916	15,916	0
<u>4705.860.7505 - Lake Fayetteville Improvements:</u>				
EX80 - Capital	19,550	2,799,923	2,799,923	0
Total	19,550	2,799,923	2,799,923	0
<u>4705.860.7520 - Neighborhood Park Improvements:</u>				
EX80 - Capital	0	25,000	25,000	0
Total	0	25,000	25,000	0
<u>4705.860.7540 - YRCC Enhancements:</u>				
EX80 - Capital	114,525	662,676	662,676	0
Total	114,525	662,676	662,676	0
<u>4705.860.7550 - Walker Park Improvements:</u>				
EX80 - Capital	3,293	96,208	96,208	0
Total	3,293	96,208	96,208	0
<u>4705.860.7560 - Wilson Hub Improvements:</u>				
EX80 - Capital	0	1,051,624	1,051,624	0
Total	0	1,051,624	1,051,624	0
<u>4705.860.7590 - Combs/River Nature Park:</u>				
EX80 - Capital	0	186,812	186,812	0
Total	0	186,812	186,812	0
<u>4705.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	6,070,933	6,070,933	0
Total	0	6,070,933	6,070,933	0
Budget Total	\$ 213,518	\$ 10,909,092	\$ 10,909,092	\$ 0

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City Facilities 2022 Bonds Fund (4707)

The City Facilities 2022 Bonds Fund (Phase II) accounts for the bond proceeds issued to finance all or a portion of the costs of renovating and refurbishing certain City buildings and grounds, which may include building envelope and roof improvements, window replacement, insulation, lighting and HVAC system upgrades and certain renewable energy and energy efficiency projects.

The total approved authorization by the voters was \$3,170,000 for all bond phases. The par amount of bonds issued in Phase I (2019) was \$480,000 and the par amount of bonds issued in Phase II (2022) was \$2,690,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2024.

City of Fayetteville, Arkansas
2024 Operating Budget
City Facilities 2022 Bonds Fund (4707)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Proceeds from Bond Sales	\$ 2,732,394	\$ 0	\$ 0	\$ 0
Investment Earnings	35,136	0	82,654	0
Total Revenues	<u>2,767,530</u>	<u>0</u>	<u>82,654</u>	<u>0</u>
Expenses:				
Bond Issuance Cost	18,418	0	0	0
Bond Administrative	0	8,000	8,000	0
Bond Unallocated	0	2,705,976	2,705,976	0
Total Expenses	<u>18,418</u>	<u>2,713,976</u>	<u>2,713,976</u>	<u>0</u>
Income / (Loss)	<u>\$ 2,749,112</u>	<u>\$ (2,713,976)</u>	<u>\$ (2,631,322)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 18,418</u>	<u>\$ 2,713,976</u>	<u>\$ 2,713,976</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 2,749,112	\$ 2,749,112	\$ 117,790
Income / (Loss)	2,749,112	(2,713,976)	(2,631,322)	0
Ending Undesignated Fund Balance	<u>\$ 2,749,112</u>	<u>\$ 35,136</u>	<u>\$ 117,790</u>	<u>\$ 117,790</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 City Facilities 2022 Bonds Fund (4707)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4707.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	0	3,000	3,000	0
EX50 - Debt Service	18,418	0	0	0
EX80 - Capital	0	5,000	5,000	0
Total	18,418	8,000	8,000	0
<u>4707.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	2,705,976	2,705,976	0
Total	0	2,705,976	2,705,976	0
Budget Total	\$ 18,418	\$ 2,713,976	\$ 2,713,976	\$ 0

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Arts Corridor 2022 Bonds Fund (4708)

The Arts Corridor 2022 Bonds Fund (Phase II) accounts for the bond proceeds issued to finance all or a portion of the costs of acquisition, design, construction and equipping of certain Cultural Arts Corridor improvements, within or near an area bordered by Dickson Street on the north, School Avenue on the east, Prairie Street on the south, and Gregg Avenue on the west, and which may include street, sidewalk, boardwalk, trail, pedestrian signal and control, bicycle facilities, curbing, guttering, drainage, lighting and landscaping improvements, plaza, civic and performance space, art installations, overlooks, stream restoration, pavilions, structure and other buildings, new and/or replacement parking facilities, and land and easement acquisition.

The total approved authorization by the voters was \$31,685,000 for all bond phases. The par amount of bonds issued in Phase I (2019) was \$19,070,000 and the par amount of bonds issued in Phase II (2022) was \$12,615,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2024.

City of Fayetteville, Arkansas
2024 Operating Budget
Arts Corridor 2022 Bonds Fund (4708)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Proceeds from Bond Sales	\$ 12,814,128	\$ 0	\$ 0	\$ 0
Investment Earnings	163,786	419,100	419,100	0
Total Revenues	<u>12,977,914</u>	<u>419,100</u>	<u>419,100</u>	<u>0</u>
Expenses:				
Bond Issuance Cost	86,371	0	0	0
Bond Administrative	267	29,802	29,802	0
Arts Corridor Improvements	408,297	12,627,639	12,627,639	0
Arts Corridor Parking	0	73,421	73,421	0
Bond Unallocated	0	7,430	7,430	0
Total Expenses	<u>494,935</u>	<u>12,738,292</u>	<u>12,738,292</u>	<u>0</u>
Income / (Loss)	<u>\$ 12,482,979</u>	<u>\$ (12,319,192)</u>	<u>\$ (12,319,192)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 494,935</u>	<u>\$ 12,738,292</u>	<u>\$ 12,738,292</u>	<u>\$ 0</u>

FUND BALANCE ANALYSIS

Beginning Undesignated Fund Balance	\$ 0	\$ 12,482,979	\$ 12,482,979	\$ 163,787
Income / (Loss)	12,482,979	(12,319,192)	(12,319,192)	0
Ending Undesignated Fund Balance	<u>\$ 12,482,979</u>	<u>\$ 163,787</u>	<u>\$ 163,787</u>	<u>\$ 163,787</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Arts Corridor 2022 Bonds Fund (4708)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4708.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	171	889	889	0
EX50 - Debt Service	86,371	0	0	0
EX80 - Capital	96	28,913	28,913	0
Total	86,638	29,802	29,802	0
<u>4708.860.7800 - Arts Corridor Improvements:</u>				
EX80 - Capital	408,297	12,627,639	12,627,639	0
Total	408,297	12,627,639	12,627,639	0
<u>4708.860.7820 - Arts Corridor - Parking:</u>				
EX20 - Materials & Supplies	0	6,564	6,564	0
EX80 - Capital	0	66,857	66,857	0
Total	0	73,421	73,421	0
<u>4708.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	7,430	7,430	0
Total	0	7,430	7,430	0
Budget Total	\$ 494,935	\$ 12,738,292	\$ 12,738,292	\$ 0

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Fire Projects 2022 Bonds Fund (4710)

The Fire Projects 2022 Bonds Fund (Phase II) accounts for the bond proceeds issued to finance all or a portion of the costs of certain fire station design and construction, which may include land acquisition, and the acquisition of firefighting vehicles and equipment.

The total approved authorization by the voters was \$15,840,000 for all bond phases. The par amount of bonds issued in Phase I (2019) was \$10,025,000 and the par amount of bonds issued in Phase II (2022) was \$5,815,000. Appropriation of these funds will be made through the re-budget process which will be considered by the City Council during the first quarter of 2024.

City of Fayetteville, Arkansas
2024 Operating Budget
Fire Projects 2022 Bonds Fund (4710)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Proceeds from Bond Sales	\$ 5,906,803	\$ 0	\$ 0	\$ 0
Investment Earnings	75,956	0	176,502	0
Total Revenues	<u>5,982,759</u>	<u>0</u>	<u>176,502</u>	<u>0</u>
Expenses:				
Bond Issuance Cost	39,814	0	0	0
Bond Administrative	745	11,850	11,850	0
Fire Station #2 Relocation	39,717	2,138,058	2,138,058	0
Bond Unallocated	0	3,676,617	3,676,617	0
Total Expenses	<u>80,276</u>	<u>5,826,525</u>	<u>5,826,525</u>	<u>0</u>
Income / (Loss)	<u>\$ 5,902,483</u>	<u>\$ (5,826,525)</u>	<u>\$ (5,650,023)</u>	<u>\$ 0</u>
Total Budget	<u>\$ 80,275</u>	<u>\$ 5,826,525</u>	<u>\$ 5,826,525</u>	<u>\$ 0</u>
FUND BALANCE ANALYSIS				
Beginning Undesignated Fund Balance	\$ 0	\$ 5,902,483	\$ 5,902,483	\$ 252,460
Income / (Loss)	5,902,483	(5,826,525)	(5,650,023)	0
Ending Undesignated Fund Balance	<u>\$ 5,902,483</u>	<u>\$ 75,958</u>	<u>\$ 252,460</u>	<u>\$ 252,460</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Fire Projects 2022 Bonds Fund (4710)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>4710.860.7000 - Bond Administrative:</u>				
EX30 - Services and Charges	649	2,350	2,350	0
EX50 - Debt Service	39,814	0	0	0
EX80 - Capital	96	9,500	9,500	0
Total	40,559	11,850	11,850	0
<u>4710.860.7110 - Fire Station #2 Relocation:</u>				
EX80 - Capital	39,717	2,138,058	2,138,058	0
Total	39,717	2,138,058	2,138,058	0
<u>4710.860.7999 - Bond Unallocated Budget:</u>				
EX80 - Capital	0	3,676,617	3,676,617	0
Total	0	3,676,617	3,676,617	0
Budget Total	\$ 80,275	\$ 5,826,525	\$ 5,826,525	\$ 0

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Enterprise Funds

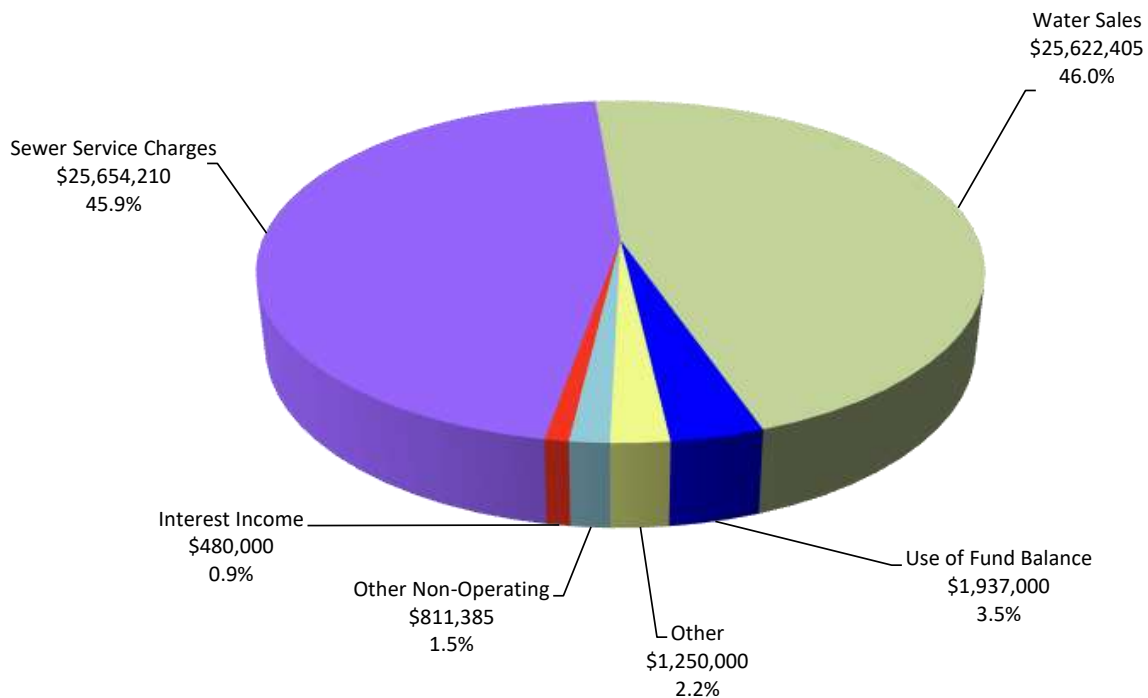
Water and Sewer Fund (5400)

The Water & Sewer Fund accounts for the revenue sources as well as the operation and maintenance expenses of the City's water and sewer system. This includes water purchases from Beaver Water District, all water and sewer functions, the operation of the wastewater treatment plants, meter and backflow operations, and utility financial services. The 2024 Budget includes a significant amount in capital outlay at \$26.43 million due to a backlog of needed projects; however, there are sufficient reserves to fund these projects.

Water & Sewer Fund Revenues

For 2024, the Water & Sewer Fund is projected to have an operating gain of \$8.5 million before capital expenditures on a cash basis. System user consumption projections for 2024 are expected to increase compared to 2023.

Sources of Funds for 2024 \$ 55,755,000



Water Sales: Water sales revenue is based on metered customer usage of water and is one of the primary sources of revenue for the Water & Sewer Fund. Budgeted revenue for 2024 is projected to increase by 6% when compared to 2023.

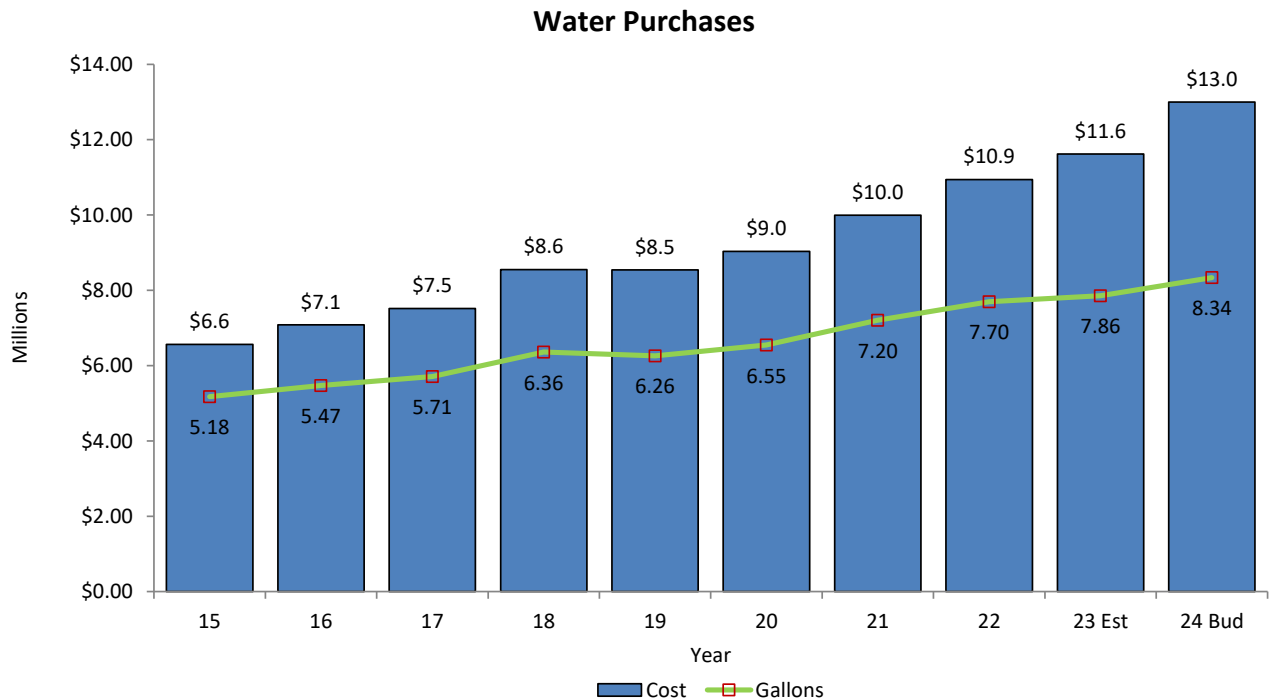
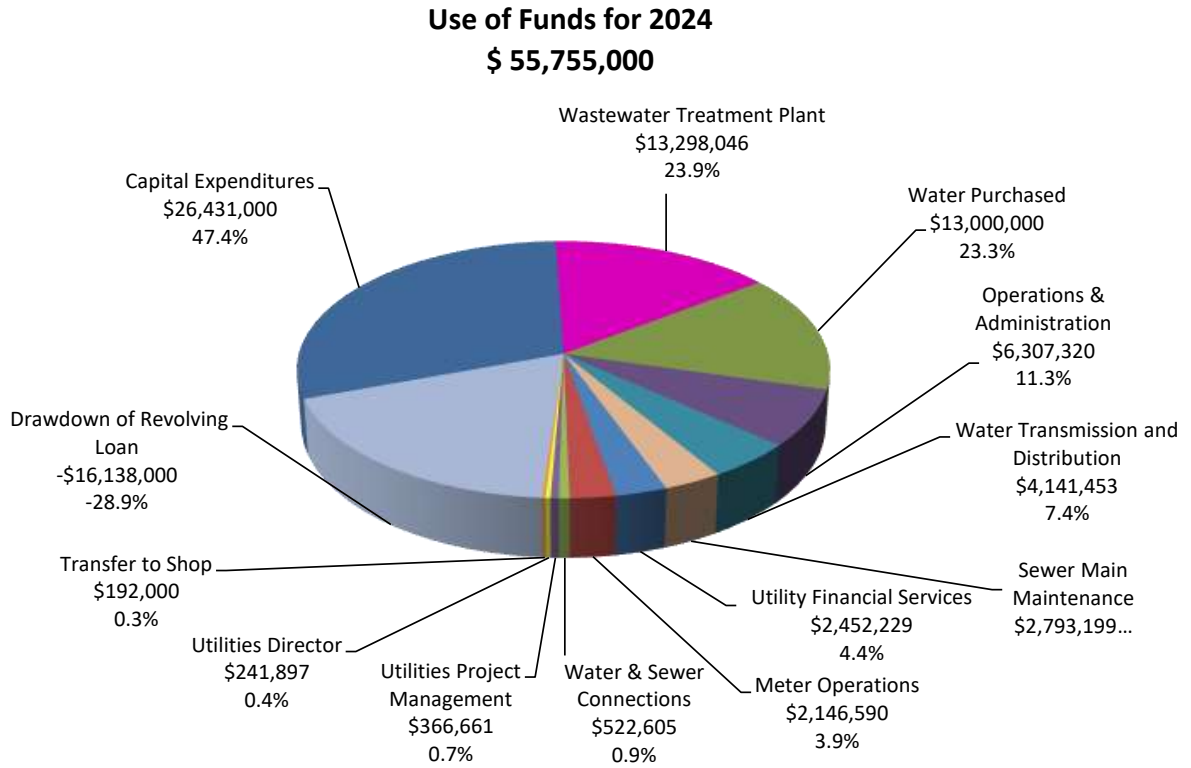


Sewer Charges: Sewer service charge revenue is based on metered customer usage of water and is the other primary source of revenue for the Water & Sewer Fund. The budgeted revenue for 2024 is projected to increase by 3% when compared to estimated 2023.



Water & Sewer Fund Expenses

The wastewater treatment plant operations and water purchases are budgeted at \$13.3 million and \$13 million, respectively, for 2024. These two items represent 26.3% of the total operating expenses.



City of Fayetteville, Arkansas
2024 Operating Budget
Water & Sewer Fund (5400)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Sewer Service Charges	\$ 24,834,525	\$ 25,587,500	\$ 24,907,000	\$ 25,654,210
Water Sales	23,246,184	23,850,500	24,172,123	25,622,405
Other	1,299,458	1,306,704	1,294,704	1,250,000
Interest Income	(1,787,457)	204,000	685,000	480,000
Other Non-Operating	1,902,504	539,000	909,000	811,385
Total Revenues	<u>49,495,214</u>	<u>51,487,704</u>	<u>51,967,827</u>	<u>53,818,000</u>
Expenses:				
Utilities Director	221,003	230,364	230,364	241,897
Utilities Project Management	375,101	392,916	392,916	366,661
Water Purchased	10,942,888	11,616,239	11,616,239	13,000,000
Utility Financial Services	2,220,952	2,163,492	2,163,492	2,452,229
Operations & Administration	4,999,433	5,639,841	5,639,841	6,307,320
Water Transmission and Distribution	3,733,417	3,914,619	3,914,619	4,141,453
Sewer Main Maintenance	2,273,109	2,666,317	2,666,317	2,793,199
Water & Sewer Connections	488,663	444,246	444,246	522,605
Wastewater Treatment Plant	11,558,265	16,307,672	16,307,672	13,298,046
Meter Operations	2,021,541	2,504,246	2,504,246	2,146,590
Total Expenses	<u>38,834,372</u>	<u>45,879,952</u>	<u>45,879,952</u>	<u>45,270,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ 10,660,842</u>	<u>\$ 5,607,752</u>	<u>\$ 6,087,875</u>	<u>\$ 8,548,000</u>
Non-Operating Revenues / (Expenses):				
Intergovernmental (Grants)	1,506,716	522,565	522,565	0
Gain/Loss Sale of Assets	85,743	0	500	0
Capital Contributions	12,001,761	0	0	0
Transfer from Impact Fee Fund	3,075,906	6,555,204	6,555,204	0
Drawdown of Revolving Loan	0	0	0	16,138,000
Capital Expenditures	(14,152,556)	(42,907,065)	(42,907,065)	(26,431,000)
Transfer to Shop	(30,000)	(830,273)	(830,273)	(192,000)
Total Expenses	<u>2,487,570</u>	<u>(36,659,569)</u>	<u>(36,659,069)</u>	<u>(10,485,000)</u>
Budget Gain / (Loss)	<u>\$ 13,148,412</u>	<u>\$ (31,051,817)</u>	<u>\$ (30,571,194)</u>	<u>(1,937,000)</u>
Total Budget	<u>\$ 53,016,929</u>	<u>\$ 89,617,290</u>	<u>\$ 89,617,290</u>	<u>\$ 55,755,000</u>

City of Fayetteville, Arkansas
 2024 Operating Budget
 Water & Sewer Fund (5400)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 375,643,716	\$ 390,795,703	\$ 390,795,703	\$ 390,938,176
Budget Gain / (Loss)	13,148,412	(31,051,817)	(30,571,194)	(1,937,000)
Plus: Gain Capital Expenditures	14,152,556	42,907,065	42,907,065	26,431,000
Plus: Gain W/S Connections	488,663	444,246	444,246	522,605
Less: Depreciation Expense	(12,637,644)	(12,637,644)	(12,637,644)	(12,637,644)
Ending Total Net Assets	\$ 390,795,703	\$ 390,457,553	\$ 390,938,176	\$ 403,317,137
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 340,223,094	\$ 370,936,761	\$ 370,936,761	\$ 385,252,722
Unrestricted	50,572,609	19,520,792	20,001,415	18,064,415
Ending Total Net Position	\$ 390,795,703	\$ 390,457,553	\$ 390,938,176	\$ 403,317,137

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>5400.700.1800 - Utilities Director Program:</u>				
EX10 - Personnel Services	182,546	185,025	185,025	188,390
EX20 - Materials & Supplies	1,864	3,798	3,798	3,798
EX30 - Services and Charges	2,660	7,556	7,556	7,556
EX33 - Motorpool	4,305	4,357	4,357	6,213
EX39 - Cost Allocation	29,628	29,628	29,628	35,940
Total	221,003	230,364	230,364	241,897
<u>5400.700.4020 - Utilities Project Management Program:</u>				
EX10 - Personnel Services	353,981	346,271	346,271	319,930
EX20 - Materials & Supplies	4,844	11,118	11,118	11,118
EX30 - Services and Charges	3,159	13,101	13,101	13,101
EX33 - Motorpool	9,270	9,926	9,926	10,012
EX40 - Maintenance	3,847	12,500	12,500	12,500
Total	375,101	392,916	392,916	366,661
<u>5400.710.1810 - Utilities Financial Services Program:</u>				
EX10 - Personnel Services	1,189,128	1,297,500	1,297,500	1,395,615
EX20 - Materials & Supplies	39,627	96,200	96,200	101,500
EX30 - Services and Charges	1,091,190	865,642	865,642	1,072,426
EX39 - Cost Allocation	(106,350)	(106,350)	(106,350)	(129,012)
EX40 - Maintenance	7,357	10,500	10,500	11,700
Total	2,220,952	2,163,492	2,163,492	2,452,229
<u>5400.720.1820 - Meter Reading Program:</u>				
EX10 - Personnel Services	903,233	931,099	931,099	969,527
EX20 - Materials & Supplies	61,886	81,926	81,926	84,426
EX30 - Services and Charges	84,319	108,010	108,010	125,910
EX33 - Motorpool	120,550	129,205	129,205	131,028
EX39 - Cost Allocation	89,232	89,232	89,232	108,240
EX40 - Maintenance	7,278	10,700	10,700	12,400
Total	1,266,499	1,350,172	1,350,172	1,431,531
<u>5400.720.1830 - Meter Maint & Backflow Prev Program:</u>				
EX10 - Personnel Services	538,801	517,620	517,620	574,720
EX20 - Materials & Supplies	36,937	36,434	36,434	55,084
EX30 - Services and Charges	9,940	12,065	12,065	14,290
EX33 - Motorpool	28,345	27,299	27,299	35,895
EX39 - Cost Allocation	28,296	28,296	28,296	34,320
EX40 - Maintenance	109	750	750	750
Total	642,429	622,464	622,464	715,059

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>5400.720.1840 - Meter Operations Capital Program:</u>				
EX20 - Materials & Supplies	34,813	215,014	215,014	0
EX30 - Services and Charges	77,801	165,204	165,204	0
EX40 - Maintenance	0	151,392	151,392	0
EX80 - Capital	652,124	3,578,684	3,578,684	1,165,000
EX96 - Operating Transfers Out	0	726,463	726,463	0
Total	764,738	4,836,757	4,836,757	1,165,000
<u>5400.720.3800 - Water Purchased Program:</u>				
EX30 - Services and Charges	10,942,888	11,616,239	11,616,239	13,000,000
Total	10,942,888	11,616,239	11,616,239	13,000,000
<u>5400.720.4000 - Operations & Administration Program:</u>				
EX10 - Personnel Services	1,265,018	1,472,262	1,472,262	1,708,413
EX20 - Materials & Supplies	199,473	362,982	362,982	403,082
EX30 - Services and Charges	2,426,975	2,654,849	2,654,849	2,828,612
EX33 - Motorpool	21,900	26,179	26,179	26,984
EX39 - Cost Allocation	1,017,012	1,017,012	1,017,012	1,233,672
EX40 - Maintenance	69,056	106,557	106,557	106,557
EX96 - Operating Transfers Out	30,000	103,810	103,810	192,000
Total	5,029,433	5,743,651	5,743,651	6,499,320
<u>5400.720.4310 - Water Distribution Maintenance Program:</u>				
EX10 - Personnel Services	1,414,276	1,672,764	1,672,764	1,644,693
EX20 - Materials & Supplies	883,734	851,166	851,166	926,166
EX30 - Services and Charges	386,196	348,959	348,959	285,000
EX33 - Motorpool	613,010	627,677	627,677	848,575
EX39 - Cost Allocation	84,876	84,876	84,876	102,960
EX40 - Maintenance	363	9,000	9,000	9,000
Total	3,382,454	3,594,442	3,594,442	3,816,394
<u>5400.720.4330 - Water Storage & Pump Maintenance Program:</u>				
EX10 - Personnel Services	272,933	216,648	216,648	219,373
EX20 - Materials & Supplies	25,972	46,862	46,862	46,862
EX30 - Services and Charges	28,300	25,000	25,000	25,000
EX33 - Motorpool	10,854	19,151	19,151	18,956
EX39 - Cost Allocation	11,016	11,016	11,016	13,368
EX40 - Maintenance	1,887	1,500	1,500	1,500
Total	350,963	320,177	320,177	325,059

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>5400.720.4410 - Sewer Mains Maintenance Program:</u>				
EX10 - Personnel Services	1,279,147	1,464,726	1,464,726	1,416,762
EX20 - Materials & Supplies	231,871	348,907	348,907	398,907
EX30 - Services and Charges	98,810	214,472	214,472	251,500
EX33 - Motorpool	573,251	543,772	543,772	612,750
EX39 - Cost Allocation	88,440	88,440	88,440	107,280
EX40 - Maintenance	1,590	6,000	6,000	6,000
Total	2,273,109	2,666,317	2,666,317	2,793,199
<u>5400.720.5600 - Capital Water Mains Program:</u>				
EX30 - Services and Charges	1,286,987	4,888,004	4,888,004	0
EX80 - Capital	8,138,937	13,066,424	13,066,424	4,222,000
Total	9,425,924	17,954,428	17,954,428	4,222,000
<u>5400.720.5620 - Water & Sewer Connections Program:</u>				
EX10 - Personnel Services	206,055	179,321	179,321	192,371
EX20 - Materials & Supplies	221,251	195,363	195,363	245,363
EX30 - Services and Charges	4,902	10,500	10,500	10,500
EX33 - Motorpool	41,075	42,840	42,840	54,885
EX39 - Cost Allocation	15,324	15,324	15,324	18,588
EX40 - Maintenance	55	898	898	898
Total	488,663	444,246	444,246	522,605
<u>5400.720.5700 - Sewer Mains Construction Program:</u>				
EX20 - Materials & Supplies	(1,326)	126,080	126,080	0
EX30 - Services and Charges	368,077	1,030,913	1,030,913	0
EX80 - Capital	1,967,640	14,628,808	14,628,808	3,230,000
Total	2,334,390	15,785,801	15,785,801	3,230,000
<u>5400.730.5100 - WWTP Administration & SCADA Program:</u>				
EX30 - Services and Charges	1,497,521	2,020,458	2,020,458	2,085,490
EX40 - Maintenance	0	300	300	300
Total	1,497,521	2,020,758	2,020,758	2,085,790
<u>5400.730.5110 - WWTP East Side Operations Program:</u>				
EX20 - Materials & Supplies	137,474	100,681	100,681	110,681
EX30 - Services and Charges	5,112,068	6,021,190	6,021,190	6,599,599
EX33 - Motorpool	336,209	400,923	400,923	447,665
EX39 - Cost Allocation	54,336	54,336	54,336	65,916
EX40 - Maintenance	870	7,000	7,000	5,000
Total	5,640,956	6,584,130	6,584,130	7,228,861

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Water & Sewer Fund (5400)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>5400.730.5120 - WWTP West Side Operations Program:</u>				
EX20 - Materials & Supplies	53,578	76,967	76,967	76,967
EX30 - Services and Charges	1,770,430	2,164,783	2,164,783	2,074,600
EX33 - Motorpool	81,435	74,049	74,049	78,072
EX39 - Cost Allocation	54,024	54,024	54,024	65,532
EX40 - Maintenance	1,956	3,549	3,549	3,549
Total	1,961,424	2,373,372	2,373,372	2,298,720
<u>5400.730.5130 - WWTP Lab / IPP Program:</u>				
EX30 - Services and Charges	476,921	512,900	512,900	538,249
Total	476,921	512,900	512,900	538,249
<u>5400.730.5140 - WWTP Lift Station Maintenance Program:</u>				
EX20 - Materials & Supplies	27,393	29,472	29,472	29,472
EX30 - Services and Charges	1,003,898	1,048,575	1,048,575	1,116,954
Total	1,031,291	1,078,047	1,078,047	1,146,426
<u>5400.730.5800 - Wastewater Plant Capital Program:</u>				
EX30 - Services and Charges	442,093	1,949,692	1,949,692	0
EX40 - Maintenance	508,059	1,788,773	1,788,773	0
EX80 - Capital	772,124	3,778,416	3,778,416	1,676,000
Total	1,722,276	7,516,881	7,516,881	1,676,000
<u>5400.860.5600 - Capital Water Mains Program:</u>				
EX80 - Capital	225,243	971,364	971,364	0
Total	225,243	971,364	971,364	0
<u>5400.860.5700 - Sewer Mains Construction Program:</u>				
EX80 - Capital	742,751	838,372	838,372	0
Total	742,751	838,372	838,372	0
Budget Total	\$ 53,016,929	\$ 89,617,290	\$ 89,617,290	\$ 55,755,000

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Recycling & Trash Collection Fund (5500)

The Recycling & Trash Collection Fund is responsible for the operation of the City's solid waste collection and disposal, transfer station, recycling program, and composting program. Revenues for the fund are obtained from fees levied for trash collection, recycling revenue, container sales or leases, and the transfer station. After capital expenditures, the fund will have a loss of \$883,000. There are sufficient reserves to absorb this amount.

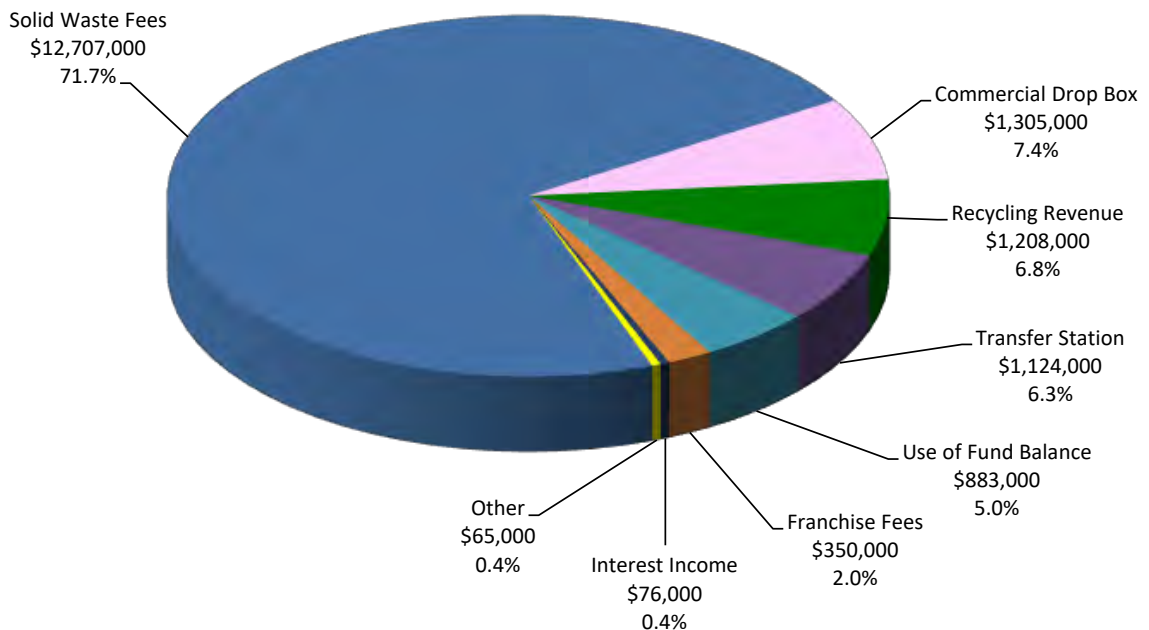
Recycling & Trash Collection Fund Revenues

For 2024, the Recycling & Trash Collection Fund sources of funds are budgeted at \$17,718,000. Solid Waste Fees make up the largest source of revenue at 71.7%.

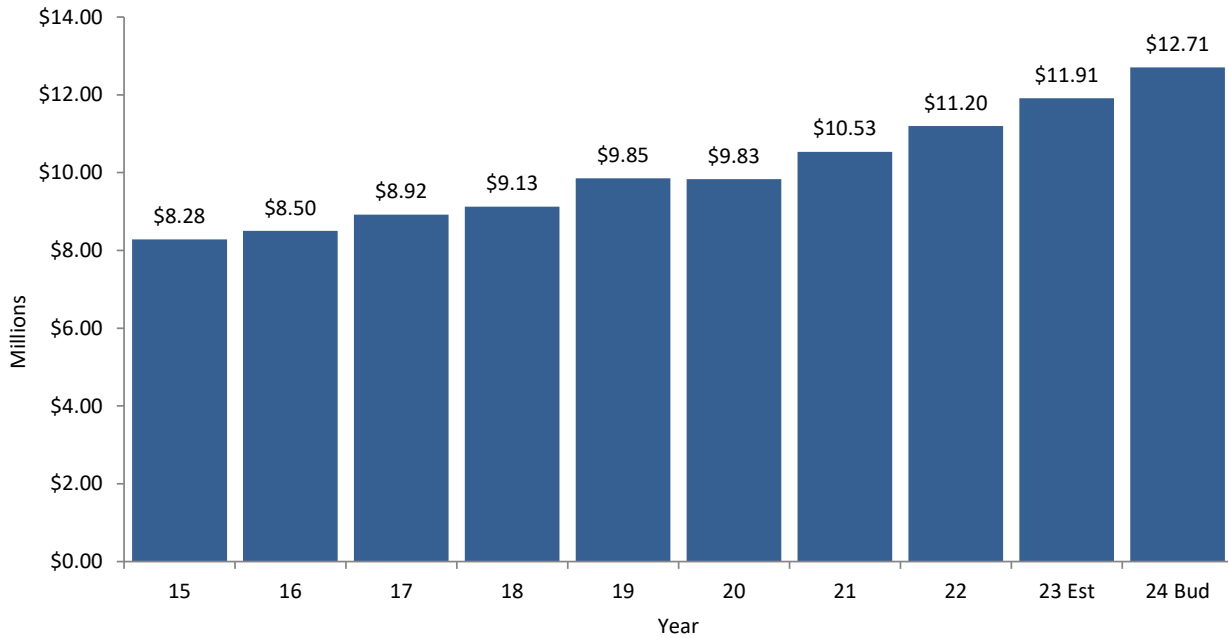
Recycling Revenues

Recycling revenue includes the sale of materials collected at curbside and at the recycling centers. The estimated revenue for that program is \$1,208,000 for 2024. However, a portion of the solid waste fees could also be attributable to recycling activity due to the decreased cost of disposing of those materials as trash. That portion is estimated to be approximately \$1,881,000 for 2024.

Sources of Funds for 2024
\$ 17,718,000



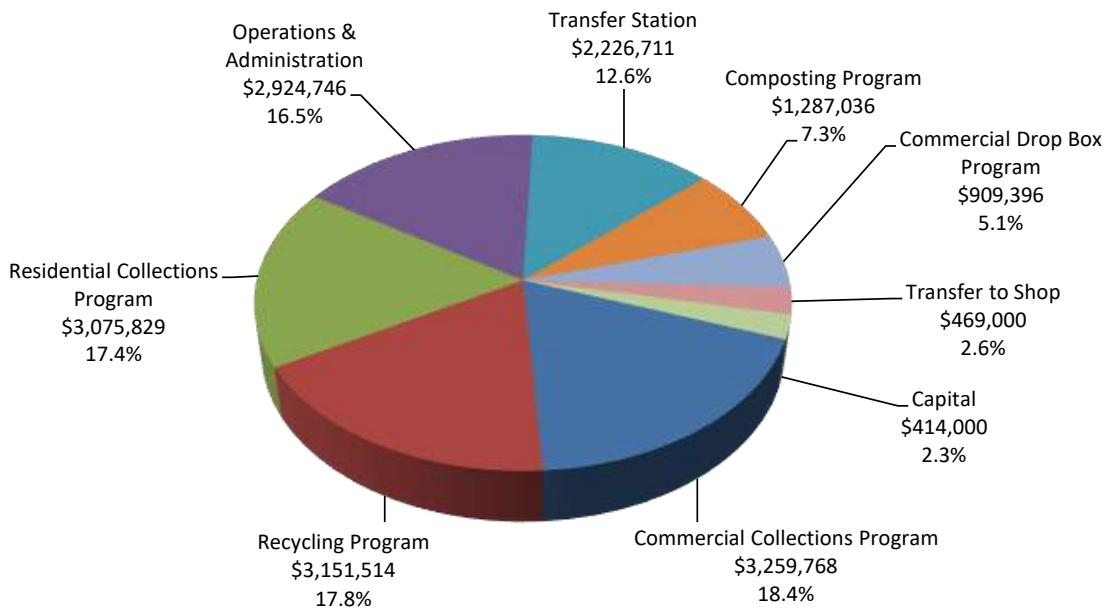
Solid Waste Fees: The 2023 revenue estimates are \$713,000 over 2022 collections. The 2024 total revenues are projected to be higher compared to 2023 estimates by \$798,000.



Recycling & Trash Collection Fund Expenses

Expenses for the Recycling & Trash Collection Fund are budgeted at \$17,718,000 for 2024. The Commercial Collections Program makes up the largest segment of the budget at 18.4%.

Use of Funds for 2024 \$ 17,718,000



City of Fayetteville, Arkansas
2024 Operating Budget
Recycling & Trash Collections Fund (5500)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Solid Waste Fees	\$ 11,196,521	\$ 11,738,000	\$ 11,909,193	\$ 12,707,000
Transfer Station	1,041,344	1,083,000	879,186	1,124,000
Commercial Drop Box	1,121,432	1,071,000	1,264,072	1,305,000
Recycling Revenue	1,182,809	1,311,000	1,028,518	1,208,000
Franchise Fees	348,928	314,000	375,022	350,000
Other	117,715	17,000	65,370	65,000
Interest Income	(243,726)	30,000	95,000	76,000
Total Revenues	14,765,023	15,564,000	15,616,361	16,835,000
Expenses:				
Operations & Administration	2,362,810	2,547,465	2,547,465	2,924,746
Commercial Collections Program	2,990,868	3,203,468	3,203,468	3,259,768
Residential Collections Program	2,562,935	2,832,221	2,832,221	3,075,829
Commercial Drop Box Program	705,512	825,817	825,817	909,396
Transfer Station	1,750,898	1,773,647	1,773,647	2,226,711
Recycling Program	2,842,328	2,986,842	2,986,842	3,151,514
Composting Program	984,450	1,168,906	1,168,906	1,287,036
Solid Waste Projects	53,072	217,827	217,827	0
Total Expenses	14,252,873	15,556,193	15,556,193	16,835,000
Budget Gain / (Loss) Before Capital	\$ 512,150	\$ 7,807	\$ 60,168	\$ 0
Non-Operating Revenues / (Expenses):				
Intergovernmental (Grants)	44,807	10,000	10,000	0
Gain/Loss Sale of Assets	0	0	24,555	0
Capital Expenditures	(418,086)	(3,073,799)	(3,073,799)	(414,000)
Transfer to Shop	0	(104,245)	(104,245)	(469,000)
Total Expenses	(373,279)	(3,168,044)	(3,143,489)	(883,000)
Budget Gain / (Loss)	\$ 138,871	\$ (3,160,237)	\$ (3,083,321)	\$ (883,000)
Total Budget	\$ 14,670,959	\$ 18,734,237	\$ 18,734,237	\$ 17,718,000

City of Fayetteville, Arkansas
2024 Operating Budget
Recycling & Trash Collections Fund (5500)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 9,817,897	\$ 9,844,392	\$ 9,844,392	\$ 9,304,408
Budget Gain / (Loss)	138,871	(3,160,237)	(3,083,321)	(883,000)
Plus: Gain Capital Expenditures	418,086	3,073,799	3,073,799	414,000
Less: Depreciation Expense	(530,462)	(530,462)	(530,462)	(530,462)
Ending Total Net Assets	\$ 9,844,392	\$ 9,227,492	\$ 9,304,408	\$ 8,304,946
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 2,347,783	\$ 4,891,120	\$ 4,891,120	\$ 4,774,658
Unrestricted	7,496,609	4,336,372	4,413,288	3,530,288
Ending Total Net Position	\$ 9,844,392	\$ 9,227,492	\$ 9,304,408	\$ 8,304,946

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Recycling & Trash Collections Fund (5500)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>5500.750.5000 - Operations & Administration Program:</u>				
EX10 - Personnel Services	609,701	811,329	811,329	1,003,632
EX20 - Materials & Supplies	50,724	55,166	55,166	58,236
EX30 - Services and Charges	1,153,417	1,112,825	1,112,825	1,213,288
EX33 - Motorpool	11,441	13,879	13,879	14,558
EX39 - Cost Allocation	481,380	481,380	481,380	583,932
EX40 - Maintenance	56,148	72,686	72,686	51,000
EX50 - Debt Service	0	200	200	100
Total	2,362,810	2,547,465	2,547,465	2,924,746
<u>5500.750.5010 - Commercial Collections Program:</u>				
EX10 - Personnel Services	709,551	704,923	704,923	734,264
EX20 - Materials & Supplies	379,406	410,032	410,032	384,532
EX30 - Services and Charges	1,094,067	1,173,900	1,173,900	1,216,155
EX33 - Motorpool	730,689	826,855	826,855	821,913
EX39 - Cost Allocation	76,584	76,584	76,584	92,904
EX40 - Maintenance	571	11,174	11,174	10,000
Total	2,990,868	3,203,468	3,203,468	3,259,768
<u>5500.750.5020 - Residential Collections Program:</u>				
EX10 - Personnel Services	817,973	848,304	848,304	985,599
EX20 - Materials & Supplies	308,209	314,694	314,694	304,520
EX30 - Services and Charges	523,460	697,480	697,480	751,449
EX33 - Motorpool	858,378	913,759	913,759	965,497
EX39 - Cost Allocation	54,384	54,384	54,384	65,964
EX40 - Maintenance	531	3,600	3,600	2,800
Total	2,562,935	2,832,221	2,832,221	3,075,829
<u>5500.750.5030 - Commercial Drop Box Collections Program:</u>				
EX10 - Personnel Services	177,504	199,272	199,272	199,828
EX20 - Materials & Supplies	44,744	62,863	62,863	57,863
EX30 - Services and Charges	380,649	443,460	443,460	525,759
EX33 - Motorpool	92,306	107,914	107,914	111,442
EX39 - Cost Allocation	10,308	10,308	10,308	12,504
EX40 - Maintenance	0	2,000	2,000	2,000
Total	705,512	825,817	825,817	909,396

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Recycling & Trash Collections Fund (5500)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>5500.750.5040 - Transfer Station Program:</u>				
EX10 - Personnel Services	145,488	158,745	158,745	175,131
EX20 - Materials & Supplies	26,600	26,527	26,527	26,943
EX30 - Services and Charges	1,484,038	1,481,667	1,481,667	1,924,176
EX33 - Motorpool	88,265	95,939	95,939	92,985
EX39 - Cost Allocation	3,444	3,444	3,444	4,176
EX40 - Maintenance	3,063	7,325	7,325	3,300
EX80 - Capital	23,010	0	0	0
Total	1,773,908	1,773,647	1,773,647	2,226,711
<u>5500.750.5060 - Recycling Program:</u>				
EX10 - Personnel Services	1,694,362	1,795,609	1,795,609	1,901,083
EX20 - Materials & Supplies	284,665	274,496	274,496	284,816
EX30 - Services and Charges	116,975	143,878	143,878	108,878
EX33 - Motorpool	640,186	646,995	646,995	709,213
EX39 - Cost Allocation	99,684	99,684	99,684	120,924
EX40 - Maintenance	6,457	26,180	26,180	26,600
EX96 - Operating Transfers Out	0	104,245	104,245	0
Total	2,842,328	3,091,087	3,091,087	3,151,514
<u>5500.750.5070 - Composting Program:</u>				
EX10 - Personnel Services	407,152	476,889	476,889	539,192
EX20 - Materials & Supplies	85,993	93,775	93,775	87,875
EX30 - Services and Charges	788	1,570	1,570	1,700
EX33 - Motorpool	456,176	557,252	557,252	615,001
EX39 - Cost Allocation	34,020	34,020	34,020	41,268
EX40 - Maintenance	321	5,400	5,400	2,000
Total	984,450	1,168,906	1,168,906	1,287,036
<u>5500.750.5080 - Solid Waste Projects Program:</u>				
EX20 - Materials & Supplies	15,962	63,438	63,438	0
EX30 - Services and Charges	37,110	154,389	154,389	0
EX80 - Capital	395,076	3,073,799	3,073,799	414,000
EX96 - Operating Transfers Out	0	0	0	469,000
Total	448,147	3,291,626	3,291,626	883,000
Budget Total	\$ 14,670,959	\$ 18,734,237	\$ 18,734,237	\$ 17,718,000

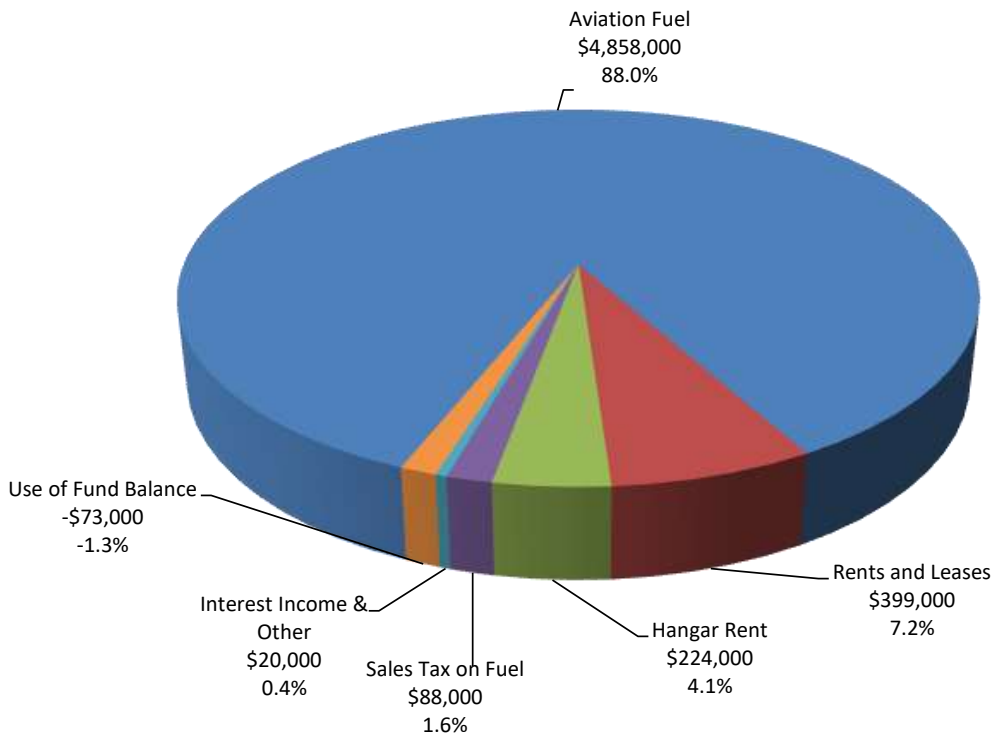
Airport Fund (5550)

The Airport Fund provides for the operation and maintenance of the City's municipal airport, Drake Field. The Airport Fund's revenue is generated from FBO fuel sales and rents and leases. After capital expenditures, the fund will have a gain of \$73,000.

Airport Fund Revenues

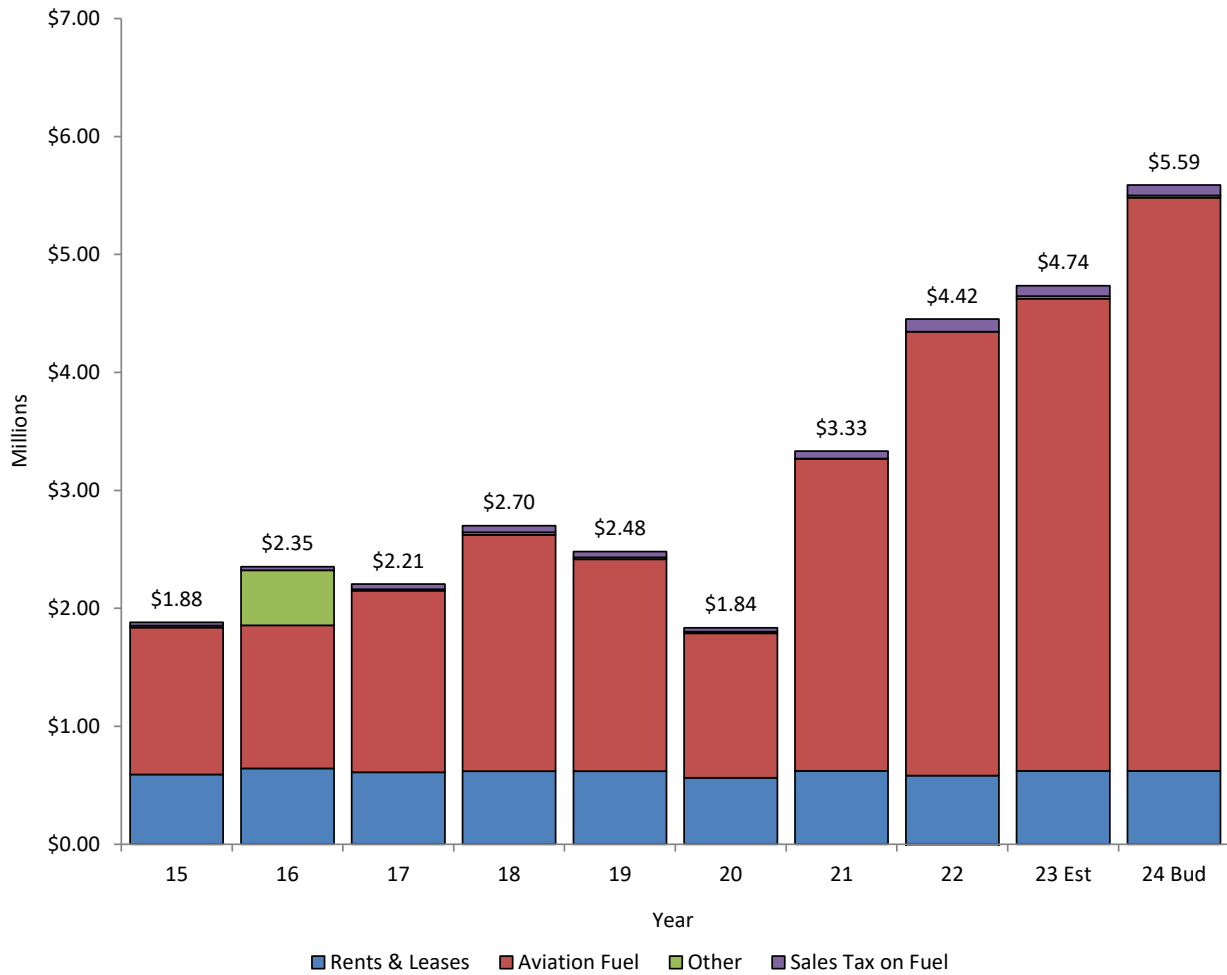
For 2024, the Airport Fund sources of funds are budgeted to be \$5,516,000. Aviation Fuel revenue is projected to be \$4,858,000 or 88% of the total revenue, as the City took over Fixed Based Operations in March of 2013. Rents and Leases make up the second largest source of revenue at 7.2%.

Sources of Funds for 2024 \$ 5,516,000



Total Operating Revenue

This chart shows all of the Airport Fund’s operating revenues by type. Primary revenues are comprised of Fuel Sales and Rents and Leases. During the fourth quarter of 2001, the City took over the Fixed Based Operator (FBO) functions and sold aviation fuel as it became a General Aviation airport. The selling of fuel continued until the last part of 2005 when the City contracted the operation of the FBO to an external company. The City again took over running the Fixed Based Operations (FBO) in March of 2013. Due to the FBO, Aviation Fuel has become the major source of revenue. A portion of the airport terminal building is leased by Skydive Fayetteville, a pilot training school, the U.S. Postal Service and several other business operations.



City of Fayetteville, Arkansas
2024 Operating Budget
Airport Fund (5550)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Sales Tax - County	\$ 40,046	\$ 39,000	\$ 33,000	\$ 33,000
Sales Tax - City	66,706	60,000	55,000	55,000
Interest Income	(33,614)	4,000	13,110	13,000
Aviation Fuel	3,763,825	4,971,000	4,003,000	4,858,000
Rents & Leases	376,981	382,000	397,876	399,000
Hangar Rent	223,060	223,000	225,000	224,000
Other	1,966	2,000	8,515	7,000
Total Revenues	<u>4,438,970</u>	<u>5,681,000</u>	<u>4,735,501</u>	<u>5,589,000</u>
Expenses:				
Airport Administration	474,801	522,283	522,283	585,950
Airport Maintenance	315,129	412,230	412,230	399,904
Airport Operations	435,002	544,959	544,959	594,947
Aviation Fuel	3,034,806	3,738,000	3,032,576	3,738,000
Airport Hangars	0	0	0	18,737
Airport Projects	8,788	44,416	44,416	0
General Fund Loan Interest	1,864	1,398	1,398	932
General Fund Loan Principal	15,530	15,530	15,530	15,530
Total Expenses	<u>4,285,920</u>	<u>5,278,816</u>	<u>4,573,392</u>	<u>5,354,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ 153,050</u>	<u>\$ 402,184</u>	<u>\$ 162,109</u>	<u>\$ 235,000</u>
Non-Operating Revenues / (Expenses):				
Intergovernmental (Grants)	5,133,112	2,326,546	2,326,546	0
Capital Expenditures	<u>(5,388,218)</u>	<u>(3,317,222)</u>	<u>(3,317,222)</u>	<u>(162,000)</u>
Total Expenses	<u>(255,106)</u>	<u>(990,676)</u>	<u>(990,676)</u>	<u>(162,000)</u>
Budget Gain / (Loss)	<u>\$ (102,056)</u>	<u>\$ (588,492)</u>	<u>\$ (828,567)</u>	<u>\$ 73,000</u>
Total Budget	<u>\$ 9,674,136</u>	<u>\$ 8,596,038</u>	<u>\$ 7,890,614</u>	<u>\$ 5,516,000</u>

City of Fayetteville, Arkansas
2024 Operating Budget
Airport Fund (5550)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 9,836,487	\$ 14,292,033	\$ 14,292,033	\$ 15,950,072
Budget Gain / (Loss)	(102,056)	(588,492)	(828,567)	73,000
Plus: Gain Capital Expenditures	5,388,218	120,000	3,317,222	162,000
Plus: General Fund Loan Principal	15,530	15,530	15,530	15,530
Less: Depreciation Expense	(846,146)	(846,146)	(846,146)	(846,146)
Ending Total Net Assets	\$ 14,292,033	\$ 12,992,925	\$ 15,950,072	\$ 15,354,456
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 13,060,965	\$ 12,334,819	\$ 15,532,041	\$ 14,847,895
Unrestricted	1,231,068	658,106	418,031	506,561
Ending Total Net Position	\$ 14,292,033	\$ 12,992,925	\$ 15,950,072	\$ 15,354,456

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Airport Fund (5550)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>5550.760.3940 - Airport Administration Program:</u>				
EX10 - Personnel Services	\$ 212,931	\$ 230,226	\$ 230,226	\$ 268,139
EX20 - Materials & Supplies	13,418	20,449	20,449	19,749
EX30 - Services and Charges	235,195	258,269	258,269	283,595
EX33 - Motorpool	2,305	1,839	1,839	1,887
EX39 - Cost Allocation	5,040	5,040	5,040	6,120
EX50 - Debt Service	17,393	16,928	16,928	16,462
Total	486,282	532,751	532,751	595,952
<u>5550.760.3950 - Airport Maintenance Program:</u>				
EX10 - Personnel Services	175,834	204,816	204,816	216,743
EX20 - Materials & Supplies	9,988	25,236	25,236	22,236
EX30 - Services and Charges	3,749	17,793	17,793	17,793
EX33 - Motorpool	62,342	63,067	63,067	72,564
EX40 - Maintenance	63,216	101,318	101,318	70,568
Total	315,129	412,230	412,230	399,904
<u>5550.760.3955 - Airport Operations Program:</u>				
EX10 - Personnel Services	299,980	376,758	376,758	385,190
EX20 - Materials & Supplies	3,049,971	3,759,910	3,054,486	3,757,910
EX30 - Services and Charges	83,269	104,302	104,302	145,849
EX33 - Motorpool	16,310	21,269	21,269	23,938
EX39 - Cost Allocation	3,960	3,960	3,960	4,800
EX40 - Maintenance	22,230	23,220	23,220	21,720
Total	3,475,720	4,289,419	3,583,995	4,339,407
<u>5550.760.3957 - Airport Hangars Program:</u>				
EX30 - Services and Charges	0	0	0	12,987
EX40 - Maintenance	0	0	0	5,750
Total	0	0	0	18,737
<u>5550.760.3960 - Airport Projects Program:</u>				
EX20 - Materials & Supplies	0	2,400	2,400	0
EX30 - Services and Charges	5,284	2,489	2,489	0
EX40 - Maintenance	3,503	39,527	39,527	0
EX80 - Capital	5,388,218	3,317,222	3,317,222	162,000
Total	5,397,006	3,361,638	3,361,638	162,000
Budget Total	\$ 9,674,136	\$ 8,596,038	\$ 7,890,614	\$ 5,516,000

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Fiduciary Funds

Police Pension Fund (6800)

The Police Pension Fund accounts for the accumulation of resources for the pension benefit payments to qualified police personnel. Operations of this fund are controlled by the Police Pension Board. Revenues include insurance premium tax distributions, a special City property tax, and special fees and forfeitures. This is accounted for by the City as a trust fund.

City of Fayetteville, Arkansas
2024 Operating Budget
Police Pension Fund (6800)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Property Taxes	\$ 789,068	\$ 845,000	\$ 853,000	\$ 969,000
State Insurance Turnback	254,451	275,000	265,000	265,000
Fines & Forfeitures	107,377	93,000	108,000	108,000
Investment Earnings	99,302	81,000	112,000	108,000
Gain/Loss on Sale of Investments	87,676	0	97,000	0
Gain/Loss in Fair Value of Investments	(771,934)	0	0	0
Other	14,981	0	1,000	0
Total Revenues	<u>580,921</u>	<u>1,294,000</u>	<u>1,436,000</u>	<u>1,450,000</u>
Expenses:				
Audit Expense	3,500	3,500	3,500	3,500
Professional Services	0	2,000	2,000	2,000
Bank Service Charges	289	634	634	634
Benefit Payments	1,457,709	1,556,866	1,461,666	1,463,866
Total Expenses	<u>1,461,498</u>	<u>1,563,000</u>	<u>1,467,800</u>	<u>1,470,000</u>
Budget Gain / (Loss)	<u>\$ (880,577)</u>	<u>\$ (269,000)</u>	<u>\$ (31,800)</u>	<u>\$ (20,000)</u>
Total Budget	<u>\$ 1,461,498</u>	<u>\$ 1,563,000</u>	<u>\$ 1,467,800</u>	<u>\$ 1,470,000</u>
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 6,561,693	\$ 5,681,116	\$ 5,681,116	\$ 5,649,316
Budget Gain / (Loss)	<u>(880,577)</u>	<u>(269,000)</u>	<u>(31,800)</u>	<u>(20,000)</u>
Ending Total Net Assets	<u>\$ 5,681,116</u>	<u>\$ 5,412,116</u>	<u>\$ 5,649,316</u>	<u>\$ 5,629,316</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Police Pension Fund (6800)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>6800.800.9800 - Police Pension Expense Program:</u>				
EX30 - Services and Charges	1,461,498	1,563,000	1,467,800	1,470,000
Total	1,461,498	1,563,000	1,467,800	1,470,000
Budget Total	\$ 1,461,498	\$ 1,563,000	\$ 1,467,800	\$ 1,470,000

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Fire Pension Fund (6810)

The Board of Trustees of the Fayetteville Fire Relief and Pension Fund (Local Plan) elected to have its Local Plan administered by the Arkansas Local Police and Fire Retirement System (LOPFI) as stated by Resolution approved and signed on July 10, 2023 and was approved by City Council Ordinance #6676 on August 15, 2023.

The Fire Pension Fund has accounted for the accumulation of resources for the pension benefit payments to qualified fire personnel. Operations of this fund were previously controlled by the Fire Pension Board. Revenues include the proceeds of a special City property tax and insurance premium tax distributions from the State. This has been accounted for by the City as a trust fund.

Beginning in 2024, the Fayetteville Fire Relief and Pension Fund will transfer revenue to the Arkansas Local Police and Fire Retirement System (LOPFI).

City of Fayetteville, Arkansas
2024 Operating Budget
Fire Pension Fund (6810)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
Revenues:				
Property Taxes	\$ 789,068	\$ 845,000	\$ 853,000	\$ 969,000
State Insurance Turnback	401,315	402,000	476,000	476,000
Investment Earnings	27,613	38,000	49,000	0
Gain/Loss on Sale of Investments	(15,063)	0	0	0
Gain/Loss in Fair Value of Investments	(135,907)	0	0	0
Other	1	0	0	0
Total Revenues	<u>1,067,027</u>	<u>1,285,000</u>	<u>1,378,000</u>	<u>1,445,000</u>
Expenses:				
Audit Expense	3,500	3,500	3,500	0
Professional Services	0	2,000	2,000	0
Bank Service Charges	236	1,000	1,000	0
Benefit Payments	1,289,779	1,354,100	1,295,255	0
Transfer to LOPFI	0	0	0	1,445,000
Services and Charges	565	400	400	0
Total Expenses	<u>1,294,080</u>	<u>1,361,000</u>	<u>1,302,155</u>	<u>1,445,000</u>
Budget Gain / (Loss)	<u>\$ (227,053)</u>	<u>\$ (76,000)</u>	<u>\$ 75,845</u>	<u>\$ 0</u>
Total Budget	<u>\$ 1,294,080</u>	<u>\$ 1,361,000</u>	<u>\$ 1,302,155</u>	<u>\$ 1,445,000</u>
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 1,931,776	\$ 1,704,723	\$ 1,704,723	\$ 1,780,568
Budget Gain / (Loss)	<u>(227,053)</u>	<u>(76,000)</u>	<u>75,845</u>	<u>0</u>
Ending Total Net Assets	<u>\$ 1,704,723</u>	<u>\$ 1,628,723</u>	<u>\$ 1,780,568</u>	<u>\$ 1,780,568</u>

City of Fayetteville, Arkansas
 2024 Operating Budget (Category Summary)
 Fire Pension Fund (6810)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>6810.800.9810 - Fire Pension Expense Program:</u>				
EX30 - Services and Charges	1,294,080	1,361,000	1,302,155	0
EX70 - Transfers to Outside Entities	0	0	0	1,445,000
Total	1,294,080	1,361,000	1,302,155	1,445,000
Budget Total	\$ 1,294,080	\$ 1,361,000	\$ 1,302,155	\$ 1,445,000

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Shop Fund

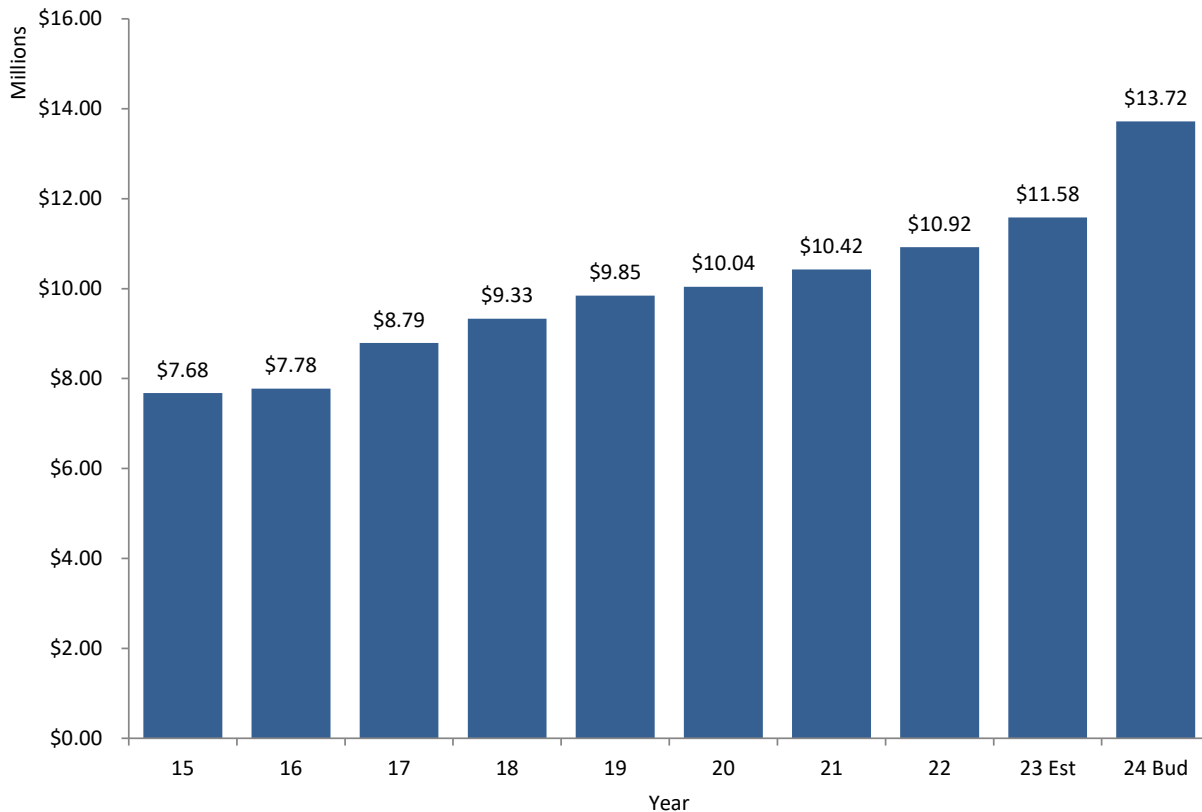
Shop Fund (9700)

The Shop Fund is an internal service fund that provides for all the acquisition and maintenance of equipment and vehicles utilized by the City's operating divisions. The Shop Fund's source of revenue is from charges to other City operating funds based on equipment and vehicle usage. Increases in 2024 operational costs can be attributed to additional parts and supply purchases, fuel expense, insurance, and contract services for repairs that cannot be performed by staff. These operational increases are a result of fleet expansions and increased equipment usage. On a cash basis, revenues will be greater than expenditures for 2024.

Shop Fund Revenues

Shop Charges (Replacement Charges, Motorpool and Maintenance Charges, Shop Overhead Charges, Shop Overhead Insurance Charges, and Fuel Charges) as a whole make up 96.7% of total Shop Fund. These revenues are budgeted at \$13,719,000 for 2024. These revenues can be broken down in components as follows. The Replacement Charge (\$7,314,000) is the amount Fleet Operations collects to purchase replacement vehicles and equipment. Motorpool and Maintenance Charges (\$2,478,500), Shop Overhead Charges (\$892,000) and Shop Overhead Insurance Charges (\$244,500) are monthly fees user divisions pay to the Shop Fund for on-going maintenance. Fuel Charges (\$2,790,000) represents revenue received from charging out the cost of gasoline to the user divisions.

Shop Charges



City of Fayetteville, Arkansas
2024 Operating Budget
Shop Fund (9700)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>Revenues:</u>				
Maintenance Charges	\$ 51,249	\$ 69,000	\$ 95,000	\$ 72,000
Fuel Charges	2,078,336	2,775,000	1,940,000	2,790,000
Replacement Charges	5,851,663	6,253,000	6,151,000	7,314,000
Motor Pool Charges	1,990,093	2,271,000	2,250,000	2,406,500
Shop Overhead Charges	738,397	857,000	848,000	892,000
Shop Overhead Insurance	212,122	305,000	300,000	244,500
Shop Rental Pool Revenue	0	4,000	5,000	5,000
Other	34,237	23,500	39,000	40,000
Interest Income	(871,369)	81,000	372,000	420,000
Total Revenues	<u>10,084,728</u>	<u>12,638,500</u>	<u>12,000,000</u>	<u>14,184,000</u>
<u>Expenses:</u>				
Vehicle Maintenance	3,690,263	4,519,736	4,519,736	4,917,755
Gasoline/Diesel Expense	2,010,251	2,180,245	2,180,245	2,730,245
Total Expenses	<u>5,700,514</u>	<u>6,699,981</u>	<u>6,699,981</u>	<u>7,648,000</u>
Budget Gain / (Loss) Before Capital	<u>\$ 4,384,214</u>	<u>\$ 5,938,519</u>	<u>\$ 5,300,019</u>	<u>\$ 6,536,000</u>
<u>Non-Operating Revenues / (Expenses):</u>				
Gain/Loss Sale of Assets	37,150	0	807,000	0
Transfer from General	256,905	1,003,194	1,003,194	305,000
Transfer from Street	0	518,626	518,626	0
Transfer from Parks Development	50,000	157,500	157,500	60,000
Transfer from Water & Sewer	30,000	830,273	830,273	192,000
Transfer from Sales Tax Capital	979,142	977,858	977,858	1,082,000
Transfer from Solid Waste	0	104,245	104,245	469,000
Capital Expenditures	(6,225,746)	(12,546,456)	(12,546,456)	(3,627,000)
Total Expenses	<u>(4,872,549)</u>	<u>(8,954,760)</u>	<u>(8,147,760)</u>	<u>(1,519,000)</u>
Budget Gain / (Loss)	<u>\$ (488,335)</u>	<u>\$ (3,016,241)</u>	<u>\$ (2,847,741)</u>	<u>\$ 5,017,000</u>
Total Budget	<u>\$ 11,926,260</u>	<u>\$ 19,246,437</u>	<u>\$ 19,246,437</u>	<u>\$ 11,275,000</u>

City of Fayetteville, Arkansas
 2024 Operating Budget
 Shop Fund (9700)

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
ESTIMATED CHANGE IN NET ASSETS				
Beginning Total Net Assets	\$ 39,834,442	\$ 41,472,867	\$ 41,472,867	\$ 47,072,596
Budget Gain / (Loss)	(488,335)	(3,016,241)	(2,847,741)	5,017,000
Plus: Gain Capital Expenditures	6,225,746	12,546,456	12,546,456	3,627,000
Less: Depreciation Expense	(4,098,986)	(4,098,986)	(4,098,986)	(4,098,986)
Ending Total Net Assets	<u>\$ 41,472,867</u>	<u>\$ 46,904,096</u>	<u>\$ 47,072,596</u>	<u>\$ 51,617,610</u>
NET ASSET ANALYSIS				
Net Investment in Capital Assets	\$ 18,989,010	\$ 27,436,480	\$ 27,436,480	\$ 26,964,494
Unrestricted	<u>22,483,857</u>	<u>19,467,616</u>	<u>19,636,116</u>	<u>24,653,116</u>
Ending Total Net Position	<u>\$ 41,472,867</u>	<u>\$ 46,904,096</u>	<u>\$ 47,072,596</u>	<u>\$ 51,617,610</u>

City of Fayetteville, Arkansas
2024 Operating Budget (Category Summary)
Shop Fund (9700)

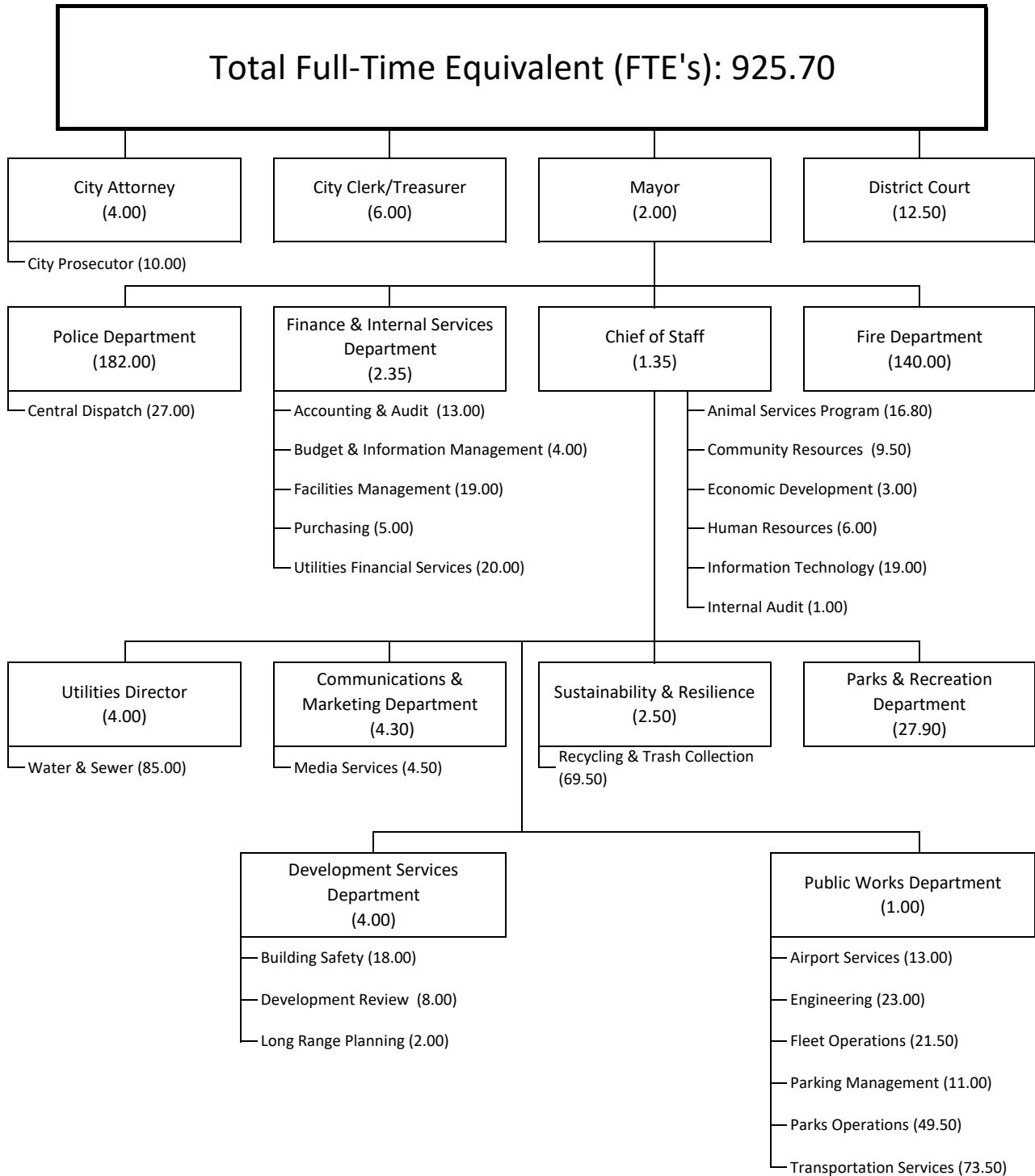
	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>9700.770.1910 - Vehicle Maintenance Program:</u>				
EX10 - Personnel Services	1,184,761	1,399,912	1,399,912	1,650,298
EX20 - Materials & Supplies	3,303,095	3,936,277	3,936,277	4,445,477
EX30 - Services and Charges	714,738	835,493	835,493	946,583
EX33 - Motorpool	74,949	77,454	77,454	77,710
EX39 - Cost Allocation	376,764	376,764	376,764	457,032
EX40 - Maintenance	44,466	70,900	70,900	70,900
EX80 - Capital	0	150,000	150,000	0
Total	5,698,774	6,846,800	6,846,800	7,648,000
<u>9700.770.1920 - Fleet Capital Expense Program:</u>				
EX20 - Materials & Supplies	0	36	36	0
EX30 - Services and Charges	149	736	736	0
EX40 - Maintenance	1,591	2,409	2,409	0
EX80 - Capital	6,225,746	12,396,456	12,396,456	3,627,000
Total	6,227,486	12,399,637	12,399,637	3,627,000
Budget Total	\$ 11,926,260	\$ 19,246,437	\$ 19,246,437	\$ 11,275,000

PERSONNEL SUMMARY

**CITY OF FAYETTEVILLE, ARKANSAS
PERSONNEL SECTION**

The Personnel Summary table below shows the authorized full-time equivalent (FTE) listing for the City of Fayetteville by Organization Chart.

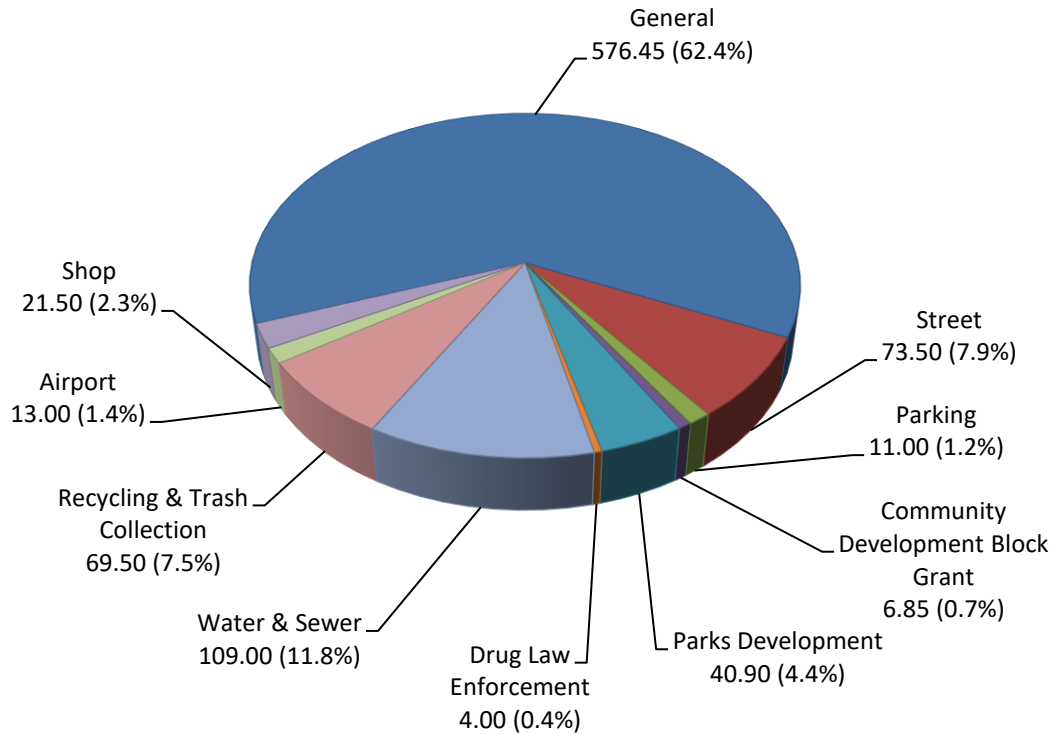
The subsequent pages provide a summary and a detail listing of personnel by Funding Source and Activity.



City of Fayetteville, Arkansas
 Personnel Summary by Funding Source
 Full-Time Equivalent Basis

Fund	Budgeted 2022	Budgeted 2023	Budgeted 2024
1010 - General	524.55	568.25	576.45
2100 - Street	73.50	73.50	73.50
2130 - Parking	11.00	11.00	11.00
2180 - Community Development Block Grant	6.85	6.85	6.85
2250 - Parks Development	36.40	37.40	40.90
2930 - Drug Law Enforcement	3.00	3.00	4.00
5400 - Water & Sewer	105.00	107.00	109.00
5500 - Recycling & Trash Collection	67.00	68.00	69.50
5550 - Airport	13.00	13.00	13.00
9700 - Shop	19.50	19.50	21.50
Total	859.80	907.50	925.70

**Full-Time Equivalent Basis by Fund
 (925.70 FTEs)**



City of Fayetteville, Arkansas
Personnel Variation Summary

POSITION FTE RECONCILIATION

Fund / Division	Title	Deleted	Added
2023 ADOPTED BUDGET			905.00
<u>General Fund</u>			
Accounting & Audit	Internal Services Project Manager ¹		0.50
Economic Development	Economic Equity & Mobility Proj Manager ²		1.00
City Attorney	Senior Assistant City Attorney ³		1.00
2023 BUDGET - TOTAL FTE			907.50
2024 BUDGET - FTE ADJUSTMENTS			
<u>General Fund</u>			
Accounting & Audit	Internal Services Project Manager ¹	(0.50)	
Sustainability	Environmental Director ⁴		(0.50)
Facilities Management	Custodian		1.00
Information Technology	Technical Support Supervisor		1.00
Police	Police Officer - SRO		2.00
Police	Police Corporal ⁷		(1.00)
Fire	Fire Code Inspector - Existing Buildings		2.00
Parks & Recreation	Arts & Culture Program Assistant		0.40
Parks & Recreation	Camp Counselor		0.80
Building Safety	Inspector/Commercial & Residential		1.00
Building Safety	Permit Coordinator		1.00
Building Safety	Plans Examiner		1.00
<u>Drug Law Enforcement Fund</u>			
Police	Police Corporal ⁷		1.00
<u>Parks Development Fund</u>			
Parks & Recreation	Park Planner II		1.00
Parks Operations	Horticulture Assistant II		2.00
Parks Operations	Maintenance Worker I Urban Forestry		0.50
<u>Water and Sewer Fund</u>			
Utilities Financial Services	Sr. Customer Service Representative - Utilities		1.00
Water & Sewer Maintenance	Meter Maintenance Technician		1.00
<u>Recycling & Trash Collection Fund</u>			
Sustainability	Environmental Director ⁴		0.50
Recycling & Trash Collection	Route Driver		1.00
<u>Shop Fund</u>			
Fleet Operations	Equipment Mechanic I		1.00
Fleet Operations	Equipment Mechanic III		1.00
2024 BUDGET - TOTAL FTE ADJUSTMENTS			(0.50) 18.70
2024 BUDGET - TOTAL FTE			925.70

2024 BUDGET - POSITION REPORTING STRUCTURE CHANGES

<u>From Division</u>	<u>Position Title</u>	<u>To Division</u>
Parks & Recreation	Parks Maintenance Positions ⁵	Parks Operations
Chief of Staff	Comm Project Manager - Public Info ⁶	Information Technology

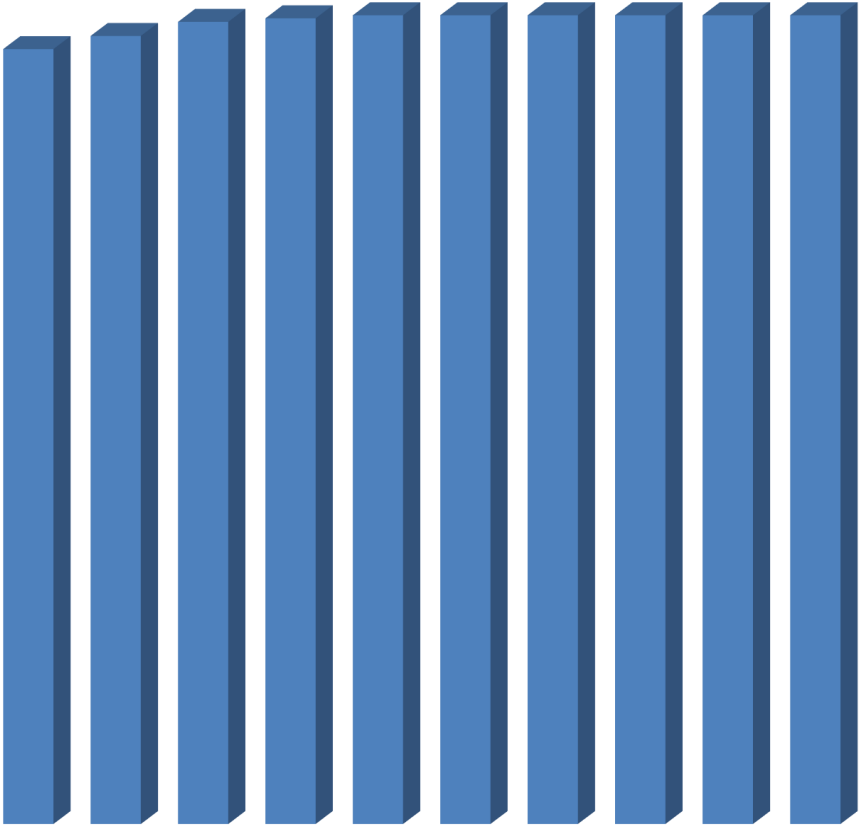
NOTES TO THE PERSONNEL VARIATION SUMMARY

1. A part-time Internal Services Project Manager was approved by the City Council, via resolution 25-23, in the Accounting & Audit division after the 2023 budget was adopted. This was a term-limited position created to assist with the transition of hiring a new Accounting Director and will be inactivated at the end of 2023. This position was funded out of the General Fund.
2. An Economic Equity & Mobility Project Manager position was approved by the City Council, via resolution 81-23, in the Economic Development division after the 2023 budget was adopted. This position was created due to need for an employee to focus on equitable and inclusive economic development efforts that are critically important to Fayetteville residents. This position is funded out of the General Fund.
3. A Senior Assistant City Attorney position was approved by the City Council, via resolutions 62-23 & 105-23, in the City Attorney division after the 2023 budget was adopted. This position was created due to the increasing demands upon the City Attorney's Office to adequately supply quality services to a growing population. This position is funded out of the General Fund.
4. Half of the Environmental Director's position is being moved from the Sustainability division to the Recycling & Trash Collection division. The change will move 0.50 FTE from the General Fund to the Recycling and Trash Collection Fund.
5. Parks Maintenance positions will be moved from the Parks & Recreation division into the Parks Operations division in 2024. The positions will continue to be funded out of the General and Parks Development Funds.
6. The Communications Project Manager - Public Information is being moved from the Chief of Staff division to the Information Technology division. The change is within the General Fund.
7. A Police Corporal is being moved from the General Fund over to Drug Law Enforcement Fund.

City of Fayetteville, Arkansas
Personnel History by Funding Source

Position Changes by Fund

A total of 18.70 FTEs are being added, while 0.50 FTEs are being inactivated, for a total increase of 18.20 FTEs.



Fund	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Change from Prior Year
General	467.70	478.90	486.40	489.50	495.25	498.25	501.25	524.55	568.25	576.45	8.20
Street	69.50	69.50	69.50	69.50	69.50	70.50	70.50	73.50	73.50	73.50	-
Parking	9.80	9.80	11.00	11.00	11.00	11.00	11.00	11.00	11.00	11.00	-
Community Development Block Grant	3.60	5.60	6.60	6.85	6.85	6.85	6.85	6.85	6.85	6.85	-
Parks Development	29.35	30.15	31.40	31.55	31.40	32.40	34.40	36.40	37.40	40.90	3.50
Drug Law Enforcement	5.00	5.00	5.00	5.00	5.00	3.00	3.00	3.00	3.00	4.00	1.00
Water & Sewer	93.50	93.50	94.50	94.50	98.50	103.50	103.00	105.00	107.00	109.00	2.00
Recycling & Trash Collection	57.00	57.00	59.00	59.00	64.00	66.00	66.00	67.00	68.00	69.50	1.50
Airport	12.60	11.60	11.60	11.60	11.60	11.60	11.60	13.00	13.00	13.00	-
Shop	18.50	18.50	18.50	18.50	19.50	19.50	19.50	19.50	19.50	21.50	2.00
Total	766.55	779.55	793.50	797.00	812.60	822.60	827.10	859.80	907.50	925.70	18.20
Change from Prior Year	3.25	13.00	13.95	3.50	15.60	10.00	4.50	32.70	47.70	18.20	

City of Fayetteville, Arkansas
Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2022	Budgeted 2023	Budgeted 2024
1010 - GENERAL FUND:			
015.0150 - Mayors Administration	2.00	2.00	2.00
021.0210 - City Attorney	3.00	4.00	4.00
031.0310 - City Prosecutor	10.00	10.00	10.00
036.1360 - Internal Audit	1.00	1.00	1.00
040.2010 - Fayetteville District Court - Criminal Cases	6.50	6.50	6.50
040.2020 - Fayetteville District Court - Probation & Fine Collection	0.50	0.50	0.50
040.2030 - Fayetteville District Court - Small Claims & Civil Cases	5.50	5.50	5.50
050.0500 - Economic Development	2.00	3.00	3.00
051.1510 - City Clerk/Treasurer	6.00	6.00	6.00
055.0550 - Communications & Marketing	4.30	4.30	4.30
060.0600 - Media Services	4.50	4.50	4.50
070.0700 - Chief of Staff	1.35	2.35	1.35
070.0710 - Arts & Culture	1.00	-	-
110.1100 - Chief Financial Officer	1.35	2.35	2.35
120.1210 - Human Resources	5.00	6.00	6.00
131.1310 - Accounting & Audit	12.00	13.50	13.00
133.1330 - Budget & Information Management	4.00	4.00	4.00
140.1410 - Facilities Management - General Maint	8.00	9.00	9.00
140.1420 - Facilities Management - Janitorial	9.00	9.00	10.00
160.1610 - Purchasing	5.00	5.00	5.00
170.1710 - Information Technology	11.00	12.00	14.00
170.1720 - Information Technology - GIS	5.00	5.00	5.00
200.2900 - Police - Police Support Services	30.00	31.00	31.00
200.2940 - Police - Police Patrol	135.00	146.00	147.00
260.2600 - Central Dispatch	26.00	27.00	27.00
300.3010 - Fire - Fire Prevention	7.00	7.00	9.00
300.3020 - Fire - Fire Operations	117.00	127.00	128.00
300.3030 - Fire - Fire Training	2.00	4.00	3.00
520.0710 - Parks & Recreation - Arts and Culture	-	1.00	1.40
520.5210 - Parks & Recreation - Swimming Pool	3.95	3.95	3.95
520.5220 - Parks & Recreation - Parks Admin/Rec Programs	10.70	10.70	11.50
520.5260 - Parks & Recreation - Parks Maintenance	9.25	13.25	-
520.5280 - Parks & Recreation - Yvonne Richardson Comm Ctr	4.20	6.40	6.40
521.5260 - Parks Operations - Parks Maintenance	-	-	13.25
610.6100 - Public Works Director	1.00	1.00	1.00
620.6200 - Development Services - Director	4.00	4.00	4.00
621.6220 - Engineering - Operations & Administration	14.00	15.00	15.00
621.6230 - Engineering - Land Acquisition	2.00	2.00	2.00
621.6240 - Engineering - Public Construction	6.00	6.00	6.00
630.6300 - Development Review	7.00	8.00	8.00
631.6310 - Sustainability & Resilience	3.00	3.00	2.50
634.6340 - Long Range Planning	2.00	2.00	2.00
640.6400 - Building Safety	15.00	15.00	18.00
642.6420 - Community Resources - CR Admin/Planning	1.65	2.65	2.65
671.2710 - Animal Services - Animal Patrol/Emergency Response	5.50	6.50	6.50
671.2720 - Animal Services - Animal Shelter	8.30	8.30	8.30
671.2730 - Animal Services - Veterinarian/Clinic	2.00	2.00	2.00
	<u>524.55</u>	<u>568.25</u>	<u>576.45</u>

City of Fayetteville, Arkansas
Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2022	Budgeted 2023	Budgeted 2024
2100 - STREET FUND:			
410.4100 - Transportation Services - Operations & Administration	9.00	9.00	9.00
410.4110 - Transportation Services - Right-of-Way Maintenance	9.00	9.00	9.00
410.4120 - Transportation Services - Street Maintenance	19.00	20.50	20.50
410.4130 - Transportation Services - Drainage Maintenance	10.00	10.00	10.00
410.5315 - Transportation Services - Traffic Engineering & Planning	7.00	8.00	8.00
410.5520 - Transportation Services - Street & Trail Construction	9.50	9.00	9.00
410.5530 - Transportation Services - Sidewalks	10.00	8.00	8.00
	<u>73.50</u>	<u>73.50</u>	<u>73.50</u>
2130 - PARKING FUND:			
430.9130 - Parking Management - Off-Street Parking	5.50	5.50	5.50
430.9131 - Parking Management - Entertainment District Prkg	4.50	4.50	4.50
430.9132 - Parking Management - Spring St. Munic. Prkg Deck	1.00	1.00	1.00
	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
2180 - COMMUNITY DEVELOPMENT BLOCK GRANT FUND:			
642.4930 - Community Resources - Administration & Planning	1.40	1.40	1.40
642.4940 - Community Resources - Housing Services	4.45	4.45	4.45
642.4945 - Community Resources - Redevelopment	1.00	1.00	1.00
	<u>6.85</u>	<u>6.85</u>	<u>6.85</u>
2250 - PARKS DEVELOPMENT FUND:			
520.9250 - Parks & Recreation - Parks Maintenance	32.75	33.75	-
520.9250 - Parks & Recreation - Parks Development	3.65	3.65	4.65
521.9250 - Parks Operations - Parks Maintenance	-	-	36.25
	<u>36.40</u>	<u>37.40</u>	<u>40.90</u>
2930 - DRUG LAW ENFORCEMENT FUND:			
200.2960 - Police - Drug Enforcement	3.00	3.00	4.00
	<u>3.00</u>	<u>3.00</u>	<u>4.00</u>
5400 - WATER & SEWER FUND:			
700.1800 - Utilities Director	1.00	1.00	1.00
700.4020 - Utilities Director - Utilities Project Management	3.00	3.00	3.00
710.1810 - Utilities Financial Services	19.00	19.00	20.00
720.1820 - Water & Sewer Maint - Meter Reading	15.00	15.00	15.00
720.1830 - Water & Sewer Maint - Meter Maint & Backflow Prev	6.00	6.00	7.00
720.4000 - Water & Sewer Maint - Operations & Administration	14.00	14.00	14.00
720.4310 - Water & Sewer Maint - Water Distribution Maint	22.25	24.25	24.25
720.4330 - Water & Sewer Maint - Water Storage & Pump Maint	2.00	2.00	2.00
720.4410 - Water & Sewer Maint - Sewer Mains Maint	20.25	20.25	20.25
720.5620 - Water & Sewer Maint - Water & Sewer Connections	2.50	2.50	2.50
	<u>105.00</u>	<u>107.00</u>	<u>109.00</u>

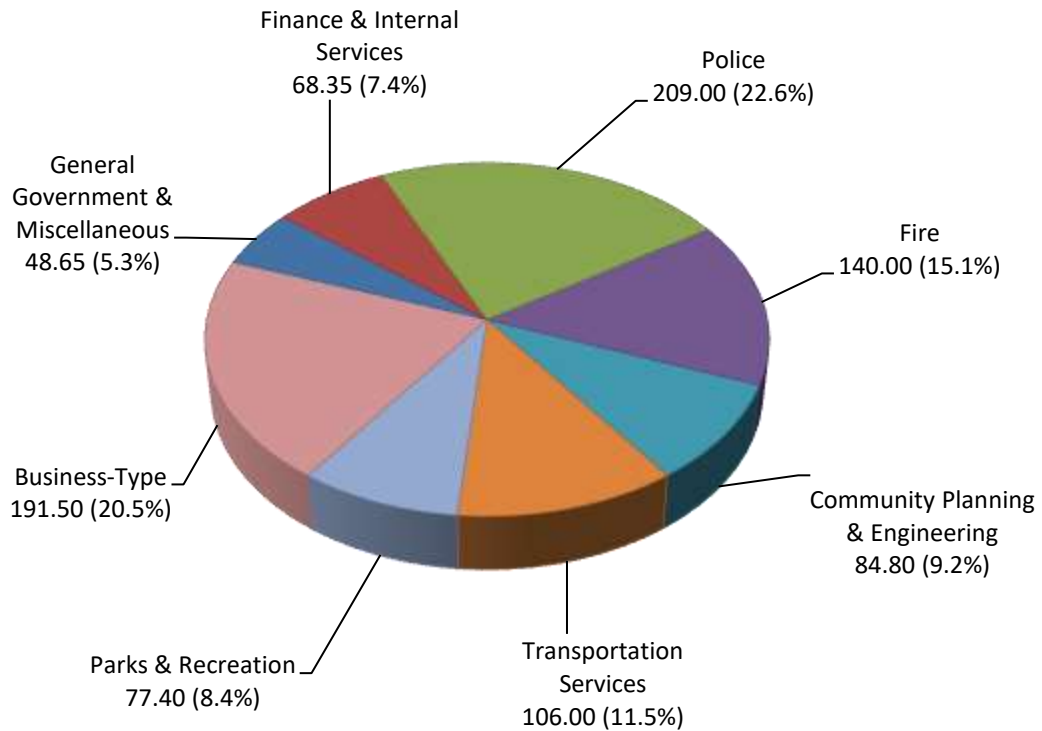
City of Fayetteville, Arkansas
 Personnel Summary by Funding Source / Program

Fund / Program	Budgeted 2022	Budgeted 2023	Budgeted 2024
5500 - RECYCLING & TRASH COLLECTION FUND:			
750.5000 - Recycling & Trash Coll - Operations & Administration	7.00	7.00	7.50
750.5010 - Recycling & Trash Coll - Commercial Collections	10.50	10.50	10.50
750.5020 - Recycling & Trash Coll - Residential Collections	12.00	12.00	13.00
750.5030 - Recycling & Trash Coll - Commercial Drop Box Coll	2.50	2.50	2.50
750.5040 - Recycling & Trash Coll - Transfer Station	2.50	2.50	2.50
750.5060 - Recycling & Trash Coll - Recycling	26.50	26.50	26.50
750.5070 - Recycling & Trash Coll - Composting	6.00	7.00	7.00
	<u>67.00</u>	<u>68.00</u>	<u>69.50</u>
5550 - AIRPORT FUND:			
760.3940 - Airport Services - Administration	3.00	3.00	3.00
760.3950 - Airport Services - Maintenance	3.00	3.00	3.00
760.3955 - Airport Services - Operations	7.00	7.00	7.00
	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
9700 - SHOP FUND:			
770.1910 - Fleet Operations - Vehicle Maintenance	19.50	19.50	21.50
	<u>19.50</u>	<u>19.50</u>	<u>21.50</u>
Total Positions - Citywide	<u>859.80</u>	<u>907.50</u>	<u>925.70</u>

City of Fayetteville, Arkansas
 Personnel Summary by Activity
 Full-Time Equivalent Basis

Activity	Budgeted 2022	Budgeted 2023	Budgeted 2024
General Government & Miscellaneous	47.65	49.65	48.65
Finance & Internal Services	60.35	65.85	68.35
Police	194.00	207.00	209.00
Fire	126.00	138.00	140.00
Community Planning & Engineering	78.30	81.80	84.80
Transportation Services	104.00	104.00	106.00
Parks & Recreation	64.50	72.70	77.40
Business-Type	185.00	188.50	191.50
Total	859.80	907.50	925.70

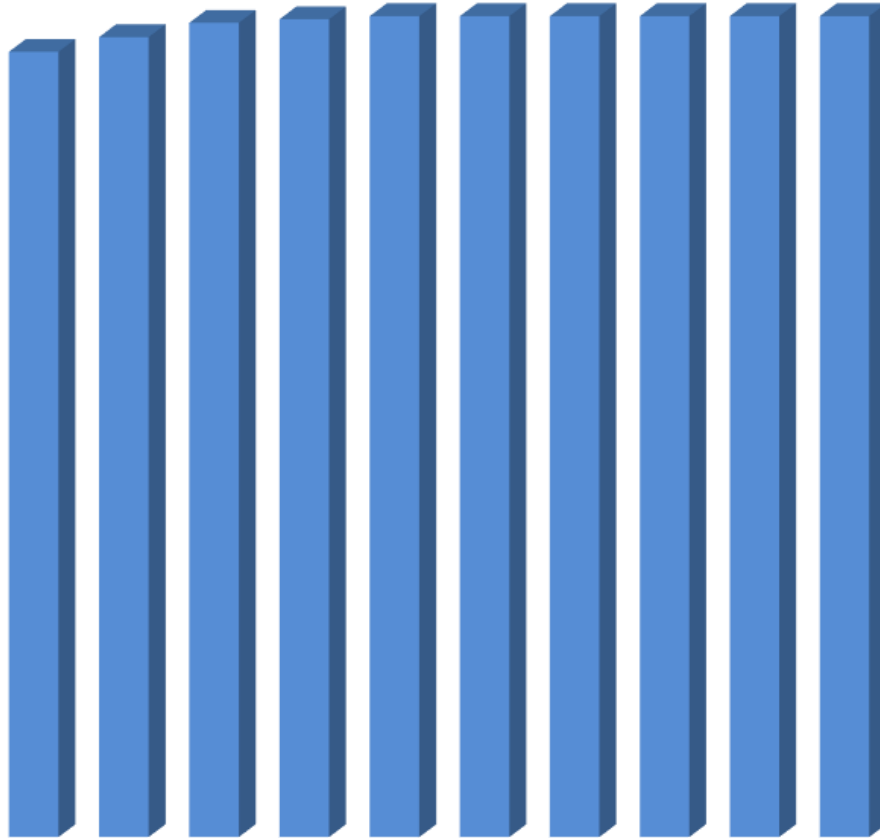
**Full-Time Equivalent Basis by Activity
 (925.70 FTEs)**



City of Fayetteville, Arkansas
 Personnel History by Activity

Position Changes by Activity

A total of 18.70 FTEs are being added, while 0.50 FTEs are being inactivated, for a total increase of 18.20 FTEs.



Activity	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Change from Prior Year
General Government	40.50	42.75	43.75	43.75	45.75	45.75	46.65	47.65	49.65	48.65	(1.00)
Finance & Internal Services	53.25	52.25	54.25	55.75	57.25	58.25	58.35	60.35	65.85	68.35	2.50
Police	170.00	175.50	180.00	180.00	181.00	179.00	183.00	194.00	207.00	209.00	2.00
Fire	114.00	122.00	122.00	122.00	122.00	122.00	122.00	126.00	138.00	140.00	2.00
Community Planning/Engineering	69.80	69.30	71.30	73.30	73.30	76.30	76.30	78.30	81.80	84.80	3.00
Transportation Services	99.00	99.00	99.00	99.00	100.00	101.00	101.00	104.00	104.00	106.00	2.00
Parks & Recreation	55.65	56.65	58.10	58.10	59.20	59.20	59.20	64.50	72.70	77.40	4.70
Business-Type	163.10	162.10	165.10	165.10	174.10	181.10	180.60	185.00	188.50	191.50	3.00
Total	765.30	779.55	793.50	797.00	812.60	822.60	827.10	859.80	907.50	925.70	18.20
Change from Prior Year	2.00	13.00	13.95	3.50	15.60	10.00	4.50	32.70	47.70	18.20	

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2022	Budgeted 2023	Budgeted 2024
GENERAL GOVERNMENT & MISCELLANEOUS ACTIVITY:			
Mayor's Administration Division:			
Mayor	1.00	1.00	1.00
Assistant To Mayor & Administrative Office Supervisor	1.00	1.00	1.00
	2.00	2.00	2.00
City Attorney Division:			
City Attorney	1.00	1.00	1.00
Senior Assistant City Attorney	-	1.00	1.00
Assistant City Attorney	1.00	1.00	1.00
Paralegal - City Attorney's Office	1.00	1.00	1.00
	3.00	4.00	4.00
City Prosecutor Division:			
City Prosecutor	1.00	1.00	1.00
Deputy City Prosecutor	1.00	1.00	1.00
City Prosecutor Division Manager/Senior Paralegal	-	1.00	1.00
Senior Office Manager - Prosecutor's Office	1.00	-	-
City Prosecutor Investigator	1.00	1.00	1.00
Senior Legal Assistant	2.00	2.00	2.00
Legal Assistant	3.00	3.00	3.00
Law Clerk	1.00	1.00	1.00
	10.00	10.00	10.00
City Clerk/Treasurer Division:			
City Clerk/Treasurer	1.00	1.00	1.00
Senior Deputy City Clerk Treasurer	1.00	1.00	1.00
Document Management Manager	1.00	1.00	1.00
Deputy City Clerk - Codifier	1.00	1.00	1.00
Communications Specialist	1.00	1.00	1.00
Document Systems Specialist	1.00	1.00	1.00
	6.00	6.00	6.00
Fayetteville District Court Division:			
District Court Administrator	1.00	1.00	1.00
Lead Court Clerk	1.00	1.00	1.00
Court Services Officer	0.50	0.50	0.50
Deputy Court Clerk II	1.00	-	-
Law Clerk	-	1.00	1.00
Deputy Court Clerk	9.00	9.00	9.00
	12.50	12.50	12.50

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2022	Budgeted 2023	Budgeted 2024
Chief of Staff Division:			
Chief Of Staff	1.00	1.00	1.00
Arts & Culture Director	1.00	-	-
Communications Project Manager - Public Information	-	1.00	-
Senior Administrative Assistant II - Mayor's Office	0.35	0.35	0.35
	2.35	2.35	1.35
Internal Audit Division:			
Internal Auditor	1.00	1.00	1.00
	1.00	1.00	1.00
Communications & Marketing Division:			
Communications & Marketing Director	1.00	1.00	1.00
Communications Project Manager - Web	1.00	1.00	1.00
Communications Project Manager - Social Media	1.00	1.00	1.00
Senior Administrative Assistant II - Mayor's Office	0.30	0.30	0.30
Senior Administrative Assistant - Mayor's Office	1.00	1.00	1.00
	4.30	4.30	4.30
Media Services Division:			
Director Of Media Services	1.00	1.00	1.00
Broadcast Technician	1.00	1.00	1.00
Video Production Technician	1.50	2.50	2.50
Programming Coordinator - Media Services	1.00	-	-
	4.50	4.50	4.50
Economic Development Division:			
Director Of Economic Vitality	1.00	1.00	1.00
Director Of Industry & Employment Services	-	1.00	1.00
Business Development Manager	1.00	-	-
Economic Equity & Mobility Project Manager	-	1.00	1.00
	2.00	3.00	3.00
Total General Government & Miscellaneous Activity	47.65	49.65	48.65

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2022	Budgeted 2023	Budgeted 2024
FINANCE & INTERNAL SERVICES ACTIVITY:			
Chief Financial Officer Division:			
Chief Financial Officer	1.00	1.00	1.00
Deputy Chief Financial Officer	-	1.00	1.00
Senior Administrative Assistant II - Mayor's Office	0.35	0.35	0.35
	1.35	2.35	2.35
Accounting & Audit Division:			
Accounting Director	1.00	1.00	1.00
Internal Services Project Manager	-	0.50	-
Accounting Manager - Payroll & Pension	1.00	1.00	1.00
Accounting Manager - Investment & Cash	1.00	1.00	1.00
Contract Grant Financial Accountant	1.00	1.00	1.00
Fixed Assets/Investment Coordinator	1.00	1.00	1.00
Grants Administrator	1.00	1.00	1.00
Accountant - Revenues	1.00	1.00	1.00
Accountant - Payroll	1.00	1.00	1.00
Accounting Clerk - Payables	1.00	1.00	1.00
Accounting Clerk - Revenues	-	1.00	1.00
Accounting Clerk - Receivables	1.00	1.00	1.00
Accounting Clerk - Cash	1.00	1.00	1.00
Accounting Clerk - Data Entry	1.00	1.00	1.00
	12.00	13.50	13.00
Facilities Management Division:			
Bond Projects & Construction Director	1.00	1.00	1.00
Facilities & Building Maintenance Manager	1.00	1.00	1.00
Crew Leader - Facilities Management Services	1.00	1.00	1.00
HVAC Technician	1.00	1.00	1.00
Project Coordinator - Facilities Management	1.00	1.00	1.00
Maintenance Worker II - Facilities Management	1.00	1.00	1.00
Operations Assistant - Facilities Management	1.00	1.00	1.00
Custodian	9.00	9.00	10.00
Maintenance Worker I - Facilities Management	1.00	2.00	2.00
	17.00	18.00	19.00
Budget & Information Management Division:			
Budget Director	1.00	1.00	1.00
Senior Financial Analyst - Budget	1.00	1.00	1.00
Financial Analyst - Budget	1.00	1.00	1.00
Budget Analyst	1.00	1.00	1.00
	4.00	4.00	4.00

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2022	Budgeted 2023	Budgeted 2024
Human Resources Division:			
Human Resources Director	1.00	1.00	1.00
Assistant Human Resources Director	1.00	1.00	1.00
Senior Human Resources Generalist	-	1.00	1.00
Human Resources Generalist	1.00	1.00	1.00
Benefits & Leave Administrator	1.00	1.00	1.00
Human Resources Assistant	1.00	1.00	1.00
	<u>5.00</u>	<u>6.00</u>	<u>6.00</u>
Information Technology Division:			
Technical Support Supervisor	-	-	1.00
Information Technologies Director	1.00	1.00	1.00
Assistant IT Director	1.00	1.00	1.00
GIS Manager	1.00	1.00	1.00
Network Engineer	1.00	1.00	1.00
Business Systems Analyst	3.00	3.00	3.00
GIS Administrator	1.00	1.00	1.00
Systems Analyst	1.00	1.00	1.00
Network Analyst	1.00	1.00	1.00
Network Security Analyst	-	1.00	1.00
Technical Support Specialist	3.00	3.00	3.00
GIS Analyst	2.00	2.00	2.00
Communications Project Manager - Public Information	-	-	1.00
GIS Technician	1.00	1.00	1.00
	<u>16.00</u>	<u>17.00</u>	<u>19.00</u>
Purchasing Division:			
Purchasing Director	1.00	1.00	1.00
Senior Purchasing Agent	1.00	1.00	1.00
Purchasing Agent	1.00	1.00	1.00
Purchasing Technician	1.00	1.00	1.00
Purchasing Assistant	1.00	1.00	1.00
	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>
Total Finance & Internal Services Activity	<u>60.35</u>	<u>65.85</u>	<u>68.35</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2022	Budgeted 2023	Budgeted 2024
POLICE ACTIVITY:			
Police Division:			
Police Chief	1.00	1.00	1.00
Deputy Chief of Police	1.00	1.00	1.00
Police Captain	3.00	3.00	3.00
Police Lieutenant	7.00	7.00	7.00
Support Services Manager	1.00	1.00	1.00
Police Sergeant	18.00	19.00	19.00
Police Corporal	39.00	40.00	40.00
Assistant Support Services Manager	1.00	1.00	1.00
Lead Social Services Advocate	1.00	1.00	1.00
Property/Evidence Manager	1.00	1.00	1.00
Records Coordinator	1.00	1.00	1.00
Police Officer	74.00	83.00	85.00
Crime Scene Technician	2.00	2.00	2.00
Social Services Advocate	1.00	1.00	1.00
Senior Administrative Assistant - Police	1.00	1.00	1.00
Senior Police Support Specialist	3.00	3.00	3.00
Evidence Technician	2.00	2.00	2.00
Police Support Specialist	8.00	9.00	9.00
Administrative Assistant - Police	2.00	2.00	2.00
Transcriptionist	1.00	1.00	1.00
	168.00	180.00	182.00
Central Dispatch Division:			
Dispatch Manager	1.00	1.00	1.00
Assistant Dispatch Manager	1.00	1.00	1.00
Dispatch Shift Supervisor	3.00	3.00	3.00
Dispatch Trainer	1.00	1.00	1.00
Dispatcher III	7.00	7.00	7.00
Dispatcher II	1.00	1.00	1.00
Dispatcher I	12.00	13.00	13.00
	26.00	27.00	27.00
Total Police Activity	194.00	207.00	209.00

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2022	Budgeted 2023	Budgeted 2024
FIRE ACTIVITY:			
Fire Division:			
Fire Chief	1.00	1.00	1.00
Assistant Fire Chief	2.00	2.00	2.00
Battalion Chief	6.00	9.00	9.00
Fire Code Inspector - Existing Buildings	-	-	2.00
Fire Captain	38.00	41.00	41.00
Financial Analyst - Fire	1.00	1.00	1.00
Driver/Operator/Firefighter	30.00	30.00	30.00
Emergency Manager	-	1.00	1.00
Fire Equipment Maintenance Technician	1.00	1.00	1.00
Firefighter	45.00	50.00	50.00
Senior Administrative Assistant - Fire	1.00	1.00	1.00
Administrative Assistant - Fire	1.00	1.00	1.00
	<u>126.00</u>	<u>138.00</u>	<u>140.00</u>
 Total Fire Activity	<u>126.00</u>	<u>138.00</u>	<u>140.00</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2022	Budgeted 2023	Budgeted 2024
COMMUNITY PLANNING & ENGINEERING ACTIVITY:			
Sustainability & Resilience Division:			
Environmental Director	1.00	1.00	0.50
Sustainability Planner	1.00	1.00	1.00
Sustainability Project Manager	1.00	1.00	1.00
	3.00	3.00	2.50
Development Services Division:			
Development Services Director	1.00	1.00	1.00
Operations & Customer Relations Manager	1.00	1.00	1.00
Customer Service Representative - Dev. Services	1.00	1.00	1.00
Business License Clerk	1.00	1.00	1.00
	4.00	4.00	4.00
Public Works Director Division:			
Public Works Director	1.00	1.00	1.00
	1.00	1.00	1.00
Engineering Division:			
Engineering Development Review Manager	1.00	1.00	1.00
Engineering Design Manager	1.00	1.00	1.00
Staff Engineer	3.00	4.00	4.00
Active Transportation Manager	1.00	1.00	1.00
Surveyor	1.00	1.00	1.00
Public Works Inspection Manager	1.00	1.00	1.00
Mobility Coordinator	1.00	1.00	1.00
Land Agent II	1.00	1.00	1.00
Staff Engineer - Unlicensed	2.00	1.00	1.00
Land Agent I	1.00	1.00	1.00
CAD Drafter	2.00	2.00	2.00
Plans Examiner - Engineering	1.00	2.00	2.00
PW Projects Inspector	4.00	4.00	4.00
Engineering Services Coordinator	1.00	1.00	1.00
Land Surveyor Technician/Instrument Operator	1.00	1.00	1.00
	22.00	23.00	23.00
Development Review Division:			
Development Review Manager	1.00	1.00	1.00
Senior Planner	1.00	1.00	1.00
Urban Forester	1.00	1.00	1.00
Planner	2.00	2.00	2.00
Development Coordinator	1.00	1.00	1.00
Planning Technician	1.00	2.00	2.00
	7.00	8.00	8.00

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2022	Budgeted 2023	Budgeted 2024
Long Range Planning Division:			
Long Range Planning/Special Projects Manager	1.00	1.00	1.00
Long Range & Preservation Planner	1.00	1.00	1.00
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>
Community Resources Division:			
Community Resources Director / Equity Officer	1.00	1.00	1.00
Community Resources Administrator	1.00	1.00	1.00
Project Coordinator - Community Resources	2.00	3.00	3.00
Case Manager	3.00	3.00	3.00
Senior Admin Assistant - Community Resources	1.00	1.00	1.00
CDBG Programs Assistant	0.50	0.50	0.50
	<u>8.50</u>	<u>9.50</u>	<u>9.50</u>
Building Safety Division:			
Building Safety Director	1.00	1.00	1.00
Plans Examiner Supervisor	1.00	1.00	1.00
Senior Inspector - Building Safety	1.00	1.00	1.00
Inspector/Commercial & Residential	4.00	4.00	5.00
Residential Plans Examiner	1.00	1.00	2.00
Permit Coordinator	2.00	2.00	3.00
Senior Code Compliance Officer	1.00	1.00	1.00
Code Compliance Officer	3.00	3.00	3.00
Customer Service Representative - Building Safety	1.00	1.00	1.00
	<u>15.00</u>	<u>15.00</u>	<u>18.00</u>
Animal Services Division:			
Veterinarian	1.00	1.00	1.00
Animal Services Superintendent	1.00	1.00	1.00
Animal Services Field Supervisor	1.00	1.00	1.00
Animal Services Programs Administrator	1.00	1.00	1.00
Animal Services Technician	2.00	2.00	2.00
Senior Animal Services Officer	1.00	1.00	1.00
Animal Services Officer	2.00	3.00	3.00
Shelter Attendant	6.80	6.80	6.80
	<u>15.80</u>	<u>16.80</u>	<u>16.80</u>
Total Community Planning & Engineering Activity	<u>78.30</u>	<u>82.30</u>	<u>84.80</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2022	Budgeted 2023	Budgeted 2024
TRANSPORTATION SERVICES ACTIVITY:			
Transportation Services Division:			
Assistant Public Works Director - Operations	1.00	1.00	1.00
Transportation Support Engineer	-	1.00	1.00
Management Accounting Coordinator	1.00	1.00	1.00
Assistant Transportation Manager	2.00	2.00	2.00
Traffic Control Supervisor	1.00	1.00	1.00
Financial Analyst - Transportation Services	1.00	-	-
Public Works Support Services Coordinator	1.00	1.00	1.00
Field Operations Supervisor - Traffic	-	1.00	1.00
Senior Field Operations Supervisor - Concrete	1.00	1.00	1.00
Field Operations Supervisor - Transportation	3.00	3.00	3.00
Crew Leader II - Overlay Transportation	1.00	2.00	2.00
Traffic Signal & Signage Technician	6.00	6.00	6.00
Crew Leader - Transportation	3.00	3.00	3.00
Transportation Facility Maintenance Worker	1.00	1.00	1.00
Construction Lead Maintenance Worker	5.00	5.00	5.00
Operations Assistant - Transportation	2.00	2.00	2.00
Maintenance Worker IV - Asphalt	7.00	10.00	10.00
Maintenance Worker IV - Concrete	2.00	2.00	2.00
Maintenance Worker IV - Drainage	5.00	5.00	5.00
Maintenance Worker IV - Right Of Way	2.00	2.00	2.00
Maintenance Worker IV - Trails	1.00	2.00	2.00
Maintenance Worker III - Transportation	20.00	19.00	19.00
Maintenance Worker III - Urban Forestry	2.00	2.00	2.00
Maintenance Worker I - Transportation	5.50	0.50	0.50
	<u>73.50</u>	<u>73.50</u>	<u>73.50</u>
Fleet Operations Division:			
Fleet Operations Superintendent	1.00	1.00	1.00
Fleet Operations Supervisor	1.00	1.00	1.00
Fleet Services Support Manager	1.00	1.00	1.00
Lead Equipment Mechanic	3.00	3.00	3.00
Warranty & Materials Coordinator	1.00	1.00	1.00
Equipment Mechanic III	-	2.00	3.00
Automotive Parts Specialist	2.00	2.00	2.00
Fleet Customer Representative	1.00	1.00	1.00
Equipment Mechanic II	2.00	4.00	4.00
Operations Assistant - Fleet	1.00	1.00	1.00
Equipment Mechanic I	6.00	2.00	3.00
Equipment Maintenance Worker	0.50	0.50	0.50
	<u>19.50</u>	<u>19.50</u>	<u>21.50</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2022	Budgeted 2023	Budgeted 2024
Parking Management Division:			
Parking Manager	1.00	1.00	1.00
Field Operations Supervisor - Parking	1.00	1.00	1.00
Parking Enforcement Officer	4.00	4.00	4.00
Account Clerk II - Parking	1.00	1.00	1.00
Account Clerk I - Parking	1.00	1.00	1.00
Parking Attendant	1.00	1.00	1.00
Parking Attendant - Events	2.00	2.00	2.00
	<u>11.00</u>	<u>11.00</u>	<u>11.00</u>
Total Transportation Services Activity	<u>104.00</u>	<u>104.00</u>	<u>106.00</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2022	Budgeted 2023	Budgeted 2024
PARKS & RECREATION ACTIVITY:			
Parks & Recreation - Administration & Development:			
Director Of Parks, Natural Resources, & Cultural Affairs	1.00	1.00	1.00
Arts & Culture Director	-	1.00	1.00
Arts & Culture Program Assistant	-	-	0.40
Recreation Superintendent	1.00	1.00	1.00
Park Planning Superintendent	1.00	1.00	1.00
Assistant Recreation Superintendent	1.00	1.00	1.00
Park Planner II	1.00	1.00	2.00
YRCC Director	1.00	1.00	1.00
Recreation Programs Manager	4.00	5.00	5.00
Urban Forester	1.00	1.00	1.00
Financial Coordinator - Parks	1.00	1.00	1.00
YRCC Recreation Program Assistant II	1.20	1.20	1.20
Operations Assistant - Parks	1.00	-	-
Sr. Admin. Asst. - Parks, Nat. Res., & Cultural Affairs	-	1.00	1.00
Assistant Pool Manager	0.40	0.40	0.40
Pool Cashier	0.33	0.33	0.33
Lifeguard	2.87	2.87	2.87
Pool Manager	0.35	0.35	0.35
Camp Counselor	1.20	1.20	2.00
YRCC Camp Counselor	1.00	1.60	1.60
Recreation Program Assistant	2.15	2.75	2.75
	22.50	25.70	27.90

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2022	Budgeted 2023	Budgeted 2024
Parks Operations - Parks Maintenance:			
Park Operations Director	-	1.00	1.00
Parks Maintenance Superintendent	1.00	-	-
Sr. Fld. Ops. Supervisor - Park Facilities & Construction	1.00	1.00	1.00
Horticulturist	2.00	2.00	2.00
Volunteer & Community Program Coordinator	1.00	1.00	1.00
Senior Park Facilities Maintenance Worker	1.00	1.00	1.00
Crew Leader - Athletic Fields	1.00	1.00	1.00
Park Facilities Maintenance Worker	3.00	3.00	3.00
Crew Leader - Forestry & Trails	1.00	-	-
Field Operations Supervisor - Forestry	-	1.00	1.00
Field Operations Supervisor - Grounds & Trails	1.00	1.00	1.00
Field Operations Supervisor - Turf & Athletic Fields	1.00	1.00	1.00
Horticultural Assistant II	5.75	5.75	7.75
Maintenance Worker IV - Parks & Recreation	7.00	9.00	9.00
Maintenance Worker III - Parks & Recreation	7.00	5.00	5.00
Maintenance Worker II - Parks & Recreation	6.00	6.00	6.00
Maintenance Worker I - Parks & Recreation	0.75	0.75	0.75
Maintenance Worker I - Urban Forestry	0.50	0.50	1.00
Custodian - Parks	2.00	2.00	2.00
Custodian II - Parks	-	2.00	2.00
Lead Maintenance Worker - Forestry	-	1.00	1.00
Lead Maintenance Worker - Grounds	-	1.00	1.00
Lead Maintenance Worker - Trails	-	1.00	1.00
	<u>42.00</u>	<u>47.00</u>	<u>49.50</u>
Total Parks & Recreation Activity	<u>64.50</u>	<u>72.70</u>	<u>77.40</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2022	Budgeted 2023	Budgeted 2024
BUSINESS-TYPE ACTIVITY:			
Utilities Financial Services Division:			
Utilities Financial Services Manager	1.00	1.00	1.00
Senior Financial Analyst - Utilities	1.00	1.00	1.00
Utilities Financial Services Coordinator	1.00	1.00	1.00
Senior Customer Service Representative - Billing	1.00	1.00	1.00
Senior Customer Service Representative - Cashier	1.00	1.00	1.00
Senior Customer Service Representative - Utilities	1.00	1.00	2.00
Utility Billing Coordinator	2.00	2.00	2.00
Customer Service Coordinator	1.00	1.00	1.00
Customer Service Representative II	1.00	1.00	1.00
Customer Service Representative I	9.00	9.00	9.00
	<u>19.00</u>	<u>19.00</u>	<u>20.00</u>
Utilities Director Division:			
Utilities Director	1.00	1.00	1.00
Utilities Engineer	1.00	1.00	1.00
Capital Projects Inspection Manager	1.00	1.00	1.00
Project Coordinator - Utilities	1.00	1.00	1.00
	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2022	Budgeted 2023	Budgeted 2024
Water & Sewer Maintenance Division:			
Water & Sewer Operations Manager	1.00	1.00	1.00
Assistant Water & Sewer Operations Manager	1.00	1.00	1.00
Meter Services Supervisor	1.00	1.00	1.00
Technical Services Supervisor	1.00	1.00	1.00
Water & Sewer Field Maintenance Supervisor	2.00	2.00	2.00
Pump & Tank Technician	3.00	3.00	3.00
Backflow Services Supervisor	1.00	1.00	1.00
Field Service Representative	4.00	4.00	4.00
Leak Detection Technician	2.00	2.00	2.00
Senior Crew Leader Water License	2.00	2.00	2.00
Warehouse Supervisor	1.00	1.00	1.00
GIS Technician - Water & Sewer	1.00	1.00	1.00
Office Manager - Water & Sewer	1.00	1.00	1.00
Meter Operations Assistant	1.00	1.00	1.00
Crew Leader - Water License	8.00	3.00	3.00
Assistant Warehouse Supervisor	1.00	1.00	1.00
Water & Sewer Equipment Repair Technician	1.00	1.00	1.00
Sr Customer Service Representative - Meter	1.00	1.00	1.00
Customer Service Representative - Meter	2.00	2.00	2.00
Maintenance Worker IV - Water & Sewer Licensed	2.00	4.00	4.00
Meter Maintenance Technician	3.00	3.00	4.00
Backflow Prevention Technician	1.00	1.00	1.00
Meter Reader	9.00	9.00	9.00
Water & Sewer Operations Clerk	2.00	2.00	2.00
Maintenance Worker II - Water & Sewer	-	1.00	1.00
Maintenance Worker III - Water & Sewer	28.00	32.00	32.00
Warehouse Attendant Water & Sewer	2.00	2.00	2.00
	82.00	84.00	85.00

City of Fayetteville, Arkansas
Personnel Detail by Activity & Division

Activity / Division / Title	Budgeted 2022	Budgeted 2023	Budgeted 2024
Recycling & Trash Collection Division:			
Environmental Director	-	-	0.50
Recycling & Trash Collection Director	1.00	-	-
Recycling & Trash Collection Operations Manager	-	1.00	1.00
Recycling & Trash Collection Operations Supervisor	1.00	-	-
Financial Analyst - Recycling & Trash Collections	1.00	1.00	1.00
Waste Reduction Manager	-	1.00	1.00
Waste Reduction Coordinator	1.00	-	-
Assistant RTC Operations Manager	-	1.00	1.00
RTC Commercial Representative	1.00	-	-
Office Manager - RTC	-	1.00	1.00
Office Manager - Solid Waste	1.00	-	-
Senior Route Supervisor	-	1.00	1.00
Route Supervisor	3.00	2.00	2.00
Crew Leader - Recycling & Trash Collections	-	3.00	3.00
Recycling & Trash Collection Facility Supervisor	1.00	1.00	1.00
Environmental Educator	1.00	2.00	2.00
Compost Operator	3.00	3.00	3.00
Relief Driver	5.00	6.00	6.00
Recycling Attendant	2.00	2.00	2.00
Route Driver	40.00	38.00	39.00
Solid Waste Facility Maintenance Worker	1.00	-	-
Maintenance Worker III - Recycling & Trash	2.00	2.00	2.00
Customer Service Representative - RTC	3.00	3.00	3.00
	<u>67.00</u>	<u>68.00</u>	<u>69.50</u>
Airport Services Division:			
Airport Director	1.00	1.00	1.00
Financial Coordinator - Airport	1.00	1.00	1.00
Flight Line Operations Supervisor	1.00	1.00	1.00
Lead Maintenance Worker - Airport	1.00	1.00	1.00
Airport Maintenance Worker III	2.00	2.00	2.00
Flight Line Operations Technician	5.00	5.00	5.00
Administrative Assistant - Airport	1.00	1.00	1.00
Customer Service Representative - Airport	1.00	1.00	1.00
	<u>13.00</u>	<u>13.00</u>	<u>13.00</u>
Total Business-Type Activity	<u>185.00</u>	<u>188.00</u>	<u>191.50</u>
Total Positions - Citywide	<u><u>859.80</u></u>	<u><u>907.50</u></u>	<u><u>925.70</u></u>

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CAPITAL AND DEBT

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM DIRECTIONAL INFORMATION

Introduction

The Capital Improvements Program (CIP) for the City of Fayetteville examines the infrastructure and capital needs of the City for the next five years. The CIP will be reviewed and updated on a biennial basis to reflect the changing needs of the community and changes in available monies for financing capital projects. The City's philosophy concerning the use of the CIP is that it should be considered as a financial planning tool that lists the City's capital improvement projects, places the projects in a priority order, and schedules the projects for funding and implementation. The CIP should be considered as a major policy tool for the Mayor and City Council.

Capital Improvement Policy

The CIP is approached as a valuable tool to be used in the development of responsible and progressive financial planning. The program is developed in accordance with the financial policies of the City. The policies and the CIP form the basis for making various annual capital budget decisions and support the City's continued commitment to sound, long-range financial planning and direction. The City's official Capital Improvements Policy is as follows:

- The City will prepare a biennial update of a five-year CIP, which will provide for the orderly maintenance, replacement, and expansion of capital assets.
- The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available sources.
- When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five-year period. These projects and improvements will be prioritized by year and by funding source. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs associated with a project or an improvement will also be given consideration in the establishment of priorities.
- The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.
- The City will incorporate the reasonable findings and recommendations of the City's Boards, Commissions, Committees, and Citizens' task forces as they relate to capital projects and improvements.

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM DIRECTIONAL INFORMATION (cont.)

What Projects are in the CIP

Projects and their cumulative component areas totaling \$10,000 or more should be included in the CIP. Projects costing less than \$5,000 are not considered capital and are funded through program operating budgets.

Projects in the CIP can include:

- obligations for labor and materials and contractors involved in completing a project
- acquisition of land or structures
- engineering or architectural services, professional studies, or other administrative costs
- expenses for City vehicles and equipment
- renovating or expanding City facilities, grounds, or equipment

Financing

The City finances capital improvements on, essentially, a pay-as-you-go basis utilizing revenue from the 1% City sales tax originally adopted in 1993, the 1% Parks Development (Hotel, Motel, Restaurant) sales tax as amended in 2010, and operating revenues from the Airport, Shop, Water & Sewer, and Recycling & Trash Collection funds. The 1% City Sales Tax revenue is divided between General Fund operations and capital. The current split, which began with the 2008 budget, is 60% for General Fund and 40% for Sales Tax Capital Improvements Fund. Until 2008, the split as established in 2003 was equal. In addition, long-term debt is considered and utilized only when the City faces a project that is of such importance and sufficient financial magnitude as to warrant a bond issue.

The CIP is not a financing document in and of itself. Rather, the CIP is utilized as a planning document that places projects in the annual budget whereby funds are appropriated for them by the City Council. Prior to actual initiation of project work, required contracts are presented to the Mayor or City Council, as appropriate, for final approval of expending funds.

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM DIRECTIONAL INFORMATION (cont.)

Project Cost Determination

All projects are costed using a “Basis of Cost Estimate” table that provides the estimated basis used for the requested funds. If two or more basis of cost estimates are used to calculate a funding request, the estimate that represents the majority of the estimated funds is used.

Basis of Cost Estimate for CIP
Cost of Comparable Facility or Equipment
Rule of Thumb Indicator, Unit Costs
Cost Estimated by Engineer, Architect, or Vendor
Preliminary Estimate
Ball Park “Guesstimate”

Priority Selection of Projects

The CIP will rely on priorities defined by the Mayor, City Council, and City staff. As always, criteria such as government-imposed mandates, usefulness to the community, and impact on operational expenses will be reviewed in establishing priorities. A priority is assigned to each project by year and by funding source. Projects for which no funding is anticipated to be available will be placed on an "Unfunded Projects List," which will identify the cost of the project. This list identifies the project as being viable, but one for which no funding is presently available. Unfunded projects may be funded if actual revenue is above projected revenue, if costs on funded projects are below budget, or if another funding source is identified.

The Parks and Recreation Advisory Board, Airport Board, City Council Street Committee, City Council Water & Sewer Committee, and City Council Equipment Committee meetings all provide committee and public input and guidance regarding parks, streets, bridge and drainage improvements, water and sewer improvements, and equipment purchases planned for the next five years.

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM

Since 1988, the City of Fayetteville has produced a five year Capital Improvements Program (CIP). The CIP examines the infrastructure and capital needs of the City for the next five years. The CIP is reviewed and updated biennially to reflect the changing needs of the community and changes in available funding for financing capital projects. The CIP should be considered a financial planning tool that lists the City's capital improvement projects and schedules the projects for funding and implementation. The CIP should also be considered one of the primary policy making instruments utilized by the Mayor and City Council. The City's practice has been to adopt the CIP for the forthcoming five year period and then incorporate the projects for the following two years into the next two budget processes.

The subsequent pages provide a summary of the Capital Improvements Program listed by improvement area, followed by a listing of the capital projects which the City plans for the budget year.

Capital Improvements (By Funding Source) Compared to Approved CIP

Funding Source / Category / Division	2024 Projects 2024-2028 CIP	Budgeted 2024	Change
2100 - STREET:			
<u>Transportation Improvements</u>			
Transportation (410)			
Transportation/Fleet Building Improvements	\$ 100,000	\$ 100,000	\$ 0
	100,000	100,000	0
Street - Total	<u>100,000</u>	<u>100,000</u>	<u>0</u>
2130 - PARKING:			
<u>Parking Improvements</u>			
Parking Management (430)			
Parking Deck Improvements	70,000	70,000	0
Parking Lot Improvements and Overlays	10,000	10,000	0
Parking Infrastructure Improvements	10,000	10,000	0
Parking Equipment Replacements	10,000	10,000	0
	<u>100,000</u>	<u>100,000</u>	<u>0</u>
Parking - Total	<u>100,000</u>	<u>100,000</u>	<u>0</u>
2250 - PARKS DEVELOPMENT:			
<u>Parks & Recreation Improvements</u>			
Parks & Recreation (520)			
Community Park Improvements	500,000	500,000	0
Neighborhood Park Development	500,000	500,000	0
	<u>1,000,000</u>	<u>1,000,000</u>	<u>0</u>
Parks Development - Total	<u>1,000,000</u>	<u>1,000,000</u>	<u>0</u>

Capital Improvements (By Funding Source) Compared to Approved CIP

Funding Source / Category / Division	2024 Projects 2024-2028 CIP	Budgeted 2024	Change
2300 - IMPACT FEE:			
<u>Fire Improvements</u>			
Fire Department (300)			
Fire Impact Fee Improvements	1,155,000	1,155,000	0
	<u>1,155,000</u>	<u>1,155,000</u>	<u>0</u>
<u>Water & Sewer Improvements</u>			
Utilities Director (700)			
Water Impact Fee Improvements	450,000	450,000	0
Wastewater Impact Fee Improvements	338,000	338,000	0
	<u>788,000</u>	<u>788,000</u>	<u>0</u>
Impact Fee - Total	<u>1,943,000</u>	<u>1,943,000</u>	<u>0</u>
4470 - SALES TAX CAPITAL IMPROVEMENTS:			
<u>Bridge & Drainage Improvements</u>			
Engineering (621)			
Brookbury Stream Restoration	275,000	275,000	0
Other Drainage/Bridge Improvements	220,000	220,000	0
Stormwater Quality Management	180,000	180,000	0
	<u>675,000</u>	<u>675,000</u>	<u>0</u>
<u>Facility Improvements</u>			
Facilities Management (140)			
Downtown Campus Renovation	650,000	650,000	0
Building Improvements	350,000	350,000	0
Building Impr - Town Center	70,000	70,000	0
Building Impr - White Hangar & Old Terminal	40,000	40,000	0
Building Impr - Senior Center	40,000	40,000	0
Animal Services - Boiler Replacement	38,000	38,000	0
ADA Assessment of City-Owned Facilities	30,000	30,000	0
Animal Services - Generator Purchase	20,000	20,000	0
	<u>1,238,000</u>	<u>1,238,000</u>	<u>0</u>
<u>Fire Improvements</u>			
Fire Department (300)			
Fire Apparatus Replacements	972,000	972,000	0
Fire Mobile Radios	300,000	300,000	0
Fire Facility Maintenance	100,000	100,000	0
Firefighter Safety Equipment	100,000	100,000	0
Fire Technology Equipment Replacements	85,000	85,000	0
	<u>1,557,000</u>	<u>1,557,000</u>	<u>0</u>

Capital Improvements (By Funding Source) Compared to Approved CIP

Funding Source / Category / Division	2024 Projects 2024-2028 CIP	Budgeted 2024	Change
<u>Information Technology Improvements</u>			
Information Technology (170)			
Storage Area Network (SAN)	175,000	175,000	0
Technology Equipment Replacement	120,000	120,000	0
Fiber Optic Cable	110,000	0	(110,000)
Local Area Network (LAN) Upgrades	95,000	95,000	0
IT Enterprise Application Improvements	55,000	165,000	110,000
Geographic Information System (GIS)	40,000	40,000	0
Public Reporting Dashboard	36,000	36,000	0
Video Security Cameras	25,000	25,000	0
Cyber Security	25,000	25,000	0
Telecommunication Systems Upgrades	22,000	22,000	0
	<hr/> 703,000	<hr/> 703,000	<hr/> 0
<u>Library Improvements</u>			
Library (080)			
Library Materials Purchases	654,000	654,000	0
Library Technology Equipment Replacements	152,000	152,000	0
	<hr/> 806,000	<hr/> 806,000	<hr/> 0
<u>Media Services Improvements</u>			
Media Services (060)			
Television Center Equipment	70,000	70,000	0
City Hall Room AV Maintenance	35,000	35,000	0
Digital Signage Implementation	20,000	20,000	0
	<hr/> 125,000	<hr/> 125,000	<hr/> 0
<u>Other Capital Improvements</u>			
Accounting & Audit (131)			
Time and Attendance Software	150,000	150,000	0
Audit Expense	11,000	11,000	0
City Clerk (051)			
City Clerk Document & Records Management	5,000	5,000	0
Facilities Management (140)			
Apple (Porter) Warehouse Restoration	225,000	225,000	0
Woolsey Homestead Historic Restoration	200,000	200,000	0
7-Hills Walker Family Residential Facility	40,000	40,000	0
Human Resources (120)			
City Gym Improvements	25,000	25,000	0
Long Range Planning (634)			
Downtown Master Plan	250,000	250,000	0
Miscellaneous (090)			
Green Space Preservation	0	100,000	100,000
Sustainability & Resilience (631)			
Climate Resiliency	50,000	50,000	0
PD Shooting Range Decommissioning	100,000	100,000	0
Building Efficiency Improvements	40,000	40,000	0
	<hr/> 1,096,000	<hr/> 1,196,000	<hr/> 100,000

Capital Improvements (By Funding Source) Compared to Approved CIP

Funding Source / Category / Division	2024 Projects 2024-2028 CIP	Budgeted 2024	Change
<u>Parks & Recreation Improvements</u>			
Parks & Recreation (520)			
Public Art Commission	155,000	155,000	0
Forestry and Outreach	150,000	150,000	0
Aquatic Facility Feasibility Study	100,000	100,000	0
Parks Operations (521)			
Trash Removal - Unsanctioned Camps	300,000	300,000	0
Parks Maintenance and Improvements	200,000	200,000	0
Parks Maintenance Office & Shop Renovation	200,000	200,000	0
Parks Paving Improvements	120,000	120,000	0
Parks Safety and ADA	30,000	30,000	0
Lights of the Ozarks	25,000	25,000	0
Natural Resources Management	20,000	20,000	0
	<hr/> 1,300,000	<hr/> 1,300,000	<hr/> 0
<u>Police Improvements</u>			
Police (200)			
Police Public Safety Equipment	430,000	430,000	0
Police Technology Improvements	421,000	421,000	0
Police Unmarked Vehicle Replacements	175,000	175,000	0
Police Marked Vehicle Expansion	110,000	110,000	0
Police Weapons Replacement	90,000	90,000	0
Police Facility Improvements	70,000	70,000	0
Police Specialized Equipment	60,000	60,000	0
Police Firing Range Improvements	50,000	50,000	0
Police Ballistic Protection Replacement	35,000	35,000	0
Central Dispatch Improvements	28,000	28,000	0
Police K9 Replacement	25,000	25,000	0
Police Equipment Replacement	10,000	10,000	0
Police Employee Gym Equipment	10,000	10,000	0
	<hr/> 1,514,000	<hr/> 1,514,000	<hr/> 0
<u>Street Improvements</u>			
Engineering (621)			
Cost Share / ROW / Intersection / Street Calming	100,000	100,000	0
	<hr/> 100,000	<hr/> 100,000	<hr/> 0
<u>Trail Improvements</u>			
Transportation Services (410)			
Trail Development	1,500,000	1,500,000	0
	<hr/> 1,500,000	<hr/> 1,500,000	<hr/> 0

Capital Improvements (By Funding Source) Compared to Approved CIP

Funding Source / Category / Division	2024 Projects 2024-2028 CIP	Budgeted 2024	Change
<u>Transportation Improvements</u>			
Transportation Services (410)			
In-House Pavement Improvements	2,000,000	2,000,000	0
Sidewalk Improvements	750,000	1,105,000	355,000
Traffic Signal Improvements	150,000	150,000	0
Drainage Maintenance	50,000	50,000	0
Wireless Traffic Signal Control	42,000	42,000	0
	<hr/> 2,992,000	<hr/> 3,347,000	<hr/> 355,000
Sales Tax Capital Improvements - Total	<hr/> <hr/> 13,606,000	<hr/> <hr/> 14,061,000	<hr/> <hr/> 455,000
5400 - WATER & SEWER:			
<u>Wastewater Treatment Improvements</u>			
Utilities Director (700)			
Phosphorus Standards Management	56,000	56,000	0
Wastewater Treatment Plant (730)			
WWTP Plant Pumps and Equipment	1,000,000	1,000,000	0
WWTP Upgrade and Replace Lift Stations	338,000	338,000	0
WWTP Building Improvements	169,000	169,000	0
Wastewater Treatment/Water Quality Improvements	113,000	113,000	0
	<hr/> 1,676,000	<hr/> 1,676,000	<hr/> 0
<u>Water & Sewer Improvements</u>			
Utilities Financial Services (710)			
Utilities Financial Services Improvements	15,000	15,000	0
Water & Sewer Maintenance (720)			
Water & Sewer Improvements Defined by Study	16,138,000	16,138,000	0
Sanitary Sewer Rehabilitation	3,230,000	3,230,000	0
Water System Rehabilitation/Replacement	2,251,000	2,251,000	0
Water Tank Improvements	1,126,000	1,126,000	0
Water & Sewer Relocations - Bond Projects	563,000	563,000	0
Water & Sewer Impact Fee Cost Sharing	169,000	169,000	0
Water Storage and Pump Station Maintenance	113,000	113,000	0
	<hr/> 23,605,000	<hr/> 23,605,000	<hr/> 0
<u>Water & Sewer Services Improvements</u>			
Water & Sewer Maintenance (720)			
Water Meters	929,000	929,000	0
Water & Sewer Building/Office Improvements	58,000	58,000	0
Water & Sewer Equipment Expansions	56,000	56,000	0
Backflow Prevention Assemblies	56,000	56,000	0
Utilities Technology Improvements	28,000	28,000	0
Water & Sewer Rate/Operations Study	23,000	23,000	0
	<hr/> 1,150,000	<hr/> 1,150,000	<hr/> 0
Water & Sewer - Total	<hr/> <hr/> 26,431,000	<hr/> <hr/> 26,431,000	<hr/> <hr/> 0

Capital Improvements (By Funding Source) Compared to Approved CIP

Funding Source / Category / Division	2024 Projects 2024-2028 CIP	Budgeted 2024	Change
5500 - RECYCLING & TRASH COLLECTION:			
<u>Recycling & Trash Collection Improvements</u>			
Recycling & Trash Collection (750)			
RTC - Master Plan Expansion	550,000	550,000	0
RTC - Compost Site Improvements	150,000	150,000	0
RTC - Rate Study	75,000	75,000	0
RTC - Recycling and Trash Collection Containers	70,000	70,000	0
RTC - Scale House Improvements	20,000	20,000	0
RTC - Route Optimization & RFID System	10,000	10,000	0
RTC - Technology Equipment Replacements	8,000	8,000	0
	<hr/>	<hr/>	<hr/>
	883,000	883,000	0
Recycling & Trash Collection - Total	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
	883,000	883,000	0
5550 - AIRPORT:			
<u>Aviation Improvements</u>			
Aviation (760)			
Airport T-hangar Rehabilitation	40,000	40,000	0
Airport Street Side Improvements	40,000	40,000	0
Airport Movement Pavement Rehab	21,000	21,000	0
Airport Engineering Consultant Services	20,000	20,000	0
Airport Equipment Replacement	19,000	19,000	0
Airport East Side Hangar Development	12,000	12,000	0
Airport Lighting Improvements	10,000	10,000	0
	<hr/>	<hr/>	<hr/>
	162,000	162,000	0
Airport - Total	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
	162,000	162,000	0
9700 - SHOP:			
<u>Facility Improvements</u>			
Fleet Operations (770)			
Fleet Fixed Assets	213,000	213,000	0
Fleet Management System Upgrade	40,000	40,000	0
Transportation & Fleet Building Improvements	20,000	20,000	0
	<hr/>	<hr/>	<hr/>
	273,000	273,000	0

Capital Improvements (By Funding Source) Compared to Approved CIP

Funding Source / Category / Division	2024 Projects 2024-2028 CIP	Budgeted 2024	Change
<u>Vehicles & Equipment Improvements</u>			
Fleet Operations (770)			
Fleet - Recycling & Trash Vehicles / Equipment	1,650,000	984,000	(666,000)
Fleet - Heavy Utility Vehicles	585,000	585,000	0
Fleet - Construction Equipment	493,000	438,000	(55,000)
Fleet - Police / Passenger Vehicles	469,000	530,000	61,000
Fleet - Light / Medium Utility Vehicles	461,000	473,000	12,000
Fleet - Other Vehicles / Equipment	457,000	282,000	(175,000)
Fleet - Tractors / Mowers	154,000	62,000	(92,000)
	<u>4,269,000</u>	<u>3,354,000</u>	<u>(915,000)</u>
Shop - Total	<u>4,542,000</u>	<u>3,627,000</u>	<u>(915,000) *</u>
*reduction of previously budgeted vehicles			
All Funding Sources - Total	<u><u>\$ 48,767,000</u></u>	<u><u>\$ 48,307,000</u></u>	<u><u>\$ (460,000)</u></u>

CITY OF FAYETTEVILLE, ARKANSAS
2024 CAPITAL PROJECTS
Summary by Project Category

Project Category	Capital Projects Funds	Special Revenue Funds	Enterprise Funds	Shop Fund	Total
Aviation Improvements	\$ -	\$ -	\$ 162,000	\$ -	\$ 162,000
Bridge & Drainage Improvements	675,000	-	-	-	675,000
Facility Improvements	1,238,000	-	-	273,000	1,511,000
Fire Improvements	1,557,000	1,155,000	-	-	2,712,000
Information Technology Improvements	703,000	-	-	-	703,000
Library Improvements	806,000	-	-	-	806,000
Media Services Improvements	125,000	-	-	-	125,000
Other Capital Improvements	1,196,000	-	-	-	1,196,000
Parking Improvements	-	100,000	-	-	100,000
Parks & Recreation Improvements	1,300,000	1,000,000	-	-	2,300,000
Police Improvements	1,514,000	-	-	-	1,514,000
Recycling & Trash Collection Improvements	-	-	883,000	-	883,000
Street Improvements	100,000	-	-	-	100,000
Trail Improvements	1,500,000	-	-	-	1,500,000
Transportation Improvements	3,347,000	100,000	-	-	3,447,000
Vehicles & Equipment Improvements	-	-	-	3,354,000	3,354,000
Wastewater Treatment Improvements	-	-	1,676,000	-	1,676,000
Water & Sewer Improvements	-	788,000	23,605,000	-	24,393,000
Water & Sewer Services Improvements	-	-	1,150,000	-	1,150,000
Total Funded	\$ 14,061,000	\$ 3,143,000	\$ 27,476,000	\$ 3,627,000	\$ 48,307,000

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM
Project Summary

Funding Source / Category / Division	Projected 2024	Projected 2025	Projected 2026	Projected 2027	Projected 2028	Total 2024-2028
2100 - STREET:						
<u>Transportation Improvements</u>						
Transportation (410)						
Transportation/Fleet Building Improvements	\$ 100,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 180,000
	100,000	20,000	20,000	20,000	20,000	180,000
Street - Total	100,000	20,000	20,000	20,000	20,000	180,000
2130 - PARKING:						
<u>Parking Improvements</u>						
Parking Management (430)						
Parking Deck Improvements	70,000	30,000	30,000	30,000	30,000	190,000
Parking Lot Improvements and Overlays	10,000	25,000	25,000	25,000	25,000	110,000
Parking Infrastructure Improvements	10,000	20,000	20,000	20,000	20,000	90,000
Parking Equipment Replacements	10,000	15,000	15,000	15,000	15,000	70,000
	100,000	90,000	90,000	90,000	90,000	460,000
Parking - Total	100,000	90,000	90,000	90,000	90,000	460,000
2250 - PARKS DEVELOPMENT:						
<u>Parks & Recreation Improvements</u>						
Parks & Recreation (520)						
Community Park Improvements	500,000	1,000,000	0	500,000	1,000,000	3,000,000
Neighborhood Park Development	500,000	0	0	500,000	0	1,000,000
Regional Park Development	0	0	650,000	0	0	650,000
Nature Park/Conservation Area Improvements	0	0	350,000	0	0	350,000
	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Parks Development - Total	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
2300 - IMPACT FEE:						
<u>Fire Improvements</u>						
Fire Department (300)						
Fire Impact Fee Improvements	1,155,000	110,000	115,000	120,000	125,000	1,625,000
	1,155,000	110,000	115,000	120,000	125,000	1,625,000
<u>Water & Sewer Improvements</u>						
Utilities Director (700)						
Water Impact Fee Improvements	450,000	464,000	400,000	400,000	400,000	2,114,000
Wastewater Impact Fee Improvements	338,000	348,000	300,000	300,000	300,000	1,586,000
	788,000	812,000	700,000	700,000	700,000	3,700,000
Impact Fee - Total	1,943,000	922,000	815,000	820,000	825,000	5,325,000
4470 - SALES TAX CAPITAL IMPROVEMENTS:						
<u>Bridge & Drainage Improvements</u>						
Engineering (621)						
Other Drainage/Bridge Improvements	220,000	220,000	220,000	240,000	240,000	1,140,000
Stormwater Quality Management	180,000	180,000	200,000	200,000	220,000	980,000
Brookbury Stream Restoration	275,000	0	0	0	0	275,000
	675,000	400,000	420,000	440,000	460,000	2,395,000
<u>Facility Improvements</u>						
Facilities Management (140)						
Building Improvements	350,000	406,000	430,000	405,000	401,000	1,992,000
Downtown Campus Renovation	650,000	150,000	100,000	100,000	40,000	1,040,000
Building Impr - White Hangar & Old Terminal	40,000	50,000	23,000	250,000	100,000	463,000
Building Impr - Town Center	70,000	150,000	100,000	100,000	40,000	460,000
Building Impr - Senior Center	40,000	25,000	40,000	40,000	40,000	185,000
ADA Assessment of City-Owned Facilities	30,000	30,000	30,000	30,000	30,000	150,000
Animal Services - Roof Replacement	0	0	84,000	0	0	84,000
Animal Services - Boiler Replacement	38,000	0	0	0	0	38,000
Animal Services - Generator Purchase	20,000	0	0	0	0	20,000
Animal Services - Drains Replacement	0	15,000	0	0	0	15,000
	1,238,000	826,000	807,000	925,000	651,000	4,447,000

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM
Project Summary

Funding Source / Category / Division	Projected 2024	Projected 2025	Projected 2026	Projected 2027	Projected 2028	Total 2024-2028
Fire Improvements						
Fire Department (300)						
Fire Apparatus Replacements	972,000	980,000	1,011,000	1,017,000	1,024,000	5,004,000
Fire Mobile Radios	300,000	300,000	300,000	300,000	300,000	1,500,000
Fire Facility Maintenance	100,000	125,000	125,000	200,000	200,000	750,000
Firefighter Safety Equipment	100,000	105,000	110,000	115,000	120,000	550,000
Fire Technology Equipment Replacements	85,000	46,000	30,000	35,000	83,000	279,000
	1,557,000	1,556,000	1,576,000	1,667,000	1,727,000	8,083,000
Information Technology Improvements						
Information Technology (170)						
Technology Equipment Replacement	120,000	230,000	156,000	165,000	135,000	806,000
Storage Area Network (SAN)	175,000	0	0	250,000	0	425,000
Local Area Network (LAN) Upgrades	95,000	25,000	160,000	60,000	70,000	410,000
Video Security Cameras	25,000	25,000	25,000	161,000	161,000	397,000
Fiber Optic Cable	110,000	110,000	105,000	0	0	325,000
IT Enterprise Application Improvements	55,000	60,000	60,000	60,000	65,000	300,000
Geographic Information System (GIS)	40,000	45,000	40,000	45,000	45,000	215,000
Public Reporting Dashboard	36,000	36,000	36,000	36,000	36,000	180,000
Cyber Security	25,000	30,000	30,000	35,000	35,000	155,000
Telecommunication Systems Upgrades	22,000	40,000	40,000	23,000	24,000	149,000
	703,000	601,000	652,000	835,000	571,000	3,362,000
Library Improvements						
Library (080)						
Library Materials Purchases	654,000	675,000	696,000	717,000	739,000	3,481,000
Library Technology Equipment Replacements	152,000	160,000	147,000	134,000	210,000	803,000
Library Mountain Street Entrance Improvements	0	0	125,000	0	0	125,000
Library Welcome Desks Replacements	0	100,000	0	0	0	100,000
	806,000	935,000	968,000	851,000	949,000	4,509,000
Media Services Improvements						
Media Services (060)						
Television Center Equipment	70,000	50,000	40,000	50,000	40,000	250,000
Digital Signage Implementation	20,000	20,000	20,000	20,000	20,000	100,000
City Hall Room AV Maintenance	35,000	10,000	10,000	10,000	10,000	75,000
	125,000	80,000	70,000	80,000	70,000	425,000
Other Capital Improvements						
Accounting & Audit (131)						
Time and Attendance Software	150,000	0	0	0	0	150,000
Audit Expense	11,000	12,000	13,000	14,000	15,000	65,000
City Clerk (051)						
City Clerk Document & Records Management	5,000	5,000	5,000	5,000	5,000	25,000
Facilities Management (140)						
Woolsey Homestead Historic Restoration	200,000	200,000	250,000	200,000	200,000	1,050,000
Apple (Porter) Warehouse Restoration	225,000	150,000	200,000	100,000	100,000	775,000
7-Hills Walker Family Residential Facility	40,000	40,000	60,000	40,000	40,000	220,000
Human Resources (120)						
City Gym Improvements	25,000	30,000	30,000	30,000	30,000	145,000
Long Range Planning (634)						
Downtown Master Plan	250,000	400,000	0	0	0	650,000
Sustainability & Resilience (631)						
Building Efficiency Improvements	40,000	50,000	60,000	70,000	80,000	300,000
Climate Resiliency	50,000	50,000	50,000	50,000	50,000	250,000
PD Shooting Range Decommissioning	100,000	150,000	0	0	0	250,000
	1,096,000	1,087,000	668,000	509,000	520,000	3,880,000
Parks & Recreation Improvements						
Parks & Recreation (520)						
Forestry and Outreach	150,000	250,000	395,000	395,000	400,000	1,590,000
Public Art Commission	155,000	50,000	150,000	55,000	30,000	440,000
Cultural Planning and Creative Placemaking	0	0	0	400,000	0	400,000
Aquatic Facility Feasibility Study	100,000	0	0	0	0	100,000
Arts & Culture Equipment and Infrastructure	0	0	0	0	65,000	65,000
Parks Operations (521)						
Parks Maintenance and Improvements	200,000	350,000	400,000	425,000	550,000	1,925,000
Trash Removal - Unsanctioned Camps	300,000	300,000	300,000	300,000	300,000	1,500,000
Artificial Turf Improvements	0	0	0	400,000	400,000	800,000
Parks Maintenance Office & Shop Renovation	200,000	150,000	150,000	150,000	0	650,000
Parks Paving Improvements	120,000	125,000	130,000	135,000	140,000	650,000
Playground Improvements	0	0	0	0	400,000	400,000
Natural Resources Management	20,000	50,000	50,000	50,000	50,000	220,000
Parks Safety and ADA	30,000	30,000	30,000	30,000	30,000	150,000
Lights of the Ozarks	25,000	25,000	27,000	27,000	30,000	134,000
	1,300,000	1,330,000	1,632,000	2,367,000	2,395,000	9,024,000

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM
Project Summary

Funding Source / Category / Division	Projected 2024	Projected 2025	Projected 2026	Projected 2027	Projected 2028	Total 2024-2028
Police Improvements						
Police (200)						
Police Public Safety Equipment	430,000	480,000	480,000	480,000	480,000	2,350,000
Police Radio Replacement	0	400,000	1,297,000	0	0	1,697,000
Police Technology Improvements	421,000	66,000	140,000	384,000	234,000	1,245,000
Police Unmarked Vehicle Replacements	175,000	140,000	175,000	140,000	175,000	805,000
Police Weapons Replacement	90,000	421,000	36,000	0	0	547,000
Police Ballistic Protection Replacement	35,000	168,000	40,000	46,000	185,000	474,000
Police Marked Vehicle Expansion	110,000	83,000	86,000	89,000	92,000	460,000
Citywide Radio System Replacement	0	0	100,000	150,000	100,000	350,000
Police Facility Improvements	70,000	25,000	48,000	25,000	50,000	218,000
Police Specialized Equipment	60,000	37,000	76,000	8,000	8,000	189,000
Police Firing Range Improvements	50,000	15,000	40,000	15,000	50,000	170,000
Police K9 Replacement	25,000	25,000	0	0	30,000	80,000
Police Equipment Replacement	10,000	10,000	10,000	10,000	10,000	50,000
Police Employee Gym Equipment	10,000	10,000	10,000	10,000	10,000	50,000
Central Dispatch Improvements	28,000	0	0	0	0	28,000
	1,514,000	1,880,000	2,538,000	1,357,000	1,424,000	8,713,000
Street Improvements						
Engineering (621)						
Cost Share / ROW / Intersection / Street Calming	100,000	100,000	100,000	100,000	100,000	500,000
	100,000	100,000	100,000	100,000	100,000	500,000
Trail Improvements						
Transportation Services (410)						
Trail Development	1,500,000	1,550,000	1,600,000	1,750,000	1,900,000	8,300,000
	1,500,000	1,550,000	1,600,000	1,750,000	1,900,000	8,300,000
Transportation Improvements						
Transportation Services (410)						
In-House Pavement Improvements	2,000,000	2,300,000	2,200,000	2,700,000	2,900,000	12,100,000
Sidewalk Improvements	750,000	1,050,000	1,000,000	1,150,000	1,200,000	5,150,000
Traffic Signal Improvements	150,000	150,000	150,000	150,000	150,000	750,000
Drainage Maintenance	50,000	50,000	50,000	50,000	50,000	250,000
Wireless Traffic Signal Control	42,000	42,000	42,000	42,000	42,000	210,000
	2,992,000	3,592,000	3,442,000	4,092,000	4,342,000	18,460,000
Sales Tax Capital Improvements - Total	13,606,000	13,937,000	14,473,000	14,973,000	15,109,000	72,098,000
5400 - WATER & SEWER:						
Wastewater Treatment Improvements						
Utilities Director (700)						
Phosphorus Standards Management	56,000	58,000	50,000	50,000	50,000	264,000
Wastewater Treatment Plant (730)						
WWTP Plant Pumps and Equipment	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
WWTP Building Improvements	169,000	300,000	3,118,000	300,000	300,000	4,187,000
WWTP Upgrade and Replace Lift Stations	338,000	348,000	300,000	300,000	300,000	1,586,000
Wastewater Treatment/Water Quality Improvements	113,000	116,000	100,000	100,000	100,000	529,000
	1,676,000	1,822,000	4,568,000	1,750,000	1,750,000	11,566,000
Water & Sewer Improvements						
Utilities Financial Services (710)						
Utilities Financial Services Improvements	15,000	11,000	16,000	5,000	3,000	50,000
Water & Sewer Maintenance (720)						
Water & Sewer Improvements Defined by Study	16,138,000	22,444,000	21,080,000	26,139,000	600,000	86,401,000
Sanitary Sewer Rehabilitation	3,230,000	3,327,000	2,870,000	2,870,000	2,870,000	15,167,000
Water System Rehabilitation/Replacement	2,251,000	2,319,000	2,000,000	2,000,000	2,000,000	10,570,000
Water Tank Improvements	1,126,000	1,000,000	1,000,000	1,000,000	1,000,000	5,126,000
Water & Sewer Relocations - Bond Projects	563,000	580,000	500,000	500,000	500,000	2,643,000
Water & Sewer Impact Fee Cost Sharing	169,000	174,000	150,000	150,000	150,000	793,000
Water Storage and Pump Station Maintenance	113,000	116,000	100,000	100,000	100,000	529,000
	23,605,000	29,971,000	27,716,000	32,764,000	7,223,000	121,279,000
Water & Sewer Services Improvements						
Water & Sewer Maintenance (720)						
Water Meters	929,000	1,000,000	1,000,000	1,000,000	1,000,000	4,929,000
Water & Sewer Building/Office Improvements	58,000	100,000	100,000	100,000	100,000	458,000
Utilities Technology Improvements	28,000	62,000	20,000	146,000	29,000	285,000
Water & Sewer Equipment Expansions	56,000	58,000	50,000	50,000	50,000	264,000
Backflow Prevention Assemblies	56,000	58,000	50,000	50,000	50,000	264,000
Water & Sewer Rate/Operations Study	23,000	23,000	20,000	20,000	20,000	106,000
	1,150,000	1,301,000	1,240,000	1,366,000	1,249,000	6,306,000
Water & Sewer - Total	26,431,000	33,094,000	33,524,000	35,880,000	10,222,000	139,151,000

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM
Project Summary

Funding Source / Category / Division	Projected 2024	Projected 2025	Projected 2026	Projected 2027	Projected 2028	Total 2024-2028
5500 - RECYCLING & TRASH COLLECTION:						
<u>Recycling & Trash Collection Improvements</u>						
Recycling & Trash Collection (750)						
RTC - Master Plan Expansion	550,000	600,000	650,000	650,000	650,000	3,100,000
RTC - Compost Site Improvements	150,000	200,000	200,000	200,000	200,000	950,000
RTC - Recycling and Trash Collection Containers	70,000	70,000	90,000	100,000	100,000	430,000
RTC - Rate Study	75,000	0	0	0	100,000	175,000
RTC - Scale House Improvements	20,000	20,000	20,000	20,000	20,000	100,000
RTC - Route Optimization & RFID System	10,000	10,000	20,000	15,000	15,000	70,000
RTC - Technology Equipment Replacements	8,000	5,000	15,000	2,000	9,000	39,000
	<u>883,000</u>	<u>905,000</u>	<u>995,000</u>	<u>987,000</u>	<u>1,094,000</u>	<u>4,864,000</u>
Recycling & Trash Collection - Total	<u>883,000</u>	<u>905,000</u>	<u>995,000</u>	<u>987,000</u>	<u>1,094,000</u>	<u>4,864,000</u>
5550 - AIRPORT:						
<u>Aviation Improvements</u>						
Aviation (760)						
Airport Movement Pavement Rehab	21,000	138,000	360,000	0	0	519,000
Airport T-hangar Rehabilitation	40,000	40,000	40,000	40,000	40,000	200,000
Airport Street Side Improvements	40,000	40,000	40,000	40,000	40,000	200,000
Airport Engineering Consultant Services	20,000	20,000	20,000	20,000	20,000	100,000
Airport Equipment Replacement	19,000	35,000	0	10,000	10,000	74,000
Airport Lighting Improvements	10,000	10,000	10,000	10,000	10,000	50,000
Airport East Side Hangar Development	12,000	0	0	0	0	12,000
	<u>162,000</u>	<u>283,000</u>	<u>470,000</u>	<u>120,000</u>	<u>120,000</u>	<u>1,155,000</u>
Airport - Total	<u>162,000</u>	<u>283,000</u>	<u>470,000</u>	<u>120,000</u>	<u>120,000</u>	<u>1,155,000</u>
9700 - SHOP:						
<u>Facility Improvements</u>						
Fleet Operations (770)						
Fleet Fixed Assets	213,000	0	0	0	0	213,000
Transportation & Fleet Building Improvements	20,000	20,000	20,000	20,000	20,000	100,000
Fleet Management System Upgrade	40,000	0	0	0	0	40,000
	<u>273,000</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>353,000</u>
<u>Vehicles & Equipment Improvements</u>						
Fleet Operations (770)						
Fleet - Recycling & Trash Vehicles / Equipment	1,650,000	195,000	655,000	4,815,000	2,018,000	9,333,000
Fleet - Construction Equipment	493,000	1,802,000	1,843,000	521,000	468,000	5,127,000
Fleet - Other Vehicles / Equipment	457,000	1,354,000	904,000	308,000	1,545,000	4,568,000
Fleet - Heavy Utility Vehicles	585,000	405,000	325,000	1,407,000	1,421,000	4,143,000
Fleet - Police / Passenger Vehicles	469,000	173,000	497,000	1,413,000	745,000	3,297,000
Fleet - Tractors / Mowers	154,000	814,000	670,000	484,000	345,000	2,467,000
Fleet - Fire Apparatus	0	803,000	549,000	555,000	555,000	2,462,000
Fleet - Light / Medium Utility Vehicles	461,000	611,000	356,000	351,000	484,000	2,263,000
	<u>4,269,000</u>	<u>6,157,000</u>	<u>5,799,000</u>	<u>9,854,000</u>	<u>7,581,000</u>	<u>33,660,000</u>
Shop - Total	<u>4,542,000</u>	<u>6,177,000</u>	<u>5,819,000</u>	<u>9,874,000</u>	<u>7,601,000</u>	<u>34,013,000</u>
All Funding Sources - Total	<u>\$ 48,767,000</u>	<u>\$ 56,428,000</u>	<u>\$ 57,206,000</u>	<u>\$ 63,764,000</u>	<u>\$ 36,081,000</u>	<u>\$ 262,246,000</u>

**City of Fayetteville, Arkansas
2024 Capital Budget**

Project Title & Description	Budgeted 2024
2100 - Street Fund	
<u>2100.410.5500 - Street Projects</u>	
Transportation & Fleet Building Improvements (18001): This project is for building and site repairs and energy efficiency updates to Transportation and Fleet Operations buildings and grounds. HVAC, lighting, plumbing, flooring, security improvements, exterior painting, roofing, and other site and facility repairs and maintenance are addressed as needed.	\$ 100,000
2100.410.5500 - Total	100,000
2100 - Street Fund Total	\$ 100,000
2130 - Parking Fund	
<u>2130.430.9133 - Parking Management Projects</u>	
Parking Lot Improvements and Overlays (06001): This project is to maintain the City's public parking lots. The City currently has twelve public parking lots and three City employee parking lots located in the Downtown Business and Entertainment Districts. The surface lots are asphalt that periodically require general maintenance such as crack seal, seal coat, re-striping, pot hole patching, and bumper block replacement. These lots also require a complete asphalt overlay on a less frequent basis.	10,000
Parking Infrastructure Improvements (18003): This project is to fund lighting, sidewalk, street tree, signage, landscaping, area maintenance, and small equipment purchases necessary to improve the walkability and enhance the overall experience within the downtown parking districts. This project also seeks to improve connectivity from remote parking lots and spaces to core destinations.	10,000
Parking Equipment Replacements (19001): This project is for the continued replacement of parking infrastructure and installation of upgraded equipment as technology continues to evolve. Equipment types include pay stations, single-space smart meters, sensors, license-plate recognition and other enforcement equipment, and signage.	10,000
Parking Deck Improvements (24001): This project is for the ongoing maintenance of the Spring Street Parking Deck, Meadow Street Parking Deck, Town Center Parking Deck, and the new parking deck to be located at Dickson/West. An additional \$50,000 is being requested in 2024 to repair deteriorating portions of the south stairwell in the Spring Street Parking Deck caused by moisture and condensation.	70,000
2130.430.9133 - Total	100,000
2130 - Parking Fund Total	\$ 100,000
2250 - Parks Development Fund	
<u>2250.520.9255 - Parks Development Capital</u>	
Neighborhood Park Development (02013): This project will improve various neighborhood parks in the park system master plan to meet the needs of the community. Improvements include adding batting cages at Gary Hampton Park, developing two new neighborhood parks that will fill service area gaps in the east and west sides of town, supplementing the YRCC expansion project, creating a plan for improving the trails at Mount Sequoyah and improving Gordon Long Park.	500,000
Community Park Improvements (13001): This project provides for renovations and enhancements to community parks based on the new Park System Master Plan. This project also supplements Parks bond projects.	500,000
2250.520.9255 - Total	1,000,000
2250 - Parks Development Fund Total	\$ 1,000,000

**City of Fayetteville, Arkansas
2024 Capital Budget**

Project Title & Description	Budgeted 2024
2300 - Impact Fee Fund	
<u>2300.300.9300 - Fire Impact Fees</u>	
Fire Impact Fee Improvements (07003): The purpose of this project is to accumulate funding for fire projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	1,155,000
2300.300.9300 - Total	1,155,000
<u>2300.720.9300 - Water Impact Fees</u>	
Water Impact Fee Improvements (07002): The purpose of this project is to accumulate funding for water projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	450,000
2300.720.9300 - Total	450,000
<u>2300.730.9300 - Wastewater Impact Fees</u>	
Wastewater Impact Fee Improvements (07004): The purpose of this project is to accumulate funding for wastewater projects that are associated with the increase in developments throughout the City. The funding for this project comes from impact fees collected from developments.	338,000
2300.730.9300 - Total	338,000
2300 - Impact Fee Fund Total	\$ 1,943,000
4470 - Sales Tax Capital Improvements Fund	
<u>4470.060.8900 - Other Capital, Media</u>	
Television Center Equipment (02061): This project is to replace and upgrade equipment at the Television Center. The equipment includes production technology, studio equipment and accessories, lighting, sound, signal processing, telecasting and streaming equipment, file storage, video archiving, field equipment, etc. The Television Center also provides support for the audio-visual needs of the Administration and City Departments/Divisions.	70,000
City Hall A-V Maintenance (18007): This project is for the replacement, repair or reconfiguration of audio-visual equipment in City Hall.	35,000
Digital Signage Implementation (18009): This project is to maintain, improve, and expand digital signage and visual messaging in City facilities. This includes signage service, upgrading or replacing existing displays, adding new display technologies and types, adding new signage locations, and offering interactive displays to better communicate to citizens and staff.	20,000
4470.060.8900 - Total	125,000
<u>4470.080.8080 - Library Improvements</u>	
Library Materials Purchases (02049): FPL collections strive to meet each Fayetteville resident's need for information; to help pursue life- long learning and cultural growth; to provide the means for thoughtful and productive participation by individuals and groups in the affairs of the community, the nation and the world; and to support the educational, governmental, cultural, recreational, and economic activities within the community. The collection size is approximately 390,000 items and is expected to grow by 15% annually with focuses on high demand titles and holds ratio reductions as well as supporting rotating collections in the library's new bookmobile collection.	654,000
Library Technology Equipment Replacements (04004): This project is to provide new and/or upgraded technology infrastructure and services to library staff and patrons. The technology replacement cycle is typically five years or less depending upon utilization.	152,000
4470.080.8080 - Total	806,000

**City of Fayetteville, Arkansas
2024 Capital Budget**

Project Title & Description	Budgeted 2024
<u>4470.090.8900 - Other Capital, Miscellaneous</u>	
City Clerk Document & Records Management (14003): The purpose of this project is to follow §31.30 of the City's code as well as all state and federal laws related to document retention of archived electronic, paper, or microfilmed records that are located in electronic storage or physical storage. This purpose also encompasses the purchase of hardware like, but not limited to, scanners, software, and creating processes that align with applicable laws.	5,000
Woolsey Homestead Historic Restoration (15008): This project is to reconstruct the Woolsey homestead, surrounding outbuildings, and cemetery back to the 1840's era to allow tours and educational events. The overall project is to create a tourism, educational, and historical preservation component. The property is close to the Woolsey Wet Prairie and trail system.	200,000
Apple (Porter) Warehouse Stabilization/Restoration (20001): This project is to stabilize and maintain the Porter Warehouse building at the corner of West Avenue and Spring Street.	225,000
Green Space Preservation (21016): This project will fund land purchases, conservation easements or other expenditures that would be used to fulfill the mission of the City's natural environment and ecosystems.	100,000
Climate Resiliency (22005): This project will fund implementation of the City's new Climate Action Plan. Funds may be used on projects for Carbon Sequestration & Storage, Climate Equity & Justice, Ecosystem Resilience & Adaptation, Ecosystem Services Improvements, Water Efficiency, Transportation Efficiency, Clean Energy, Energy Efficiency, Urban Heat Mitigation and Land Acquisition.	50,000
City Gym Improvements (24002): This project is to provide ongoing maintenance and purchase equipment and materials for the City Gym.	25,000
Downtown Master Plan (24003): This project will focus on the City's infrastructure investments in the Downtown area - including water, sewer, transportation, parking, green infrastructure and social infrastructure investments. Included in the proposed project scope is a market study, community engagement to develop an updated vision for Downtown, an evaluation of current Downtown infrastructure compared to development goals and requirements, and implementation steps from the citywide Heritage & Historic Preservation Master Plan.	250,000
PD Shooting Range Decommissioning (24004): This project will fund design and construction of lead remediation/stabilization and fill for the old Police Department shooting range near the Happy Hollow Complex. An earthen embankment has been used for many years as the backstop at the PD shooting range. The embankment which is located adjacent to the West Fork of the White River has tested positive for lead contamination.	100,000
4470.090.8900 - Total	955,000
<u>4470.140.8900 - Other Capital, Facilities</u>	
Building Improvements (02046): This project is for the maintenance and repair of City facilities. The proposed scope includes repair and replacement of HVAC systems, old or damaged roofs, and repair and maintenance of building exteriors. The project also provides for other improvements such as interior remodels which include painting, lighting upgrades, plumbing fixtures, ceilings, floor coverings, furniture replacement, window replacement/upgrades, and modifications to alarm systems.	500,000
Animal Services Improvements (14002): This project is for the maintenance and repair to the Animal Services building on Happy Hollow Road. Improvements include boiler replacement, drain replacement in the dog room, roof replacement, and the purchase of a generator.	58,000

**City of Fayetteville, Arkansas
2024 Capital Budget**

Project Title & Description	Budgeted 2024
Building Efficiency Improvements (15009): This project consist of clean energy, energy efficiency, weatherization and water conservation improvements to City properties. It includes clean and renewable energy projects, repair/replacement of inefficient HVAC equipment, lighting upgrades, insulation & window repair/replacement, electric vehicle charging station work and water efficiency projects.	40,000
7-Hills Walker Family Residential Facility (18004): This project is for facilities maintenance of the 7-Hills Walker Family Residential Facility. The repairs and/or replacements include windows, water heaters, lighting and security upgrades, interior finishes, millwork, exterior site improvements.	40,000
ADA Assessment of City-Owned Facilities (21008): This project is to procure the services of an accessibility consultant to perform assessments of City-owned buildings and sites in order to plan and complete any necessary improvements/corrections.	30,000
Downtown Campus Renovations (23003): This project is for the improvements of City buildings in the Downtown area, including roof, HVAC and significant office renovations to provide efficient use of space and future growth.	650,000
4470.140.8900 - Total	1,318,000
<u>4470.170.8170 - Information Technology Improvements</u>	
Geographic Information System (GIS) (02055): This project is to upgrade and expand the City's Geographic Information Systems (GIS) computer hardware, software, and data collection systems to accommodate growth in the system's applications and user base. This system provides necessary information for the 911 system, the Planning, Engineering, Economic Development, Water & Sewer, and Transportation divisions, and utility projects.	40,000
Local Area Network (LAN) Upgrades (02056): This project is to upgrade and expand the City's Local Area Network (LAN)/Network infrastructure. The LAN is used by every division in the City across thirty locations connecting approximately 900 devices. While most components of the LAN are on a 5 year lifecycle, consideration is given to increases in the system's user base and advances in technology that create a need for hardware and operating system upgrades.	95,000
Technology Equipment Replacements (02057): This project is for the replacement of desktop technology throughout the city, which includes PCs, laptops, scanners, printers, tablets, and miscellaneous desktop technology items that fall under a structured replacement schedule. This project is part of a larger replacement plan that is supported by CIP projects from enterprise funded departments and separate technology CIP's within Police and Fire.	120,000
Telecommunication Systems Upgrades (04001): This project is for telecommunication system upgrades, VOIP telephone handset replacement, VOIP telephone related hardware, and new software that become available for users as well as for additional VOIP licenses needed to support the entire city's VOIP telephone system.	22,000
Storage Area Network (09031): This project provides storage for the City's increasing data needs. A Storage Area Network (SAN) allows staff to manage storage for a large group of servers as a single pool, as opposed to managing the storage for each server individually. SAN also allows multiple copies of critical data to be stored in geographically diverse locations in an automated and efficient manner.	175,000
Cyber Security (18005): This project is to provide comprehensive cyber security training across the City, helping to mitigate security risk and improve security posture. This holistic approach to cyber security provides internal and external penetration testing to ensure the network is as secure and protected as possible.	25,000

**City of Fayetteville, Arkansas
2024 Capital Budget**

Project Title & Description	Budgeted 2024
Security Cameras (24005): This project is to expand the City's existing video security camera system into additional parks, trail heads, parking facilities, Drake Field, traffic signals, and water/sewer locations.	25,000
Public Reporting Dashboard (24006): This project is to implement a public data dashboard that would provide a single location for the City to publish reports and performance measures, which will improve access to key information, improve the efficiency of developing public reports, and provide reports to the public that help tell the story of City operations.	36,000
Enterprise Application Improvements (24007): This project will provide funding for additional software licenses, support, and/or professional services to improve functionality for various City systems.	165,000
4470.170.8170 - Total	703,000
<u>4470.200.8200- Police Improvements</u>	
Police Facility Improvements (02047): This project is for major repairs and improvement of Police Department and Central Dispatch facilities, including but not limited to, tower sites, substations, storage, security door lock systems, fueling station and expansion for the police facilities.	70,000
Police Specialized Equipment (02062): This project is to replace various outdated and/or malfunctioning equipment used during police operations. Examples of this equipment include traffic control equipment, e-bicycle replacement, radar units, automated external defibrillators (AED), crisis negotiation equipment, training equipment and other items used in police operations.	60,000
Police Technology Improvements (06002): This is an ongoing project for the replacement of end of life, obsolete or malfunctioning information technology, including network servers and equipment, desktop computers, software, printers, and other peripheral equipment based on the City's Information Technology Division replacement schedule.	421,000
Police Unmarked Vehicle Replacements (06003): This project is to purchase unmarked vehicles that are a necessity for an effective Police Department. The Department utilizes unmarked vehicles for a variety of tasks, including gathering intelligence for investigation of narcotics, theft, vandalism, domestic terrorism, and civil disobedience; conducting pre-raid intelligence for the deployment of the Emergency Response Team; conducting alcohol enforcement patrols; and any activity that must be kept covert to be effective.	175,000
Police Equipment Replacement (11006): This project provides for the replacement of operating equipment within all Police facilities, such as paper shredders, document scanners, uninterrupted power supplies, security/surveillance cameras, etc.	10,000
Police Ballistic Protection Replacement (13011): This project provides funding for the replacement of expired bulletproof ballistic vests for our officers and members of our Emergency Response Team.	35,000
Police Employee Gym (13028): This project is to maintain and add gym equipment to the Police department gym.	10,000
Police Weapon Replacement (15013): This project provides funding for the replacement of end of life weapons used by the Police Department including rifles and handguns and associated accessories.	90,000
Police Marked Vehicle Expansion (16007): This project is to expand the take-home vehicle program. This phase-in project will expand our patrol fleet with one vehicle per year for each year of the Capital Improvements Plan.	110,000

**City of Fayetteville, Arkansas
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Project Title & Description	Budgeted 2024
Police K9 Replacement (17005): This project is for the replacement of Police canines that have reached retirement age in the coming years. Police canines are a critical support service to the police department. Canines are used to locate missing persons, articles or narcotics, and track fleeing fugitives.	25,000
Police - Central Dispatch Improvements (20002): This project provides funding for the purchase of Live 911 software. Live 911 is a software solution that allows units in the field to monitor the location and audio of incoming 911 emergency calls in real time. The geotagged call is provided to field personnel within a pre-determined radius. Responding units would be able to hear information gathered by the dispatcher in real time.	28,000
Police Firing Range Improvements (22001): This project provides funds for the annual maintenance and cleaning of the new police department indoor firing range. Maintenance includes a professional range cleaning bi-annually, annual professional cleaning contracts, air filter purchases, and mining of lead.	50,000
Police Public Safety Equipment (22007): This project provides for the replacement of the Police body worn camera (BWC) system, digital mobile video recorder (DMVR), the taser conducted energy weapons, and the interview room video recorder systems for the Police department. BWCs, DMVRs and tasers are an important component to police operations providing transparency of department actions to the public, allowing for review of uses of force, and ensuring accurate evidence collection for prosecution. All components are supplied by Axon in a public safety equipment package.	430,000
4470.200.8200 - Total	1,514,000
<u>4470.300.8300 - Fire Improvements</u>	
Fire Facility Maintenance (02006): This project is for major repairs to existing and future facilities. Repairs include but are not limited to roofing, plumbing or drainage repairs and replacements, remodeling, fencing, driveway replacements, generators, stability assessments, fire escape replacements, and structural repairs	100,000
Fire Apparatus Purchases - Shop Transfer (03019): This project is for the replacement of fire apparatus. The general guideline utilized for replacement of trucks is to serve for 10 years on the front line and five years in the reserve fleet.	972,000
Fire Technology Equipment Replacements (10017): This project will allow for the replacement of systems as they become technologically obsolete or inoperable.	85,000
Firefighting Safety Equipment (16002): This project includes the procurement/replacement of fire apparatus equipment, as well as other life safety equipment such as self-contained breathing apparatus (SCBA) & associated equipment, technical rescue equipment and auto extrication equipment.	100,000
Fire Mobile Radios (21001): This project is to update the existing radio system. Funds will be included for yearly Subscriber Mobile Radio Replacements. Additionally, funds are requested to allow for Radio System Upgrades/System Dispatch and associated equipment as needed.	300,000
4470.300.8300 - Total	1,557,000
<u>4470.410.8410 - Transportation Improvements</u>	
In-House Pavement Improvements (02052): This project provides resources for the systematic overlay of existing streets and includes curb cuts, curb and guttering, pavement striping, and preparation costs for overlays.	2,000,000
Sidewalk Improvements (02053): This project is to improve the connectivity of the sidewalk system by constructing new and repairing existing sidewalks.	1,105,000

**City of Fayetteville, Arkansas
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Project Title & Description	Budgeted 2024
Traffic Signal Improvements (02063): This project provides funding for the installation of new traffic signals, upgrades, and replacement of UPS back-up system batteries and reflective sign material mandated by the latest version of the FHWA Manual on Uniform Traffic Control Devices (MUTCD).	150,000
Wireless Traffic Signal Control (15018): This project provides for the implementation of a wireless Ethernet communication system for traffic signals (both data and video).	42,000
4470.410.8410 - Total	3,297,000
<u>4470.520.8520 - Parks & Recreation Improvements</u>	
Forestry and Outreach (22002): This funding is primarily targeted at planting approximately 1,000 new and replacement trees throughout the city annually. Funds will also be used to support plantings, such as supplies, irrigation and watering; and outreach efforts, such as Celebration of the Trees and Invasive Plant Bounty.	150,000
Aquatic Facility Feasibility Study (24008): The Aquatic Feasibility Study would assess the demand for a new aquatic facility, determine an appropriate location, and provide cost estimates for construction and annual operational costs.	100,000
Public Art Commission (24009): This project seeks to enhance the cultural and artistic vibrancy of various public spaces across the community by installing a variety of public art, including sculptures, murals and infrastructure to support performing art. These projects are expected to create a sense of community pride and engagement, as residents will have multiple public artworks to appreciate and enjoy for years to come.	155,000
4470.410.8410 - Total	405,000
<u>4470.521.8520 - Parks Operations Improvements</u>	
Lights of the Ozarks (02001): The Lights of the Ozarks display is a Fayetteville tradition that spans nearly 30 years. Experience Fayetteville helps the City purchase lights each year. This project pays for lift rentals and other electrical supplies needed to install the display each year.	25,000
Parks Safety and ADA (15011): This project covers unexpected safety and/or ADA issues that come up which need to be corrected immediately.	30,000
Natural Resources Management (15012): This project will provide funding for a Natural Resource Management Plan, as well as invasive plant removal, prescribed burns, etc.	20,000
Park Paving Improvements (16004): This project is for the routine maintenance of surfacing repairs, resurfacing treatments, restriping, wheel stops, etc. at the many parking lots within city parks for park and trailhead parking.	120,000
Parks Maintenance and Improvements (24010): These are large scale projects that exceed the funding capabilities of the normal operating budget and need to be addressed to avoid large scale deferred maintenance projects that result in inferior or dilapidated facilities and amenities that will require a total rebuild and major funds to remedy.	200,000

**City of Fayetteville, Arkansas
2024 Capital Budget**

Project Title & Description	Budgeted 2024
Parks Maintenance Building Improvements (24011): The existing Parks office needs renovations to accommodate Park Operations staff and the efficient use of newly available space vacated by other departments. An outside equipment and dry storage shed is also needed to prolong the life of equipment and store materials and topsoil out of the weather.	200,000
Trash Removal (24012): This project will fund contractors to clean up along the trail system and in the creeks.	300,000
4470.521.8520 - Total	895,000
<u>4470.621.8810 - Bridge & Drainage Improvements</u>	
Stormwater Quality Management (02097): This project provides funding for partnerships with Regional Planning for Stormwater Education, USGS water quality monitoring and stream gauges, Beaver Watershed Alliance and Illinois River Watershed Partnership, as well as other water quality needs and stream restorations.	180,000
Other Drainage Improvements (02108): This project is for drainage projects needed to mitigate flooding, repair and upgrade existing systems, cost share with developments when applicable, and for storm drainage materials for use in projects constructed by in-house crews. There is additional funding in 2024 for the Brookbury Stream Restoration.	495,000
Drainage Maintenance (11021): This project will fund drainage projects as needed.	50,000
4470.621.8810 - Total	725,000
<u>4470.800.8820 - Street Improvements</u>	
Cost Share / ROW / Intersection / Street Calming (02116): This project is for developer cost shares to complete street improvements associated with developments. This funding also pays for traffic calming installations per the Traffic Calming Policy and City Council Transportation Committee direction.	100,000
4470.800.8820 - Total	100,000
<u>4470.800.8830 - Trail Improvements</u>	
Trail Development (02016): This program provides funding for the development of paved trails based on the adopted Active Transportation Plan.	1,500,000
4470.800.8830 - Total	1,500,000
<u>4470.800.8900 - Other Capital, Non-Departmental</u>	
Time and Attendance (08025): This project is to replace the current timekeeping system, which provides the ability to maintain accurate time records electronically. The current system has an end date within the next couple of years.	150,000
Audit Expense (47038): This project is to account for the portion of the audit cost that is allocated to the sales tax capital fund.	11,000
4470.800.8900 - Total	161,000
4470 - Sales Tax Capital Improvements Fund Total	\$ 14,061,000

**City of Fayetteville, Arkansas
2024 Capital Budget**

Project Title & Description	Budgeted 2024
5400 - Water & Sewer Fund	
<u>5400.720.1840 - Meter Operations Capital</u>	
Water & Sewer Rate/Operations Study (02064): This project is to conduct periodical water and sewer rate studies. A rate study assesses the financial health of the Utilities Department, projects future operating and capital expenses needed to maintain the systems, and projects the future rates for customers that will generate sufficient revenues to cover operating and capital expenses and assure a sufficient level of cash reserves.	23,000
Water Meters (02065): This project is for the replacement of aged water meters, expansion meters for new water service, and for purchasing new meters with technological advancements over the older style meters.	929,000
Backflow Prevention Assemblies (02066): This project is for installation/replacement of backflow prevention assemblies at City facilities to meet the requirements of City ordinances and the Arkansas Department of Health regulations, as well as a third-party service to track, store, and report backflow preventer inspection data on approximately 12,000 residential installations.	56,000
Utilities Financial Services Improvements (03038): This project is for various improvements in office hardware, software, communications, computers, safety features, and office configuration for the Utilities Financial Services Division.	15,000
Water & Sewer Equipment Expansions (13019): This project is for the expansion equipment for the Water & Sewer Operations Division. This project is needed in anticipation of adding additional construction crews in the future. It is also needed to adhere to changing technologies within the Water & Sewer profession.	56,000
Utilities Technology Improvements (15019): This project is to upgrade technology in the Utilities Department, including but not limited to desktop devices, field iPads, failing or outdated PCs, printers, and scanners.	28,000
Water & Sewer Building/Office Improvements (15020): This project is for structural maintenance, repair, and improvements of the existing Water & Sewer operations building.	58,000
5400.720.1840 - Total	1,165,000
<u>5400.720.5600 - Capital Water Mains</u>	
Water & Sewer Impact Fee Cost Sharing (04039): This project involves all cases where impact fees are used to cost-share with, and thus supplement, other funding sources to increase capacity in either water distribution, pumping, and storage systems or the wastewater collection and treatment systems.	169,000
Water & Sewer Improvements Defined by Study (10007): This project is to obtain easements for the new west transmission water line. The transmission line footprint is approximately 12 miles long and 50 feet wide and begins at the future Beaver Water District pumping station located north of Elm Springs and ends at the existing 36-inch water transmission line on Van Asche Drive.	16,138,000
Water & Sewer Relocations - Bond Projects (11011): This project is for various water and sewer relocations for street bond and other transportation projects where the street bond fund does not have sufficient funds to cover the utility relocations. Projects are to be paid first from any remaining water/sewer revenue bond funds, if available. If it involves capacity increases, impact fee funds could be used, if available.	563,000

**City of Fayetteville, Arkansas
2024 Capital Budget**

Project Title & Description	Budgeted 2024
Water System Rehabilitation & Replacement (12009): This project provides for upgrading, replacing, or rehabilitating existing water infrastructure consisting of water storage, pumping, and distribution assets system wide. This project may use Water & Sewer funds, impact fees, and cost shares where appropriate. Additionally, a portion of the project balance will be utilized on rehabilitation and replacement of troubled areas that experience frequent leaks.	2,251,000
Water Tank Improvements (14010): This project is to refurbish the existing water tanks and associated appurtenances as they get older. This ensures water quality and extends the life of the infrastructure.	1,126,000
Water Storage & Pump Station Maintenance (15021): The system wide water pump stations and grounds require maintenance. This project is used to replace generators and pumps, valves, etc.	113,000
5400.720.5600 - Total	20,360,000
<u>5400.720.5700 - Sewer Mains Construction</u>	
Sanitary Sewer Rehabilitation (02017): This project analyzes, repairs, upgrades, and replaces sewer collection system components to ensure adequate capacity and reduce storm and groundwater flows from entering the system. This project includes replacing, lining, and bursting existing sewer mains and manholes, installing main extensions and relief lines, capacity upgrades, upgrading the system model, purchasing easements, and sanitary sewer evaluation studies.	3,230,000
5400.720.5700 - Total	3,230,000
<u>5400.730.5800 - Wastewater Plant Capital</u>	
Building Improvements - WWTP (02032): This project is for structural maintenance, repair, and replacement of the existing buildings or parts of the buildings at each wastewater treatment facility.	169,000
Upgrade/Replace Lift Stations - WWTP (02068): This project is to maintain the lift stations for the wastewater treatment plants. The stations are exposed to extreme wear conditions and must be upgraded routinely.	338,000
Plant Pumps and Equipment - WWTP (02069): This project allows WWTP personnel to adapt to the needs of the daily plant operation to maintain compliance with effluent discharge standards.	1,000,000
Phosphorus Standards Management - WWTP (10027): This project supports efforts by the City operating independently or as part of a federal or state grant program to phosphorus or other stream changes that affect water quality, regulations, or wastewater plant discharge requirements.	56,000
Wastewater Treatment/Water Quality Improvements (13018): This project is for stream restoration and similar projects designed to maintain or improve water quality. This also includes maintaining the integrity of the projects previously performed.	113,000
5400.730.5800 - Total	1,676,000
5400 - Water & Sewer Fund Total	\$ 26,431,000

**City of Fayetteville, Arkansas
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Project Title & Description	Budgeted 2024
5500 - Recycling & Trash Collection Fund	
<u>5500.750.5080 - Solid Waste Projects</u>	
RTC - Technology Equipment Replacements (02057): This project is for the replacement of failing and outdated personal computers (PCs), printers, and monitors.	8,000
RTC - Rate Study (10004): This project is to retain the services of a consulting firm to conduct a rate study to determine the true cost of all services provided by the Recycling & Trash Collection Division. This will determine appropriate rates for levels of service throughout all programs and facilitate the implementation of the Solid Waste Reduction, Diversion, and Recycling Master Plan.	75,000
RTC - Master Plan Expansion (18016): This project will support the continued implementation of the Solid Waste Reduction, Diversion, and Recycling Master Plan. This project will also maintain and repair the Transfer Station as required to conduct daily operations in compliance with the ADEQ permit.	550,000
RTC - Scale House Improvements (18017): This project is for improvements to the scale system to weigh vehicles using the transfer station and recycling facilities.	20,000
RTC - Route Optimization & RFID System (19004): This project is for vehicle locator telematics and service verification equipment for all trucks in the fleet.	10,000
RTC - Compost Site Improvements (20006): This project is to maintain, repair and expand the Compost Site as required to conduct daily operations in compliance with the ADEQ permit and to accommodate growth of the city.	150,000
RTC - Compactors & Containers (24013): This project is for the purchase of compactors and open top containers used for the collection and hauling of waste.	70,000
5500.750.5080 - Total	883,000
5500 - Recycling & Trash Collection Fund Total	\$ 883,000
5550 - Airport Fund	
<u>5550.760.3960 - Airport Capital Expense</u>	
Airport Lighting Improvements (15026): This project is to replace the outdated and inefficient lighting in multiple locations at Drake Field, including but not limited to, the tarmac, parking lot, T-hangars, FBO hangar, and roadway lighting.	10,000
Airport Engineering Consultant Services (15029): This project is for Engineering Consultant Services to be utilized through various Federal and State Grant projects.	20,000
Airport Equipment Replacement (18019): This project is for the planned replacement of airport equipment, including the ARFF vehicle, Lav and Water Cart, and a GPU.	19,000
Airport Movement Pavement Rehabilitation (21010): This project will be used to provide funds for the City's match on grants.	21,000
Airport T-Hangar Rehabilitation (21011): This project will be used for a T-hangar Door Rehab and T-hangar Construction. These projects will be a combination of State and Federal Grants.	40,000

**City of Fayetteville, Arkansas
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Project Title & Description	Budgeted 2024
Airport East Side Hangar Development (24014): This project is for hangar development at the east side of the existing east T-hangar apron in order to reduce the number of people on the T-hangar waitlist.	12,000
Airport Street Side Improvements (24015): This purpose of this project is to improve the public facing side of the airfield to include burying of utilities, sidewalk improvements, updated signage, landscaping and fencing improvements.	40,000
5550.760.3960 - Total	<u>162,000</u>
5550 - Airport Fund Total	<u>\$ 162,000</u>
9700 - Shop Fund	
<u>9700.770.1920 - Fleet Capital Improvements</u>	
Fleet - Construction Equipment (02077): This project provides funding to replace construction equipment at the optimum time where the cost to maintain doesn't outweigh the cost to purchase new.	438,000
Fleet - Light / Medium Utility Vehicles (02078): This project provides funding to replace light/medium utility vehicles at the optimum time where the cost to maintain doesn't outweigh the cost to purchase new.	473,000
Fleet - Heavy Utility Vehicles (02079): This project provides funding to replace heavy utility vehicles at the optimum time where the cost to maintain doesn't outweigh the cost to purchase new.	585,000
Fleet - Other Vehicles / Equipment (02080): This project provides funding to replace vehicles and equipment not included in the other projects at the optimum time where the cost to maintain doesn't outweigh the cost to purchase new.	282,000
Fleet - Police / Passenger Vehicles (02081): This project provides funding to replace Police and passenger vehicles at the optimum time where the cost to maintain doesn't outweigh the cost to purchase new.	530,000
Fleet - Recycling & Trash Vehicles / Equipment (02082): This project provides funding to replace Recycling and Trash vehicles and equipment at the optimum time where the cost to maintain doesn't outweigh the cost to purchase new.	984,000
Fleet - Tractors / Mowers (02083): This project provides funding to replace tractors and mowers at the optimum time where the cost to maintain doesn't outweigh the cost to purchase new.	62,000
Transportation & Fleet Building Improvements (18001): This project is for building and site repairs and energy efficiency updates to Transportation and Fleet Operations buildings and grounds. HVAC, lighting, plumbing, flooring, security improvements, exterior painting, roofing, and other site and facility repairs and maintenance are addressed as needed.	20,000
Fleet Management System Upgrade (20007): This project will provide funding for the upgrade of the fuel inventory software.	40,000
Fleet Fixed Assets (20008): This project will provide funding for the purchase of two mobile lift columns and an overhead crane.	213,000
9700.770.1920 - Total	<u>3,627,000</u>
9700 - Shop Fund Total	<u>\$ 3,627,000</u>
Total Capital Improvements Program	<u>\$ 48,307,000</u>

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM
Operating Impacts

Funding Source / Category / Division	Description of Operating Impact	Projected 2024	Projected 2025	Projected 2026	Projected 2027	Projected 2028	Total 2024-2028
1010 - GENERAL FUND:							
<u>Bridge & Drainage Improvements</u>							
Engineering (621)							
Other Drainage/Bridge Improvements	No effect on operations	0	0	0	0	0	0
Stormwater Quality Management	No effect on operations	0	0	0	0	0	0
Brookbury Stream Restoration	No effect on operations	0	0	0	0	0	0
<u>Facility Improvements</u>							
Facilities Management (140)							
Building Improvements	No effect on operations	0	0	0	0	0	0
Building Impr - White Hangar & Old Terminal	No effect on operations	0	0	0	0	0	0
Building Impr - Town Center	No effect on operations	0	0	0	0	0	0
Building Impr - Senior Center	No effect on operations	0	0	0	0	0	0
Downtown Campus Renovation	No effect on operations	0	0	0	0	0	0
Animal Services - Roof Replacement	No effect on operations	0	0	0	0	0	0
Animal Services - Boiler Replacement	No effect on operations	0	0	0	0	0	0
Animal Services - Generator Purchase	No effect on operations	0	0	0	0	0	0
Animal Services - Drains Replacement	No effect on operations	0	0	0	0	0	0
ADA Assessment of City-Owned Facilities	No effect on operations	0	0	0	0	0	0
<u>Fire Improvements</u>							
Fire Department (300)							
Fire Apparatus Replacements	No effect on operations	0	0	0	0	0	0
Fire Mobile Radios	No effect on operations	0	0	0	0	0	0
Fire Facility Maintenance	No effect on operations	0	0	0	0	0	0
Firefighter Safety Equipment	No effect on operations	0	0	0	0	0	0
Fire Technology Equipment Replacements	No effect on operations	0	0	0	0	0	0
<u>Information Technology Improvements</u>							
Information Technology (170)							
Technology Equipment Replacement	No effect on operations	0	0	0	0	0	0
Storage Area Network (SAN)	No effect on operations	0	0	0	0	0	0
Local Area Network (LAN) Upgrades	No effect on operations	0	0	0	0	0	0
Video Security Cameras	No effect on operations	0	0	0	0	0	0
Fiber Optic Cable	No effect on operations	0	0	0	0	0	0
IT Enterprise Application Improvements	No effect on operations	0	0	0	0	0	0
Geographic Information System (GIS)	No effect on operations	0	0	0	0	0	0
Public Reporting Dashboard	No effect on operations	0	0	0	0	0	0
Cyber Security	No effect on operations	0	0	0	0	0	0
Telecommunication Systems Upgrades	Additional 0.5 FTE in 2025; additional staff time to install and support	10,000	44,000	44,000	45,000	15,000	158,000
		10,000	44,000	44,000	45,000	15,000	158,000

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM
Operating Impacts

Funding Source / Category / Division	Description of Operating Impact	Projected 2024	Projected 2025	Projected 2026	Projected 2027	Projected 2028	Total 2024-2028
<u>Library Improvements</u>							
Library (080)							
Library Materials Purchases	No effect on operations	0	0	0	0	0	0
Library Technology Equipment Replacements	No effect on operations	0	0	0	0	0	0
Library Mountain Street Entrance Improvements	No effect on operations	0	0	0	0	0	0
Library Welcome Desks Replacements	No effect on operations	0	0	0	0	0	0
		0	0	0	0	0	0
<u>Media Services Improvements</u>							
Media Services (060)							
Television Center Equipment	A-V systems, support, equipment, technology, video archiving	4,100	4,100	4,100	4,100	4,100	20,500
Digital Signage Implementation	No effect on operations	0	0	0	0	0	0
City Hall Room AV Maintenance	Signage software/player licenses	9,000	9,000	9,000	9,000	9,000	45,000
		13,100	13,100	13,100	13,100	13,100	65,500
<u>Other Capital Improvements</u>							
Accounting & Audit (131)							
Time and Attendance Software	No effect on operations	0	0	0	0	0	0
Audit Expense	No effect on operations	0	0	0	0	0	0
City Clerk (051)							
City Clerk Document & Records Management	Savings in-house versus third party services	(148,580)	(148,580)	(148,580)	(148,580)	(148,580)	(742,900)
<u>Facilities Management (140)</u>							
Woolsey Homestead Historic Restoration	No effect on operations	0	0	0	0	0	0
Apple (Porter) Warehouse Restoration	No effect on operations	0	0	0	0	0	0
7-Hills Walker Family Residential Facility	No effect on operations	0	0	0	0	0	0
Human Resources (120)							
City Gym Improvements	No effect on operations	0	0	0	0	0	0
Long Range Planning (634)							
Downtown Master Plan	No effect on operations	0	0	0	0	0	0
<u>Miscellaneous (090)</u>							
Green Space Preservation	No effect on operations	0	0	0	0	0	0
Sustainability & Resilience (631)							
Building Efficiency Improvements	Reduced utility and maintenance costs	(50,000)	(60,000)	(70,000)	(80,000)	(90,000)	(350,000)
Climate Resiliency	No effect on operations	0	0	0	0	0	0
PD Shooting Range Decommissioning	No effect on operations	0	0	0	0	0	0
		(198,580)	(208,580)	(218,580)	(228,580)	(238,580)	(1,092,900)
<u>Parks & Recreation Improvements</u>							
Parks & Recreation (520)							
Forestry and Outreach	No effect on operations	0	0	0	0	0	0
Public Art Commission	No effect on operations	0	0	0	0	0	0
Cultural Planning and Creative Placemaking	No effect on operations	0	0	0	0	0	0
Aquatic Facility Feasibility Study	No effect on operations	0	0	0	0	0	0
Arts & Culture Equipment and Infrastructure	No effect on operations	0	0	0	0	0	0

CITY OF FAYETTEVILLE, ARKANSAS
CAPITAL IMPROVEMENTS PROGRAM
Operating Impacts

Funding Source / Category / Division	Description of Operating Impact	Projected 2024	Projected 2025	Projected 2026	Projected 2027	Projected 2028	Total 2024-2028
Parks Operations (521)							
Parks Maintenance and Improvements	No effect on operations	0	0	0	0	0	0
Trash Removal - Unsanctioned Camps	No effect on operations	0	0	0	0	0	0
Artificial Turf Improvements	No effect on operations	0	0	0	0	0	0
Parks Maintenance Office & Shop Renovation	No effect on operations	0	0	0	0	0	0
Parks Paving Improvements	No effect on operations	0	0	0	0	0	0
Playground Improvements	No effect on operations	0	0	0	0	0	0
Natural Resources Management	No effect on operations	0	0	0	0	0	0
Parks Safety and ADA	No effect on operations	0	0	0	0	0	0
Lights of the Ozarks	No effect on operations	0	0	0	0	0	0
		0	0	0	0	0	0
Police Improvements							
Police (200)							
Police Public Safety Equipment	No effect on operations	0	0	0	0	0	0
Police Radio Replacement	No effect on operations	0	0	0	0	0	0
Police Technology Improvements	No effect on operations	0	0	0	0	0	0
Police Unmarked Vehicle Replacements	No effect on operations	0	0	0	0	0	0
Police Weapons Replacement	No effect on operations	0	0	0	0	0	0
Police Ballistic Protection Replacement	No effect on operations	0	0	0	0	0	0
Police Marked Vehicle Expansion	Software and license fees	0	19,500	19,500	19,500	19,500	78,000
Citywide Radio System Replacement	No effect on operations	0	0	0	0	0	0
Police Facility Improvements	No effect on operations	0	0	0	0	0	0
Police Specialized Equipment	No effect on operations	0	0	0	0	0	0
Police Firing Range Improvements	No effect on operations	0	0	0	0	0	0
Police K9 Replacement	Additional motorpool charges	5,920	11,840	17,760	23,680	29,600	88,800
Police Equipment Replacement	No effect on operations	0	0	0	0	0	0
Police Employee Gym Equipment	No effect on operations	0	0	0	0	0	0
Central Dispatch Improvements	No effect on operations	0	0	0	0	0	0
		5,920	31,340	37,260	43,180	49,100	166,800
Street Improvements							
Engineering (621)							
Cost Share / ROW / Intersection / Street Calming	No effect on operations	0	0	0	0	0	0
		0	0	0	0	0	0
Trail Improvements							
Transportation Services (410)							
Trail Development	Increased utility and maintenance costs	50,000	55,000	60,000	65,000	70,000	300,000
		50,000	55,000	60,000	65,000	70,000	300,000

CITY OF FAYETTEVILLE, ARKANSAS
 CAPITAL IMPROVEMENTS PROGRAM
 Operating Impacts

Funding Source / Category / Division	Description of Operating Impact	Projected 2024	Projected 2025	Projected 2026	Projected 2027	Projected 2028	Total 2024-2028
Transportation Improvements							
Transportation Services (410)							
In-House Pavement Improvements	Increased maintenance costs	1,910,000	1,961,000	2,025,000	2,092,000	2,161,000	10,149,000
Sidewalk Improvements	Increased maintenance costs	540,000	557,000	574,000	592,000	611,000	2,874,000
Traffic Signal Improvements	Increased utility and maintenance costs	785,600	809,600	834,200	861,900	886,600	4,177,900
Drainage Maintenance	No effect on operations	0	0	0	0	0	0
Wireless Traffic Signal Control	No effect on operations	0	0	0	0	0	0
General Fund - Total		3,235,600	3,327,600	3,433,200	3,545,900	3,658,600	17,200,900
2100 - STREET:		3,116,040	3,262,460	3,368,980	3,483,600	3,567,220	16,798,300
Transportation Improvements							
Transportation (410)							
Transportation/Fleet Building Improvements	No effect on operations	0	0	0	0	0	0
Street - Total		0	0	0	0	0	0
2130 - PARKING:							
Parking Improvements							
Parking Management (430)							
Parking Deck Improvements	No effect on operations	0	0	0	0	0	0
Parking Lot Improvements and Overlays	No effect on operations	0	0	0	0	0	0
Parking Infrastructure Improvements	No effect on operations	0	0	0	0	0	0
Parking Equipment Replacements	No effect on operations	0	0	0	0	0	0
Parking - Total		0	0	0	0	0	0
2250 - PARKS DEVELOPMENT:							
Parks & Recreation Improvements							
Parks & Recreation (520)							
Community Park Improvements	Additions to Underwood and Gulleys parks; additional 0.5 FTE in 2025 and 2027	0	20,000	20,000	35,000	35,000	110,000
Neighborhood Park Development	Owl Creek and Stone Mountain park improvements	0	10,000	0	5,000	0	15,000
Regional Park Development	Increased utility costs due to additional soccer field	6,500	6,500	6,500	6,500	6,500	32,500
Nature Park/Conservation Area Improvements	No effect on operations	0	0	0	0	0	0
Parks Development - Total		6,500	36,500	26,500	46,500	41,500	157,500
Parks Development - Total		6,500	36,500	26,500	46,500	41,500	157,500

CITY OF FAYETTEVILLE, ARKANSAS
 CAPITAL IMPROVEMENTS PROGRAM
 Operating Impacts

Funding Source / Category / Division	Description of Operating Impact	Projected 2024	Projected 2025	Projected 2026	Projected 2027	Projected 2028	Total 2024-2028
2300 - IMPACT FEE:							
<u>Fire Improvements</u>							
Fire Department (300)							
Fire Impact Fee Improvements	No effect on operations	0	0	0	0	0	0
		0	0	0	0	0	0
<u>Water & Sewer Improvements</u>							
Utilities Director (700)							
Water Impact Fee Improvements	No effect on operations	0	0	0	0	0	0
Wastewater Impact Fee Improvements	No effect on operations	0	0	0	0	0	0
		0	0	0	0	0	0
<hr/>							
Impact Fee - Total							
		0	0	0	0	0	0
<hr/>							
5400 - WATER & SEWER:							
<u>Wastewater Treatment Improvements</u>							
Utilities Director (700)							
Phosphorus Standards Management	No effect on operations	0	0	0	0	0	0
Wastewater Treatment Plant (730)							
WWTP Plant Pumps and Equipment	No effect on operations	0	0	0	0	0	0
WWTP Building Improvements	No effect on operations	0	0	0	0	0	0
WWTP Upgrade and Replace Lift Stations	No effect on operations	0	0	0	0	0	0
Wastewater Treatment/Water Quality Improvements	No effect on operations	0	0	0	0	0	0
		0	0	0	0	0	0
<hr/>							
<u>Water & Sewer Improvements</u>							
Utilities Financial Services (710)							
Utilities Financial Services Improvements	No effect on operations	0	0	0	0	0	0
Water & Sewer Maintenance (720)							
Water & Sewer Improvements Defined by Study	No effect on operations	0	0	0	0	0	0
Sanitary Sewer Rehabilitation	No effect on operations	0	0	0	0	0	0
Water System Rehabilitation/Replacement	No effect on operations	0	0	0	0	0	0
Water Tank Improvements	No effect on operations	0	0	0	0	0	0
Water & Sewer Relocations - Bond Projects	No effect on operations	0	0	0	0	0	0
Water & Sewer Impact Fee Cost Sharing	No effect on operations	0	0	0	0	0	0
Water Storage and Pump Station Maintenance	No effect on operations	0	0	0	0	0	0
		0	0	0	0	0	0

CITY OF FAYETTEVILLE, ARKANSAS
 CAPITAL IMPROVEMENTS PROGRAM
 Operating Impacts

Funding Source / Category / Division	Description of Operating Impact	Projected 2024	Projected 2025	Projected 2026	Projected 2027	Projected 2028	Total 2024-2028
Water & Sewer Services Improvements							
Water & Sewer Maintenance (720)							
Water Meters	No effect on operations	0	0	0	0	0	0
Water & Sewer Building/Office Improvements	No effect on operations	0	0	0	0	0	0
Utilities Technology Improvements	No effect on operations	0	0	0	0	0	0
Water & Sewer Equipment Expansions	No effect on operations	0	0	0	0	0	0
Backflow Prevention Assemblies	No effect on operations	0	0	0	0	0	0
Water & Sewer Rate/Operations Study	No effect on operations	0	0	0	0	0	0
Water & Sewer - Total		0	0	0	0	0	0
5500 - RECYCLING & TRASH COLLECTION:							
Recycling & Trash Collection Improvements							
Recycling & Trash Collection (750)							
RTC - Master Plan Expansion	One additional truck and FTE each year	73,220	154,326	240,629	339,694	448,950	1,256,820
RTC - Compost Site Improvements	No effect on operations	0	0	0	0	0	0
RTC - Recycling and Trash Collection Containers	No effect on operations	0	0	0	0	0	0
RTC - Rate Study	No effect on operations	0	0	0	0	0	0
RTC - Scale House Improvements	No effect on operations	0	0	0	0	0	0
RTC - Route Optimization & RFID System	No effect on operations	0	0	0	0	0	0
RTC - Technology Equipment Replacements	No effect on operations	0	0	0	0	0	0
Recycling & Trash Collection - Total		73,220	154,326	240,629	339,694	448,950	1,256,820
5550 - AIRPORT:							
Aviation Improvements							
Aviation (760)							
Airport Movement Pavement Rehab	No effect on operations	0	0	0	0	0	0
Airport T-hangar Rehabilitation	No effect on operations	0	0	0	0	0	0
Airport Street Side Improvements	No effect on operations	0	0	0	0	0	0
Airport Engineering Consultant Services	No effect on operations	0	0	0	0	0	0
Airport Equipment Replacement	No effect on operations	0	0	0	0	0	0
Airport Lighting Improvements	No effect on operations	0	0	0	0	0	0
Airport East Side Hangar Development	No effect on operations	0	0	0	0	0	0
Airport - Total		0	0	0	0	0	0

CITY OF FAYETTEVILLE, ARKANSAS
 CAPITAL IMPROVEMENTS PROGRAM
 Operating Impacts

Funding Source / Category / Division	Description of Operating Impact	Projected 2024	Projected 2025	Projected 2026	Projected 2027	Projected 2028	Total 2024-2028
9700 - SHOP:							
<u>Facility Improvements</u>							
Fleet Operations (770)							
Fleet Fixed Assets	No effect on operations	0	0	0	0	0	0
Transportation & Fleet Building Improvements	No effect on operations	0	0	0	0	0	0
Fleet Management System Upgrade	No effect on operations	0	0	0	0	0	0
<u>Vehicles & Equipment Improvements</u>							
Fleet Operations (770)							
Fleet - Recycling & Trash Vehicles / Equipment	No effect on operations	0	0	0	0	0	0
Fleet - Construction Equipment	No effect on operations	0	0	0	0	0	0
Fleet - Other Vehicles / Equipment	No effect on operations	0	0	0	0	0	0
Fleet - Heavy Utility Vehicles	No effect on operations	0	0	0	0	0	0
Fleet - Police / Passenger Vehicles	No effect on operations	0	0	0	0	0	0
Fleet - Tractors / Mowers	No effect on operations	0	0	0	0	0	0
Fleet - Fire Apparatus	No effect on operations	0	0	0	0	0	0
Fleet - Light / Medium Utility Vehicles	No effect on operations	0	0	0	0	0	0
Shop - Total							
		0	0	0	0	0	0
All Funding Sources - Total		3,195,760	3,453,286	3,636,109	3,869,794	4,057,670	18,212,620

City of Fayetteville's Debt Position

The City of Fayetteville has established a practice and policy of paying for all capital projects and capital improvements on a pay-as-you-go basis using current revenues, whenever possible. If a project or improvement is of sufficient size and need that it cannot be financed with current revenues, long-term debt will be considered. The basis for this policy is that the City's commitment to infrastructure improvement and maintenance will be continued. The City also considers the cost versus the benefits of debt financing. A recommendation is made only when the benefits outweigh the costs. The City's debt policy also states that the City will attempt to refinance outstanding debt if a determination is made that the City will benefit by reduced interest expense over the remaining life of the bonds.

Like most municipalities, the City of Fayetteville borrows funds primarily through tax exempt municipal bonds. The City carefully analyzes each proposed bond issue to determine the need for the improvement, its useful life, and current and future revenues available to provide debt service. Existing debt service requires resources from both general governmental resources and enterprise fund resources.

Bond Ratings

The City's debt policy states that communications will be maintained with the bond rating agencies and that the City will continue to strive for improvements in the City's bond rating. Such communications are normally very important because usually, the higher rating a city has the lower the interest rate that must be paid. As such, the City will periodically confer with the rating agencies to update them on the financial status of the City.

The following schedule briefly describes the ratings provided by Standard & Poor for municipal bonds.

<u>Ratings</u>	<u>Description</u>
AAA	Best quality, extremely strong capacity to pay principal and interest.
AA	High quality, very strong capacity to pay principal and interest.
A	Upper medium quality, and strong capacity to pay principal and interest.
BBB	Medium grade quality, adequate capacity to pay principal and interest.
BB and Lower	Speculative quality, low capacity to pay principal and interest.

Description of Outstanding Bonds

Special Obligation Bonds

Property Tax Increment Interest Accretion Bonds (Highway 71 East Square Redevelopment District No. 1 Project), Series 2005 (Not Rated): The bonds are special obligations of the City payable solely from the Property Tax Increment of the District and monies in the funds and accounts established under the indenture. The proceeds of the bonds were issued for the purpose of financing the costs of acquisition of certain real property within the City, the demolition of existing structures thereon, site preparation in connection therewith and the construction of sidewalk and crosswalk improvements. The original issue amount was \$3,725,000.

Sales and Use Tax Capital Improvement and Refunding Bonds, Series 2019A (AA-): The bonds are special obligations payable solely from and secured by a pledge of the receipts of a special, city-wide sales and use tax at the rate of one percent (1.00%). The proceeds of the bonds are for the purpose of defeasing and redeeming certain outstanding indebtedness of the City secured by sales and use taxes; financing all or a portion of the costs of certain street improvements, trail system improvements, drainage improvements, parks system improvements, City facilities improvements, arts corridor improvements, police facilities improvements and firefighting facilities improvements. The original issue amount was \$124,425,000.

Sales and Use Tax Capital Improvement Bonds, Series 2022 (AA-): The bonds are special obligations payable solely from and secured by a pledge of the receipts of a special, city-wide sales and use tax at the rate of one percent (1.00%). The proceeds of the bonds are for the purpose of defeasing and redeeming certain outstanding indebtedness of the City secured by sales and use taxes; financing all or a portion of the costs of certain street improvements, trail system improvements, drainage improvements, parks system improvements, City facilities improvements, arts corridor improvements, and firefighting facilities improvements. The original issue amount was \$74,340,000.

Arkansas Ad Valorem Tax Library Expansion Bonds, Series 2017 (A): The Series 2017 Bonds are special limited tax obligations of the City secured by and payable solely from receipts of the Library Property Tax and the Special Tax Collections. The City will levy the Library Tax at the rate of one and two-tenths (1.20) mill (.0012) for collection in 2017 and continuously in each year thereafter. The Series 2017 Bonds do not constitute an indebtedness of the City within the meaning of any constitutional or statutory debt limitation or restriction. The issuance of the Series 2017 Bonds shall not directly, indirectly or contingently obligate the City to levy or pledge any taxes whatsoever or to make any appropriation for the payment of the Series 2017 Bonds, except as described herein with respect to the Tax Receipts. The original issue amount was \$26,500,000.

Revenue Bonds

Parking Revenue Improvement Bonds, Series 2012 (Not Rated): The bonds are payable solely from the net parking revenues. The bonds do not constitute an indebtedness of the City within the meaning of any constitutional or statutory debt limitation or restriction. The issuance of the Series 2012 Bonds shall not directly, indirectly or contingently obligate the City to levy or pledge any taxes whatsoever or to make any appropriation for the payment of the Series 2012 Bonds. The original issue amount was \$6,220,000.

Hotel, Motel & Restaurant Gross Receipts Tax and Tourism Revenue Capital Improvement and Refunding Bonds, Series 2014 (A+): These bonds are special obligations of the City and were issued for the purpose of paying a portion of the costs of redeeming all of the outstanding Hotel & Restaurant Gross Receipts Tax Refunding Bonds, Series 2003 Bonds, paying a portion of the costs of expanding and renovating the Walton Arts Center and paying a portion of the costs of acquiring, constructing and equipping a regional park within the City. The bonds are payable solely from amounts received by the City from a 1% Hotel & Restaurant Gross Receipts tax. The original issue amount was \$10,980,000.

City of Fayetteville, Arkansas
Bonds Outstanding
December 31, 2023

Description	Outstanding			
	Bond Issue	Due Dates	Interest Rates	Principal Outstanding
<u>Special Obligation Bonds</u>				
Tax Increment Interest Accretion Bonds	2005	2006-2029	6.500%	\$ 1,971,160 *
Sales and Use Tax Capital Improvement and Refunding Bonds, Series 2019A	2019	2020-2035	1.60-5.00%	41,120,000
Sales and Use Tax Capital Improvement Bonds, Series 2022	2022	2022-2032	2.50-5.00%	68,440,000
Arkansas Ad Valorem Library Expansion Tax Bonds, Series 2017	2017	2018-2047	3.00%	19,765,000
				131,296,160
<u>Revenue Bonds</u>				
Parking Revenue Improvement Bonds, Series 2012	2012	2013-2037	1.00-3.63%	4,195,000
HMR Tax Bonds 2014 Debt Service Series 2014	2014	2015-2025	2.00-3.00%	8,075,000
				12,270,000
				\$ 143,566,160

*The accreted value at December 31, 2023 was \$6.5M.

City of Fayetteville, Arkansas
2024 Debt Service Payment Schedule

Description	Payment Due			
	Bond Issue	Principal	Interest	Total
<u>Special Obligation Bonds</u>				
Sales and Use Tax Capital Improvement and Refunding Bonds, Series 2019A	2019	\$ 7,150,000	\$ 1,808,412	\$ 8,958,412
Sales and Use Tax Capital Improvement Bonds, Series 2022	2022	4,935,000	2,170,262	7,105,262
Arkansas Ad Valorem Library Expansion Tax Bonds, Series 2017	2017	615,000	802,105	1,417,105
		<u>12,700,000</u>	<u>4,780,779</u>	<u>17,480,779</u>
<u>Revenue Bonds</u>				
Parking Revenue Improvement Bonds, Series 2012	2012	245,000	132,858	377,858
HMR Tax Bonds 2014 Debt Service Series 2014	2014	370,000	332,887	702,887
		<u>615,000</u>	<u>465,745</u>	<u>1,080,745</u>
		<u>\$ 13,315,000</u>	<u>\$ 5,246,524</u>	<u>\$ 18,561,524</u>

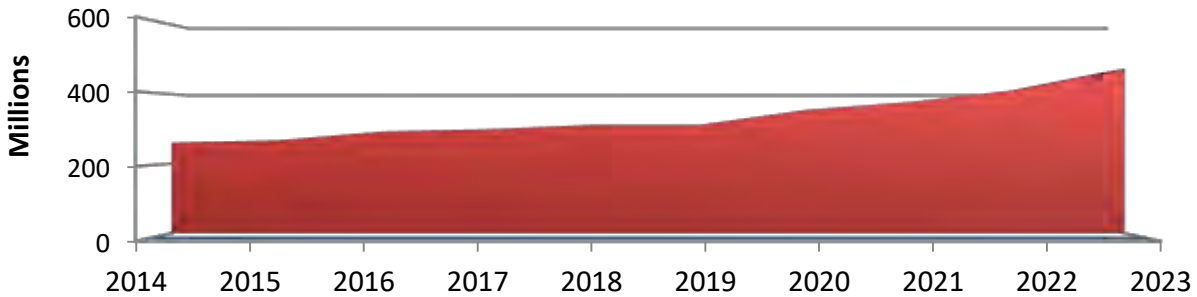
City of Fayetteville, Arkansas
 Computation of Legal Debt Margin
 December 31, 2023

General Obligation Debt Limit

Debt margin is a calculation based on the assessed value of property located within the City limits. The debt limit is established by state statute and is limited to 20% of assessed value.

2023 Assessed Value		\$ 2,362,163,647 *
Debt Limit - 20% of Assessed Value		<u>472,432,729</u>
General Obligation Bonds Payable	\$	-
Less: Debt Service Fund		-
Total Debt Applicable to Debt Limit		<u>-</u>
Legal Debt Margin		<u><u>\$ 472,432,729</u></u>

**Debt Applicable to Debt Limit
 10 Year History**



Enterprise Fund Debt Limit (Revenue Bond Debt)

Enterprise fund debt is established by the cash flow for each enterprise fund. For example, the Water & Sewer Fund must be able to generate sufficient cash flows to meet normal operating and capital, as well as provide sufficient resources to meet the annual debt service requirements. Prior to issuing enterprise fund bonds, an analysis of current revenues and expenses is conducted to determine the revenues required to support a bond issue.

Special Obligation Bond Debt Limit

Special obligation bond debt is limited by the maximum amount the special source (such as sales tax) can generate within terms of bond covenants.

* Note: The assessed value does not include City utilities.

City of Fayetteville, Arkansas
 Total Debt to Maturity Schedule - All Funds
 December 31, 2023

Total Principal Amount Outstanding						
Maturity Year	Beginning Balance	Additions	Reductions	Ending Balance	Interest	Annual Debt Requirement
2024	\$ 143,566,160	\$ 0	\$ 13,315,000	\$ 130,251,160	\$ 5,246,524	\$ 18,561,524
2025	130,251,160	0	13,950,000	116,301,160	4,605,921	18,555,921
2026	116,301,160	0	14,575,000	101,726,160	3,985,761	18,560,761
2027	101,726,160	0	15,225,000	86,501,160	3,333,315	18,558,315
2028	86,501,160	0	15,580,000	70,921,160	2,983,085	18,563,085
2029	70,921,160	0	11,186,160	59,735,000	13,722,852 *	24,909,012
2030	59,735,000	0	7,585,000	52,150,000	2,023,535	9,608,535
2031	52,150,000	0	15,565,000	36,585,000	1,786,441	17,351,441
2032	36,585,000	0	17,250,000	19,335,000	1,319,028	18,569,028
2033	19,335,000	0	1,705,000	17,630,000	801,443	2,506,443
2034	17,630,000	0	1,775,000	15,855,000	728,961	2,503,961
2035	15,855,000	0	1,855,000	14,000,000	653,377	2,508,377
2036	14,000,000	0	1,925,000	12,075,000	581,752	2,506,752
2037	12,075,000	0	2,000,000	10,075,000	507,323	2,507,323
2038	10,075,000	0	1,690,000	8,385,000	436,993	2,126,993
2039	8,385,000	0	1,750,000	6,635,000	377,517	2,127,517
2040	6,635,000	0	1,115,000	5,520,000	315,924	1,430,924
2041	5,520,000	0	1,150,000	4,370,000	278,293	1,428,293
2042	4,370,000	0	1,190,000	3,180,000	239,480	1,429,480
2043	3,180,000	0	1,230,000	1,950,000	199,317	1,429,317
2044	1,950,000	0	1,265,000	685,000	161,803	1,426,803
2045	685,000	0	685,000	0	123,220	808,220
	<u>\$ 143,566,160</u>	<u>\$ 0</u>	<u>\$ 143,566,160</u>	<u>\$ 0</u>	<u>\$ 44,411,864</u>	<u>\$ 187,978,024</u>

* Assumes maximum exposure if no TIF bonds are redeemed until final maturity. Actual TIF bonds redeemed will be determined by the amount of tax collections and TIF bonds tendered pursuant to the TIF Bond Tender Offer redemption program.

DIVISION
OVERVIEWS &
PERFORMANCE
MEASURES

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

Mayor's Administration

Division Overview

The Mayor is the elected Chief Executive Officer for the City of Fayetteville and is the presiding officer for the City Council. As Chief Executive Officer of the City, the Mayor has a statutory duty to oversee the enforcement of City policies, ordinances, administrative rules and state laws, as well as direct City offices and employees to discharge their duties. The Mayor accomplishes this task by providing and maintaining an open door policy for residents, business interests, and other interest parties to discuss City policies, concerns and requests.

Chief of Staff

Division Overview

This division is responsible for the management of the divisions that comprise the Operations Department. This program directs and manages these divisions in a manner that will minimize operational costs and provide excellent service to the customers of the department, which include the citizens of the community and internal City departments/divisions. This division is also responsible for the emergency management of significant emergency events that take place within the City of Fayetteville and manages those events to best utilize resources available, minimize risk to citizens, and ensure a fast response to hazards that impact the City.

Communications & Marketing

Division Overview

This division reports to the Chief of Staff and is the primary point-of-contact for dissemination of public information concerning City activities, programs, and special events and serves as the overall clearinghouse for public information to be provided to the City Council, press, and public. This division maintains the websites (internet and intranet) and the City's social media channels. The director is public policy advisor to the Mayor, develops working relationships that facilitate and promote the City's legislative agenda, and oversees the operations of the Division of Media Services.

City Attorney

Division Overview

This division provides general legal advice, drafts of ordinances, resolutions, contracts, and special services to the City Council, Mayor, Planning Commission, and Board of Adjustments, as well as City departments and staff. This office also represents the City in land condemnation and other civil cases in State and Federal courts and in appeals to State and Federal appellate courts.

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

City Prosecutor

Division Overview

This office investigates, prepares, and prosecutes cases set for court in District and Circuit courts and takes complaints, which results with a warning letter, issuing a prosecutor subpoena, filing a warrant, or closing the case. The City Prosecutor deals with all misdemeanor crimes as well as City Code violations, which occur within the Fayetteville city limits. The hot check program assists Fayetteville merchants and citizens in regaining lost revenue due to receiving checks returned by financial institutions for insufficient balance or account closed status (hot checks).

FY2023 Highlights & Accomplishments

1. Collected victim restitution in the amount of \$22,223 by the end of June 2022.
2. Collected delinquent HMR Taxes in the amount of \$ 87,965 by the end of June 2022.

FY2024 Objectives

1. Continue operating the Fingerprint collection equipment for Fayetteville District Court.
2. Utilize new Assistant City Attorney position for expanding investigation into and enforcement of new Fayetteville City Ordinances involving short-term rentals.

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Complaints	701	575	550	575
2. Code Complaints	405	250	150	200
3. Circuit Court Cases	17	20	18	20
4. Trials - District & Circuit Courts	54	45	50	50
5. Warrant Charges	455	475	350	400
6. Nonwarrant Charges	6,857	7200	7,500	7200
7. DWIs	1,428	1,450	1,450	1,450
8. Batteries - Domestic & Regular	432	400	400	400
9. Other Domestic Cases	221	225	175	200

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

Fayetteville District Court

Division Overview

The District Judge is an elected position responsible for the adjudication of all criminal and civil cases. This division provides a forum for the prompt resolution of cases filed. The criminal program is responsible for processing all criminal and traffic violations filed by area law enforcement agencies. The small claims and civil program provides a forum for citizens to file lawsuits to recover money or property valued at \$25,000 or less. The Court Services Officer is responsible for all public service related programs, court security and issuance of all criminal commitments.

FY2023 Highlights & Accomplishments

1. The Court experienced an increase in caseload mid year 2023.

FY2024 Objectives

1. Handle increase in case load, work on collections and return to full staff.

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Criminal Cases Filed	14,671	18,000	12,360	13,000
2. Civil Cases Filed	566	650	489	500
3. Criminal Cases Disposed of	14,469	15,000	16,544	16,600
4. Criminal Trial Settings	9,383	7,200	9,500	9,600
5. Fines/Costs Assessed	\$3,601,131	\$3,500,000	\$3,095,504	\$3,500,000
6. Fines/Costs Collected	\$1,505,036	\$1,750,000	\$1,600,000	\$1,750,000
7. Public Services Completed	3,032	2,500	3,178	3,200
8. Value of Public Services Completed	\$45,480	\$37,500	\$47,670	\$48,000

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

Economic Development

Division Overview

This division assists the Mayor, City Council, Chief of Staff, Department Directors, Division Heads and staff in the execution and implementation of the Fayetteville First Economic Development Strategic Plan. The division manages economic development contracts, and traditionally focuses on four key areas: workforce development, economic equity and inclusion for populations who face barriers, small business support, growth and retention, as well as growth concept oriented development (attainable housing and employment opportunities).

FY2023 Highlights & Accomplishments

1. Groundbreaking complete on the South Cato and SLS Community project in South Fayetteville.
2. Restructured department, which absorbed all primary economic development duties within the City, greatly increasing the efficiency of the department and enabling staff to expand its service offerings to the public.
3. Added a full time focus to equitable and inclusive economic development efforts, continuing to focus on areas of importance identified by the public and City Council during ARPA.
4. Launched the first municipal supported workforce development program with the Fayetteville Public Library.

FY2024 Objectives

1. Deploy the City of Fayetteville's HUD HOME funding to aid in affordable housing efforts.
2. Begin full time implementation of the City's new Economic Vitality Master Plan.
3. Develop and publish new Requests for Proposals for entrepreneurial support services in order to maintain City supported small business resources.
4. Complete standard operating procedures for all municipal economic vitality activities to ensure department continuity and consistent service delivery.

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Net New Businesses Opened within Targeted Industry Sectors	190	300	250	250
2. Net New Jobs created within Targeted Industry Sectors	1,070	500	750	500
3. New Retail/Service establishments	102	100	115	100
4. Inquiries from prospective companies	115	100	125	100
5. Number of Businesses licensed	4,102	4,000	3,950	4,100
6. Number of employment projects	N/A	N/A	47	60
7. Number of business retention and expansion projects	N/A	N/A	85	50
8. Number of businesses, residents, and brokers assisted	N/A	N/A	216	250
9. Number of partner referrals made for residents and businesses	N/A	N/A	66	75

* Numbers 6-9 are new performance measures that began being tracked in 2023.

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

Media Services

Division Overview

This division operates the Fayetteville Government Channel (FGC), the Fayetteville Public Access Channel (FPTV) and the Fayetteville Education Channel. The City Television Center is equipped, maintained and configured with technologies suited for government, public access and education (PEG) television, video production and public training. This division also supports City Administration with internal and external media creation.

FY2023 Highlights & Accomplishments

1. Launched new on-site VOD and meeting video archive
2. Launched new digital signage system and expanded site installations
3. FPTV (Public Access) won a Silver Telly Award and a Bronze Telly Award
4. Television Center network switches were upgraded to new Cisco units

FY2024 Objectives

1. Television Center internal server storage system reconfiguration & upgrade (carryover from 2023)
2. City Hall Room 219 A/V update to accommodate post-COVID reconfigurations
3. Television Center studio camera update

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. FGC Meetings Recorded	403	515	410	405
2. FGC Total Program Hours	535	580	348	360
3. FPTV Class Participations	321	260	315	305
4. FPTV Internal Produced Programs	968	945	955	915
5. FPTV External Produced Programs	891	920	905	890

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

Internal Audit

Division Overview

This division assists the Mayor, City Council, Department Directors, Division Heads, and staff in realizing a satisfactory operation to safeguard the resources and assets of the City. The Internal Auditor objectively reviews and appraises accounting and operating records and internal controls throughout the City, reports exceptions noted, and recommends practical and economic corrective actions to be taken. This program provides an independent evaluation of City activities in order to promote economy, effectiveness, and efficiency in the City by using sound management principles and by maintaining a high level of public trust and confidence in the City's staff and public officials to deliver desired and needed services.

FY2023 Highlights & Accomplishments

1. Review 2022 Financial statements
2. Administration of the American Rescue Plan Act Award
3. Review Retirement Savings Plan
4. Perform prior Internal Audit follow-ups

FY2024 Objectives

1. Assist with grant subrecipient monitoring
2. Complete the 2024 Audit Plan as approved by the Audit Committee
3. Assist with implementation of new GASB reporting requirements

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Performance Audits	4	4	4	4
2. Special Projects	15	15	15	15
3. Audit Committee Meetings	3	3	3	3

City of Fayetteville, Arkansas
General Government & Miscellaneous Activity
Division Overviews and Performance Measures

City Clerk/Treasurer

Division Overview

This division maintains the official records and public documents of the City. It also provides support for the City Council by preparing agendas and recording and transcribing the proceedings of the meetings. The City Clerk's Office maintains the City's Code of Ordinances, works in cooperation with the Washington County Election Commission in planning elections, and maintains the Policies and Procedures Manual for the City. This division maintains the City's Boards and Committees, schedules meetings for City rooms, and maintains a calendar of those meetings. The City Clerk also serves on the Fire and Police Pension Boards, attends the meetings, prepares the agendas and correspondence, and records and transcribes the proceedings of the meetings.

FY2023 Highlights & Accomplishments

1. Continued scanning ordinances, resolutions, non-agenda items into DBMS for employee access
2. Revamped and facilitated communications to update the City's record retention schedule
3. Created operating procedures for Civic Plus software that was implemented at the end of 2022
4. Updated job descriptions for the Communications Specialist and Document Systems Specialist
5. Expand transparency to public by publishing city council's motions/votes to the City website
6. Created email address/processes to streamline forwarding public comment for agenda items
7. Successfully participated in the electronic travel and training pilot process
8. Organized educational opportunity for all eligible IIMC Region IV members
9. Evaluated/implemented transcription software to streamline the minutes creation process

FY2024 Objectives

1. Hiring/training one full-time employee to fulfill the role of the Deputy Clerk - Communication
2. Increase training/certifications of team members to stay updated with federal and state laws
3. Utilize 1 on 1 meetings to accurately evaluate team members and processes of the office
4. Focus on teamwork, comradery and correct utilization of technology to create transparency
5. Adaptation of team processes/technologies to ensure team resiliency at new area on 1st floor

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Meetings Attended	348	329	393	393
2. Agendas & Minutes Prepared	148/28	197/35	65/35	65/35
3. Ordinances & Resolutions Passed	113/327	134/318	80/282	125/317
4. Committee Vacancies & Applicants	79/153	76/164	75/170	75/171
5. Meeting Rooms Scheduled	1,255	1,546	1,350	1,470
6. Elections Coordinated	2	2	3	3
7. Permanent Record Retention	347,823	400,000	300,000	400,000
8. Policy and Procedure Changes	11	5	5	5
9. Code of Ordinances Updates	52	77	70	72

City of Fayetteville, Arkansas
Finance & Internal Services Activity
Division Overviews and Performance Measures

Chief Financial Officer

Division Overview

This division's primary purpose is to provide leadership and overall direction to the various divisions within the Finance & Internal Services Department. The Chief Financial Officer (CFO) establishes and directs budget parameters to accomplish the Mayor's overall goals and objectives for the fiscal year, advises the Mayor and/or City Council of citywide financial issues, and provides alternative solutions to financial problems or issues. The CFO is also responsible for the monitoring and management of the current year budget on a day-to-day basis and provides advice and support to the Mayor and Chief of Staff on an as-needed basis.

Human Resources

Division Overview

This division is committed to attracting and retaining a diverse, highly qualified and high performing, multi-generational workforce. A diverse and highly talented workforce will support the delivery of excellent services to the citizens of Fayetteville. Staff will administer a competitive total rewards package and support a work environment that is safe, healthy and enriching. Policies and practices will be administered and effectively communicated to support the City in meeting its goals through our most valuable resource - City employees.

FY2023 Highlights & Accomplishments

1. Launched improved onboarding experience for new hires
2. Networked with FPL and Adult Education Program to enhance recruitment, in house job fairs
3. Partnered with AR Blue Cross Blue Shield to add Mental Health First Aide training for supervisors

FY2024 Objectives

1. Formalize Front Line Supervisor Training "Leadership Lab" and Executive Leadership Development
2. NeoGov Performance Review Standardization
3. Expand recruitment opportunities

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. New Hires	218	400	260	300
2. Employees Newly Eligible for Retirement Plans	69	130	111	130
3. Job Applications Processed	3,327	4,000	5,430	6,000
4. Workers' Comp Injuries with Medical Treatment	64	80	83	90

City of Fayetteville, Arkansas
Finance & Internal Services Activity
Division Overviews and Performance Measures

Accounting & Audit

Division Overview

The Accounting and Audit Division is responsible for maintaining accurate and timely financial information and reporting this information to the City Administration and to the public. The division oversees the external audit and prepares the Annual Comprehensive Financial Report.

FY2023 Highlights & Accomplishments

1. Successful external audit
2. Successfully implemented GASB 87 Leases
3. Streamlined Child Support payments from City to State

FY2024 Objectives

1. Successful external 2023 audit
2. Successful implementation of GASB 96 - Subscription-Based Information Technology Arrangement
3. Transition Accounts Payable vendors to ACH payments

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. External Audit	1	1	1	1
2. Funds Maintained	61	61	61	63
3. Financial Statements Prepared	26	26	26	26
4. Outstanding Bond Issues	6	6	6	6
5. Payrolls prepared	33	26	33	26
6. Pensions Distributed	24	24	12	12

City of Fayetteville, Arkansas
Finance & Internal Services Activity
Division Overviews and Performance Measures

Budget & Information Management

Division Overview

This division is responsible for preparing and monitoring the City's Annual Budget and Work Program, preparing the bi-annual update to the City's Capital Improvements Program and ensuring those funds are expended/expensed as appropriated by City Council. Additionally, the division performs special duties and conducts special studies as requested by the Chief Financial Officer, the Mayor, and the City Council. Finally, the division compiles and reviews performance measures and quarterly reports submitted by other City divisions to ensure the accuracy of the listed statistics relating to the budgeted performance measures.

FY2023 Highlights & Accomplishments

1. Assisted various divisions with special projects and reorganizations
2. Compiled quarterly Executive Management Reports
3. Received GFOA Distinguished Budget Presentation Award

FY2024 Objectives

1. Implement new Cost Allocation software
2. Provide accurate and timely customer service to City staff and citizens

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Budget Submissions Reviewed	140	140	142	145
2. CIP Submissions Reviewed	28	130	139	20
3. Programs Reviewed: Budget to Actual - Monthly	284	280	285	290
4. Budget Adjustments Processed	667	650	650	650
5. Funds Reviewed	43	43	43	43

City of Fayetteville, Arkansas
Finance & Internal Services Activity
Division Overviews and Performance Measures

Facilities Management

Division Overview

Facilities Management maintains City-owned buildings to provide a safe and sound working environment for employees and customers. This division also provides repair and replacement services on mechanical, electrical, and plumbing systems and performs custodial and other services on City-owned facilities to keep them in clean working order. Other duties of the division include maintenance of grounds, ensuring safe entry and egress to buildings, securing facilities, and providing support for City programs and functions. Project Management services are also provided to ensure construction projects are delivered on time and within budget, adhere to industry quality standards, and meet the facility needs of our customers.

FY2023 Highlights & Accomplishments

1. Completion of bond projects: New PD headquarters, The Ramble, Fire Stations 8 & 9
2. Completion of Woolsey Farmstead project
3. Continuation of bond projects: Cultural Arts Corridor Parking Deck, Wilson Park Hub
4. Energy Improvements to City Facilities: HVAC, Plumbing, Lighting
6. Parks Maintenance improvements: Wilson Park Historic Structures
7. Former PD Headquarters improvements
8. Began Fire Station 2 relocation construction
9. Wilson Park Pavilion/Restrooms
10. Re-roofing Town Center and Recycling and Trash transfer Station

FY2024 Objectives

1. Recycling and Trash Collection Transfer Station expansion
2. Cultural Arts Corridor Plaza construction
3. Accessibility audit of 5 buildings within the downtown campus
4. YRCC Expansion
5. Fire Station 2 relocation construction
6. City Administration building office improvements
7. Porter Apple Warehouse stabilization
8. Woolsey Homestead Restoration: Sweet Potato Smokehouse reconstruction
9. Roofing improvements to Recycling and Trash transfer Station, Water and Sewer building
10. Re-roofing Town Center, Rock Street Annex and City Administration buildings

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. City Owned Buildings	78	82	82	85
2. City Buildings Maintained	68	76	76	80
3. City Buildings Janitorial Services	18	22	22	27
4. Work Order Requests	736	750	750	800
5. Managed Projects <\$20,000	15	15	15	20
6. Managed Projects >\$20,000	20	10	10	15
7. Preventative Maintenance Inspections	415	430	430	450

City of Fayetteville, Arkansas
Finance & Internal Services Activity
Division Overviews and Performance Measures

Purchasing

Division Overview

This division is responsible for assisting in the purchase of all supplies and acquiring construction and miscellaneous services for all City departments in accordance with State and Federal statutes, city ordinances, and proper purchasing procedures, as well as disposing of surplus City property. This division also manages the City's insured and self-insured programs. Management of the insured program includes the evaluation of insurance needs, the purchase of insurance policies, and coordination of all losses. Management of the self-insured program includes the judgement and damages from which all third-party liability and City property damages under deductibles or uninsured are paid.

FY2023 Highlights & Accomplishments

1. Increased efficiency of surplus auction sales (146 auctions between 1.1.23 and 7.17.23)
2. Hired and trained a new Purchasing Agent
3. Improve the timeline for bids to advertise to less than 2 weeks from receipt of all documents
4. All contracts should be in Ionwave by 12.31.2023

FY2024 Objectives

1. Efficiently manage contracts through Ionwave: Audit, renew, amend, solicit, and create new
2. Increase revenue generated from surplus sales through strategy, competition, and speed
3. Reduce insurance premium increases and improve claim closeout

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Purchase Orders Issued	830	800	1,200	1,000
2. Purchasing Card Transactions	15,630	17,000	17,000	17,000
3. Purchasing Card Volume	\$13,592,942	\$12,500,000	\$13,500,000	\$14,000,000
4. Surplus Auctions Conducted	50	70	200	100
5. Surplus Auction Volume	\$800,379	\$750,000	\$1,500,000	\$1,000,000
6. Formal Bids/RFPs/RFQs Requested	69	80	80	80
7. Bid/RFP/RFQ Volume	\$44,500,000	\$70,000,000	\$70,000,000	\$50,000,000
8. Insurance Claims Processed	131	100	100	100
9. Number of Vehicles and Equipment Insured	941	950	950	950
10. Total Insured Value for Real Property, Equipment, and Vehicles	\$498,000,000	\$440,000,000	\$540,000,000	\$550,000,000
11. Active Renewable Contracts Managed	321	300	325	325

City of Fayetteville, Arkansas
Finance & Internal Services Activity
Division Overviews and Performance Measures

Information Technology

Division Overview

This division provides Information Technology (IT) and Geographic Information Systems (GIS) support for City divisions across 53 locations and approximately 800 user accounts. IT strives to ensure technology requests and projects are implemented in accordance with citywide goals and initiatives. IT focuses on implementing processes and procedures to ensure the effective and economical use of IT resources, while improving staff efficiency and improving services to the citizens of Fayetteville. Staff makes every effort to operate equipment to its maximum useful life, but also budgets enough funds to replace equipment when needed to ensure optimal efficiency. To manage the replacement of technology items, IT maintains an accurate inventory and standardized replacement schedule for technology-based products. GIS provides geographic information and geographic data management services to all City departments.

FY2023 Highlights & Accomplishments

1. Completed configuration and implementation of Fire Station 8 and 9 technology
2. Completed configuration and implementation of new Police Headquarters technology
3. Implemented to Freedom of Information Act software to improve management of requests
4. Implemented to CivicClerk Agenda Management software
5. Developed new GIS based water meter reading process and meter changeout application.
6. Implemented new GIS based Fire Inspection application

FY2024 Objectives

1. Continue to automate processes and improve customer service through technology projects
2. Continue to install conduit for future fiber connectivity and broadband expansion
3. Provide technology support for bond projects (Ramble, Kessler, Parking, Fire Station, Trails)
4. Upgrade the City's utility billing online payment system
5. Provide mapping and analytical support of citywide strategic plans (Climate, Stormwater, etc.)
6. Improve technology mobility for Police and Fire through new mobile applications

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Service Requests - Desktop	1,803	3,000	2,291	2,500
2. Service Requests - Network/Systems	1,301	2,000	792	1,400
3. Service Requests - Application Systems	826	900	715	800
4. Service Requests - Fire	454	600	270	350
5. Service Requests - Telecommunications	362	350	241	350
6. Service Requests - Police	1,574	2,500	1,533	2,000
7. Projects	100	110	100	100

City of Fayetteville, Arkansas
Police Activity
Division Overviews and Performance Measures

Central Dispatch

Division Overview

This division is a 24-hour operation, which provides emergency and non-emergency call taking and dispatching for police, fire, and City services, as needed. The center is also the primary answering point for the City of Fayetteville's 911 calls, which includes transferring emergency calls to the appropriate agencies.

FY2023 Highlights & Accomplishments

1. Training program curriculum approved and certified through the Association of Public Safety Communication Officials International (APCO) Training Program Certification.
2. Two successful audits by Arkansas Crime Information Center (ACIC). 1. National Criminal Information Center (NCIC) database compliance, efficiency, data quality and effectiveness; 2. Criminal Justice Information Services (CJIS) IT security audit
3. 9-1-1 equipment upgraded to more technologically advanced mapping features including ability to initiate a two-way SMS Text session. It also gives us the ability to receive other NextGen 9-1-1 services as the wireless carriers begin implementing those services.

FY2024 Objectives

1. Meet National Emergency Number Association (NENA) call-answering standard by answering ninety percent (90%) of all 911 calls within fifteen (15) seconds and ninety-five percent (95%) within twenty (20) seconds.
2. Meet National Fire Protection Association (NFPA) standard of processing ninety percent (90%) of fire calls within sixty-four (64) seconds and ninety-five percent (95%) within one hundred six (106) seconds.
3. Complete Quality Assurance each month to ensure proper call coding and handling.
4. Implement Live 911 software which allows responders real time access to 911 calls.

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Total Calls for Service	64,471	68,363	61,270	62,495
a. Police	49,067	52,697	46,524	47,454
b. Fire	13,167	13,853	12,902	13,160
c. Citywide	2,237	1,813	1,844	1,881
2. Police Self-Initiated Calls	40,763	37,720	38,402	39,170
3. Telephone (Minus 911)	101,322	106,318	109,382	111,570
4. 911 Calls	42,949	45,214	47,386	48,334
5. Average 911 Calls Per Day	118	123	130	132

City of Fayetteville, Arkansas
Police Activity
Division Overviews and Performance Measures

Police Department

Division Overview

The Fayetteville Police Department has 207 officers and staff, and provides a wide range of protection and enforcement services (Patrol investigative, community outreach, Central Dispatch, etc.) for our residents, visitors, and businesses. The department provides administrative control, logistical support, policy setting, and decision-making relative to all aspects of police operations. Crime reduction and service to our community remains the highest priority of the department, and community outreach and engagement is the foundation for maintaining positive relationships with and support from those we serve. The CALEA and ALEAP accreditation processes ensure the department follows best police practices, and maintains the highest standards of excellence.

FY2023 Highlights & Accomplishments

1. New police department headquarters maximized efficiency, effectiveness & productivity.
2. Reduced violent, property, and total crime rates from FY 2022.
3. Hosted many community outreach events (YCPA, car seat & backpack giveaway, National Night Out).
4. Expanded the School Resource Officer Program per City Council resolution.
5. Expanded leadership, health, wellness, and resiliency training for employees.
6. Acceptance of \$100,000 Public Safety Equipment Grant for virtual reality de-escalation.

FY2024 Objectives

1. Expand and enhance recruitment efforts to attract the most qualified applicants.
2. Achieve 4th accreditation from the Commission on Accreditation for Law Enforcement Agencies.
3. Completion and move into new Cultural Arts Corridor police substation.
4. Utilize new training facilities to host specialized training for law enforcement for cost savings.
5. Expand Crisis Intervention Response Team to increase outreach to those experiencing crises.

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Calls for Service	49,067	52,697	46,524	47,454
2. Emergency Response Time	5:56	6:17	5:59	6:04
3. Traffic Accidents	3,116	3,100	2,725	2,861
4. Tickets Issued	5,625	5,100	4,842	5,084
5. Warnings Issued	8,493	9,200	7,678	8,062
6. Custodial Arrests Made	2,681	2,700	2,942	3,089
7. DUI/DWI Arrests Made	413	400	362	380
8. Investigative Cases Assigned	1,250	1,600	1,184	1,243
9. Drug Task Force Cases	389	350	332	349
10. Community Outreach Events	128	140	150	158

City of Fayetteville, Arkansas
Fire Activity
Division Overviews and Performance Measures

Fire Department

Division Overview

This department responds to all types of hazards encountered by citizens including fires, situations of entrapment, emergency medical calls, and hazardous materials incidents. The department's goal is to arrive on scene of every fire response in 6 minutes and 20 seconds or less, 90% of the time. This department is responsible for public education, code enforcement/building inspections and fire origin/cause investigations with the goal to investigate 100% of all fires, inspect commercial occupancies in addition to the state mandated inspections, and reach children and adults annually with seasonal safety messages and training. All personnel are provided with effective and realistic training based on fire and medical service standards, information analysis, and emergency response demands. The hazardous materials response program was established through an inter-local co-operation agreement between the City of Fayetteville and all cities, towns and rural areas within Washington County.

FY2023 Highlights & Accomplishments

1. Finalized architectural plans for Station #2 (relocation)
2. Implemented a second battalion

FY2024 Objectives

1. Completion of Station #2 relocation
2. Full implementation of an alerting system for all fire stations
3. Formal accreditation by the Commission on Fire Accreditation International

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Fire Responses	628	633	660	680
2. EMS Responses	9,774	10,733	10,032	10,333
3. Rescue Responses	669	707	637	656
4. Other Responses	2,255	2,231	2,366	2,437

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Development Services

Division Overview

The Development Services Department facilitates changes necessary to accommodate the community's anticipated rapid growth and expansion by continually assisting the community in adjusting its vision for the future, regulatory framework, and capital improvement projects. The Department ensures that developers, builders, and business entrepreneurs investing and building in the community are treated fairly and with consistency and predictability by coordinating the development review process. The Department works across divisional and departmental lines of authority to create a seamless, efficient, and lean regulatory framework and procedures.

FY2023 Highlights & Accomplishments

1. Supported drafting and adoption of several process improvement ordinance changes, including but not limited to, development code language clean-ups, administrative approvals, and public notifications
2. Executed several work plan items including increased staffing, advancement of long-range plan goals (including adoption of heritage/historic preservation plan and user fee study initiation)
3. Achieved notable review timeline reductions despite period of sustained, increased application numbers, including halving the time of single-family building permit issuance

FY2024 Objectives

1. Complete user fee study to recognize levels of public subsidy for applications with the potential for increasing resources for permitting, review, code enforcement, and general responsiveness
2. Maintain cross-divisional and cross-departmental support and collaboration through current and future planning efforts with Airport, Sustainability, Parks, and others within the City, as well as fostering relationships with public and private regional partners
3. Develop and execute work plan items reflecting departmental and plan goals, including but not limited to, a 71B rezoning, housing data reporting, and downtown plan initialization
4. Retain capacity for special projects, including grant applications, opportunities for collaboration, targeted studies, and ordinance changes

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Business Licenses - New	902	862	500	600
2. Business Licenses - Renewals	3,789	4,200	4,000	4,100

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Development Review

Division Overview

This division manages the administration and enforcement of zoning and development regulations for the City and its planning area; provides professional services and advice to the Mayor, the City Council, the Planning Commission, committees, and other City divisions involved in growth management; processes all land use activity and reviews building permits to ensure compliance; performs field analysis and inspection; formulates recommendations; responds to public inquiries and complaints; and issues violation notices when necessary. As growth continues at high rates, funds are organized to support the essential functions necessary to comply with notification requirements, public hearings, research, and reporting activities. Increased efficiency, productivity, and consistency are priorities for this program.

FY2023 Highlights & Accomplishments

1. Preserved public hearing schedule during a multi-week City-wide cyber outage
2. Maintained review capacity and quality despite prolonged staff planner vacancy
3. Coached development community, property owners, and residents on short-term rental ordinance implementation
4. Coordinated with Long-Range Planning to bring forth approximately one Unified Development Code regulation amendment per quarter

FY2024 Objectives

1. Continue to work with Long-Range Planning on appropriate changes to the Unified Development Code to improve process
2. Maintain staff to improve institutional knowledge in the division

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Public Meetings & Agenda Sessions	112	100	110	110
2. Development Consultant Meetings/Hours	318/296	350/350	300/300	300/300
3. Planning Reports	738	700	750	800
4. Violations Reported	879	800	800	900
5. Building Permits Reviewed/Staff Hrs	584/292	1,800/900	600/300	600/300

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Long Range Planning

Division Overview

Long Range Planning staff is responsible for changes to the City's zoning code, drafting new ordinances that work toward achieving the goals of City Plan 2040, and coordinating with the citizens and stakeholders of Fayetteville.

FY2023 Highlights & Accomplishments

1. Adoption of Heritage & Historic Preservation Plan
2. Secured \$20,000 in grant funding from the Arkansas Historic Preservation Program
3. Nelson Hackett historical marker installation and unveiling for Juneteenth with state grant
4. Fayetteville Housing Study and presentations to the Council
5. Code amendments for historic preservation, cross access, cleanup for three and four family

FY2024 Objectives

1. Historic Context Statement for University Heights/Haskell Heights neighborhoods
2. New historical marker(s)
3. Launch Pre-Approved Building Design Program
4. Launch Downtown Master Plan update
5. Amend UDC to address zoning code issues identified with the Planning Commission

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Public Meetings / Agenda Sessions	16/16	100/50	28/28	40/40
2. Planning Project Meetings/Staff Hours	76/114	100/100	150/225	200/300
3. Planning Reports / LRP Work Group	34/12	100/15	24/10	40/13
4. HDC Meetings / BHPC Meetings	6/11	18/18	12/11	12/12

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Engineering

Division Overview

This division is responsible for all in-house professional engineering design services and provides contract management of outside engineering and construction services; design review and oversight of waterline, sanitary sewer, storm sewer, drainage, sidewalk, trail, and street projects; and engineering design criteria and specifications for all infrastructure work within the City. Staff provides technical review of all subdivisions, lot splits, and small and large scale developments for compliance with the City's design criteria. As a participant in the National Flood Insurance Program, this division provides flood hazard program administration and plan review, as well as EPA Phase II NPDES stormwater and erosion control program development and permit compliance. The Active Transportation Manager housed in the division is responsible for planning design, permitting, and other tasks related to the Trail Construction Program. Other services include acquiring property, easements, and rights-of-way as required by various capital improvements in all City divisions, maintaining the records of City properties, easements, and rights-of-way, provide services for the sale or purchase of property, provide inspection and construction management services for projects designed and/or constructed by City staff, and review for compliance on sidewalks and driveways.

FY2023 Highlights & Accomplishments

1. Completion of Dinsmore to Old Farmington section of Old Farmington Trail
2. Design completion and ARDOT permit approval for Mission Trail
3. Applied for 6 federal funding grant requests including \$24 million through SS4A
4. Completion of Archibald Yell and Midtown Corridor Phase 1 (Porter and Deane)
5. Completion of design and bid for Midtown Corridor Phase 2, Razorback/15th, and Prairie/West projects

FY2024 Objectives

1. Completion of Phase 1 of Mission Trail from Old Wire to North Street
2. Design Drake Street road diet and trail connection to Razorback Greenway
3. Midtown Corridor (Phase 2) construction
4. Complete sections of Hamestring Creek Trail and Sang Street trail
5. Prairie and West project construction

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Plan Reviews	705	750	750	750
2. Permit Reviews	6,272	4,500	6,500	7,000
4. Grading Permits Applied for	126	200	150	200
5. ROW Excavation Permits Applied for	329	350	300	300
6. Temp Closure Permits Applied for	80	150	100	150
7. Engineering Inspections	5,124	5,000	7,000	7,000
8. City Projects Completed (Design)	5	8	6	6
9. Easement/ROW Acquisitions	186	120	150	135
10. Trails-Number of Trail Projects	4	2	2	2
11. Trails-Number of Miles Designed	2	3	2	2
12. Bicycle & Pedestrian Projects/Programs/Initiatives	10	14	10	10

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Sustainability & Resilience

Division Overview

This department is focused on guiding the City of Fayetteville towards becoming a resource efficient community of livable neighborhoods that meets present needs while providing opportunities to support the long term health, well-being and prosperity of future generations. The department develops and implements policies and projects that can be quantified through a triple bottom line accounting framework focused on social, environmental and financial performance metrics. The department also provides support and research services to other City departments and divisions and the City Council.

FY2023 Highlights & Accomplishments

1. Achieve LEED for Cities Gold certification
2. Continue work on Fayetteville Climate Action Plan
3. Continue Energy Performance Services Contract construction work on City buildings
4. Deploy 4 new electric vehicle charging stations locations in Fayetteville
5. Start construction on The Ramble (Phase 2)

FY2024 Objectives

1. Construct additional solar arrays on City property/buildings
2. Work on City of Fayetteville fleet electrification
3. Complete construction of The Ramble Civic Plaza (Phase 2)
4. Complete Energy Performance Services Contract construction work on City buildings
5. Adopt and begin implementation of Fayetteville Climate Action Plan

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Policy Analysis/Ordinance Adoption	8	8	6	6
2. Intra-Division Projects/Collaborations	19	17	17	19
3. Energy Efficiency & Renewable Energy Projects	14	14	14	13
4. Grants and Award Applications	8	7	8	8

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Building Safety

Division Overview

The Building Safety Division promotes and protects the health, safety, and welfare of the citizens of Fayetteville by assuring that buildings are designed and constructed in accordance with current local, state, and national building codes. The division serves the community by performing inspections and consultations on-site and investigating complaints from the public. The division is also responsible for maintaining a building code reference library, archiving construction documents, and posting construction related information and statistics to the City website.

FY2023 Highlights & Accomplishments

1. Lean government/continuous improvement review of processes, including reduction of single family permit issuance time by 2/3 since 2021
2. Continued to improve permits, inspections, and code compliance procedures and efficiency
3. Assisted in User Fee Study

FY2024 Objectives

1. Maintain continuous improvement efforts
2. Analyze all building permit fees and associated fees
3. Revise and update SOPs and other policies & procedures
4. Create a City Code schedule and program for public information/notification

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Building Permit Applications	2,178	1,750	1,950	2,000
2. Building Permits Issued	1,827	1,550	1,700	1,800
3. Single-Family Permits	921	650	775	850
4. Commercial Permits	145	60	100	75
5. Addition & Alteration Permits	554	580	550	560
6. Inspections Performed	25,636	27,300	26,000	27,000
7. Total Issued Permits - All Types	7,549	7,300	7,400	7,450

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Community Resources

Division Overview

This division is responsible for planning and implementation of projects/programs funded in whole or in part by the HUD Community Development Block Grant (CDBG) and the HUD Special Needs Assistance Programs (SNAPS). The division provides assistance for low and moderate income residents and case management/housing for the homeless. The Equity Program is responsible for researching, planning, and training to ensure that everyone in Fayetteville is treated in fair, equal, and inclusive manner.

FY2023 Highlights & Accomplishments

1. Improved 15 housing units and maintained affordable housing stock
2. Provided taxi coupons to 48 elderly and disabled residents
3. Completed senior management DEI training and staff consultation sessions
4. Hearth Program at full capacity

FY2024 Objectives

1. Improve 15 housing units and maintain affordable housing stock
2. Provide taxi coupons to 30 elderly and disabled residents
3. Keep Hearth Program at full capacity
4. Develop DEI Recruitment Tool

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Public Hearings	3	2	2	2
2. CDBG & SNAPs Applications	2	2	2	2
3. Sub-Recipient Monitoring	4	6	5	6
4. Housing Projects	17	10	15	15
5. Taxi Coupons Issued	5,760	6,000	4,000	3,600
6. DEI Sr. Management Training Sessions	7	6	8	0
7. DEI Staff Consultation Sessions	7	15	9	0

City of Fayetteville, Arkansas
Community Planning & Engineering Activity
Division Overviews and Performance Measures

Animal Services

Division Overview

This division handles the processing of animal redemptions and adoptions, and educates the public regarding responsible animal ownership. The program provides 24-hour emergency services and enforces the Arkansas Rabies Control Act and City Ordinances. The program provides a clinic staffed with a veterinarian that allows for the animals adopted from the shelter to be spayed/neutered and the operation of an income based low cost spay/neuter clinic for City residents.

FY2023 Highlights & Accomplishments

1. Maintained a euthanasia rate of less than 10%
2. Increased awareness of shelter programming

FY2024 Objectives

1. Increase efforts for outreach to low income citizens to provide additional services
2. Continue to maintain a euthanasia rate of less than 10%

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Fayetteville Strays Intake	945	1,100	1,100	1,100
2. Fayetteville Owner Surrenders Intake	419	400	400	400
3. Citizen Service Requests	6,513	7,100	7,100	7,200
4. After Hours Emergency Responses	1,150	900	900	100
5. Animal Bite Investigations	77	100	100	150
6. Citations Issued	93	100	100	150
7. Animals Sterilized at Shelter Clinic	1,514	1,500	1,500	1,700

City of Fayetteville, Arkansas
Transportation Services Activity
Division Overviews and Performance Measures

Transportation Services

Division Overview

This division manages and coordinates construction and maintenance of rights-of-way, streets, sidewalks, trails, drainage, and traffic control within the City. Also managed by this division are In-House Pavement Improvements, Sidewalk Improvements, and Trail Development projects which are funded in the City's Sales Tax Capital Fund.

FY2023 Highlights & Accomplishments

1. Replace deteriorated sidewalks and installed access ramps for improved walkability and safety
2. Resurfaced 13 miles of city streets
3. Expanded trail network throughout the city

FY2024 Objectives

1. Replace 4,000 feet of sidewalks
2. Maintain existing street network through the overlay program
3. Expand maintenance and repair of drainage infrastructure

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. ROW Brush/Tree Trimming Hours	2,478	3,000	2,696	3,000
2. ROW Mowing Hours	4,862	7,000	5,563	7,000
3. Tons of ROW Litter Removed	16.26	30	21.02	30
4. Street Sweeper Debris (Tons)	599.03	1,000	460.92	1,000
5. Asphalt Overlay (Miles)	9.44	13.00	13	13.00
6. Drain Pipe Installation (Feet)	327	1,000	1,000	1,000
7. Traffic Signals Maintained	152	150	154	155
8. Trail Construction (Miles)	0.86	3.00	1	3.00
9. Sidewalk Construction (Feet)	3,455	5,000	6,934	4,000
10. Curb Construction (Feet)	3,353	3,500	4,000	3,500

City of Fayetteville, Arkansas
Transportation Services Activity
Division Overviews and Performance Measures

Parking Management

Division Overview

The division implements parking rules and enforces parking regulations for the Downtown, Entertainment, and Residential Districts. The division is responsible for increasing public awareness of ordinances which regulate parking and responding to the needs of citizens regarding inquiries and complaints concerning parking matters. The division also manages event parking for Walton Arts Center performances and Razorback football games and oversees the City's special event permitting process.

FY2023 Highlights & Accomplishments

1. Completion of West Avenue Parking Deck
2. Installation of new parking equipment in Entertainment District

FY2024 Objectives

1. Expand prepaid/reserved parking options to general public
2. Advise Downtown Fayetteville Coalition as City representative on Board
3. Update event parking process

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Estimate of Tickets to be Issued	18,671	21,000	17,000	23,000
2. Number of Spaces managed	2,812	2,812	2,822	2,822
3. Number of Special Event Permits	90	90	70	75
4. Event Parking events staffed	120	115	101	0

City of Fayetteville, Arkansas
Transportation Services Activity
Division Overviews and Performance Measures

Fleet Operations

Division Overview

This division is responsible for the maintenance and replacement of vehicles and equipment to ensure safety and proper performance during operation. The total fleet size of 854 vehicles consists of 142 Automotive non-sedan, SUV's, Emergency response vehicles and motorcycles, 18 Fire Rescue or Pumper Trucks, 47 Over the Road Class 7-8 trucks, 419 off-road, specialized equipment and trailers, 47 Recycling and Trash Collection trucks or equipment, 10 sedan's, and 171 work trucks. In-house maintenance is supported by sublet operations such as major accidents, engine rebuilds, automatic transmission repairs or larger operator-responsible repairs.

FY2023 Highlights & Accomplishments

1. Shop reorganization from management to front line personnel
2. Department is fully staffed

FY2024 Objectives

1. Shop expansion with additional personnel for increased bays
2. Increase on-time preventative maintenance services and repairs
3. Decrease vehicle down-time for all departments

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Repair Requests	3,500	4,900	7,400	7,500
2. Vehicle/Equipment Repair Hours	11,200	15,000	19,000	22,000
3. Preventive Maint. Service & Inspections	1,200	1,600	2,300	2,500
4. Preventive Maint. Generated Repairs	300	650	2,200	2,500
5. Road Failures	300	250	100	100

City of Fayetteville, Arkansas
Parks, Natural Resources and Cultural Affairs Activity
Division Overviews and Performance Measures

Parks, Natural Resources and Cultural Affairs

Division Overview

Parks, Natural Resources and Cultural Affairs manages parks, open spaces and programming that provides opportunities for recreation, socialization, education, arts and culture, and healthy lifestyles to foster a welcoming and sustainable community. A variety of programs are provided to the community including: youth and adult soccer, girls and adult softball, kickball, co-ed volleyball, summer camps, special events and a race series. The Yvonne Richardson Community Center provides a community space for education, recreation and social programs for the community.

FY2023 Highlights & Accomplishments

1. Adopted Park and Recreation System Master Plan
2. Adopted Walker Park Master Plan
3. Adopted Underwood Park Master Plan
4. Adopted Bryce Davis Park Master Plan
5. Adopted Ten Year Urban Forestry Plan
6. Completed Trail Improvements at Kessler
7. Completed Wilson Hub Building and Promenade Projects

FY2024 Objectives

1. Continue to offer quality programs and events for the community
2. Begin construction on the YRCC expansion project
3. Complete construction on Gulley Park playground area and Lake Fayetteville ballfields
4. Complete aquatics study
5. Begin construction on Bryce Davis, Underwood, and Walker community parks
6. Begin construction on Combs White River Park and Lake Fayetteville Nature Trail
7. Complete the Arts and Culture planning process

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Park Properties / Acreage Maintained	73/4,103	73 / 4,133	74/4,202	74/4,202
2. Trail Miles Maint: Hard / Natural Surface	57.4/57.6	57.4/57.6	58/57.6	58/57.6
3. Park & Trail Volunteer Hours	11,100	12,000	12,000	12,000
4. Recreation Program Participants	7,588	7,000	7,600	7,700
5. Race Series Events / Participants	5 / 4,000	5 / 4,000	5 / 4,500	6 / 5,500
6. Gulley Park Concerts / Attendance	6 / 13,500	6 / 12,500	6 / 13,500	6 / 13,500
7. YRCC Programs & Events / Participants	19 / 16,419	20 / 19,000	20 / 20,000	20 / 22,000
8. Swimming Pool Attendance	20,000	23,000	22,000	22,000
9. Fishing/Boating Permits Lake Fayetteville	2,455	3,000	2,700	2,700
10. Trees Planted	483	520	873	380
11. Artists Served	88	100	100	125
12. Art Infused Community Events	11	24	60	75

City of Fayetteville, Arkansas
Business-Type Activity
Division Overviews and Performance Measures

Utilities Director

Division Overview

This division is responsible for the management of two divisions - Water, Sewer & Meter Maintenance and Wastewater Treatment Plants (WWTPs) - and coordinates various capital improvement projects. Program outcomes relate to drinking water quality, environmental protection, customer services, and adequate infrastructure. Departmental performance includes tangible and intangible measures with key indicators coming from trackable accomplishments, project advances, issue resolutions and reduction in non-revenue water. The project management team is also included in this division.

FY2023 Highlights & Accomplishments

1. Completion of new Township Elevated Water Storage Tank (250,000 gallons)
2. Completion of new Benson Mountain Elevated Water Storage Tank (100,000 gallons)
3. Rehabilitation of the Markham Hill Elevated Water Storage Tank
4. Waterline replacements on Huntsville Road, Ila Street, Shady Lane, Persimmon and the Western Trailer Park
5. Skyler, Evening Shade, Willowbrook, Greens Chapel and Millikan Bend service line replacements

FY2024 Objectives

1. Receive results of Noland WWTP Facility Master Plan
2. 24-inch waterline slipline repair on Futrall Dr
3. Advancement of West Water Transmission Line project from Elm Springs to Fayetteville

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Water Purchased	\$10,942,888	\$11,616,239	\$11,957,985	\$13,172,315
2. Capital Expenditures	\$11,746,000	\$10,231,000	\$10,766,000	\$27,172,806
3. Ending Total Net Assets	\$372,716,917	\$379,254,507	\$380,000,000	\$380,000,000

City of Fayetteville, Arkansas
Business-Type Activity
Division Overviews and Performance Measures

Utilities Financial Services

Division Overview

Utilities Financial Services provides monthly billing services to utility customers and collects various revenues for the City. Utility billings include charges for water, sewer, fire protection, recycling and trash, and other charges related to these services. Over 46,400 utility accounts are maintained through monthly billing and the collection of payments across multiple payment channels. City revenues collected include impact fees, court fines, building permits, HMR taxes, and parking tickets. These revenues are reconciled daily by Utilities Financial Services. This division is also responsible for accounting and financial work pertaining to the Water and Sewer Fund.

FY2023 Highlights & Accomplishments

1. Created paperless process for resident move in/out
2. Created ability to pay utility deposits, set up new services or transfer services online

FY2024 Objectives

1. Update utility bill online payment modules, giving customers the ability to create accounts, see more billing detail, schedule payment day, or make a one time payment

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Utility Bills Processed	565,073	552,400	552,400	560,000
2. On/Off and Internal Orders Processed	32,093	33,500	33,500	33,750
3. New Accounts Added	1,012	900	900	1,000
4. Utility Payments Processed	518,724	497,000	497,000	515,000
5. Utility Deposits Processed	8,096	7,500	7,500	8,000
6. Other Cash Receipts Processed	127,427	124,200	124,200	125,000
7. Total Utility Customers Billed	49,156	48,500	48,500	50,000

City of Fayetteville, Arkansas
Business-Type Activity
Division Overviews and Performance Measures

Water & Sewer Maintenance

Division Overview

This division manages the operations, maintenance, and safety of the water distribution system, water storage tanks and pump stations, sewer mains and manholes, meter reading and maintenance, backflow prevention, both wastewater treatment plants, and new service connections.

FY2023 Highlights & Accomplishments

1. Replaced 470 feet of water line on N. Gregg Avenue
2. Decommissioned 36" water line on N. Makeig Court
3. Installed 700 feet of sewer line on E. Huntsville Road and N. Cliffside Drive
4. Root killed 16,843 feet of sewer line
5. Install over 3,500 cellular water meters by end of 2023

FY2024 Objectives

1. Replace water line on Applebury Drive and Tanglebriar Lane
2. Begin working toward replacing the AC waterline on Ridgeway Drive
3. Root kill 12,969 feet of sewer line
4. Continue the cellular water meter changeout program with the goal of installing over 5,000 meters

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Water Leaks Repaired	1,177	1,250	1,235	1,250
2. Water Line Constructed (Feet)	2,429	800	600	3,000
3. Fire Hydrants Repaired/Installed	45	100	45	75
4. Sewer Lines Cleaned (Feet)	811,505	750,000	775,000	900,000
5. Sewer Line Replaced/Sliplined (Feet)	0	7,000	9,650	9,500
6. New Water/Sewer Connections	225	380	275	350
7. Meters Read	561,780	550,000	562,945	564,295
8. Meters Installed	2,466	1,000	4,100	5,400
9. Meter Accounts	47,444	47,500	48,595	49,795
10. Meters Tested	2,040	7,500	4,740	5,400
11. Backflow Devices Tested	163	160	170	180

City of Fayetteville, Arkansas
Business-Type Activity
Division Overviews and Performance Measures

Wastewater Treatment

Division Overview

This division manages the operations, maintenance, safety, and compliance of the wastewater treatment facilities, lift stations, SCADA operations, water tanks, pump stations, and the Biosolids Management Site. Additionally, this division monitors and maintains the Woolsey Wet Prairie Wetlands Site.

FY2023 Highlights & Accomplishments

1. New BMS belt dryer online
2. Received WEF Utility of the Future Award
3. Received Mayor's Environmental Stewardship Award
4. Assisted with Noland Master Plan development
5. Provided CDC COVID influent sampling
6. Created a natural environmental landscape around the West Side Facility

FY2024 Objectives

1. Complete integration and automation of the BMS belt dryer
2. Implement and track dryer maintenance tasks
3. Review and develop capital plan for Noland plant based on final master plan
4. Implement West Side and Noland WRRF's new NPDES Permits
5. Storm Water and No Discharge Permit Renewal application

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Jacobs Contract Demand/Workload	\$7,549,397	\$8,012,792	\$8,012,792	\$8,476,468
2. Average MGD Treated	14.9	19.5	16.0	16.0
3. Average BOD Loading (lbs/day)	25,471	30,000	25,000	25,500
4. Average TSS Loading(lbs/day)	21,332	24,000	22,000	22,000

City of Fayetteville, Arkansas
Business-Type Activity
Division Overviews and Performance Measures

Aviation

Division Overview

This division manages the Fayetteville Municipal Airport (Drake Field) to FAR Part 139 Standards, administers Federal and State Aviation Grant funding, and oversees capital development projects, the self-serve fuel facility, tenant leases, and the FBO.

FY2023 Highlights & Accomplishments

1. Switched to new fuel vendor (Titan)
2. Completed Wildlife Fence rehab

FY2024 Objectives

1. Fuel Rehab
2. Master Plan Update
3. Street side improvements for front of Terminal building
4. T-hangar Door Rehab

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Fuel Dispensed (Gallons)	751,610	837,764	837,764	1,017,100
2. Number of Operations (Landings/Take Offs/Taxi)	25,732	31,764	31,764	32,000

City of Fayetteville, Arkansas
Business-Type Activity
Division Overviews and Performance Measures

Recycling Trash Collection

Division Overview

This division provides for the collection, transportation, disposal, processing and marketing of trash and recyclables generated within the City. In addition to the commercial and residential collections of trash, recyclables and yard waste, the division also administers other services including bulky waste curbside collection, ward bulky waste clean ups, an Adopt-a Street litter program, apartment recycling, and special event trash and recycling services. Educational programs are provided and include the Recycle Something and Waste Not Use Less campaigns designed to create behavior change toward more sustainable behaviors.

FY2023 Highlights & Accomplishments

1. Began remediating old Police shooting range for compost site expansion
2. Routeware installed in residential and commercial RTC fleet to improve route optimization
3. Added 2 residential food waste collection drop off sites for a total of 6
4. Grew Pick Me Up program to clean problem areas of the city
5. Continued utility box painting program and community clean ups of parks and trails

FY2024 Objectives

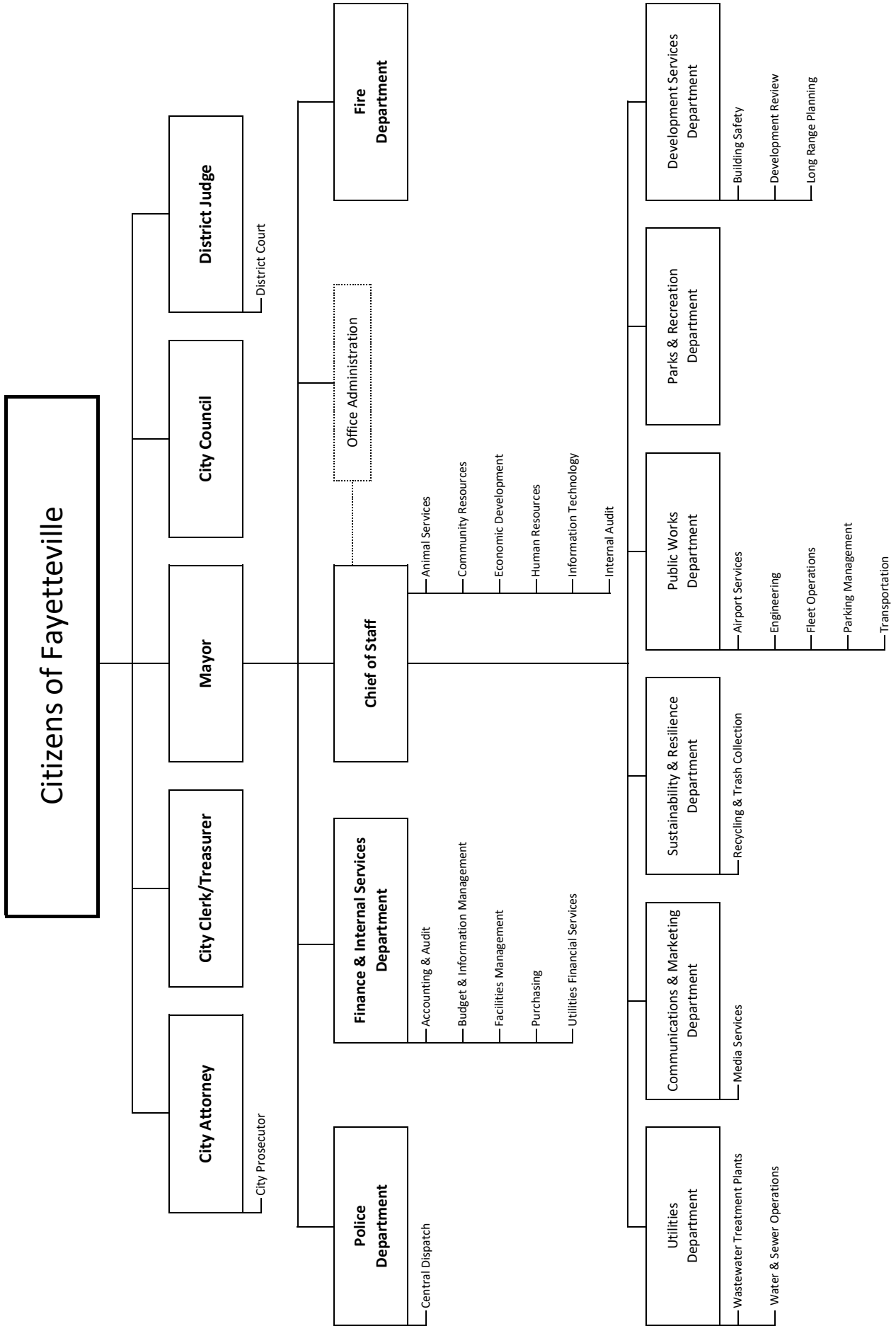
1. Increase landfill diversion with recycling and composting program growth
2. Increase large and small apartment recycling program
3. Continue improvements to Transfer Station operations and recycling processing facility
4. Work with NWA Council and Regional SW Districts for improving landfill diversion programs
5. Evaluate possibility of third party curbside residential food waste collection
6. Complete comprehensive waste audit of City generated waste

<i>Performance Measures</i>	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
1. Commercial Accts - Dumpster	1,418	1,400	1,428	1,430
2. Commercial Accts - Carts	616	650	625	700
3. Commercial Accts - Cardboard	296	285	305	305
4. Commercial Accts - Recycling Bins	273	270	273	275
5. Commercial Accts - Dumpster Recycling	26	50	46	46
6. Apartment Recycling - Units	3,246	4,000	3,246	4,000
7. Residential Carts Collected	25,567	26,000	26,312	27,000
8. Total Drop Box Loads Pulled	3,593	3,675	4,000	4,000
9. Landfilled Waste	77,681	92,000	80,025	89,000
10. Recycling/Compost Tonnage Diverted	7,847	15,000	10,000	12,000
11. Compost/Mulch Sold - Cubic Yards	8,537	10,000	10,000	11,000

APPENDIX

City of Fayetteville, Arkansas

Organizational Chart



Officials of the City of Fayetteville, Arkansas

ELECTED OFFICIALS

Mayor	Lionel Jordan	479.575.8330	mayor@fayetteville-ar.gov
Ward 1, Position 1	Vacant		Ward1_pos1@fayetteville-ar.gov
Ward 1, Position 2	D'Andre Jones	479.283.1358	Ward1_pos2@fayetteville-ar.gov
Ward 2, Position 1	Sarah Moore	479.263.6629	Ward2_pos1@fayetteville-ar.gov
Ward 2, Position 2	Mike Wiederkehr	805.625.2410	Ward2_pos2@fayetteville-ar.gov
Ward 3, Position 1	Scott Berna	479.841.5331	Ward3_pos1@fayetteville-ar.gov
Ward 3, Position 2	Sarah Bunch	479.601.1396	Ward3_pos2@fayetteville-ar.gov
Ward 4, Position 1	Teresa Turk	206.713.2265	Ward4_pos1@fayetteville-ar.gov
Ward 4, Position 2	Holly Hertzberg	479.274.8881	Ward4_pos2@fayetteville-ar.gov
City Attorney	Kit Williams	479.575.8313	kwilliams@fayetteville-ar.gov
City Clerk/Treasurer	Kara Paxton	479.575.8323	City_clerk@fayetteville-ar.gov
District Judge	Clinton "Casey" Jones	479.587.3591	district_court@fayetteville-ar.gov

MANAGEMENT STAFF

Executive Staff

Chief of Staff	Susan Norton	479.575.8330	snorton@fayetteville-ar.gov
Chief Financial Officer	Paul A. Becker	479.575.8330	pbecker@fayetteville-ar.gov
Police Chief	Michael Reynolds	479.587.3500	police@fayetteville-ar.gov
Fire Chief	Brad Hardin	479.575.8365	fire@fayetteville-ar.gov

Senior Department Directors

Communications & Marketing Director	Lisa Thurber	479.575.8330	lthurber@fayetteville-ar.gov
Development Services Director	Jonathan Curth	479.575.8308	jourth@fayetteville-ar.gov
Director of Parks, Nat. Res. & Cultural Affairs	Alison Jumper	479.444.3471	parks_and_recreation@fayetteville-ar.gov
Public Works Director	Chris Brown	479.575.8206	cbrown@fayetteville-ar.gov
Utilities Director	Tim Nyander	479.575.8390	tnyander@fayetteville-ar.gov

Division Heads

Accounting Director	Kristin Cavette	479.575.8281	accounting@fayetteville-ar.gov
Airport Director	Jared Rabren	479.718.7653	jraben@fayetteville-ar.gov
Assistant Public Works Director - Operations	Terry Gulley	479.575.8228	tgulley@fayetteville-ar.gov
Bond Projects & Construction Manager	Wade Abernathy	479.575.8361	wabernathy@fayetteville-ar.gov
Budget Director	Kevin Springer	479.575.8347	budget_research@fayetteville-ar.gov
Building Safety Director	Dennis Sanders	479.575.8229	dsanders@fayetteville-ar.gov
City Prosecutor	Brian Thomas	479.575.8377	bthomas@fayetteville-ar.gov
Community Resources Director / Equity Officer	Yolanda Fields	479.575.8260	yfields@fayetteville-ar.gov
Deputy Chief Financial Officer	Steve Dotson	479.575.8261	sdotson@fyaetteville-ar.gov
Director of Economic Vitality	Devin Howland	479.575.8221	dhowland@fayetteville-ar.gov
Director of Media Services	Doug Bankston	479.444.3434	dbankston@fayetteville-ar.gov
Dispatch Manager	Kathy Stocker	479.587.3555	police@fayetteville-ar.gov
District Court Administrator	Dena Stockalper	479.587.3591	district_court@fayetteville-ar.gov
Facilities & Building Maintenance Mgr	Quin Thompson	479.575.8346	mcabe@fayetteville-ar.gov
Fleet Operations Superintendent	Ross Jackson Jr.	479.444.3495	fleet@fayetteville-ar.gov
Human Resources Director	Missy Cole	479.575.8278	mcole@fayetteville-ar.gov
Information Technology Director	Keith Macedo	479.575.8367	kmacedo@fayetteville-ar.gov
Internal Auditor	Aaron Colley	479.575.8261	acolley@fayetteville-ar.gov
Long Range Planning / Special Projects Mgr	Britin Bostick	479.575.8262	bbostick@fayetteville-ar.gov
Parking Manager	Justin Clay	479.575.8280	parking@fayetteville-ar.gov
Purchasing Director	Les McGaugh	479.575.8256	purchasing@fayetteville-ar.gov
Environmental Director	Peter Nierengarten	479.575.8268	pnierengarten@fayetteville-ar.gov
Utilities Financial Services Manager	Cheryl Partain	479.521.1258	cpartain@fayetteville-ar.gov
Water & Sewer Operations Manager	Aaron Watkins	479.575.8203	jwatkins@fayetteville-ar.gov

City of Fayetteville, Arkansas
2024 Operating Budget
Outside Agency Funding

	Actual 2022	Budgeted 2023	Estimated 2023	Budgeted 2024
<u>General Fund (1010):</u>				
Fayetteville Boys & Girls Club	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000
Community Access Television (Your Media)	198,500	207,307	207,307	211,216
AAANWA (Senior Center)	123,524	145,804	145,804	153,104
Arkansas Air & Military Museum	25,200	37,900	37,900	41,000
7Hills Homeless Center	113,400	113,400	113,400	119,400
*NWA Regional Planning	65,764	65,764	65,764	79,857
*Central Emergency Medical Service	912,180	969,974	969,974	988,555
<u>Total General Fund</u>	<u>1,663,568</u>	<u>1,765,149</u>	<u>1,765,149</u>	<u>1,818,132</u>
<u>Street Fund (2100):</u>				
Ozark Regional Transit	\$ 560,167	\$ 698,830	\$ 698,830	\$ 806,457
Razorback Transit	300,000	345,000	345,000	398,136
<u>Total Street Fund</u>	<u>860,167</u>	<u>1,043,830</u>	<u>1,043,830</u>	<u>1,204,593</u>
<u>Total Outside Agency Funding</u>	<u>\$ 2,523,735</u>	<u>\$ 2,808,979</u>	<u>\$ 2,808,979</u>	<u>\$ 3,022,725</u>

* These Outside Agencies Have Interlocal Governmental Agreements.

LISTING OF ACRONYMS

AAANWA.....	Area Agency on Aging of Northwest Arkansas
A&P.....	Advertising & Promotion
ADA.....	Americans with Disabilities Act
ADEQ.....	Arkansas Department of Environmental Quality
ADH.....	Arkansas Department of Health
AED.....	Automated External Deliberator
AEP.....	Arkansas Electric Power
AHTD.....	Arkansas Highway Transportation Department
AMRR.....	Arkansas and Missouri Railroad
APS.....	Advanced Public Safety
ARFF.....	Aircraft Rescue Fire Fighting
ARPA.....	American Rescue Plan Act
A/V.....	Audio/Visual
AVL.....	Automatic Vehicle Location
BMS.....	Bio-Solids Management Site
BWD.....	Beaver Water District
CAD.....	Computer Aided Design
CALEA.....	Commission on Accreditation for Law Enforcement Agencies
CAT.....	Community Access Television
CCTV.....	Closed Circuit Television
CDBG.....	Community Development Block Grant
CFO.....	Chief Financial Officer
CIP.....	Capital Improvements Program
CMS.....	Content Management System
CPI.....	Consumer Price Index
CPR.....	Cardiovascular Pulmonary Resuscitation
CPU.....	Central Processing Unit
DDS.....	Data Security Standards
DOT.....	Department of Transportation
DTF.....	Drug Task Force
DVD.....	Digital Versatile Disc
DWI.....	Driving While Intoxicated
ECM.....	Enterprise Content Management
EDMS.....	Electronic Document Management System
EMS.....	Emergency Medical Services
EMT.....	Emergency Medical Technician
EPA.....	Environmental Protection Agency
ERP.....	Enterprise Resource Planning
ERS.....	Emergency Response Station
ERT.....	Emergency Response Team
FAA.....	Federal Aviation Administration
FAR.....	Federal Aviation Regulation
FASB.....	Financial Accounting Standards Board
FBO.....	Fixed Based Operator
FCC.....	Federal Communication Commission
FEDC.....	Fayetteville Economic Development Council
FEEDC.....	Fayetteville Expressway Economic Development Corridor
FEMA.....	Federal Emergency Management Agency

LISTING OF ACRONYMS, (cont.)

FGC	Fayetteville Government Channel
FHWA.....	Federal Highway Administration
FOIA	Freedom of Information Act
FPL	Fayetteville Public Library
FPTV.....	Fayetteville Public Access Channel
FTE	Full-Time Equivalent
GA	General Aviation
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA.....	Government Finance Officers Association
GHG	Greenhouse Gas
GIS.....	Geographic Information System
GPS.....	Global Positioning System
HEARTH.....	Homeless Emergency Assistance and Rapid Transition to Housing Act
HMI	Human Machine Integration
HMR	Hotel/Motel Restaurant Tax
HOME	HOME Grant Program
HR	Human Resources
HUD	Housing & Urban Development
HVAC.....	Heating, Ventilation, and Air Conditioning
IFS	Influent Pump Station
ILS	Integrated Library System
IP	Internet Protocol
IPP	Industrial Pretreatment Program
ISO	International Standards Organization
IT	Information Technology
LAN	Local Area Network
LED.....	Light Emitting Diode
LEED.....	Low Energy Electron Diffraction
LOPFI.....	Local Police and Fire Retirement
LPR.....	License Plate Recognition
MCT	Mobile Computer Terminal
MDT	Mobile Data Terminal
MGD.....	Million Gallons per Day
MLK.....	Martin Luther King
MMBTU... ..	One Million British Thermal Units
MRF.....	Materials Recovery Facility
MSA	Metropolitan Statistical Area
MUTCD... ..	Manual on Uniform Traffic Control Devices
MVR	Mobile Video Recorder
NEA	National Endowment for the Arts
NPDES.....	National Pollutant Discharge Elimination System
NWA.....	Northwest Arkansas
NWACC	Northwest Arkansas Community College
NWAEDD.....	Northwest Arkansas Economic Development District
NWARPC.....	Northwest Arkansas Regional Planning Commission
O&M	Operation & Maintenance
OCLC	Online Computer Library Center
ORT	Ozark Regional Transit

LISTING OF ACRONYMS, (cont.)

PA.....	Public Address
PACE.....	Property Assessed Clean Energy
PAPI.....	Precision Approach Path Indicator
PC.....	Personal Computer
PCI.....	Payment Card Industry
PCIDSS.....	Payment Card Industry Data Security Standard
PEG	Public/Education/Government
PO	Purchase Order
PRAB.....	Parks & Recreation Advisory Board
RFID.....	Radio-Frequency Identification
RFP	Request for Proposals
RFQ	Request for Qualifications
ROW.....	Right-of-Way
RTC.....	Recycling & Trash Collection
RTU	Remote Terminal Units
SAN	Storage Area Network
SCADA.....	Supervisory Control & Data Acquisition
SCBA.....	Self-Contained Breathing Apparatus
SSMA.....	SQL Server Migration Assistant
SNAPS	Special Needs Assistance Programs
SQL.....	Structured Query Language
SSO.....	Sanitary Sewer Overflow
SSRS	SQL Server Reporting Services
STAR.....	Sustainability Tools for Assessing & Rating
STP	Surface Transportation Program
SUV	Sport Utility Vehicle
SWEPCO.....	Southwestern Electric Power Company
TIF	Tax Increment Financing
TOD.....	Transit Oriented Development
TSS	Total Suspended Solids
TV.....	Television
UDC.....	Unified Development Code
UPS.....	Uninterruptable Power Supply
USACE	United States Army Corps of Engineers
USDA.....	United States Department of Agriculture
UTV	Utility Task Vehicle
UV	Ultra Violet
VoIP.....	Voice over Internet Protocol
VR.....	Video Recorder
W&S, W/S.....	Water & Sewer
WAC.....	Walton Arts Center
WAN.....	Wide Area Network
WORK.....	Watershed Conservation Resource Center
WWT	Wastewater Treatment
WWTP.....	Wastewater Treatment Plant
YRCC.....	Yvonne Richardson Community Center

GLOSSARY

ACCOUNTING SYSTEM. Records and procedures that discover, record, classify, and report information on the financial position and operations of a governmental unit or any of its funds.

ACCRUAL. Revenue and expenses are recorded when they are incurred.

AD VALOREM. A basis for levy of taxes upon property based on value.

AGENCY FUND. A fund consisting of resources received and held by the governmental unit as an agent for others.

APPROPRIATION. An authorization granted by the board to incur liabilities for specific purposes.

ASSETS. Probable future economic benefits obtained or controlled by a particular entity as a result of past transactions or events.

BALANCED BUDGET. A budget balanced by fund, means the total anticipated revenues are equal to or exceed the budgeted expenditures for that fund.

BOND. A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.

BOND DISCOUNT. The excess of the face value of a bond over the price for which it is acquired or sold.

BOND PREMIUM. The excess of the price at which a bond is acquired or sold over its face value.

BONDED DEBT. The portion of indebtedness represented by outstanding bonds.

BUDGET. A financial operating plan consisting of estimates of proposed expenditures for a given period and the proposed means of financing them.

BUDGET CONTROL. The control or management of the approved Budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

BUDGET DOCUMENT. The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body.

BUDGET MESSAGE. A general discussion of the budget as presented in writing by the Mayor to the City Council. The message contains an explanation of the principal budget items and recommendations regarding the financial policy for the coming year.

CAPITAL BUDGET. This budget deals with large expenditures for capital items normally financed by borrowing. Usually capital items have long-range returns, useful life spans, are relatively expensive, and have physical presence such as buildings, roads, sewage systems, etc.

CAPITAL IMPROVEMENT. Any property, asset, or improvement with an estimated value greater than five thousand dollars, and estimated life or usefulness of one or more years, including land, interest therein and including constructions, enlargements, and renovations.

CAPITAL IMPROVEMENT PROGRAM. An approach or technique for identifying and forecasting capital outlay decisions that a government expects to make over a five-year period.

CAPITAL OUTLAY. Expenditures that result in the acquisition of or addition to fixed assets.

CAPITAL PROJECTS FUND. A fund created to account for all resources to be used for the acquisition or construction of designated fixed assets.

GLOSSARY (cont.)

CASH. Legal tender or coins that can be used in exchange for goods, debt, or services. This includes the value of assets that can be converted into cash immediately

CONSTRUCTION WORK IN PROGRESS. The cost of construction work that has been started but not yet completed and placed in service.

CONTINGENCY FUND. Funds set aside for unforeseen expenses of uncertain amounts or funds set aside for identified expenses, such as salary increases, but for which amounts are uncertain.

CONTRACTUAL SERVICE. An agreement to perform a service or task by external organizational units. A group of accounts which cover the above as well as travel and training and other miscellaneous services.

DEBT SERVICE. The amount of money necessary to pay interest on an outstanding debt, the principal of maturing bonds, and required contributions to a sinking fund for term bonds.

DEBT SERVICE FUND. A governmental type fund used to account for accumulations of resources that are restricted, committed, or assigned to expenditures for principal and interest.

DEMAND. Demand is the external factor that demonstrates the "need" for a program. Demand data enables decision-makers to adjust services and costs to respond to changes in direction for the service.

DEPARTMENT. Departments are the major organizational subdivisions. They have a broad overall purpose. In the City of Fayetteville organization structure, each department is comprised of one or more divisions.

DEPRECIATION. Expiration in the service life of fixed assets, attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

DESIGNATED FUND. Funds created to account for assets set aside for a specific purpose.

DIVISION. Divisions are the major functional sub-divisions and correspond roughly to the departmental hierarchy used by the City. Each Division reports to one or more departments.

EFFECTIVENESS. Effectiveness data enables decision-makers to see that quality does not suffer as productivity increases, and that constituents are satisfied with services.

ENCUMBRANCE. An account used to record the estimated amount of contracts, salary commitments and purchase orders that are chargeable to an appropriation.

ENTERPRISE FUND. A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominantly self-supporting by user charges.

EXPENDITURE. Under the current financial resources measurement focus (modified accrual basis), decreases in net financial resources not classified as other uses.

EXPENSE. An outflow of resources that results in the consumption of net assets by the entity during the reporting period.

FIDUCIARY FUND. Any fund held by a governmental unit as an agent or trustee.

FISCAL YEAR. A 12-month period of time to which the annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations.

GLOSSARY (cont.)

FIXED ASSET. Long-term assets that are intended to be held or used, such as land, buildings, machinery, furniture, and other equipment. Fixed assets depreciate.

FRANCHISE TAX. Fees levied on a corporation in return for granting a privilege sanctioning a monopoly or permitting the use of public property, usually subject to regulation set by the governing body.

FULL-TIME EQUIVALENT POSITION (FTE). A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a summer lifeguard working for four months, or 690 hours, would be equivalent to .33 of a full-time position.

FUND. A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities, or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE. Fund equity of a fund or in Governmental Funds, the amount assets exceed liabilities. Unrestricted Fund Balances are available for appropriation.

FUND EQUITY. The excess of assets over liabilities. A portion of the equity may be reserved, restricted or designated; the remainder is undesignated Fund Balance.

GENERAL FUND. A fund used to account for all transactions of a governmental unit that are not accounted for in another fund.

GOAL. A goal is a statement of desired conditions to be maintained or achieved through the efforts of an organization. Actual total achievement may be impossible, but the goal is a standard against which to measure progress toward ideal conditions. A goal is a definition of results toward which the work of the organization is directed.

GOVERNMENTAL FUND. A generic classification of funds used to account for activities primarily supported by taxes, grants, and similar revenue sources.

GRANT. A contribution by one governmental unit to another unit. The contribution is usually made to aid in the support of a specified function or for the acquisition or construction of fixed assets.

INCOME. A term used to represent the excess of revenues earned over the expenses incurred in carrying on an enterprise operation.

INTERGOVERNMENTAL REVENUE. Revenue from other governments. Grants, entitlements, and shared revenues are types of intergovernmental revenue.

INTERNAL SERVICE FUND. A fund established to finance and account for services and commodities furnished by a designated department to other departments. Amounts expended by the fund are reestablished from either operating earnings or by transfers from other funds.

INVESTMENT. Securities held for the production of income in the form of interest and dividends.

LIABILITY. Probable future sacrifices of economic benefits arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

LINE-ITEM. A detailed classification of an expense or expenditure classified by object within each Division.

LONG-TERM DEBT. Debt with a maturity of more than one year after the date of issuance.

GLOSSARY (cont.)

MODIFIED ACCRUAL BASIS. Governmental funds use the modified accrual basis of accounting. Revenues are recognized in the period in which they become both available and measurable. Expenditures are recognized at the time a liability is incurred.

NET INCOME. A term used in governmental enterprise to designate the excess of total revenues over total expenses.

NONOPERATING EXPENSE. Proprietary fund expenses incurred in performance of activities not directly related to supplying the basic service by a governmental enterprise.

NONOPERATING INCOME. Proprietary fund income that is not derived from the basic operations of such enterprises.

OBJECT CODE. Expenditure classification according to the types of items purchased or services obtained; for example, personnel services, materials and supplies, contractual service, and capital.

OBJECTIVE. An objective is a decision about the amount of progress to be made within a specified period of time. It states in measurable and quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve the goal.

OPERATING TRANSFER. Legally authorized interfund transfers from a fund receiving revenue to the fund that makes expenditures.

ORDINANCE. A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

PERFORMANCE BUDGET. A budget which relates appropriations to work loads. By featuring unit measures, performance budgets are believed to express official and citizen interest in the managerial value of efficiency.

PERFORMANCE MEASURES. Performance measures provide a means of identifying the level of service provided. Performance measures include a measurement of Demand, Workload, Productivity, and Effectiveness.

PROGRAM. Operating units within a Division. Each program represents a specific type of activity within its Division aimed at providing a service for which the City is responsible.

PROGRAM BUDGET. A budget which relates appropriations to goals. Budget makers practicing this approach strive to appropriate sums to non-organization, goal-oriented cost centers. Program budgeting is believed to express official and citizen interest in planning and in the effective use of resources.

PROGRAM OBJECTIVES. A program objective is a decision about the amount of progress to be made within a specified period of time in reducing the gap between real conditions and the ideal conditions described in the Program Description. It states in measurable quantitative terms the results to be achieved within a specified time and plans the incremental steps to achieve them.

PRODUCTIVITY. Unit cost (productivity data) enables decision-makers to measure efficiency, as opposed to total expenditures. Productivity unit costs can also be used to quickly estimate the cost of adding more service or savings realized from reductions in service.

PROPRIETARY FUND. Sometimes referred to as "income-determination" or "commercial-type" funds. Examples are enterprise and internal service funds.

RESERVE. An account that records a portion of the fund equity that must be segregated for some future use and which is not available for further appropriation or expenditure.

GLOSSARY (cont.)

RETAINED EARNINGS. The accumulated earnings of an enterprise or internal service fund that have been retained in the fund and that are not reserved for any specific purpose.

REVENUE. Additions to fund financial resources other than from interfund transfers and debt issue proceeds.

SPECIAL REVENUE FUND. A fund established to account for revenues from specific taxes or other earmarked revenue sources that by law are designated to finance particular functions or activities of government.

TAX. A compulsory charge levied by a governmental unit for the purpose of raising revenue. These revenues are used to pay for services or improvements provided for the general public benefit.

UNRESERVED FUND BALANCE. The amount remaining in a fund that is not reserved for some future use and which is available for further appropriation or expenditure.

USER CHARGE. A charge levied against users of a service or purchasers of a product of an enterprise or internal service funds.

WORKLOAD. Workload data answers the question about how much service is being provided, as well as how output is meeting service demand. Workload data is also the basis, along with total expenditures, for unit cost or productivity indicators.

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